

CAPITAL IMPROVEMENT PROGRAM

BUDGET

FISCAL YEARS • 2015-16 & 2016-17



CITY OF THOUSAND OAKS • CALIFORNIA



City of Thousand Oaks

Adopted Capital Improvement Program Budget Fiscal Years 2015-2016 and 2016-2017

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MAYOR PRO TEM
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Rob McCoy

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- Council on Aging
- Cultural Affairs Commission
- Disabled Access Appeals and Advisory Board
- Investment Review Committee
- Planning Commission
- Rent Adjustment Commission
- Social Services Funding Committee
- Traffic & Transportation Advisory Commission
- Youth Commission

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City of Thousand Oaks

Adopted Capital Improvement Program Budget Fiscal Years 2015-2016 & 2016-2017

City Council

Al Adam
Joel R. Price
Andrew P. Fox
Claudia Bill-de la Peña
Rob McCoy

Executive Team

Scott Mitnick, City Manager
Tracy M. Noonan, City Attorney
Drew Powers, Assistant City Manager
Gary Rogers, Deputy City Manager/Department Director
John F. Adams, Finance Director
Heather Cousin, Library Services Director
Tim Hagel, Police Chief
Linda D. Lawrence, City Clerk
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Capital Improvement Program Budget Team

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A special thanks to the other City departments, whose cooperation and input helped put this document together.

Capital Improvement Program

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**California Society of
Municipal Finance Officers**

Certificate of Award

**Capital Budget Excellence Award
Fiscal Year 2014**

Presented to the

City of Thousand Oaks

For meeting the criteria established to achieve the Capital Budget Excellence Award.

February 11, 2014



Pauline Marx

*Pauline Marx
CSMFO President*

Ken Brown

*Ken Brown, Chair
Professional Standards and
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting

The City's Fiscal Year 2013-2015 Adopted Biennial Capital Improvement Program (CIP) Budget received the above "Excellence Award in Capital Budgeting" from the California Society of Municipal Finance Officers (CSMFO). This award is valid for a two-year period. In order to receive this award, a governmental unit must publish a CIP budget, which meets specific rating criteria. In preparing the Fiscal Year 2015-2017 Adopted Capital Improvement Program (CIP) Budget document, staff followed the same CSMFO criteria. This document will be submitted for consideration for the 2015-2017 CSMFO "Excellence Award in Capital Budgeting" award.

**CAPITAL IMPROVEMENT PROGRAM (CIP)
BUDGET MESSAGE**

To: City Council
From: Scott Mitnick, City Manager
Date: August 18, 2015
Subject: **Adopted FY 2015-16 and FY 2016-17 Capital Improvement Program Budget**

On behalf of the entire management team, it is my pleasure to submit the Adopted Capital Improvement Program (CIP) Budget for Fiscal Year (FY) 2015-16 and FY 2016-17. This document is prepared separately from the Adopted FY 2015-16 and FY 2016-17 Operating Budget document in order to provide a more thorough and detailed description of the 104 capital improvement projects contained within. The City Council Capital Facilities Committee met on April 2, 2015 to provide guidance on the development of the CIP Budget. The Planning Commission reviewed an earlier version of this document on April 27, 2015 and verified General Plan consistency. A public study session was conducted at the April 28, 2015 City Council meeting. City Council officially adopted the CIP Budget after holding a public hearing on June 9, 2015.

Adhering to City Council's Goals and Top Ten Priorities

On April 14, 2015, City Council adopted ten broad Citywide Goals for FY 2015-16 and FY 2016-17 and Citywide Top Ten Priorities for FY 2015-16, as part of its Annual Goal Setting Workshop. The Adopted FY 2015-16 and FY 2016-17 CIP Budget provides sufficient resources to achieve City Council's Goals and Top Ten Priorities, as well as the several hundred specific "Objectives" within each Department. Attachment #1 provides a table which delineates City Council's Ten Broad Goals and Attachment #2 provides a table which delineates City Council's Top Ten Priorities for FY 2015-16, including funding sources.

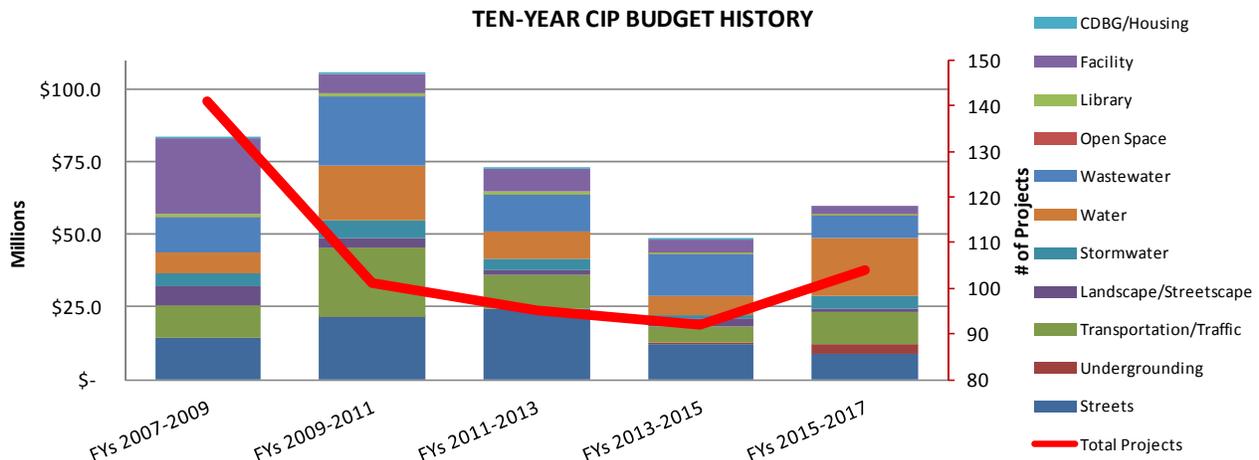
CIP Budget History

The five-year CIP plan is an essential part of the overall CIP Budget document in order to strategically plan for the community's long-term capital improvement needs. The CIP Budget provides detailed information for each capital improvement project adopted in FY 2015-16 and FY 2016-17, as well as summary information for the projects, staff anticipates undertaking through FY 2019-20 (Five-Year Plan). Since many capital improvement projects take more than two fiscal years to design and construct, developing a five-year plan allows City Council to better forecast and anticipate upcoming citywide capital improvements. As the City's infrastructure ages, a Five-Year Plan also helps identify long term maintenance and asset management funding needs.

The Adopted FY 2015-16 and FY 2016-17 CIP Budget reflects an \$11.5 million, or 23.8%, budget increase compared to FY 2013-14 and FY 2014-15. The Adopted FY 2015-16 and FY 2016-17 CIP Budget represents a \$45.8 million, or 43.4%, budget decrease from the high in FY 2009-10 and FY 2010-11. Although this represents an overall increase from FY 2013-14 and FY 2014-15 budgets, the majority of the increase is within the Water Fund, while appropriations for Street projects will be the lowest in ten years.

TEN-YEAR CIP BUDGET HISTORY

Category	#		#		#		#			
	Proj	FYs 2007-2009	Proj	FYs 2009-2011	Proj	FYs 2011-2013	Proj	FYs 2013-2015	Proj	FYs 2015-2017
1. Water	15	\$ 7,212,000	15	\$ 18,595,000	11	\$ 8,960,000	21	\$ 6,785,000	20	\$ 19,662,947
2. Transportation/Traffic	23	11,071,000	23	23,882,000	22	11,678,000	23	5,698,088	23	10,692,500
3. Streets	31	14,166,000	12	21,477,553	15	24,303,452	9	12,234,000	16	8,990,194
4. Wastewater	20	12,255,000	20	23,795,000	17	13,055,000	12	14,387,000	16	7,859,659
5. Stormwater	6	4,175,000	6	5,900,000	6	3,925,000	3	1,156,842	6	4,220,000
6. Undergrounding	0	-	2	250,000	0	-	2	337,700	2	3,335,000
7. Facility	32	25,782,000	14	6,407,000	17	8,200,000	14	4,512,000	15	2,495,000
8. Landscape/Streetscape	6	7,110,000	4	3,330,000	2	1,866,000	3	2,600,000	2	1,600,000
9. Library	5	1,070,000	3	1,200,000	3	615,000	3	205,000	3	780,000
10. Open Space	1	120,000	1	120,000	1	120,000	1	140,000	1	140,000
11. CDBG/Housing	2	620,600	1	576,200	1	275,000	1	212,168	0	-
Total	141	\$ 83,581,600	101	\$ 105,532,753	95	\$ 72,997,452	92	\$ 48,267,798	104	\$ 59,775,300
Percentage change				26.3%		-30.8%		-33.9%		23.8%



Capital Improvement Program Budget Process & Prioritization of Projects

Development of the Adopted CIP Budget was a cooperative and coordinated effort across all departments. The process began with City Council approval of the Budget Calendar on November 18, 2014. This document contained key deadlines related to both Operating and CIP Budgets.

At the beginning of the budget process, departments submitted proposed capital improvement project worksheets, which were prioritized based on the Financial Strategic Plan and City Council priorities (refer to CIP Project Prioritization on page iv), identified work program goals, project scheduling, and availability of funding. Adopted FY 2015-2016 and FY 2016-2017 appropriations were based on current year dollars using engineers' estimates. Future year appropriations were based on projected available fund balance/net position amounts and/or by an inflationary CPI factor.

Once all projects were identified, they were reviewed and the impact on Fund Balance/Net Assets was evaluated to ensure availability of funds to complete each project. If there was limited funding, staff worked to reprioritize projects to future fiscal years or determine if there were alternative funding sources available. The Proposed CIP Budget was reviewed by City Manager's Office prior to input by City Council Capital Facilities Committee on April 2, 2015. The Planning Commission reviewed the Proposed CIP Budget for General Plan Consistency at its April 27, 2015 meeting. A study session was held on April 28, 2015 for review by City Council and to receive input from the public.

Capital improvement expenditures/expenses are reviewed at the end of each fiscal year and, if requested, unspent funds are carried forward to the subsequent fiscal year. The budgetary level of control for all project types is at the fund level. In compliance with the City's formal Financial Policies and Budget Policies, City Manager has the discretion to transfer appropriations between projects within a fund. However, changes to appropriations, or transfers between funds, must be approved by City Council. The Adopted CIP Budget was prepared in accordance with Generally Accepted Accounting Principles (GAAP).

Incorporating the Financial Strategic Plan

As part of the Financial Strategic Plan, staff developed a Ten-Year Capital Improvement Plan to determine potential future direction for the City to take in order to provide and maintain citywide infrastructure over the long run. Facilities Division staff also updated its Fifteen-Year Citywide Facilities Maintenance plan to ensure City facilities are properly maintained. This was the initial step in prioritizing citywide projects, as well as determining funding for projects included in the Adopted CIP document. City staff relied on the Financial Strategic Plan to prepare both Adopted Operating and CIP Budgets.

Organization of FY 2015-2016 and FY 2016-2017 Adopted CIP Budget Document

The CIP Budget is organized into four main sections: 1) Summaries; 2) Deferred Requirements; 3) CIP Projects by Category; and, 4) CIP Projects by Fund.

Summaries Section: This section provides charts and tables which illustrate:

- Five-Year Summary of CIP Projects by Category
- Overview of CIP Projects for FY 2015-16 and FY 2016-17
- Five-Year Summary of CIP by Fund
- Five-Year Project Revenue Summary by Fund
- Revenue Source by Fund

Deferred Requirements Section: New for this budget cycle, this section illustrates the estimated funding gap, or deferred requirement, based on the amount required to maintain street and sidewalk infrastructure and the anticipated funding available. Projects that have deferred requirements will be highlighted in this portion of the document.

CIP Projects by Category Section: This section consists of the 11 categories, separated by individual tabs. Within each tab are separate pages for each CIP project for FY 2015-16 and FY 2016-17. Separate pages are not provided for projects planned to begin in FY 2017-18, FY 2018-19, or FY 2019-20. Instead, summary information is provided at the beginning of each category. Included on each project page of particular importance is the following:

- “Expended” column - provides the history of the actual amount spent to date on a project.
- “Budget to Date/Carryover” column - provides a better disclosure of commitments and/or restrictions to available fund balance. Additionally, the use of this column provides City Council with a formal method to “reauthorize” appropriation authority for all carryovers of unfinished capital projects.
- CIP Project Priorities - City Council previously established a three-tier priority ranking system to provide guidance for prioritizing capital projects and updated Priority One during the CIP public hearing. The following rankings are used in the CIP Budget and also in staff reports to City Council that involve adopted capital improvement projects:

Priority One – Essential projects which address health and safety, legal, and regulatory requirements, *as well as City Council’s “Top Ten Priorities” projects.*

Priority Two – Necessary, but not essential, and there could be consequences if deferred.

Priority Three – Nice to do and would contribute to quality of life, but not essential.

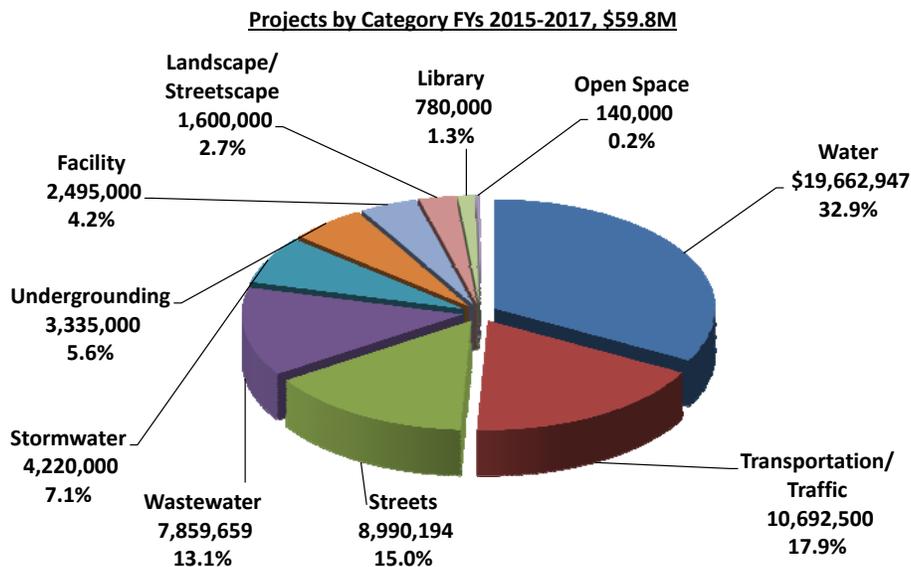
Staff continued to review City Council priorities throughout the development of the Adopted CIP Budget to ensure that: 1) Higher priority projects are done during the upcoming two fiscal years; and, 2) Priority rankings are consistent.

CIP Projects by Fund Section: This section provides an overview of all projects by fund and subdivided by category. This portion illustrates how much each fund will spend on capital improvement projects, as well as the overall impact of adopted capital projects on each fund’s available balance.

Overview of Adopted FY 2015-16 and FY 2016-17 CIP Budget

Adopted FY 2015-16 and FY 2016-17 CIP Budget is presented in the table and pie chart below, with a total budget of \$59,775,300. Also included in the table is the estimated Carryover Budget of FY 2014-15 budget to FY 2015-16 in the amount of \$49,977,561.

Adopted FYs 2015-2017 CIP Budget				
Category	Carryover	FY 2015-16	FY 2016-17	Total
1. Water	\$ 2,341,350	\$ 7,492,947	\$ 12,170,000	\$ 19,662,947
2. Transportation/ Traffic	6,875,596	4,560,000	6,132,500	10,692,500
3. Streets	4,169,651	1,300,000	7,690,194	8,990,194
4. Wastewater	2,431,024	3,934,659	3,925,000	7,859,659
5. Stormwater	275,000	620,000	3,600,000	4,220,000
6. Undergrounding	11,105,581	3,155,000	180,000	3,335,000
7. Facility	11,960,111	1,555,000	940,000	2,495,000
8. Landscape/ Streetscape	100,000	300,000	1,300,000	1,600,000
9. Library	467,100	580,000	200,000	780,000
10. Open Space	1,795,000	70,000	70,000	140,000
11. Community Facilities Dist	8,457,148	-	-	-
TOTAL	\$ 49,977,561	\$ 23,567,606	\$ 36,207,694	\$ 59,775,300

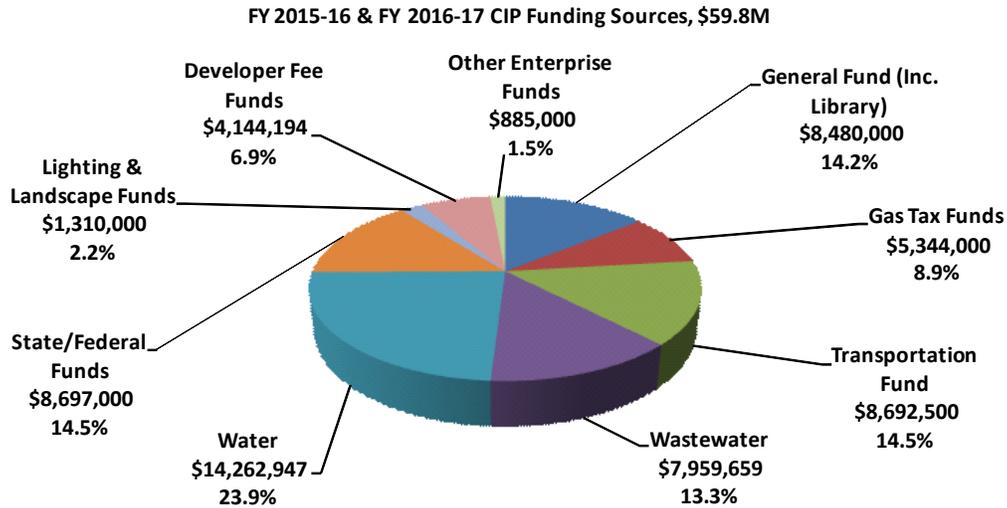


The ten largest adopted capital improvement projects are presented as follows:

Project #	Project Name	Category	FYs 2015-2017		
			Carryover	Budget	Total Budget
1.	CI5331 Thousand Oaks Blvd Undergrounding	Undergrounding	\$ 10,525,000	\$ 2,975,000	\$13,500,000
2.	CI5118 Auto Mall Street Parking Modifications	Community Facility Dist	8,457,148	-	8,457,148
3.	MI2520 North Pleasant Valley Regional Desalter	Water	469,969	5,250,000	5,719,969
4.	CI4091 Community Center Expansion (Holding Acct)	Facility	5,120,792	-	5,120,792
5.	CI5231 Pavement Rehabilitation Citywide FY 15-17	Streets	-	4,074,000	4,074,000
6.	CI5330 Newbury Road Project Area	Transp/Traffic	3,823,000	-	3,823,000
7.	CI8082 La Granada Pump Station	Water	32,579	2,700,000	2,732,579
10.	MI2048 Sapwi Trails Community Park (Lang Ranch)	Facility	2,500,000	-	2,500,000
10.	CI5264 Thousand Oaks Transit Bus Purchase	Transp/Traffic	-	2,500,000	2,500,000
10.	CI5271 Transportation Center CNG Fueling Station	Transp/Traffic	-	2,500,000	2,500,000
			\$ 30,928,488	\$ 19,999,000	\$50,927,488

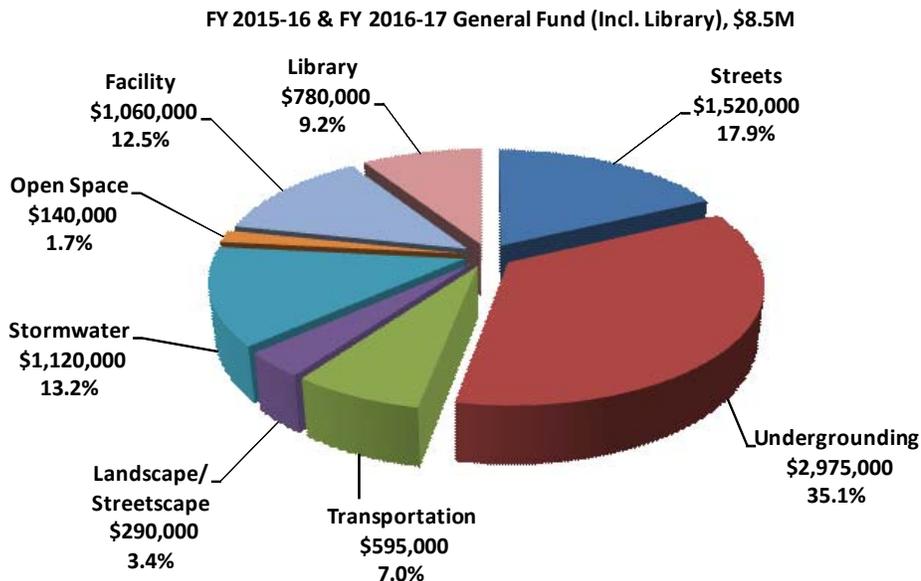
Project Funding for Adopted FY 2015-16 and FY 2016-17 CIP Budget

In development of the Adopted FY 2015-16 and FY 2016-17 CIP Budget, staff analyzed available funding sources and potential grants to support each project request. For any one project, the City may use multiple funding sources. This is illustrated in the “CIP Projects by Fund” section. Adopted appropriations by funding source for the Adopted FY 2015-16 and FY 2016-17 CIP Budget is as follows:



Following are highlights of the major funding sources for the CIP Budget:

General Fund (including Library Fund): General Fund is the City’s primary operating fund and provides City Council with the most discretion in allocating resources. Capital projects are funded with General Fund reserves. The Adopted FY 2015-16 and FY 2016-17 CIP Budget in the General Fund and Library Fund is \$8,480,000, as highlighted below:



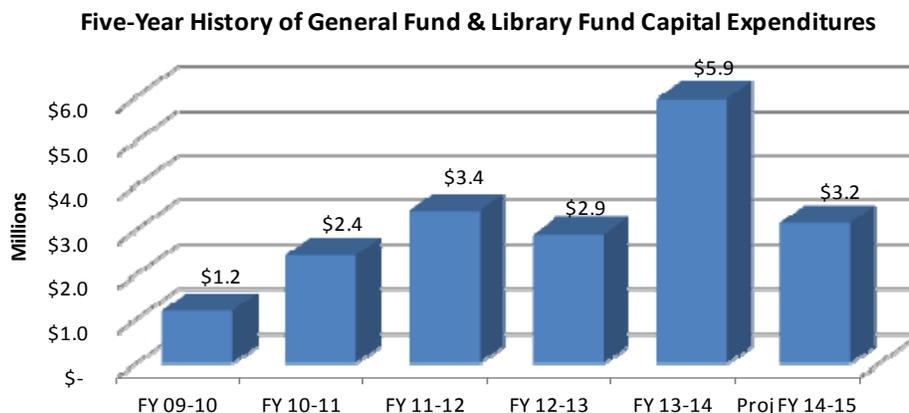
The two largest General Fund supported capital projects in the Adopted FY 2015-16 and FY 2016-17 CIP Budget are:

- Thousand Oaks Boulevard Undergrounding - \$2,975,000
- Thousand Oaks Boulevard Streetscape Improvements - \$1,300,000

In November 2013, the City, as the Thousand Oaks Redevelopment Successor Agency, obtained a “Finding of Completion” from the State’s Department of Finance. This milestone allowed the Successor Agency to enter into an agreement regarding the expenditure of excess Redevelopment bond proceeds for capital projects in a manner consistent with the original bond covenants. The bond proceeds were transferred to the City and are programmed for the Thousand Oaks Boulevard Undergrounding project. The project has \$10.5 million in former Redevelopment Agency bond proceeds along with \$2.975 million General Fund contribution. More information regarding the project can be found on page 34 of the Adopted FY 2015-16 and FY 2016-17 CIP Budget document.

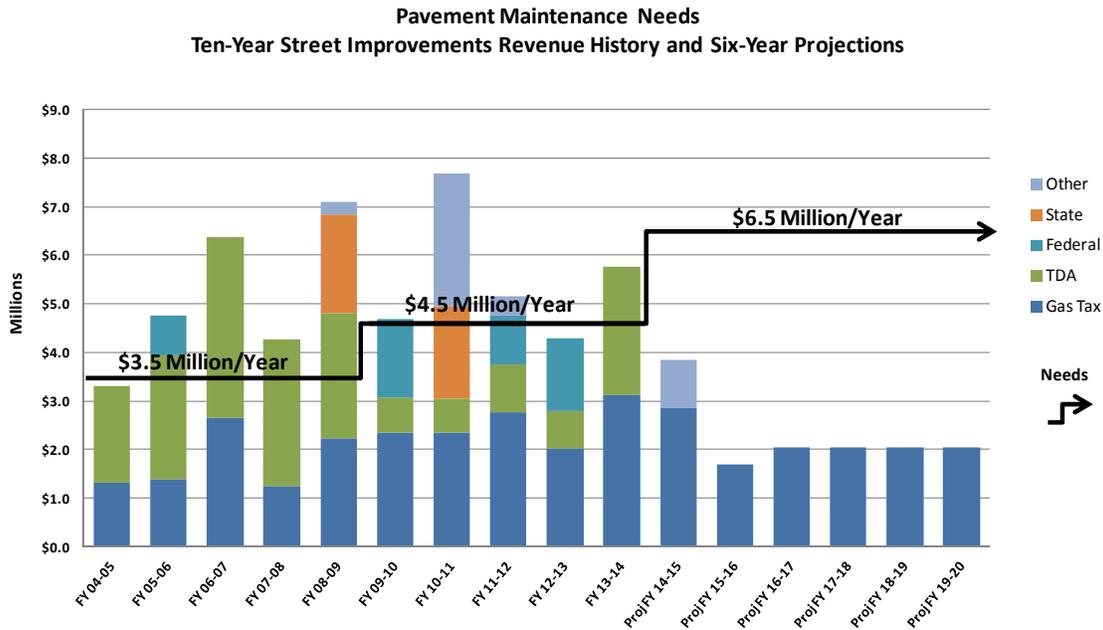
Thousand Oaks Boulevard Streetscape Improvements project of \$1.3 million evolved from the adopted Thousand Oaks Boulevard Specific Plan. With the dissolution of the local Redevelopment Agency, this project is to be funded by the General Fund while staff continues to seek alternative funding sources, such as grants. In accordance with the Thousand Oaks Boulevard Specific Plan, the project will enhance pedestrian nodes and improve sidewalk curb extensions, pedestrian crossings, and use of accent trees and other landscaped features in the Downtown area.

The table below shows the five-year history of General Fund and Library Fund capital expenditures. The increase in FY 2013-14 is primarily due to Erbes Road improvements and Kavli Lobby renovation. The General Fund and Library Fund averaged \$3.2 million in expenditures over the past five years, as highlighted below:



Street Improvement Funds: Historically, the City has relied on several funding sources for local, public infrastructure projects. This has included State Gas Tax, Transportation Development Act (TDA) funds, federal and State grants, local Redevelopment Agency (RDA) funds, and Verizon FTTP revenue sources. Due to recent State legislation, beginning in July 2014, the City is no longer able to use TDA funds toward street-related purposes. As seen in the graph on the following page, TDA funds were a significant funding source for street infrastructure projects over the past ten years. In addition to this shift in TDA funds, Federal

and State one-time grants are not as available as they were in the past to assist with local street infrastructure projects and RDA revenue has been eliminated. The elimination of these sources of revenue will result in an ongoing capital revenue challenge for the community. Street improvement revenue has decreased from a high of \$7.7 million in FY 2010-11 to a low of \$1.7 million projected in FY 2015-16, representing a 78% decrease. The graph below shows the ten-year street improvement revenue history, projections through FY 2019-20, and street improvement needs.



Per City’s Pavement Management Program, in order to maintain existing pavement conditions, the City should be funding pavement rehabilitation at an annual amount of \$6.5 million for FY 2015-16 through FY 2019-20. Traffic congestion and street maintenance were ranked as high priorities by the City’s residents in the recent Community Attitude Survey.

As shown in the table below, for the Adopted FY 2015-16 and FY 2016-17 CIP Budget, the actual amount required to maintain street and sidewalk infrastructure based on the Pavement Management Plan is underfunded by \$10.6 million and will be deferred. The average two-year pavement maintenance requirement is approximately \$14 million. Although only the two years of deferred street and sidewalk infrastructure is shown, without a new revenue source to fund the maintenance and improvement to this infrastructure, the deferred costs will continue to increase.

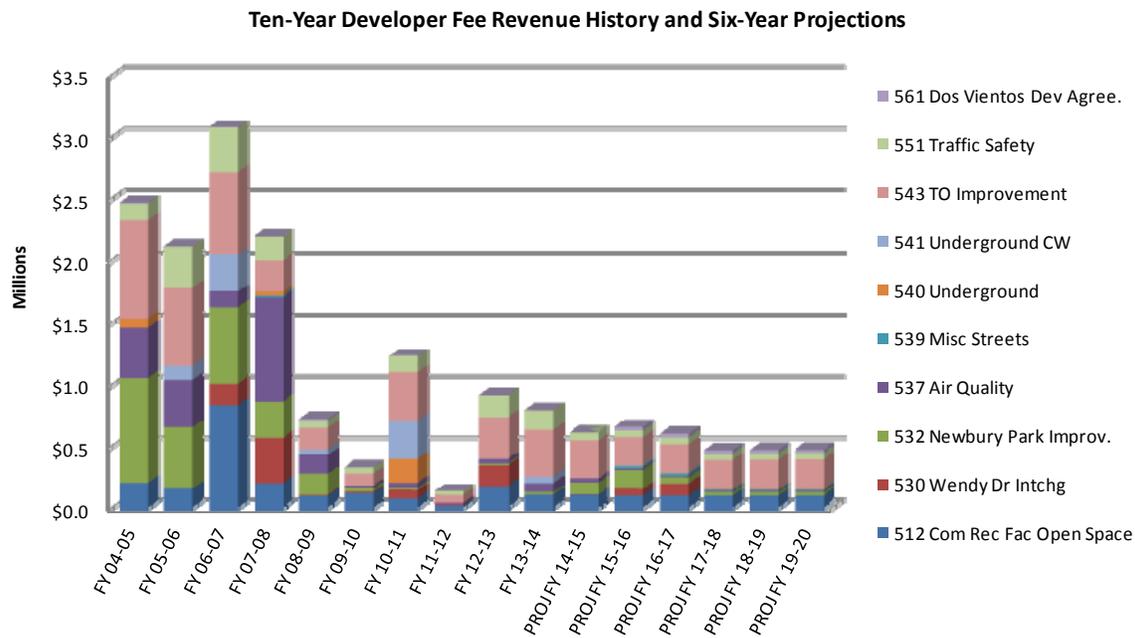
Deferred Requirements

Project #	Project Name	Category	FY 2015-16	FY 2016-17	Total Deferred
1. C15231	Pavement Rehabilitation Citywide FYs 15-17	Street	\$ 50,000	\$ 5,476,000	\$ 5,526,000
2. M12526	Pavement Slurry Seal - Citywide	Street	-	3,880,000	3,880,000
3. C15124	Curb Ramps - Annual - FYs 15-17	Street	70,000	780,000	850,000
4. M12012	Concrete Replacement & Sidewalk Repair	Street	140,000	230,000	370,000
			\$ 260,000	\$ 10,366,000	\$ 10,626,000

Developer Fee Funds: Adopted FY 2015-16 and FY 2016-17 CIP Budget is \$4,144,194 for Developer Fee funds. Some major projects are as follows:

- Haigh Road Drainage Channel Improvements - \$800,000
- Los Feliz/Conejo School Road Sidewalk - \$500,000
- Lawrence Drive & Teller Road Traffic Signal Installation - \$450,000

Since the City has transitioned from growth to maintenance, it has experienced a significant drop in Developer Fee revenue over the past ten years. It is expected that this trend will continue in future budget cycles and will no longer be a major source of revenue for funding street and transportation/traffic infrastructure projects. Developer Fee revenue has decreased from a high of \$3.1 million in FY 2006-07 to \$0.6 million projected in FY 2014-15, representing an 80 percent decrease. The graph below shows the ten-year Developer Fee revenue history, along with projections through FY 2019-20.



Over the last ten years, Developer Fee revenue has supported several major projects. Some of these projects were Erbes Road improvements, Transportation Center, Lynn Road bike lanes, Wendy Drive/US 101 interchange, Borchard Road extension, Moorpark Road repavement and sidewalk improvements, Conejo Creek bike path, and Citywide undergrounding and traffic signal equipment improvements. With the loss of RDA funds and the limited revenue available from Developer Fees going forward, this will continue to strain the City’s ability to fund local street and road-related infrastructure projects.

Lighting and Landscaping Funds: Adopted FY 2015-16 and FY 2016-17 CIP Budget is \$1,310,000 for Lighting and Landscaping funds. Projects are as follows:

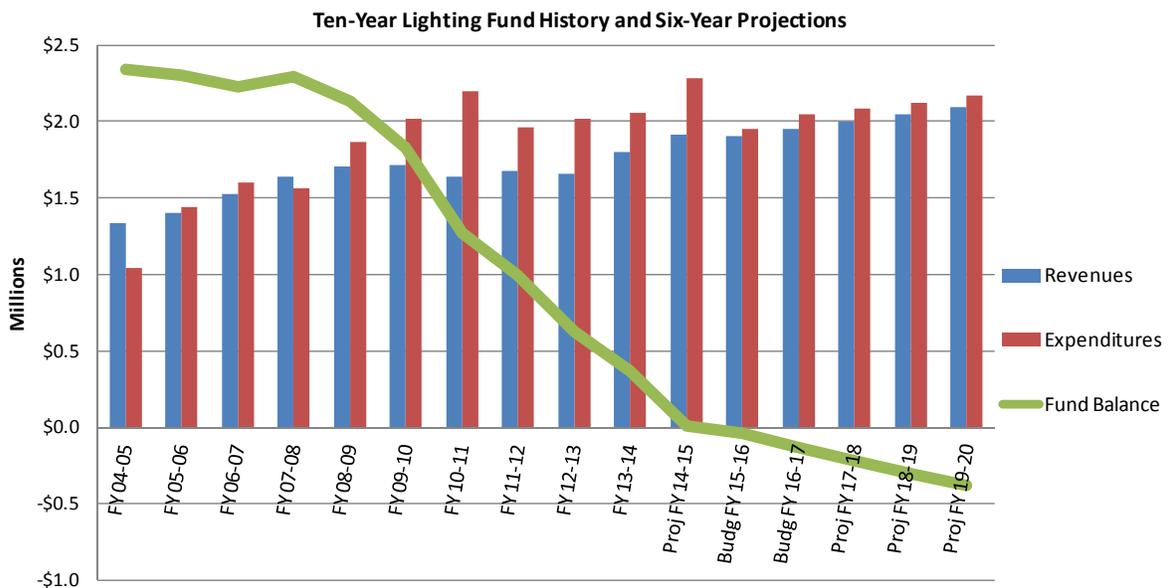
- Existing Landscaping Upgrades - \$1,300,000
- Forestry Master Plan - \$10,000

The Forestry Master Plan (Plan) will assess and inventory City’s street trees. The Plan will provide planting themes, recommend species and maintenance practices, assess current policies and procedures, and provide strategies for public outreach, community participation and education. The Forestry Master Plan total cost is \$110,000 with the Landscape Fund providing support of \$10,000. This is a timely project in light of the current drought status in the State. Staff is researching possible grant opportunities.

Another relevant project is the Landscape Upgrades project which will improve and upgrade landscaped areas and irrigation systems with drought resistant plants to lower long-term maintenance costs, improve operational efficiency and water conservation, while still providing aesthetic enhancements.

Another challenge in maintaining the City’s infrastructure is the maintenance and upgrade of the City’s traffic signals, lighted cross walks, and street lights. There are two main revenue sources in the Lighting Fund, ad valorem property taxes and special assessments. The Lighting Fund has limited ability to increase revenue since ad valorem is restricted to the CPI inflationary factor maximum of 2% and the lighting special assessment is restricted to an inflationary factor maximum of 3% without citywide balloting. Costs for contract services and electricity have outpaced revenues, and the Lighting Fund balance has been drawn down by an average of \$250,000 per year. Furthermore, the Lighting Fund receives an annual transfer in from the Traffic Signal Maintenance Developer Fee as a supplemental revenue source. This revenue source is estimated to be depleted in FY 2017-18 and will no longer have funding available to supplement the Lighting Fund, which is an estimated \$0.2 million recurring revenue loss to the fund.

The City has started to address this challenge by reducing the annual traffic signal maintenance contract by an estimated \$0.1 million per year to reduce expenditures. In addition, to further address the lack of available funding, two annual maintenance projects were reclassified from the Lighting Fund to the General Fund, as they had been budgeted in the General Fund in the past: Traffic Signal Cabinet Replacements and Signal Equipment Upgrades/Maintenance. The graph below shows the ten-year Lighting Fund history along with projections through FY 2019-20, without General Fund support.



Water and Wastewater Funds: In 2013, City prepared its Water and Wastewater Financial Plans, as well as an Asset Management Plan. The Plans established a framework for future planning of Water and Wastewater system capital needs and established rates that integrated capital requirements. The Plans reviewed and updated the current rate structures and ensured financial sufficiency, improved financial health of the funds, and also developed sufficient reserve fund targets. Both the Water and Wastewater funds are adequately prepared for future CIP budgets.

Adopted FY 2015-16 and FY 2016-17 CIP Budget is \$14,162,947 for the Water Fund and \$7,959,659 for the Wastewater Fund. Some of the major projects to highlight are:

Water:

- North Pleasant Valley Regional Desalter - \$5,250,000
- La Granada Pump Station - \$2,700,000
- Lang Ranch Reservoir Improvements - \$1,375,000

Wastewater:

- Wastewater Pipe and Maintenance Hole Relining - \$1,900,000
- Interceptor Phase V – Unit Y2 - \$1,350,000

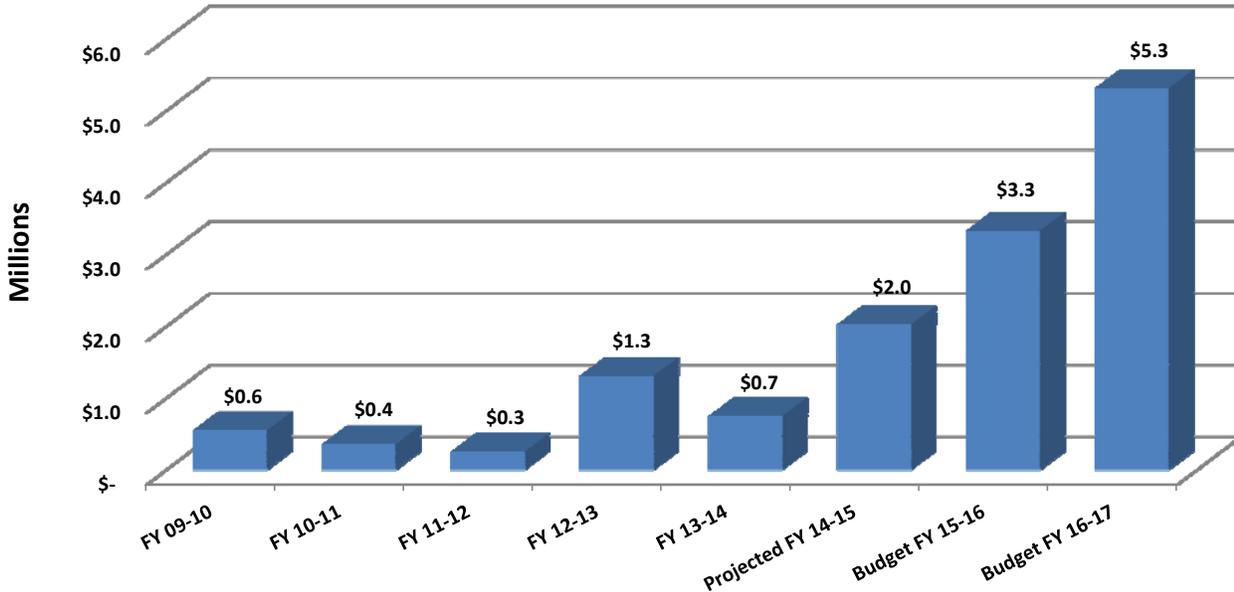
The City is currently affected by the statewide drought and to address the impact it will have on the local community, there are several projects in the Adopted FY 2015-16 and FY 2016-17 CIP Budget which address water conservation. The following projects focus on reducing the City's reliance on imported water: Conejo Valley Non-Potable Water Utilization, Water Master Plan Update, Conejo Valley Groundwater Supply Study, and North Pleasant Valley Regional Desalter. In addition, the Automated Meter Reading (AMR) Program project assists in detecting water leaks and managing water consumption.

Transportation Fund: Adopted FY 2015-16 and FY 2016-17 CIP Budget for the Transportation Fund is \$8,642,500. The majority of projects are funded by Federal grants. If an adopted project in the CIP Budget does not receive the anticipated grant funding, the project will not commence until alternative funding is secured. Some of the major projects include:

- Transportation Center CNG Fueling Station - \$2,500,000
- Thousand Oaks Transit Bus Purchase - \$2,500,000
- Transportation Center Bus Parking - \$2,250,000

The graph on the following page shows a five-year history along with a projection for FY 2014-15, and the two budgeted years for Transportation Fund capital expenditure. The City purchased new buses, onboard bus equipment, and Dial-A-Ride vans for a total of \$1.9 million, which is shown in the projected FY 2014-15 CIP Budget, primarily funded through grants. In the FY 2012-13 CIP Budget, the largest expenditure was for construction of the Transportation Center Parking Expansion. The Adopted CIP Budget for FY 2015-16 and FY 2016-17 includes several projects anticipated to receive grant funding. If grant funds are not received, projects will be put on hold until alternative funding sources are identified.

Transportation Fund Capital Expenses Five-Year History



Other Enterprise Funds: Funding included in the Adopted FY 2015-16 and FY 2016-17 CIP Budget for the Golf Course Fund is \$630,000 and for the Theatres Fund is \$255,000. Projects to highlight include:

- Kavli Auditorium Upgrades - \$200,000
- Conejo Players Parking Lot Slurry - \$100,000
- Kavli Box Office Upgrades - \$55,000

CIP Challenges

The City's infrastructure is aging and with the City at build out, limited new and future development will not provide CIP funding at levels seen in past years. The City faces the challenge of how to fund future capital improvement and maintenance projects with shrinking revenue sources. If the City continues to defer maintenance on its local infrastructure for any length of time, the cost of ongoing maintenance and repairs will increase substantially. These issues will be discussed as part of the Strategic Funding Options review to be presented to City Council in fall 2015. Examples of challenges going forward include:

- General Fund –
 - Facing increasing strain to support projects that have traditionally been supported by other funds.
- Gas Tax Funds –
 - TDA revenues no longer available for street maintenance projects.
 - Unable to fully fund annual street and sidewalk maintenance projects.

- Developer Fee Funds –
 - Decline in Developer Fee revenue over the past ten fiscal years as the City has reached build-out. This trend is expected to continue in the future, greatly impacting the availability of funding for future capital projects.
- Redevelopment Agency –
 - Elimination of Redevelopment Agencies by the State poses a significant funding challenge for CIP projects in the future.
- Lighting and Landscaping Funds –
 - Limited projects due to structural imbalance of the funds.
- Transportation Fund –
 - Reduced grant funding for various projects.
- Theatres Fund –
 - Theatres Fund has used net assets to make up for its operating deficit gap during past fiscal years. To assist in the funds sustainability during the last budget cycle, some capital improvement projects were funded by the General Fund. The City has taken steps to achieve a balanced budget. However, the City will need to continue to work to increase Net Position to pay for future maintenance of the Theatres.

Summary

Adopted FY 2015-16 and FY 2016-17 CIP Budget for the next two fiscal years includes 104 projects for a total budget of \$59,775,300, which is an increase of \$11.5 million, or 23.8 percent from the prior two-year CIP Budget. Adopted FY 2015-16 and FY 2016-17 CIP Budget contains several significant capital improvement projects, such as Thousand Oaks Boulevard Undergrounding, Landscaping Upgrades, and Pavement Rehabilitation, as well as many other projects that are essential to the day-to-day operations of a high quality city. As a maintenance-oriented community in which local revenues have declined and/or been eliminated, the City is now faced with how to maintain existing quality of its infrastructure to meet short and long-term needs of local residents.

Staff believes the Adopted FY 2015-16 and FY 2016-17 CIP Budget represents a responsible fiscal plan that addresses the City's infrastructure needs for the next two fiscal years and also addresses the sustainability and conservation efforts that are so critical today, while planning for long-term continued management of the City's \$2.0 billion in total public assets.

In closing, I would like to extend my personal thanks to the outstanding financial leadership of Finance Director John Adams for guiding the overall Capital Improvement Program budget preparation process. Personal thanks and appreciation are also extended to Budget Officer Brent Sakaida, Citywide budget team, and staff from all departments for the many hours of outstanding work, tremendous interdepartmental cooperation, and uncompromising commitment to maintaining the City's overall public infrastructure. Finally, it is important to acknowledge City Council for its continued commitment to maintaining a viable municipal infrastructure system during one of the most challenging periods in the City's history.

Respectfully Submitted,



Scott Mitnick
City Manager

Attachments:

Attachment #1 – City Council's Ten Broad Goals (including funding sources)

Attachment #2 – City Council's Top Ten Priorities for FY 2015-2016 (including funding sources)

CIP BUDGET MESSAGE ATTACHMENTS

**City of Thousand Oaks
Citywide Goals for FY 2015-2016 and FY 2016-2017**

On April 14, 2015, City Council reaffirmed ten broad Citywide Goals and adopted ten Citywide Top Priorities for FY 2015-2016.

The following tables delineate City Council’s *Ten Broad Goals*, including funding sources:

No.	City Council Goals	Funding Source
A.	Provide municipal government leadership which is open and responsive to residents, and is characterized by ethical behavior, stability, promoting public trust, transparency, confidence in the future, and cooperative interaction among civic leaders, residents, business representatives, and staff, while recognizing and respecting legitimate differences of opinion on critical issues facing the City.	General Fund
B.	Operate City government in a fiscally and managerially responsible and prudent manner to ensure that the City of Thousand Oaks remains one of California’s most desirable places to live, work, visit, recreate, and raise a family.	All Funds
C.	Maintain strong commitment to public safety (including Police, Fire, Emergency Medical Services, and Emergency Management) to ensure City remains one of the safest Cities in the United States with a population over 100,000.	General Fund
D.	Complete ring of open space around the City; Protect and preserve ridgelines, natural habitat, and designated open space areas.	Conejo Recreation and Open Space Acquisition Fund, Developer Funds, or General Fund
E.	Provide and enhance essential infrastructure to ensure that the goals and policies of the Thousand Oaks General Plan are carried out and the City retains its role and reputation as a leader in protecting the environment and preserving limited natural resources.	All Funds and Developer Fees
F.	Continue City’s commitment to community and cultural programs and services (such as Performing Arts/Theatres, Libraries, TOTV, Visual Arts, Youth and Senior Programs).	General Fund, Library Fund, and Theatres Fund

No.	City Council Goals (cont.)	Funding Source
G.	Participate in public-private and multi-jurisdictional opportunities to ensure City residents have access to high levels of parks, recreation, education, and leisure programs and services.	General Fund, Theatre Fund, Developer Agreement Funds, and/or Conejo Recreation and Open Space Acquisition Fund
H.	Maintain a strong local employment base geared toward retaining high quality businesses; Sustain a healthy business community; and, Diversify the local economy, with a specific emphasis on small businesses and high technology/biomedical jobs.	General Fund
I.	Implement high quality revitalization projects within Thousand Oaks Boulevard and Newbury Road Areas; Develop a pedestrian oriented, viable, and self-sustaining "Downtown;" and, continue to support production of long-term affordable housing.	General Fund, Enterprise Funds, CDBG Funds, and various grant funding
J.	Prepare for transition of City workforce by ensuring that sufficient succession planning takes place to develop an employment base which is reflective of the community's demographics.	General Fund

Note: Priorities are listed randomly & do not reflect comparative levels of importance, as proposed on March 24, 2015.

**City of Thousand Oaks
Citywide FY 2015-2016 Top Priorities**

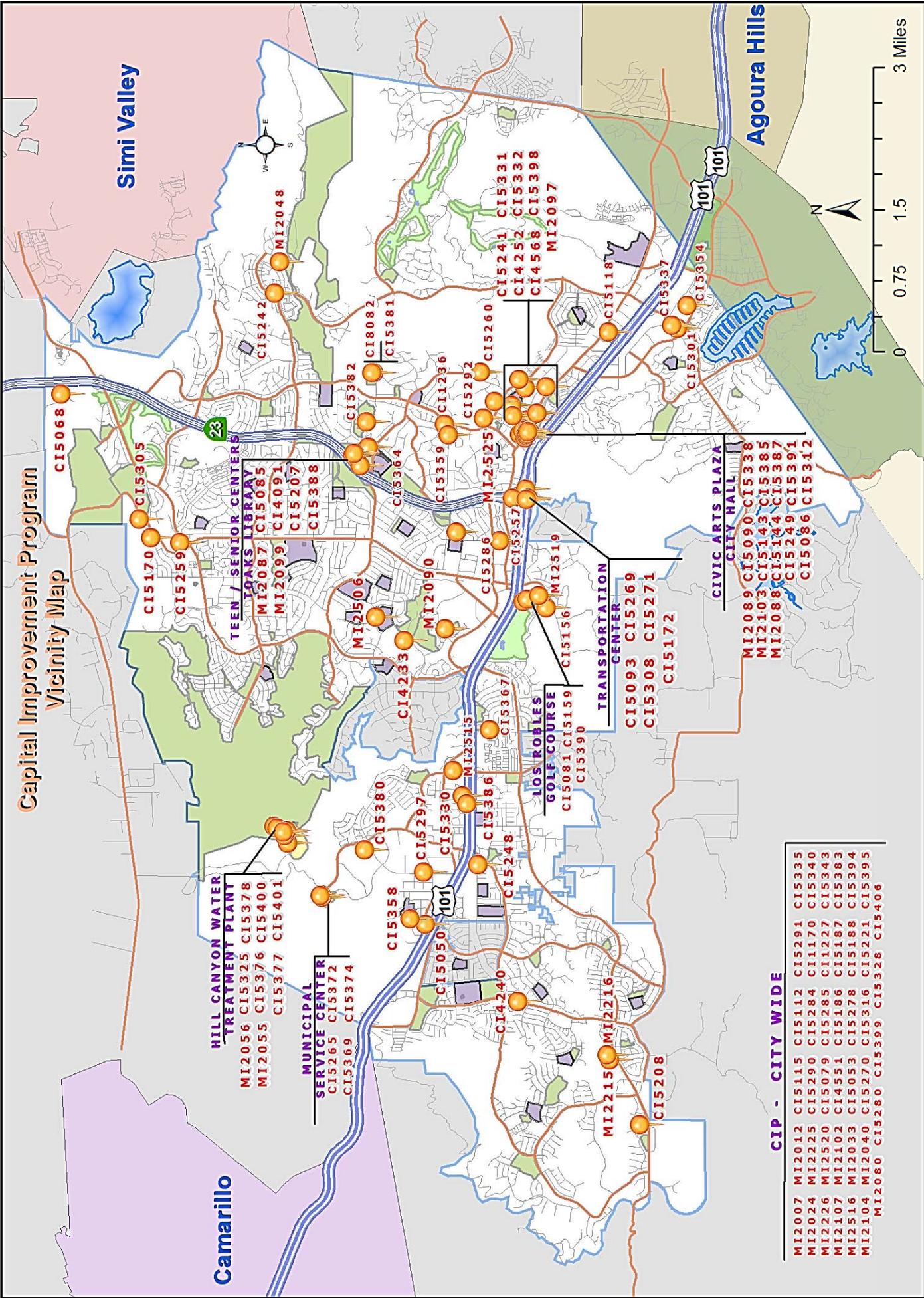
On April 14, 2015, City Council reaffirmed ten broad Citywide Goals and adopted ten Citywide Top Priorities for FY 2015-2016.

The following tables delineate City Council’s *Citywide Top Ten Priorities*, including funding sources:

No.	City Council Goals	Funding Source
A.	Maintain a balanced budget, explore new revenue sources to obtain long-term financial stability and independence, and report back to City Council with recommendations (including review of re-establishing Inclusionary Housing In-Lieu and Non-Residential Development Linkage Fees).	General Fund and Housing Fund
B.	Establish Ad Hoc City Council Thousand Oaks Boulevard Specific Plan Committee to review and prepare an implementation strategy (include review of Measure E).	General Fund
C.	Further reduce Citywide water consumption to fully comply with new State of California requirements (to achieve a Statewide 25% reduction in potable urban water usage through February 28, 2016), including review of enhanced use of groundwater.	General Fund and Water Fund
D.	Work with property owners to prepare plans for development of Hampshire Road property (former K-mart), undeveloped Seventh Day Adventist properties, undeveloped Rancho Conejo properties, and Kelley Road (CVUSD property).	General Fund, Developer Fee Funds, and/or Capital Projects Funds
E.	Complete Thousand Oaks Boulevard Utilities Undergrounding and Auto Mall Public Improvements projects.	General Fund, Gas Tax Funds, Mello-Roo Fund, and Developer Fee Funds
F.	Maintain existing public safety service levels, including front-line police patrol services and attain agreement to construct a full-service Westlake Fire Station.	General Fund

No.	City Council Goals (cont.)	Funding Source
G.	Implement and enhance environmental programs, including: protection of trees, increased solar power, increased energy efficiency, possible shuttle/trolley service on Thousand Oaks Blvd., and other measures from Climate Action Plan.	General Fund, Developer Agreement Funds, and/or Conejo Recreation, Open Space Acquisition Fund, Transportation Fund
H.	Complete plan to acquire Rasnow open space parcels in Newbury Park.	Open Space Acquisition Fund
I.	Complete and implement Economic Development Strategic Plan.	General Fund
J.	Prepare and host "CicTOvia" Festival in Fall 2015.	General Fund

Note: Priorities are listed randomly & do not reflect comparative levels of importance, as proposed on March 24, 2015.



**Capital Improvement Program
Vicinity Map**

Simi Valley

Agoura Hills

Camarillo

**HILL CANYON WATER
TREATMENT PLANT**
MI2056 CI5325 CI5378
MI2055 CI5376 CI5400
CI5377 CI5401

**MUNICIPAL
SERVICE CENTER**
CI5265 CI5372
CI5369 CI5374

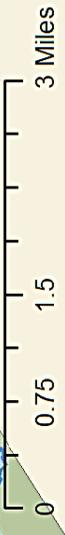
**TEEN / SENIOR CENTERS
OAKS LIBRARY**
MI2087 CI5085
MI2099 CI4091
CI5207
CI5388

**LOS ROBLES
GOLF COURSE**
CI5081 CI5159
CI5390

**TRANSPORTATION
CENTER**
CI5093 CI5269
CI5308 CI5271
CI5172

**CIVIC ARTS PLAZA
CITY HALL**
MI2089 CI5090 CI5338
MI2103 CI5143 CI5385
MI2088 CI5144 CI5387
CI5249 CI5391
CI5086 CI5312

- CIP - CITY WIDE**
- MI2007 MI2012 CI5115 CI5112 CI5291 CI5335
 - MI2024 MI2225 CI5290 CI5284 CI1170 CI5340
 - MI2226 MI2520 CI5079 CI5285 CI1227 CI5343
 - MI2107 MI2102 CI4551 CI5186 CI5187 CI5383
 - MI2516 MI2033 CI5053 CI5278 CI5188 CI5394
 - MI2104 MI2040 CI5270 CI5316 CI5221 CI5395
 - MI2080 CI5280 CI5399 CI5328 CI5406



RESOLUTIONS

City of Thousand Oaks Operating and Capital
Improvement Program Budget Resolution

Planning Commission Reporting on the Consistency of
the Capital Improvement Program Budget with the
Thousand Oaks General Plan Resolution

RESOLUTION NO. 2015-038

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF THOUSAND OAKS ADOPTING THE ANNUAL CITY OF THOUSAND OAKS OPERATING AND CAPITAL IMPROVEMENT PROGRAM BUDGETS FOR FISCAL YEARS 2015-2016 AND 2016-2017; AND ADOPTING FINANCIAL POLICIES

WHEREAS, in November 2014 the budget process began with a calendar being set for all critical deadlines in order to conclude the budget preparation process with a June 9, 2015 Public Hearing; and

WHEREAS, on April 27, 2015, the Thousand Oaks Planning Commission reviewed the Capital Improvement Program Budget and found it to be consistent with the General Plan; and

WHEREAS, on April 28, 2015, the City Council held a Study Session to review the Capital Improvement Program Budget; and

WHEREAS, on May 26, 2015, the City Council held a Study Session to review the Operating Budget; and

WHEREAS, the City Manager's recommended budgets have been forwarded to the City Council; and

WHEREAS, a Public Hearing was noticed and held by the City Council on June 9, 2015; and

WHEREAS, included in the City of Thousand Oaks Operating Budget are Financial Policies which include: Budget, Budget Appropriation/Transfer, Capital Improvement Program (CIP), User Fee, Fund Balance (GASB 54), Accounting, Audit, Fixed Asset Replacement, Investment, and Debt Policies; and

WHEREAS, GASB 54 requires classification of the ending fund balances into five categories: Non-Spendable, Restricted, Committed, Assigned and Unassigned; and

WHEREAS, GASB 54 requires that a policy for use of financial resources be developed and adopted; and

WHEREAS, the City Manager and Finance Director may assign unclassified revenues to a specific purpose when necessary and appropriate.

NOW, THEREFORE BE IT RESOLVED THAT, the City Council of the City of Thousand Oaks does hereby adopt the following:

SECTION 1: The City of Thousand Oaks Fiscal Year 2015-2016 Operating Budget of \$150,850,046, and Capital Improvement Program Budget of \$23,567,606, which totals \$174,417,652, and Fiscal Year 2016-2017 Operating Budget of \$153,927,696 and Capital Improvement Program Budget of \$36,207,694, which totals \$190,135,390.

SECTION 2: The City Manager is authorized to carry over funds from Fiscal Year 2014-2015 to Fiscal Year 2015-2016 for projects listed as requiring carryover included in the Capital Improvement Program Budget, Grants, and Project-Related Maintenance and Operations budgets.

SECTION 3: The City of Thousand Oaks Financial Policies for Fiscal Year 2015-2016 and Fiscal Year 2016-2017, including GASB 54 (required fund balance policy), are adopted and the ending fund balance of all governmental funds are to be classified into the aforementioned five categories.

PASSED AND ADOPTED this 9th day of June, 2015.



Al Adam, Mayor
City of Thousand Oaks, California

ATTEST:



Linda D. Lawrence, City Clerk

APPROVED AS TO FORM:



David S. Womack, Assistant City Attorney

APPROVED AS TO ADMINISTRATION:



Scott Mitnick, City Manager

CERTIFICATION

STATE OF CALIFORNIA)
COUNTY OF VENTURA) SS.
CITY OF THOUSAND OAKS)

I, LINDA D. LAWRENCE, City Clerk of the City of Thousand Oaks, DO HEREBY CERTIFY that the foregoing is a full, true, and correct copy of Resolution No. 2015-038 which was duly and regularly passed and adopted by said City Council at a regular meeting held June 9, 2015, by the following vote:

AYES: Councilmembers Fox, Bill-de la Peña, Price, and Mayor Adam

NOES: None

ABSENT: None

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the City of Thousand Oaks, California.



Linda D. Lawrence, City Clerk
City of Thousand Oaks, California

6/11/15

Date Attested

CITY OF THOUSAND OAKS

PLANNING COMMISSION

RESOLUTION NO. 8-2015 PC

A RESOLUTION OF THE PLANNING COMMISSION
OF THE CITY OF THOUSAND OAKS REPORTING
ON THE CONSISTENCY OF THE FISCAL YEAR
2015-2016 AND 2016-2017 CITY CAPITAL
IMPROVEMENT PROGRAM WITH THE THOUSAND
OAKS GENERAL PLAN

WHEREAS, Section 65401 of the California Government Code requires the Planning Commission to review the proposed Capital Improvement Program and report to the City Council as to its conformity with the City's General Plan; and,

WHEREAS, on April 27, 2015, the Planning Commission, reviewed the City's proposed Capital Improvement Program for FY's 2015-2016 and 2016-2017; and

NOW, THEREFORE, BE IT RESOLVED that the Planning Commission hereby finds that the projects presented in the FY 2015-2016 and 2016-2017 Capital Improvement Program are consistent with the Thousand Oaks General Plan;

I HEREBY CERTIFY that the foregoing resolution reflects action taken by the Planning Commission of the City of Thousand Oaks at a regular meeting held on the 27th day of April, 2015, by the following vote:

AYES:	COMMISSIONERS	Newman, Reynolds, Roundtree, Turpel, and Chair Nickles
NOES:	COMMISSIONERS	None
ABSENT:	COMMISSIONERS	None



Douglas Nickles, Chair
Planning Commission



Mark A. Towne, Secretary
Planning Commission

CAPITAL IMPROVEMENT PROJECTS SUMMARIES

Capital Improvement Program

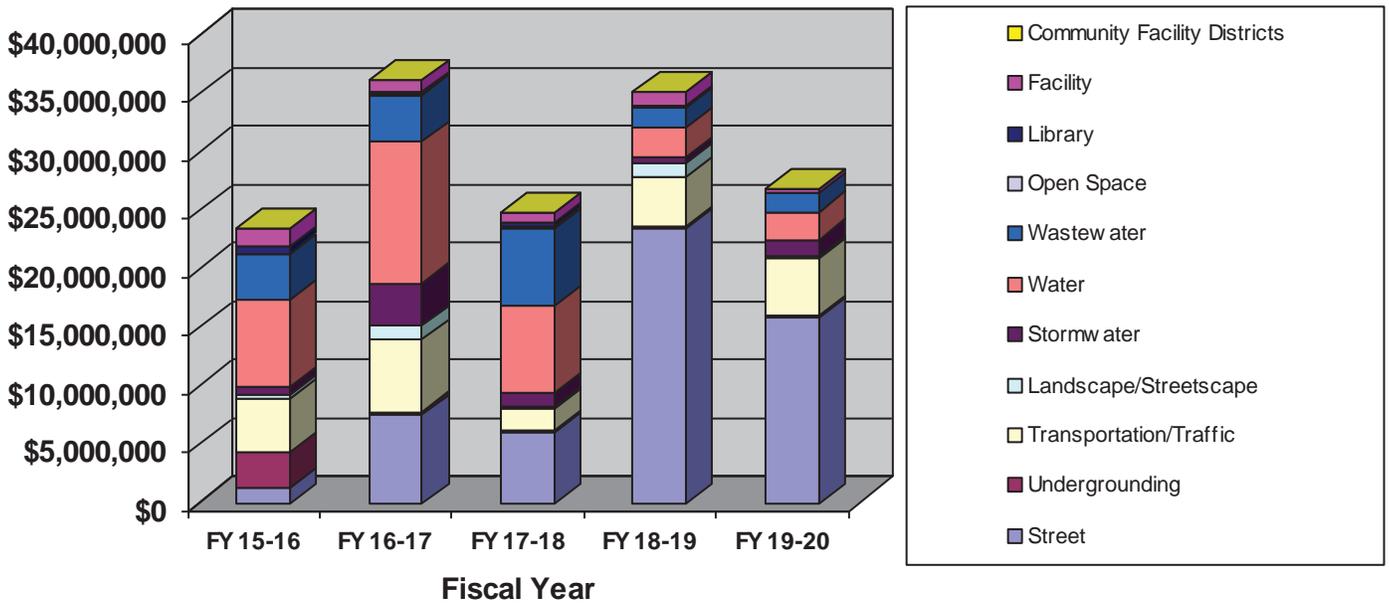
Five-Year Summary by Category

No.	Category	Page	# Projects	Budget To Date	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
1	Street Projects	8	16 / 43	\$4,169,651	\$1,300,000	\$7,690,194	\$6,073,000	\$23,611,500	\$15,874,500	\$58,718,845
2	Undergrounding Projects	30	2 / 5	11,105,581	3,155,000	180,000	180,000	180,000	163,000	14,963,581
3	Transportation/Traffic Projects	35	23 / 33	6,875,596	4,560,000	6,132,500	1,920,000	4,109,000	4,995,000	28,592,096
4	Landscape/Streetscape Projects	63	2 / 4	100,000	300,000	1,300,000	100,000	1,200,000	200,000	3,200,000
5	Stormwater Projects	66	6 / 14	275,000	620,000	3,600,000	1,250,000	630,000	1,399,000	7,774,000
6	Water Projects	76	20 / 30	2,341,350	7,492,947	12,170,000	7,475,000	2,515,000	2,375,000	34,369,297
7	Wastewater Projects	99	16 / 19	2,431,024	3,934,659	3,925,000	6,600,000	1,600,000	1,600,000	20,090,683
8	Open Space Projects	118	1 / 2	1,795,000	70,000	70,000	70,000	70,000	70,000	2,145,000
9	Library Projects	121	3 / 6	467,100	580,000	200,000	350,000	100,000	0	1,697,100
10	Facility Projects	126	15 / 37	11,960,111	1,555,000	940,000	835,000	1,200,000	250,000	16,740,111
11	Community Facility Districts Projects	157	0 / 1	8,457,148	0	0	0	0	0	8,457,148
Grand Total			104 / 194	\$49,977,561	\$23,567,606	\$36,207,694	\$24,853,000	\$35,215,500	\$26,926,500	\$196,747,861

Note: "Budget to Date" refers to budget appropriations approved by City Council prior to June 30, 2015. These appropriations reflect "active" projects and are in addition to those appropriations approved/requested over the next five fiscal years to complete applicable capital improvement projects. "Total" reflects the total of the five fiscal years plus the "Budget to Date" column.

"# Projects" column shows number of projects for proposed Fiscal Years 2015-2016 & 2016-2017 as well as total number of projects listed within each category.

CIP Project Summary FY 2015-16 through 2019-20

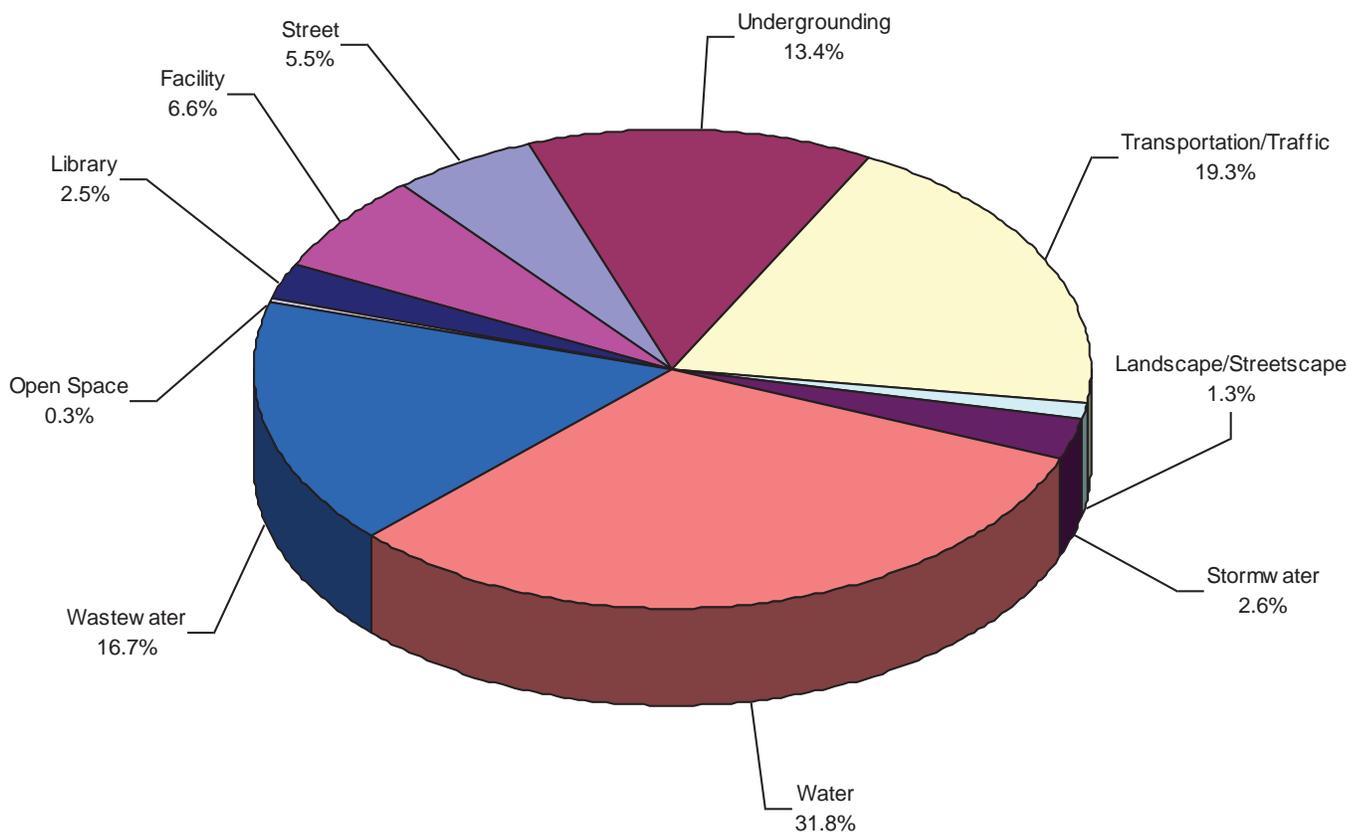


Capital Improvement Program

Overview of Projects

by Category

FY 2015 - 2016



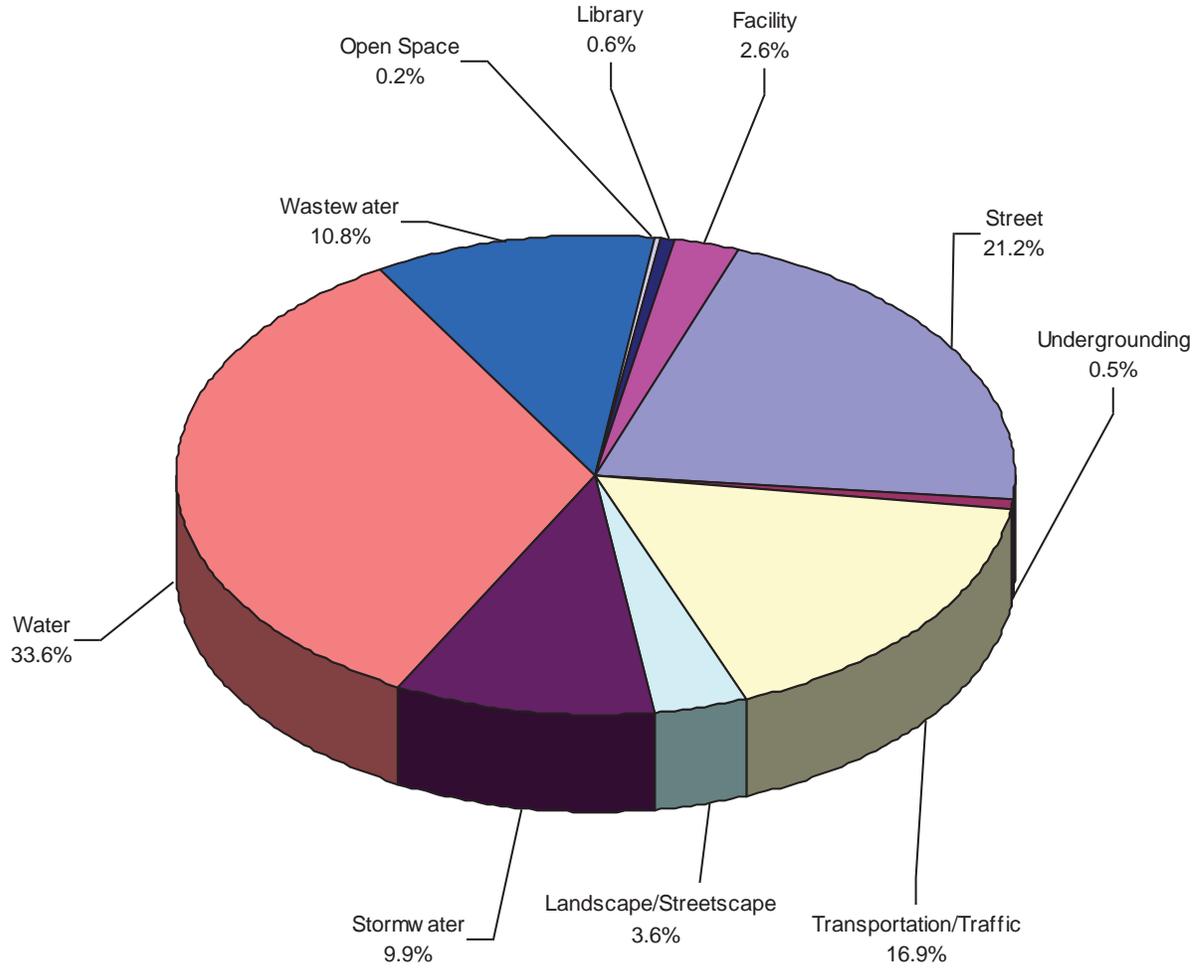
\$23,567,606

Capital Improvement Program

Overview of Projects

by Category

FY 2016 - 2017



\$36,207,694

Capital Improvement Program

Five-Year Summary

by Fund

No.	Funds	Page	Budget to Date	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
1	General Fund (001)	159	\$11,228,471	\$5,010,000	\$2,690,000	\$2,296,000	\$2,080,000	\$830,000	\$24,134,471
2	Library (110)	161	552,100	580,000	200,000	350,000	100,000	0	1,782,100
3	Gas Tax 2105 (132)	162	61,586	155,000	2,178,500	945,000	8,395,000	595,000	12,330,086
4	Gas Tax 2106 (133)	163	0	260,000	770,000	400,000	1,400,000	400,000	3,230,000
5	Gas Tax TDA (135)	164	354,729	0	0	0	0	0	354,729
6	SB 821 (Bicycle/Pedestrian) (136)	165	306,906	55,000	55,000	105,000	55,000	55,000	631,906
7	Gas Tax 2103 (137)	166	100,000	30,000	1,840,500	200,000	7,400,000	200,000	9,770,500
8	Lighting District (141)	167	0	0	0	0	200,000	191,000	391,000
9	Landscape District (142)	168	50,000	10,000	1,300,000	0	0	0	1,360,000
10	Mello Roos - Auto Mall (176)	169	8,457,148	0	0	0	0	0	8,457,148
11	Streets/Transp (Federal) (183)	170	1,250,833	300,000	8,397,000	6,676,300	3,864,000	4,300,000	24,788,133
12	Comm Rec Fac Open Space (512)	172	1,795,000	0	0	0	0	0	1,795,000
13	Successor Agency Revenue Bonds (521)	173	14,348,000	0	0	0	0	0	14,348,000
14	Dev. Fees - Wendy Dr Intchg (530)	174	95,344	55,000	100,000	0	0	0	250,344
15	Dev. Fees - Newbury Pk Imprv (532)	175	349,192	570,000	850,000	565,000	3,781,500	10,087,500	16,203,192
16	Dev. Fees - Air Quality (537)	176	281,495	165,000	235,000	213,700	185,000	185,000	1,265,195
17	Dev. Fees - Misc Streets (539)	177	110,970	100,000	0	0	0	0	210,970
18	Dev. Fees - Underground (540)	178	96,500	80,000	80,000	85,000	85,000	83,000	509,500
19	Dev. Fees - Underground CW (541)	179	484,081	100,000	100,000	95,000	95,000	80,000	954,081
20	Dev. Fees - TO Imprv (543)	180	1,068,572	580,000	979,194	587,000	2,760,000	5,495,000	11,469,766
21	Dev. Fees - Traffic Safety (551)	181	50,000	75,000	75,000	175,000	350,000	100,000	825,000
22	Dos Vientos Dev. Agreement (561)	182	1,199,650	0	0	0	0	0	1,199,650
23	Water Dev Fees (612)	183	427,558	2,275,000	2,400,000	1,375,000	1,175,000	475,000	8,127,558
24	Water Cap Facilities (613)	184	1,941,608	5,317,947	4,270,000	6,100,000	1,340,000	1,900,000	20,869,555
25	Wastewater Serv. Chrg (624)	185	2,431,024	4,034,659	3,925,000	4,100,000	1,600,000	1,600,000	17,690,683
26	Transportation (651)	186	1,835,964	3,380,000	5,312,500	135,000	100,000	100,000	10,863,464
27	Golf Course - Los Robles (671)	187	1,100,830	380,000	250,000	250,000	250,000	250,000	2,480,830
28	Theatre (681)	188	0	55,000	200,000	200,000	0	0	455,000
Grand Total			\$49,977,561	\$23,567,606	\$36,207,694	\$24,853,000	\$35,215,500	\$26,926,500	\$196,747,861

Note: "Budget to Date" refers to budget appropriations approved by City Council prior to June 30, 2015. These appropriations reflect "active" projects and are in addition to those appropriations approved/requested over the next five fiscal years to complete applicable capital improvement projects. "Total" reflects the total of the five fiscal years plus the "Budget to Date" column.

Capital Improvement Program

Five-Year Project Revenue Summary

by Fund

No.	Funds	Page	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total	Revenue Source
1	Library (110)	161	\$580,000	\$200,000	\$350,000	\$100,000	\$0	\$1,230,000	(a)
2	Gas Tax 2105 (132)	162	740,000	700,000	700,000	700,000	700,000	3,540,000	(c)
3	Gas Tax 2106 (133)	163	365,000	350,000	350,000	350,000	350,000	1,765,000	(c)
4	SB 821 (Bicycle/Pedestrian) (136)	165	55,000	55,000	55,000	55,000	55,000	275,000	(c)
5	Gas Tax 2103 (137)	166	600,000	1,000,000	1,000,000	1,000,000	1,000,000	4,600,000	(c)
6	Streets/Transp (Federal) (183)	170	300,000	8,397,000	6,676,300	3,864,000	4,300,000	23,537,300	(b)
7	Comm Rec Fac Open Space (512)	172	100,000	100,000	100,000	100,000	100,000	500,000	(e)
8	Dev. Fees - Wendy Dr Intchg (530)	174	55,000	100,000	0	0	0	155,000	(f)
9	Dev. Fees - Newbury Pk Imprv (532)	175	152,700	50,000	30,000	30,000	30,000	292,700	(f)
10	Dev. Fees - Air Quality (537)	176	11,000	10,000	10,000	10,000	10,000	51,000	(f)
11	Dev. Fees - Misc Streets (539)	177	18,200	19,900	8,000	8,000	8,000	62,100	(f)
12	Dev. Fees - Underground (540)	178	4,000	4,000	4,000	4,000	4,000	20,000	(f)
13	Dev. Fees - Underground CW (541)	179	6,000	6,000	6,000	6,000	6,000	30,000	(f)
14	Dev. Fees - TO Imprv (543)	180	225,000	227,000	229,000	231,000	233,000	1,145,000	(f)
15	Dev. Fees - Traffic Safety (551)	181	53,500	54,000	54,500	55,000	55,500	272,500	(f)
16	Dos Vientos Dev. Agreement (561)	182	30,000	29,000	28,000	27,000	26,000	140,000	(f)
17	Water Dev Fees (612)	183	66,000	61,000	53,000	40,000	39,000	259,000	(g)
18	Water Cap Facilities (613)	184	3,800,000	3,900,000	4,000,000	4,100,000	4,200,000	20,000,000	(g)
19	Wastewater Serv. Chrg (624)	185	184,000	193,000	191,000	199,000	201,000	968,000	(g)
20	Transportation (651)	186	3,380,000	5,312,500	135,000	100,000	100,000	9,027,500	(a)
21	Golf Course - Los Robles (671)	187	380,000	250,000	250,000	250,000	250,000	1,380,000	(g)
Grand Total			\$11,105,400	\$21,018,400	\$14,229,800	\$11,229,000	\$11,667,500	\$69,250,100	

Revenue Source

- (a) Fund Reserves
- (b) Grant Reimbursements
- (c) State Gas Tax Revenues
- (d) Redevelopment Debt
- (e) Bedroom Tax, General Fund/Golf Course Transfer
- (f) Developer Fees/Agreement Funds
- (g) Service Fees/Retained Earnings

Capital Improvement Program

Revenue Source by Fund

Governmental Funds

Fund (Fund No.)		Revenue Source/Restrictions
General Fund (001)	Reserves	Use of reserves to fund one-time capital improvements of \$5.0 million and \$2.7 million for FY 2015-16 and FY 2016-17, respectively. This also includes Library projects since it is subsidized by the General Fund.
Library (110)	General Fund Support	Library projects are reviewed by Library and Facility staff. Projects are then funded by the General Fund.
Gas Tax 2105 (132) Gas Tax 2106 (133) Gas Tax SB 325 Art 8(a) TDA (135)* SB 821 (136) Gas Tax 2103 (137) Federal TEA-21 (183)	Street Improvement	Section 2103, 2105, and 2106 gas tax revenue based on formulas outlined in the Streets & Highways Code, traffic safety fines for moving violations, and Federal Highway Administrative Grants. * Gas Tax SB 325 is no longer an available revenue source as of July 1, 2015.
City Lighting Districts (141) City Landscape Districts (142)	Lighting and Landscaping Districts	Property tax levied specifically to maintain lighting and landscaping maintenance in various districts.
Auto Mall (176)	Mello-Roos	Property tax levied specifically for designated project(s).
Comm. Recreation Facilities Open Space (512) Successor Agency Revenue Bond Proceeds (521) Wendy Dr. Interchange (530) Road Improvements (532) Air Quality (537) Misc. Streets (539) Underground Utility (540/541) T.O. Road Improvements (543) Traffic Safety (551) Dos Vientos Developers Agreement (561)	Capital Projects	Developer/Capital Facility fees restricted for road/bridge improvements, undergrounding of utilities, and public facilities. Community Recreation and Open Space Endowment Fund revenues (from General Fund transfer, Los Robles Golf Course transfers and bedroom tax) restricted for acquisition of open space.

Enterprise Funds

Fund (Fund No.)		Revenue Source/Restrictions
Water Capital Program (612) Water Capital Facilities (613)		Water fees collected to support water operations and capital outlay.
Wastewater Capital Service Charge (624)		Wastewater fees collected to support wastewater operations and capital outlay.
Transportation (651)		Transportation fees and Article 8C money from Ventura County Transportation Commission for the Transportation Development Act (TDA) allocation from the Local Transportation Fund of Ventura County to support transportation operations and capital outlay.
Golf Course (671)		Golf Course fees collected to support golf course operations and capital outlay.
Theatres (681)		Theatre fees and donations support Theatre operations and capital outlay.

DEFERRED REQUIREMENTS SUMMARY

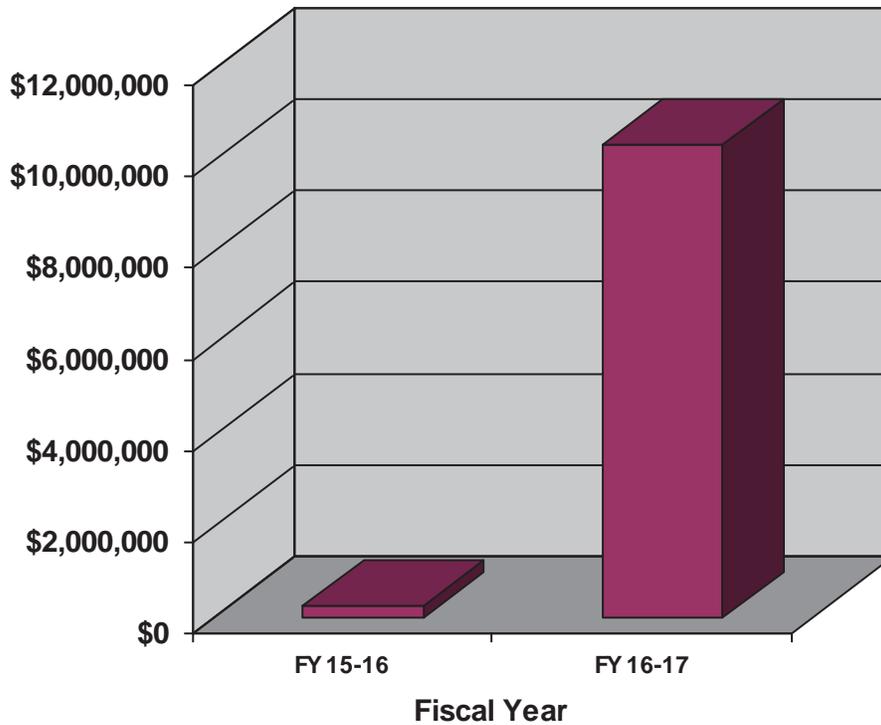
Capital Improvement Program

Deferred Requirements Summary

No.	Project	Page	FY 2015-16	FY 2016-17	Total
Street Projects					
1	MI2526 Pavement Slurry Seal - Citywide	29	\$0	\$3,880,000	\$3,880,000
2	CI5231 Pavement Rehabilitation Citywide FY 2015-17	15	50,000	5,476,000	5,526,000
3	CI5124 Curb Ramps Citywide - Annual - FY 2015-17	13	70,000	780,000	850,000
4	MI2012 Concrete Replacement and Sidewalk Repair - Citywide	25	140,000	230,000	370,000
Grand Total			\$260,000	\$10,366,000	\$10,626,000

Note:

CIP Deferred Requirements Summary FY 2015-16 through 2019-20





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CAPITAL IMPROVEMENT PROJECTS BY CATEGORY

Capital Improvement Program

Street Projects



Maintaining a viable street system is one of the City's main responsibilities. Every year a variety of street capital improvement projects are undertaken. Such projects include street construction/rehabilitation, median and turn lane modifications, street overlay, slurry seals, curb ramps, and sidewalk construction and replacement. All projects are prioritized in conformance with the City's General Plan, Congestion Management Plan, Pavement Management Plan, Federal/State mandates, Federal/State grant restrictions, and local community standards.

Gas Taxes, Developer Fees, and a variety of other Federal/State and regional grants fund most of the one-time street capital improvement projects. Revenues from the City's Gas Tax Funds and General Fund provide for most of the recurring street maintenance and operations costs.

Capital Improvement Program

Five-Year Summary

Street Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
1	CI1236	Erbes Road Improvements	One	9	\$1,663,623	\$0	\$0	\$0	\$0	\$0	\$1,663,623
2	CI4225	Moorpark Road at Hillcrest Drive	Two		0	0	0	0	150,000	750,000	900,000
3	CI4226	TO Boulevard - Moorpark Road to Duesenberg Drive	Three		0	0	0	200,000	1,300,000	0	1,500,000
4	CI4231	Lynn Road/101 Improvements	Three		0	0	0	300,000	2,000,000	6,000,000	8,300,000
5	CI4233	Gainsborough Road from Camino Manzanas to Tuolumne	Three	10	0	0	80,000	500,000	0	0	580,000
6	CI4235	Lynn Road - Ventu Park to Reino Median Improvements	Three		0	0	0	0	400,000	900,000	1,300,000
7	CI4240	Reino Road Bike Lanes, Sidewalks, & Landscaping	Three	11	0	0	50,000	350,000	0	0	400,000
8	CI4247	Widen Thousand Oaks Blvd at Moorpark Road	Three		0	0	0	0	100,000	600,000	700,000
9	CI4251	Widen Moorpark Rd North of Thousand Oaks Blvd.	Three		0	0	0	0	250,000	750,000	1,000,000
10	CI4252	Conejo School Road/Hillcrest Drive to TO Boulevard	Two	12	0	0	200,000	1,000,000	0	0	1,200,000
11	CI4254	Borchard Road at Michael Drive	Three		0	0	0	0	140,000	300,000	440,000
12	CI4257	Avenida de Las Flores - Avenida de Las Plantas to SR 23	Three		0	0	0	0	150,000	720,000	870,000
13	CI4258	Hodencamp Road from Flittner Court to Wilbur Road	One		0	0	0	0	35,000	100,000	135,000
14	CI4501	Newbury Road Improvements East of Ventu Park Road	Three		0	0	0	200,000	750,000	0	950,000
15	CI5114	Street Lights at Intersections	Two		0	0	0	0	200,000	191,000	391,000
16	CI5124	Curb Ramps Citywide - Annual - FY 2015-17	Two	13	0	30,000	620,000	0	0	0	650,000
17	CI5170	North Moorpark Road Sidewalk and Bike Lanes	Three	14	0	0	100,000	683,000	0	0	783,000
18	CI5231	Pavement Rehabilitation Citywide FY 2015-17	Two	15	0	50,000	4,024,000	0	0	0	4,074,000
19	CI5241	Los Feliz/Conejo School Road Sidewalk	Two	16	615,636	500,000	0	0	0	0	1,115,636
20	CI5242	Westlake Blvd Median Improv	Two	17	123,936	0	0	0	0	0	123,936
21	CI5256	Pavement Overlay Arterial FY 2017-20	Two		0	0	0	100,000	8,900,000	100,000	9,100,000
22	CI5301	Agoura Road/Westlake Boulevard	Three	18	0	30,000	170,000	0	0	0	200,000
23	CI5302	Hampshire Road at Thousand Oaks Boulevard	Three		0	0	0	0	260,000	1,000,000	1,260,000
24	CI5303	Hillcrest Dr from Mitchell Rd to South of Camino Dos Rios	Three		0	0	0	0	200,000	1,200,000	1,400,000
25	CI5307	Widen Thousand Oaks Boulevard at Rancho Road	Three		0	0	0	0	200,000	1,000,000	1,200,000
26	CI5308	Rancho Road Sidewalk and Bike Lanes	Two	19	0	0	110,000	800,000	0	0	910,000
27	CI5309	Old Conejo Rd Widening from Ruth Dr to Reino Rd	Three		0	0	0	0	86,500	613,500	700,000
28	CI5310	Skyline Drive at Thousand Oaks Boulevard	Three		0	0	0	0	30,000	300,000	330,000
29	CI5311	Westlake Boulevard at Thousand Oaks Boulevard	Three		0	0	0	0	50,000	250,000	300,000
30	CI5337	Westlake Boulevard Sidewalk	Two	20	466,806	0	401,194	0	0	0	868,000
31	CI5364	Janss Road Sidewalks and Curb Ramps	One	21	0	20,000	90,000	0	0	0	110,000
32	CI5371	Sidewalk Improvements Citywide - FY 2015-17	One	22	0	110,000	55,000	0	0	0	165,000
33	CI5391	Thousand Oaks Boulevard Streetscape Improvements	Two	23	0	300,000	1,000,000	0	0	0	1,300,000
34	CI5398	Thousand Oaks Blvd Curbs and Pedestrian Crossings	Two	24	0	0	100,000	450,000	0	0	550,000
35	CI5409	Curb Ramps Citywide - Annual - FY 2017-20	Two		0	0	0	200,000	2,400,000	200,000	2,800,000
36	CI5410	Sidewalk Improvements Citywide - FY 2017-20	One		0	0	0	400,000	400,000	400,000	1,200,000
37	MI2012	Concrete Replacement and Sidewalk Repair - Citywide	Two	25	0	260,000	170,000	400,000	400,000	400,000	1,630,000
38	MI2035	Benchmark Circuit & Centerline Monumentation Update	Three		0	0	0	300,000	100,000	100,000	500,000
39	MI2102	Citywide Pavement Management Program	Two	26	100,000	0	0	0	0	0	100,000
40	MI2215	Lynn Road Soundwall Phase I	Three	27	199,650	0	0	0	0	0	199,650
41	MI2216	Lynn Road Soundwall Ph I Construction - Holding Acct	Three	28	1,000,000	0	0	0	0	0	1,000,000
42	MI2518	Thousand Oaks Boulevard Centerline Reestablishment	Two		0	0	0	190,000	110,000	0	300,000
43	MI2526	Pavement Slurry Seal - Citywide	Two	29	0	0	520,000	0	5,000,000	0	5,520,000
Project Totals (43 projects)					\$4,169,651	\$1,300,000	\$7,690,194	\$6,073,000	\$23,611,500	\$15,874,500	\$58,718,845

Capital Improvement Program Street Project

Erbes Road Improvements

- CI1236 -

Description: Improvements to Erbes Road from Falmouth Street to Thousand Oaks Boulevard. Right-of-way acquisitions were completed to provide sidewalks and bike lanes on both sides and improve the intersection of Erbes Road and Hillcrest Drive. City Council direction is to maintain one lane in each direction and a center turn lane. Project will provide enhanced pedestrian and bicycle improvements and improve Level of Service (LOS) at the intersection of Erbes Road and Hillcrest Drive.



Project Manager: Dan Lazo

Justification: Enhances pedestrian and bicycle accessibility and safety and improves the intersection of Erbes Road and Hillcrest Drive to reduce congestion.

Comments: Includes undergrounding of electrical lines. Parcel/land acquisitions completed in Fall 2010. Roadway design work completed in February 2011.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Reduces maintenance expenses for the roadway, but increases sidewalk maintenance costs (Gas Tax Fund).

Begin Date: Summer 2013 **End Date:** Spring 2016 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
R/W Acquisition	\$308,643	\$0	\$0	\$0	\$0	\$0	\$0	\$308,643
Design/Environ.	1,771,659	0	0	0	0	0	0	1,771,659
Construction	10,851,276	0	1,663,623	0	0	0	0	12,514,899
	\$12,931,578	\$0	\$1,663,623	\$0	\$0	\$0	\$0	\$14,595,201

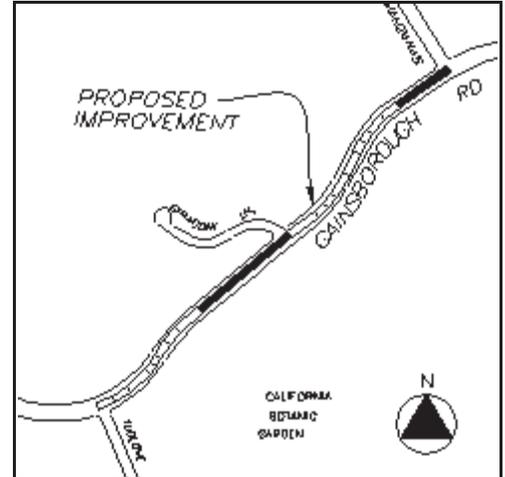
No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$3,219,382	\$141,001	\$0	\$0	\$0	\$0	\$0	\$3,360,383
132	Gas Tax 2105	0	59,828	0	0	0	0	0	59,828
135	Gas Tax TDA	3,315,446	127,938	0	0	0	0	0	3,443,384
142	Landscape District	18,478	0	0	0	0	0	0	18,478
183	Streets/Transp (Federal)	4,654,922	408,978	0	0	0	0	0	5,063,900
539	Dev. Fees - Misc Streets	1,276,255	25,364	0	0	0	0	0	1,301,619
543	Dev. Fees - TO Imprv	144,511	872,698	0	0	0	0	0	1,017,209
613	Water Cap Facilities	302,584	27,816	0	0	0	0	0	330,400
		\$12,931,578	\$1,663,623	\$0	\$0	\$0	\$0	\$0	\$14,595,201

Capital Improvement Program Street Project

Gainsborough Road from Camino Manzanas to Tuolumne

- CI4233 -

Description: Improve Gainsborough Road from Camino Manzanas to Tuolumne Avenue to complete the road cross-section and add bike lanes and sidewalks on the east side of the street.



Project Manager: Mike Tohidian

Justification: Adds capacity and completes road cross-section.

Comments: If federal Safe Routes to School (SRTS)/Active Transportation Program (ATP) grant is awarded, design will be completed in FY 2016-17, construction in FY 2017-18. Schedule is approximate depending on funding and traffic needs.

General Plan Consistency: Circulation Element

Operations Impact: Will incur ongoing street maintenance costs.

Begin Date: Summer 2016 **End Date:** Spring 2018 **Priority:** Three Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0	\$80,000
Construction	0	0	0	0	500,000	0	0	500,000
	\$0	\$0	\$0	\$80,000	\$500,000	\$0	\$0	\$580,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
183	Streets/Transp (Federal)	\$0	\$0	\$0	\$57,000	\$443,000	\$0	\$0	\$500,000
543	Dev. Fees - TO Imprv	0	0	0	23,000	57,000	0	0	80,000
		\$0	\$0	\$0	\$80,000	\$500,000	\$0	\$0	\$580,000

Capital Improvement Program

Street Project

Reino Road Bike Lanes, Sidewalks, & Landscaping

- CI4240 -

Description: Installation of bike lanes and sidewalks along Reino Road from Kimber Drive to Borchard Road.



Project Manager: Mike Tohidian

Justification: Improve road cross section in accordance with Circulation Element.

Comments: If federal grant is awarded, design will be completed in FY 2016-17, construction in FY 2017-18. Schedule is approximate depending on funding.

General Plan Consistency: Circulation Element

Operations Impact: Will incur ongoing street maintenance costs.

Begin Date: Summer 2016 **End Date:** Summer 2018 **Priority:** Three Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$50,000
Construction	0	0	0	0	350,000	0	0	350,000
	\$0	\$0	\$0	\$50,000	\$350,000	\$0	\$0	\$400,000

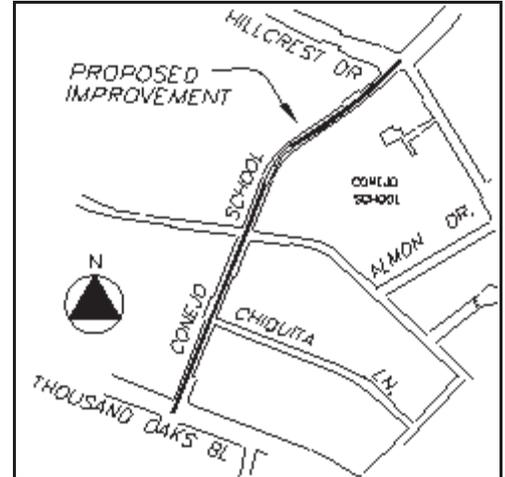
No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
183	Streets/Transp (Federal)	\$0	\$0	\$0	\$0	\$310,000	\$0	\$0	\$310,000
532	Dev. Fees - Newbury Pk Imprv	0	0	0	50,000	40,000	0	0	90,000
		\$0	\$0	\$0	\$50,000	\$350,000	\$0	\$0	\$400,000

Capital Improvement Program Street Project

Conejo School Road/Hillcrest Drive to TO Boulevard

- CI4252 -

Description: Install missing sidewalk on the west side of Conejo School Road from Thousand Oaks Boulevard to Hillcrest Drive.



Project Manager: Mike Tohidian

Justification: Needed to complete Circulation Element.

Comments: If federal Safe Routes to School (SRTS)/Active Transportation Program (ATP) grant is awarded, design in FY 2016-17, construction in FY 2017-18.

General Plan Consistency: Circulation Element

Operations Impact: Will incur ongoing street maintenance costs.

Begin Date: Summer 2016 **End Date:** Summer 2018 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000
Construction	0	0	0	0	1,000,000	0	0	1,000,000
	\$0	\$0	\$0	\$200,000	\$1,000,000	\$0	\$0	\$1,200,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
183	Streets/Transp (Federal)	\$0	\$0	\$0	\$0	\$885,000	\$0	\$0	\$885,000
543	Dev. Fees - TO Imprv	0	0	0	200,000	115,000	0	0	315,000
		\$0	\$0	\$0	\$200,000	\$1,000,000	\$0	\$0	\$1,200,000

Capital Improvement Program

Street Project

Curb Ramps Citywide - Annual - FY 2015-17

- CI5124 -

Description: Annual construction of curb ramps in accordance with Americans with Disabilities Act (ADA) requirements on streets that are to be overlaid, cape sealed, and micro-surfaced as part of the annual street rehabilitation program and other locations as may be determined by the Disabled Access Appeals and Advisory Board.



Project Manager: Michelle McCarty

Justification: Improve pedestrian sidewalk access in accordance with ADA standards.

Comments: This program will construct curb cut ramps on streets that are scheduled for overlay, cape seal, and micro-surfacing in accordance with the ADA priority list. The Curb Ramp Program cost is directly related to the Pavement Rehabilitation Program (CI5231) and Pavement Slurry Seal (MI2526). It is estimated to cost 15 percent of the Pavement Rehabilitation Program and Pavement Slurry Seal costs.

General Plan Consistency: Circulation Element

Operations Impact: Will require sidewalk maintenance by Gas Tax Funds.

Begin Date: Summer 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Asset Management Requirement	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
	\$100,000	\$1,400,000	\$0	\$0	\$0	\$1,500,000

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Construction	1,153,951	0	0	620,000	0	0	0	1,773,951
	\$1,153,951	\$0	\$30,000	\$620,000	\$0	\$0	\$0	\$1,803,951

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
135	Gas Tax TDA	\$1,117,222	\$0	\$0	\$0	\$0	\$0	\$0	\$1,117,222
137	Gas Tax 2103	11,105	0	30,000	620,000	0	0	0	661,105
537	Dev. Fees - Air Quality	25,624	0	0	0	0	0	0	25,624
		\$1,153,951	\$0	\$30,000	\$620,000	\$0	\$0	\$0	\$1,803,951

Deferred Requirement	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
	\$70,000	\$780,000	\$0	\$0	\$0	\$850,000

Capital Improvement Program

Street Project

North Moorpark Road Sidewalk and Bike Lanes

- CI5170 -

Description: Widening of Moorpark Road between Greenridge Street and Calle Contento, for installation of a sidewalk and bike lane.



Project Manager: Mike Tohidian

Justification: Provides for continuity of sidewalk and bike lanes after developer's completed improvements on Moorpark Road.

Comments: If federal/state grant is awarded, design can begin in 2016, and construction in 2017. General Fund budget is the matching grant portion. If grant funds are not received, the project will not move forward.

General Plan Consistency: Circulation Element

Operations Impact: Increases street maintenance costs from Gas Tax Funds.

Begin Date: Summer 2017 **End Date:** Spring 2018 **Priority:** Three Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000
Construction	0	0	0	0	683,000	0	0	683,000
	\$0	\$0	\$0	\$100,000	\$683,000	\$0	\$0	\$783,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$0	\$100,000	\$79,000	\$0	\$0	\$179,000
183	Streets/Transp (Federal)	0	0	0	0	604,000	0	0	604,000
		\$0	\$0	\$0	\$100,000	\$683,000	\$0	\$0	\$783,000

Capital Improvement Program

Street Project

Pavement Rehabilitation Citywide FY 2015-17

- CI5231 -

Description: Fiscal Year 2015-17 pavement rehabilitation program of overlaying various residential and arterial streets with Asphalt Rubber Hot Mix (ARHM), cape seal, and micro-surfacing. Also includes video retrofit on traffic signals affected by the pavement overlay project.



Project Manager: Mike Tohidian

Justification: Reduces maintenance costs and protects street surface by adding useful life. Video retrofit replaces existing built-in traffic loops that are removed during the pavement overlay construction process.

Comments: Locations determined by Pavement Management Program and geographical equity throughout the City on residential and arterial streets. Paving will be ARHM, cape seal, micro-surfacing, or other appropriate paving material. Associated Americans with Disabilities Act (ADA) curb ramps are budgeted at about 15 percent of rehabilitation cost. Expected Federal Surface Transportation Program (STP) grant funding of \$650,000 expected in FY 2016-17.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Reduces street maintenance costs to Gas Tax Funds.

Begin Date: Summer 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Asset Management Requirement	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
	\$100,000	\$9,500,000	\$0	\$0	\$0	\$9,600,000

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Construction	0	0	0	4,024,000	0	0	0	4,024,000
	\$0	\$0	\$50,000	\$4,024,000	\$0	\$0	\$0	\$4,074,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
132	Gas Tax 2105	\$0	\$0	\$50,000	\$2,073,500	\$0	\$0	\$0	\$2,123,500
133	Gas Tax 2106	0	0	0	600,000	0	0	0	600,000
137	Gas Tax 2103	0	0	0	700,500	0	0	0	700,500
183	Streets/Transp (Federal)	0	0	0	650,000	0	0	0	650,000
		\$0	\$0	\$50,000	\$4,024,000	\$0	\$0	\$0	\$4,074,000

Deferred Requirement	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
	\$50,000	\$5,476,000	\$0	\$0	\$0	\$5,526,000

Capital Improvement Program

Street Project

Los Feliz/Conejo School Road Sidewalk

- CI5241 -

Description: Construct a sidewalk on Los Feliz Drive between Conejo School Road and Skyline Drive. Conduct a pedestrian safety program at Conejo Elementary School.



Project Manager: Mike Tohidian

Justification: Conejo Elementary School is located at the intersection of Conejo School Road and Los Feliz Drive. Los Feliz Drive is the direct route for students to and from school that live east of the school. The missing sidewalk segments on both the north and south sides of Los Feliz Drive forcing pedestrians to walk in the street. The City received a Safe Route to School Grant in the amount of \$353,000 for construction of the new sidewalk and education program. A small portion of missing sidewalk on the south side of street near Skyline Drive was completed in 2014.

Comments: Revise plans and specifications in spring 2015. Construction is expected in summer 2015. Portion of previous SB 821 grants will be used in this project.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Slight increase in maintenance costs for the new sidewalk.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
R/W Acquisition	\$3,600	\$0	\$0	\$0	\$0	\$0	\$0	\$3,600
Design/Environ.	413	0	0	0	0	0	0	413
Construction	228,063	0	1,115,636	0	0	0	0	1,343,699
	\$232,076	\$0	\$1,115,636	\$0	\$0	\$0	\$0	\$1,347,712

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
132	Gas Tax 2105	\$2,584	\$1,758	\$0	\$0	\$0	\$0	\$0	\$4,342
136	SB 821 (Bicycle/Pedestrian)	26,465	306,906	0	0	0	0	0	333,371
183	Streets/Transp (Federal)	150,594	181,405	0	0	0	0	0	331,999
543	Dev. Fees - TO Imprv	52,433	125,567	500,000	0	0	0	0	678,000
		\$232,076	\$615,636	\$500,000	\$0	\$0	\$0	\$0	\$1,347,712

Capital Improvement Program Street Project

Westlake Blvd Median Improv

- CI5242 -

Description: Project location at northbound Westlake Boulevard, approaching Avenida de los Arboles. Narrow existing median and extend left-turn pocket. Modify signs and markings to reconfigure the approach to eliminate left turns from right-most lane.



Project Manager: Shamir Shahamiri

Justification: Intersection identified as one of the top-10 accident locations in the City. Extending left-turn pocket will allow for prohibiting left turns from right-most lane, without sacrificing storage capacity. This reconfiguration is a countermeasure that is expected to decrease sideswipe accidents within the intersection. It is also expected to decrease the potential for conflict between cyclists and motorists.

Comments: A Highway Safety Improvement Program (HSIP) federal grant was awarded in the amount of \$115,300 for construction.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Decrease in accidents at Westlake/Arboles intersection, thus reducing maintenance and operations costs.

Begin Date: Summer 2013 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$21,066	\$0	\$0	\$0	\$0	\$0	\$0	\$21,066
Construction	0	0	123,936	0	0	0	0	123,936
	\$21,066	\$0	\$123,936	\$0	\$0	\$0	\$0	\$145,002

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
183	Streets/Transp (Federal)	\$0	\$115,300	\$0	\$0	\$0	\$0	\$0	\$115,300
543	Dev. Fees - TO Imprv	21,066	8,636	0	0	0	0	0	29,702
		\$21,066	\$123,936	\$0	\$0	\$0	\$0	\$0	\$145,002

Capital Improvement Program Street Project

Agoura Road/Westlake Boulevard

- CI5301 -

Description: Widen 10 feet dedicated by Regency Center at northeast corner of Agoura Road/Westlake Boulevard. Project will add a second westbound left turn. Westbound approach will have two left turn lanes, two through lanes and one right turn lane. Traffic signal improvements to be coordinated with Caltrans include new signal poles, wiring, detectors, and signing/stripping modifications.



Project Manager: Mike Tohidian

Justification: Improves level of service, enhances safety and public convenience, and reduces maintenance.

Comments: Ten feet of right-of-way on property's Agoura Road frontage extending from Westlake Boulevard to the project driveway, 280 feet east of Westlake Boulevard.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Will reduce traffic maintenance and monitoring costs to General Fund.

Begin Date: Winter 2016 **End Date:** Spring 2017 **Priority:** Three Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Construction	0	0	0	170,000	0	0	0	170,000
	\$0	\$0	\$30,000	\$170,000	\$0	\$0	\$0	\$200,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
543	Dev. Fees - TO Imprv	\$0	\$0	\$30,000	\$170,000	\$0	\$0	\$0	\$200,000

Capital Improvement Program Street Project

Rancho Road Sidewalk and Bike Lanes

- CI5308 -

Description: Installation of bike lanes and sidewalks along Rancho Road from Thousand Oaks Boulevard to Haaland Drive. Includes new signal at the southbound 101 offramp.



Project Manager: Mike Tohidian

Justification: Improve pedestrian and bicyclist safety to Thousand Oaks Transportation Center.

Comments: If federal Active Transportation Program (ATP)/Highway Safety Improvement Program (HSIP) grant is awarded, design should start in FY 2016-17, and construction in FY 2017-18. General Fund budget is the matching grant portion. If grant funds are not received, the project will not move forward.

General Plan Consistency: Circulation Element

Operations Impact: Increased street maintenance costs from Gas Tax Funds.

Begin Date: Summer 2016 **End Date:** Fall 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$0	\$110,000	\$0	\$0	\$0	\$110,000
Construction	0	0	0	0	800,000	0	0	800,000
	\$0	\$0	\$0	\$110,000	\$800,000	\$0	\$0	\$910,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$0	\$110,000	\$92,000	\$0	\$0	\$202,000
183	Streets/Transp (Federal)	0	0	0	0	708,000	0	0	708,000
		\$0	\$0	\$0	\$110,000	\$800,000	\$0	\$0	\$910,000

Capital Improvement Program Street Project

Westlake Boulevard Sidewalk

- CI5337 -

Description: Construction of sidewalk and upgrade of bike lane striping on Westlake Boulevard, between Route 101 and Triunfo Canyon Road. Also includes installation of curb ramps, crosswalks and tree removal.



Project Manager: Mike Tohidian

Justification: Enhances pedestrian and bicycle accessibility and safety.

Comments: Design began in January 2015, with construction commencing in Spring/Summer 2016.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Will require sidewalk maintenance funded by Gas Tax Funds.

Begin Date: Winter 2015 **End Date:** Fall 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$89,065	\$0	\$83,935	\$0	\$0	\$0	\$0	\$173,000
Construction	10,028	0	0	784,065	0	0	0	794,093
	\$99,093	\$0	\$83,935	\$784,065	\$0	\$0	\$0	\$967,093

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
183	Streets/Transp (Federal)	\$89,065	\$445,135	\$0	\$0	\$0	\$0	\$0	\$534,200
543	Dev. Fees - TO Imprv	10,028	21,671	0	401,194	0	0	0	432,893
		\$99,093	\$466,806	\$0	\$401,194	\$0	\$0	\$0	\$967,093

Capital Improvement Program

Street Project

Janss Road Sidewalks and Curb Ramps

- CI5364 -

Description: Design and construct a sidewalk between Paige Lane and El Monte Drive on the south side of Janss Road and reconstruct/construct 16 curb ramps.



Project Manager: Kathy Lowry

Justification: Provide path of travel for pedestrian and improve cyclist safety.

Comments: City has been awarded \$55,000 in TDA Art. 3 funds, which requires a 50 percent match.

General Plan Consistency: Circulation Element

Operations Impact: None

Begin Date: Summer 2015 **End Date:** Summer 2016 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Construction	0	0	0	90,000	0	0	0	90,000
	\$0	\$0	\$20,000	\$90,000	\$0	\$0	\$0	\$110,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
136	SB 821 (Bicycle/Pedestrian)	\$0	\$0	\$0	\$55,000	\$0	\$0	\$0	\$55,000
543	Dev. Fees - TO Imprv	0	0	20,000	35,000	0	0	0	55,000
		\$0	\$0	\$20,000	\$90,000	\$0	\$0	\$0	\$110,000

Capital Improvement Program

Street Project

Sidewalk Improvements Citywide - FY 2015-17

- CI5371 -

Description: Annual program to replace concrete sidewalks, curbs, and gutters throughout the City.



Project Manager: Mike Tohidian

Justification: Complies with Americans with Disabilities Act (ADA) and provides safe travel for pedestrians by reducing the probability of a trip and fall.

Comments: None

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Will incur sidewalk maintenance costs.

Begin Date: Summer 2015 **End Date:** Spring 2017 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$110,000	\$55,000	\$0	\$0	\$0	\$165,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
132	Gas Tax 2105	\$0	\$0	\$55,000	\$55,000	\$0	\$0	\$0	\$110,000
136	SB 821 (Bicycle/Pedestrian)	0	0	55,000	0	0	0	0	55,000
		\$0	\$0	\$110,000	\$55,000	\$0	\$0	\$0	\$165,000

Capital Improvement Program Street Project

Thousand Oaks Boulevard Streetscape Improvements

- CI5391 -

Description: Enhanced Pedestrian Nodes on Thousand Oaks Boulevard. Recommended for the following intersections: Erbes Road, Dallas Drive, and Conejo School Road. Improvements include: sidewalk curb extentions; enhanced pedestrian crossings; specialty intersection paving treatments, additional street furnishings, creation of enhanced plaza or entry on street side of potential redevelopment project; and use of accent trees and other landscaped features.



Project Manager: Cliff Finley

Justification: As part of the adopted Thousand Oaks Boulevard Specific Plan, enhanced Pedestrian Nodes are designed for key intersections along the Boulevard to provide opportunities for enhanced public transit stops, plazas, and increased pedestrian access.

Comments: The project will be designed and constructed in accordance with the Thousand Oaks Blvd. Specific Plan. Staff will continue to look for grants, but with the dissolution of the Redevelopment Agency, funding for the project will likely need to come from the General Fund.

General Plan Consistency: Circulation Element

Operations Impact: Minimal additional resources will be required for maintenance.

Begin Date: Spring 2016 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000
Construction	0	0	0	1,000,000	0	0	0	1,000,000
	\$0	\$0	\$300,000	\$1,000,000	\$0	\$0	\$0	\$1,300,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$300,000	\$1,000,000	\$0	\$0	\$0	\$1,300,000

Capital Improvement Program Street Project

Thousand Oaks Blvd Curb Extentions and Enhanced Pedestrian Crossings

- CI5398 -

Description: Consistent with the Thousand Oaks Boulevard Specific Plan, construct curb extentions and enhance pedestrian crossings along Thousand Oaks Boulevard at intersections of Oak View Drive, Live Oak Street, and Skyline Drive. Also, install pedestrian overhead signals at Oakview Drive and Live Oak Street to improve pedestrian safety.



Project Manager: Mike Tohidian

Justification: Enhances pedestrian accessibility and safety.

Comments: If federal Highway Safety Improvement Program (HSIP) grant is awarded, design will be completed in FY 2016-17, construction in FY 2017-18. Schedule is approximate and depends on funding. If grant funds are not received, the project will not move forward.

General Plan Consistency: Circulation Element

Operations Impact: Will require street maintenance.

Begin Date: Fall 2016 **End Date:** Fall 2018 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000
Construction	0	0	0	0	450,000	0	0	450,000
	\$0	\$0	\$0	\$100,000	\$450,000	\$0	\$0	\$550,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$0	\$10,000	\$45,000	\$0	\$0	\$55,000
183	Streets/Transp (Federal)	0	0	0	90,000	405,000	0	0	495,000
		\$0	\$0	\$0	\$100,000	\$450,000	\$0	\$0	\$550,000

Capital Improvement Program Street Project

Concrete Replacement and Sidewalk Repair - Citywide

- MI2012 -

Description: Annual program to repair sidewalks, curbs, and gutters Citywide in an effort to reduce trip and fall liability.



Project Manager: Michelle McCarty

Justification: Maintains pedestrian circulation facilities.

Comments: Ongoing program. Additional costs due to the adopted practice of installing root barriers to City streets in an attempt to reduce hardscape damage to City concrete sidewalks, thereby prolonging the life of the tree and preventing removal.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Reduction in street maintenance costs to Gas Tax Funds.

Begin Date: Summer 2013 **End Date:** Summer 2018 **Priority:** Two Carryover

Asset Management Requirement		FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
		\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000

Project Schedule		Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction		\$2,536,773	\$0	\$260,000	\$170,000	\$400,000	\$400,000	\$400,000	\$4,166,773

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$285	\$0	\$0	\$0	\$0	\$0	\$0	\$285
133	Gas Tax 2106	2,441,364	0	260,000	170,000	400,000	400,000	400,000	4,071,364
142	Landscape District	95,124	0	0	0	0	0	0	95,124
		\$2,536,773	\$0	\$260,000	\$170,000	\$400,000	\$400,000	\$400,000	\$4,166,773

Deferred Requirement		FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
		\$140,000	\$230,000	\$0	\$0	\$0	\$370,000

Capital Improvement Program

Street Project

Citywide Pavement Management Program

- MI2102 -

Description: Update Citywide pavement condition index (PCI) by laser and deflection testing, as part of the City's Pavement Management Program. Laser and deflection testing is performed every four years.



Project Manager: Mike Tohidian

Justification: The City uses the PCI data of all streets to prioritize overlays and slurry seals, which helps make best use of available street maintenance funds.

Comments: Field work completed in Summer 2014, City Council approval in May 2015, and program implementation in Fall 2015.

General Plan Consistency: Circulation Element

Operations Impact: Reduction in street maintenance costs.

Begin Date: Summer 2015 **End Date:** Fall 2015 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Prelim Design/Env.	\$158,977	\$0	\$100,000	\$0	\$0	\$0	\$0	\$258,977

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
137	Gas Tax 2103	\$158,977	\$100,000	\$0	\$0	\$0	\$0	\$0	\$258,977

Capital Improvement Program Street Project

Lynn Road Soundwall Phase I

- MI2215 -

Description: Lynn Road Soundwall Phase I Engineering Study for selected Blackwood Street properties.



Project Manager: Mike Tohidian

Justification: As per City Council action on April 24, 2004, preliminary plans, specifications, and an engineering estimate need to be prepared prior to constructing the Lynn Road Phase I Soundwall Project (MI2216).

Comments: The rough estimate to prepare this study is \$200,000 paid with funds from Dos Vientos developers.

General Plan Consistency: Noise Element

Operations Impact: Indirect staff costs to implement program.

Begin Date: Spring 2017 **End Date:** Spring 2018 **Priority:** Three Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Prelim Design/Env.	\$350	\$0	\$0	\$0	\$199,650	\$0	\$0	\$200,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
561	Dos Vientos Dev. Agreement	\$350	\$199,650	\$0	\$0	\$0	\$0	\$0	\$200,000

Capital Improvement Program Street Project

Lynn Road Soundwall Phase I Construction - Holding Account

- MI2216 -

Description: Lynn Road Soundwall Phase I Construction - Holding Account for selected Blackwood Street properties.



Project Manager: Mike Tohidian

Justification: As per City Council action on April 24, 2004, \$1,000,000 was set aside for future Lynn Road Phase I Soundwall Construction project.

Comments: Soundwall to be constructed for eligible Blackwood Street properties which exceed the City's Noise Element "Conditionally Acceptable" Maximum Standard of 65 decibel Community Noise Equivalent Level (CNEL) (for properties located adjacent to arterial highways). The cost of construction is subject to possible payment from Dos Vientos developers.

General Plan Consistency: Noise Element

Operations Impact: Indirect staff costs. After wall is constructed, there will be recurring maintenance costs. Property owners may be required to participate in an annual assessment district to cover annual maintenance expenditures.

Begin Date: Spring 2018 **End Date:** Spring 2020 **Priority:** Three Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$200,000
Construction	0	0	0	0	0	0	800,000	800,000
	\$0	\$0	\$0	\$0	\$0	\$200,000	\$800,000	\$1,000,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
561	Dos Vientos Dev. Agreement	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000

Capital Improvement Program Street Project

Pavement Slurry Seal - Citywide

- MI2526 -

Description: Annual street maintenance program to slurry seal City streets and roads. Placement of Type II emulsion aggregate slurry seal to pavement surface.



Project Manager: Mike Tohidian

Justification: Provides support to the pavement management system as a strategy to extend the life of pavement by sealing surface cracks with emulsion and aggregate.

Comments: Locations determined from the Pavement Management Program.

General Plan Consistency: Circulation Element

Operations Impact: Reduction in street maintenance costs to Gas Tax Funds.

Begin Date: Summer 2016 **End Date:** Spring 2019 **Priority:** Two Carryover

Asset Management Requirement		FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
		\$0	\$4,400,000	\$0	\$5,000,000	\$0	\$9,400,000

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$0	\$4,400,000	\$0	\$5,000,000	\$0	\$9,400,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
137	Gas Tax 2103	\$0	\$0	\$0	\$520,000	\$0	\$5,000,000	\$0	\$5,520,000

Deferred Requirement		FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
		\$0	\$3,880,000	\$0	\$0	\$0	\$3,880,000



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Capital Improvement Program

Undergrounding Projects



Undergrounding projects include the undergrounding of existing overhead power and communications facilities.

Projects are identified by community standards and are funded by Developer Fee funds. The utility companies are responsible for the undergrounding, operation, and maintenance of overhead power and communications facilities.

Capital Improvement Program

Five-Year Summary

Undergrounding Projects

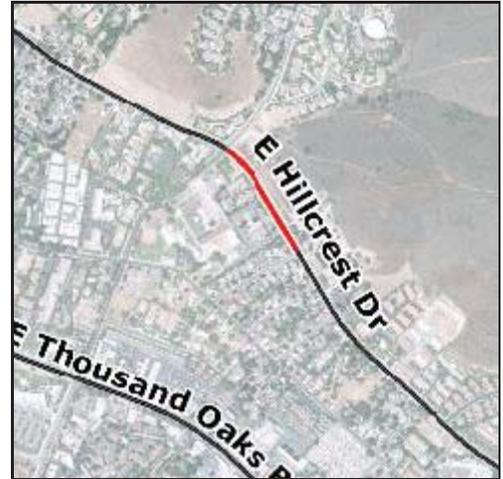
No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
1	CI4568	Hillcrest Drive Undergrounding - East	Two	31	\$252,881	\$0	\$0	\$0	\$0	\$0	\$252,881
2	CI5117	Underground Citywide w/ Development Proj FY 2015-17	Two	32	0	180,000	180,000	0	0	0	360,000
3	CI5260	Hillcrest Drive Undergrounding - West	Two	33	327,700	0	0	0	0	0	327,700
4	CI5331	Thousand Oaks Boulevard Undergrounding	One	34	10,525,000	2,975,000	0	0	0	0	13,500,000
5	CI5411	Underground Citywide w/ Development Proj FY 2017-20	Two		0	0	0	180,000	180,000	163,000	523,000
Project Totals (5 projects)					\$11,105,581	\$3,155,000	\$180,000	\$180,000	\$180,000	\$163,000	\$14,963,581

Capital Improvement Program Undergrounding Project

Hillcrest Drive Undergrounding - East

- CI4568 -

Description: In conjunction with developer of Tract 5440, underground the existing overhead utility lines along Hillcrest Drive from Conejo School Road eastward to approximately 450 feet east of Almon Drive. Southern California Edison will design the new underground system as a Rule 20B project, and conduit/substructures will be installed for the City's portion through a reimbursement agreement with the developer. City's share includes removing four existing poles, installing approximately 600 linear feet (LF) of conduit and wires, and installing two new street lights at Almon Drive.



Project Manager: Mohammad Fatemi

Justification: Proposed developments in the area of Hillcrest Drive and Conejo School Road will be undergrounding the existing overhead utility lines along their frontages. Undergrounding adjacent overhead lines in conjunction with these projects will allow the City to benefit from economies of scale, and will result in the beautification of a one-half mile segment of Hillcrest Drive. Additionally, undergrounding waivers were granted and cash-out payments received from previous development projects in the area (Tracts 5069 and 5116 and Land Development 685).

Comments: Project split into two projects (existing CI 4568 for the portion east of Conejo School Road, and a new CI5260 for the portion west of Conejo School Road). Cost estimate for the City's portion is based on a unit cost factor of \$200 per foot and \$5,000 per new street light. Reimbursement for the undergrounding at the east end of the project will occur when the properties at 2419, 2441, and 2465 Hillcrest Drive are developed.

General Plan Consistency: Scenic Highway Element

Operations Impact: Slight increase in electrical and service costs for the new street lights paid for by the Lighting Fund. Increased safety and aesthetics resulting from the removal of electrical facilities from overhead.

Begin Date: Summer 2007 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$3,500	\$0	\$0	\$0	\$0	\$0	\$0	\$3,500
Construction	157,117	0	252,881	0	0	0	0	409,998
	\$160,617	\$0	\$252,881	\$0	\$0	\$0	\$0	\$413,498

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
540	Dev. Fees - Underground	\$3,500	\$0	\$0	\$0	\$0	\$0	\$0	\$3,500
541	Dev. Fees - Underground CW	157,117	252,881	0	0	0	0	0	409,998
		\$160,617	\$252,881	\$0	\$0	\$0	\$0	\$0	\$413,498

Capital Improvement Program Undergrounding Project

Undergrounding Citywide with Development Projects FY 2015-17

- CI5117 -

Description: Utilize funds in the City's undergrounding funds for the remaining utility undergrounding work Citywide in accordance with the June 1, 1993 City Council Master Plan.



Project Manager: Nader Heydari

Justification: Performing undergrounding in conjunction with private development projects allows the City to benefit from economies of scale, provides Southern California Edison Rule 20B cost rebates, and will result in the beautification and improved safety of various streets Citywide.

Comments: Cost estimates for each project will be developed by combining utility costs from Southern California Edison, Time Warner Cable, and Verizon Communications together with construction costs for the trenching and sitework. Reimbursement agreements between the City and Developer will be utilized to allocate responsibility for costs.

General Plan Consistency: Scenic Highway Element

Operations Impact: No impact. Increased safety and aesthetics resulting from the removal of electrical and telecommunications facilities from overhead.

Begin Date: Fall 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule		Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.		\$61,149	\$0	\$7,500	\$7,500	\$0	\$0	\$0	\$76,149
Construction		833,210	0	172,500	172,500	0	0	0	1,178,210
		\$894,359	\$0	\$180,000	\$180,000	\$0	\$0	\$0	\$1,254,359

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
540	Dev. Fees - Underground	\$0	\$0	\$80,000	\$80,000	\$0	\$0	\$0	\$160,000
541	Dev. Fees - Underground CW	894,359	0	100,000	100,000	0	0	0	1,094,359
		\$894,359	\$0	\$180,000	\$180,000	\$0	\$0	\$0	\$1,254,359

Capital Improvement Program Undergrounding Project

Hillcrest Drive Undergrounding - West

- CI5260 -

Description: In conjunction with developer of Tract 3532, underground the existing overhead utility lines along Hillcrest Drive from Conejo School Road westerly to Lone Oak Drive. Southern California Edison will design the new underground system as a Rule 20B project, and conduit/substructures will be installed for the City's portion through a reimbursement agreement with the developer. City's share includes removing two existing poles, installing approximately 450 linear feet (LF) of conduit and wires, and installing one new street light at Mackenzie Court.



Project Manager: Mohammad Fatemi

Justification: Proposed developments in the area of Hillcrest Drive and Conejo School Road will be undergrounding the existing overhead utility lines along their frontage. Undergrounding adjacent overhead lines in conjunction with these projects will allow the City to benefit from economies of scale, and will result in the beautification of a large portion of Hillcrest Drive. Additionally, undergrounding waivers were granted and cash-out payments received from previous development projects in the area (Tracts 5069 and 5116 as well as Land Development 685).

Comments: This is a new project for the undergrounding on Hillcrest Drive west of Conejo School Road. Cost estimate for the City's portion is based on a unit cost factor of \$200 per foot and \$5,000 per new street light.

General Plan Consistency: Scenic Highway and Safety Elements

Operations Impact: Slight increase in electrical and service costs for the new street lights paid for by the Lighting Fund. Increased safety and aesthetics resulting from the removal of electrical and telecommunications facilities from overhead.

Begin Date: Fall 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$327,700	\$0	\$0	\$0	\$0	\$327,700

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
540	Dev. Fees - Underground	\$0	\$96,500	\$0	\$0	\$0	\$0	\$0	\$96,500
541	Dev. Fees - Underground CW	0	231,200	0	0	0	0	0	231,200
		\$0	\$327,700	\$0	\$0	\$0	\$0	\$0	\$327,700

Capital Improvement Program

Undergrounding Project

Thousand Oaks Boulevard Undergrounding

- CI5331 -

Description: Project for improvements in the Thousand Oaks Boulevard Project Area of the former Redevelopment Agency which was dissolved by the State per AB 1x 26 as of February 1, 2012. Project included undergrounding of all overhead utilities on Thousand Oaks Boulevard between Duesenberg Drive and Via Merida, approximately 50 poles and 7,500 LF of overhead wires, including 66 kv and 16 kv electrical, Time Warner, and Crown Castle.



Project Manager: Nader Heydari

Justification: Use of available bond proceeds to be spent on improvements in the Thousand Oaks Boulevard Project Area.

Comments: Project under final design process, with additional potholing and utility verification to be performed prior to the construction phase. Anticipated contract award is 4th quarter 2015, with construction commencing January 2016.

General Plan Consistency: Circulation, Land Use and Scenic Highway Elements

Operations Impact: None

Begin Date: Fall 2007

End Date: Spring 2016

Priority: One

Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Construction	0	0	13,300,000	0	0	0	0	13,300,000
	\$0	\$0	\$13,500,000	\$0	\$0	\$0	\$0	\$13,500,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$2,975,000	\$0	\$0	\$0	\$0	\$2,975,000
521	Successor Agency Revenue Bon	0	10,525,000	0	0	0	0	0	10,525,000
		\$0	\$10,525,000	\$2,975,000	\$0	\$0	\$0	\$0	\$13,500,000

Capital Improvement Program

Transportation/Traffic Projects



Transportation & Traffic projects include bus route improvements, traffic signals, traffic calming, bike lanes, freeway interchange improvements, safe routes to school projects, and bus purchases.

Federal grants, State grants, Gas Tax Funds, and Developer Fees typically pay for one-time capital improvements. Recurring maintenance and operations costs are paid for with General Fund/Developer Fee (e.g., Air Quality Impact Fee fund) subsidies.

Capital Improvement Program

Five-Year Summary

Transportation/Traffic Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
1	CI4001	Traffic Signal Operations Center (TOC)	Three	36	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
2	CI4046	Route 101 at Lynn Road Soundwall	Three		0	0	0	0	968,000	0	968,000
3	CI4047	Route 101 at Ventu Park Road Soundwall	Three		0	0	0	0	1,496,000	0	1,496,000
4	CI4541	Roadside Safety Enhancements	One	37	0	25,000	25,000	50,000	50,000	50,000	200,000
5	CI5050	Route 101 at Wendy Drive Interchange Improvements	Two	38	493,236	0	0	0	0	0	493,236
6	CI5068	Read Road Bike Path Connector	Two	39	101,495	0	0	0	0	0	101,495
7	CI5156	Moorpark Road Bike Staging Area	Two	40	180,000	0	50,000	250,000	0	0	480,000
8	CI5166	Route 23 Whitecliff Road Soundwall	Three		0	0	0	0	600,000	3,300,000	3,900,000
9	CI5168	Street Name/Traffic Sign Upgrade	Two	41	0	25,000	25,000	250,000	0	0	300,000
10	CI5172	101/23 Interchange Improvements	Two	42	372,012	100,000	0	0	0	0	472,012
11	CI5198	Thousand Oaks Transit Bus Equipment Enhancements	Two	43	63,353	150,000	0	0	0	0	213,353
12	CI5257	Traffic Signal Cabinet Replacements	One	44	0	60,000	60,000	60,000	60,000	60,000	300,000
13	CI5258	Traffic Signal Fiber Optics and Wireless Communications	Three	45	0	75,000	75,000	75,000	75,000	75,000	375,000
14	CI5259	Traffic Signal Modifications and Upgrades	One	46	0	50,000	50,000	50,000	50,000	50,000	250,000
15	CI5263	Transit Technology Upgrades	Two	47	400,000	0	0	0	0	0	400,000
16	CI5264	Thousand Oaks Transit Bus Purchase	Two	48	0	0	2,500,000	0	0	0	2,500,000
17	CI5265	Bus Parking Canopy at MSC	Two	49	475,000	275,000	0	0	0	0	750,000
18	CI5266	Citywide Bus Shelter Replacements	Three	50	512,500	0	737,500	0	0	0	1,250,000
19	CI5269	Transportation Center Bus Parking	Two	51	125,000	275,000	1,975,000	0	0	0	2,375,000
20	CI5271	Transportation Center CNG Fueling Station	Three	52	0	2,500,000	0	0	0	0	2,500,000
21	CI5297	Lawrence Drive and Teller Road Traffic Signal Installation	One	53	130,000	450,000	0	0	0	0	580,000
22	CI5330	Newbury Road Project Area	One	54	3,823,000	0	0	0	0	0	3,823,000
23	CI5353	Lynn Road / 101 Bridge Bike Lanes	Two		0	0	0	50,000	100,000	1,000,000	1,150,000
24	CI5354	Agoura Road at Village Glen Avenue	Two	55	0	75,000	0	0	0	0	75,000
25	CI5355	Erbes Road at Sunset Hills Boulevard Traffic Signal Install	Two		0	0	0	25,000	250,000	0	275,000
26	CI5356	Bus Stop Traffic Lane Turnouts FY 2015-17	Two	56	0	100,000	100,000	0	0	0	200,000
27	CI5358	Wendy Drive Bridge Pedestrian/Bicycle Enhancements	Two	57	0	55,000	100,000	0	0	0	155,000
28	CI5414	Bus Stop Traffic Lane Turnouts FY 2017-20	Two		0	0	0	100,000	100,000	100,000	300,000
29	MI2033	Intersection Safety Improvements	One	58	0	25,000	25,000	100,000	50,000	50,000	250,000
30	MI2040	Bicycle Safety Improvements Citywide	One	59	0	30,000	50,000	50,000	50,000	50,000	230,000
31	MI2080	Signal Equipment Upgrades/Maintenance	One	60	0	200,000	200,000	200,000	200,000	200,000	1,000,000
32	MI2226	Transit Master Plan Development	One	61	200,000	30,000	0	0	0	0	230,000
33	MI2525	Hillcrest Drive Restriping Phase II	Two	62	0	0	100,000	600,000	0	0	700,000
Project Totals (33 projects)					\$6,875,596	\$4,560,000	\$6,132,500	\$1,920,000	\$4,109,000	\$4,995,000	\$28,592,096

Capital Improvement Program

Transportation/Traffic Project

Traffic Signal Operations Center (TOC)

- CI4001 -

Description: City Hall-based Traffic Signal Operations Center to remotely operate and modify traffic timing, monitor battery backup systems and monitor fire station preemption. Anticipated equipment includes adding hardware to 25 intersections in FY 2015-16 and FY 2016-17. Upgrade software that includes maintenance, signal timing, video detection, emergency preemption, and collision data utilizing traffic signal operation center software that includes Centrac, Global Traffic Technology Opticom, and Crossroads.



Project Manager: Robert Sweeting

Justification: Circulation element and City Council policy to achieve lower congestion and a minimum Level of Service (LOS) of "C" or better at City intersections.

Comments: Installation of improvements being phased in according to availability of funds.

General Plan Consistency: Circulation Element

Operations Impact: Traffic signal operation costs of new TOC are anticipated to increase an undetermined amount. However, this should be offset with a decrease in costs associated with on-site inspections and trouble-shooting efforts because of ability to monitor remotely.

Begin Date: Fall 2015

End Date: Spring 2020

Priority: Three

Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$38,994	\$0	\$0	\$0	\$0	\$0	\$0	\$38,994
Construction	335,948	0	60,000	60,000	60,000	60,000	60,000	635,948
	\$374,942	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$674,942

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
537	Dev. Fees - Air Quality	\$374,942	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$674,942

Capital Improvement Program

Transportation/Traffic Project

Roadside Safety Enhancements

- CI4541 -

Description: Annual ongoing project. This project is to identify and reduce roadside safety concerns. Remove hazards to vehicle and pedestrian safety and/or provide vehicle barriers or guardrails to protect motorists and non-vehicle users from errant vehicles.



Project Manager: Jim Mashiko

Justification: Project will enhance level of citizen protection and safety along various roadway sections.

Comments: Decorative and durable guardrail that weathers is anticipated to be the main traffic control device installed at existing locations meeting criteria requirements.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Additional maintenance costs are anticipated to repair wood guardrail over time or if damaged. Also, the replacement cycle for wood guardrail devices is shorter than the traditional metal-beam type guardrail or concrete barriers.

Begin Date: Fall 2015 **End Date:** Spring 2020 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$405,193	\$0	\$25,000	\$25,000	\$50,000	\$50,000	\$50,000	\$605,193

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
132	Gas Tax 2105	\$235,991	\$0	\$25,000	\$25,000	\$50,000	\$50,000	\$50,000	\$435,991
135	Gas Tax TDA	17,503	0	0	0	0	0	0	17,503
183	Streets/Transp (Federal)	151,699	0	0	0	0	0	0	151,699
		\$405,193	\$0	\$25,000	\$25,000	\$50,000	\$50,000	\$50,000	\$605,193

Capital Improvement Program Transportation/Traffic Project

Route 101 at Wendy Drive Interchange Improvements

- CI5050 -

Description: Widen Wendy Drive overcrossing with travel and bike lanes in both directions. Widen southbound 101 off-ramp and northbound on-ramp, modify signals, and improve intersections. Enhance bridge aesthetics including decorative railing, barrier, light fixtures and interchange landscaping to showcase the area as a gateway to the City.



Project Manager: Mike Tohidian

Justification: Maintain Level of Service (LOS) "C" for interchange at build-out of General Plan zoning for Newbury Park area. Future traffic southbound on Wendy Drive overcrossing will exceed current storage capacity, substantially degrading LOS of Wendy Drive southbound ramps/Old Conejo Road intersection.

Comments: Project is substantially complete. Remaining work includes final punch list and project closeout.

General Plan Consistency: Circulation Element

Operations Impact: Increased Roadway maintenance expenses for new roadway and bike lanes. Caltrans will maintain the bridge except for decorative railing and light fixtures.

Begin Date: Summer 2010 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$2,555,354	\$0	\$0	\$0	\$0	\$0	\$0	\$2,555,354
Construction	15,089,791	0	493,236	0	0	0	0	15,583,027
	\$17,645,145	\$0	\$493,236	\$0	\$0	\$0	\$0	\$18,138,381

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$1,737,340	\$128,700	\$0	\$0	\$0	\$0	\$0	\$1,866,040
132	Gas Tax 2105	337,416	0	0	0	0	0	0	337,416
135	Gas Tax TDA	2,115,806	0	0	0	0	0	0	2,115,806
137	Gas Tax 2103	300,000	0	0	0	0	0	0	300,000
183	Streets/Transp (Federal)	10,655,915	0	0	0	0	0	0	10,655,915
530	Dev. Fees - Wendy Dr Intchg	1,249,227	95,344	0	0	0	0	0	1,344,571
532	Dev. Fees - Newbury Pk Imprv	1,249,441	269,192	0	0	0	0	0	1,518,633
		\$17,645,145	\$493,236	\$0	\$0	\$0	\$0	\$0	\$18,138,381

Capital Improvement Program

Transportation/Traffic Project

Read Road Bike Path Connector

- CI5068 -

Description: Connects Class I (off-street) Bike Path from Read Road/Maya Pradera Lane to Olsen Road along the Olsen Road Lift Station access road. Improvements may include asphalt/concrete paving, pipe guards, delineation striping, control signs, traffic signal modifications to Route 23 southbound and northbound off-ramp signal at Olsen Road to provide bike crossing to existing bike lanes, and bicycle information/directional signage.



Project Manager: Mike Tohidian

Justification: Improves alternative transportation circulation system for commuter and recreational bicycle users.

Comments: Completes an alternate bike route for inter-County bike facility connections. Currently, bicyclists must use either the narrow Norwegian Grade (North Moorpark Road) or the on-freeway bike lane along Route 23 between Tierra Rejada and Olsen Road. This project is ranked very important to community cyclists. The project will proceed after The Enclave begins their improvements.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Will require maintenance of pavement, striping, signing, possible landscaping/irrigation elements, at an estimated \$20 per mile of bicycle lane or \$100 per mile of bicycle path.

Begin Date: Spring 2015 **End Date:** Fall 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$57,724	\$0	\$15,000	\$0	\$0	\$0	\$0	\$72,724
Construction	0	0	86,495	0	0	0	0	86,495
	\$57,724	\$0	\$101,495	\$0	\$0	\$0	\$0	\$159,219

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
537	Dev. Fees - Air Quality	\$57,724	\$101,495	\$0	\$0	\$0	\$0	\$0	\$159,219

Capital Improvement Program

Transportation/Traffic Project

Moorpark Road Bike Staging Area

- CI5156 -

Description: Design and construct, at the southern terminus of Moorpark Road along the existing Greenmeadow Bike Path/Route, a bike staging area with median removal, bike lockers, shade structures, paving, drainage facilities, and parking spaces.



Project Manager: Mike Tohidian

Justification: Improves recreational biking alternatives in circulation system.

Comments: If federal/state grant is awarded, project will finish the terminus of Moorpark Road and, per Circulation Element, will no longer be extended toward the south. Project will also provide improved and paved parking area for existing Los Robles Open Space Trailhead and a staging area, with bicycle improvements (bike lockers, shade structures, etc.) for the intersecting Greenmeadow Bike Path/Route.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Project will require maintenance of paved areas, striping, and landscaping at an estimated cost of \$500 per year.

Begin Date: Fall 2016

End Date: Spring 2018

Priority: Two

Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$4,900	\$0	\$0	\$50,000	\$0	\$0	\$0	\$54,900
Construction	0	0	0	0	430,000	0	0	430,000
	\$4,900	\$0	\$0	\$50,000	\$430,000	\$0	\$0	\$484,900

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
183	Streets/Transp (Federal)	\$0	\$0	\$0	\$0	\$221,300	\$0	\$0	\$221,300
537	Dev. Fees - Air Quality	4,900	180,000	0	50,000	28,700	0	0	263,600
		\$4,900	\$180,000	\$0	\$50,000	\$250,000	\$0	\$0	\$484,900

Capital Improvement Program

Transportation/Traffic Project

Street Name/Traffic Sign Upgrade

- CI5168 -

Description: Annual project. This project provides for the upgrade of City street name/traffic signs as per the State Manual on Uniform Traffic Control Devices (MUTCD) requirements.



Project Manager: Pat Smith

Justification: Replacement would satisfy Federal and State guidelines for lettering on street name signs and retroreflectivity on guide and warning signs.

Comments: Federal and state laws require traffic control devices meet or exceed the standards, per the the MUTCD. The reason for these requirements is to establish uniformity in traffic control devices to promote public safety. Agencies are required to replace any signs that do not meet minimum retroreflectivity level standards.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Greater visibility of traffic signs for traffic approaching intersections.

Begin Date: Summer 2015 **End Date:** Spring 2018 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$101,585	\$0	\$25,000	\$25,000	\$250,000	\$0	\$0	\$401,585

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
132	Gas Tax 2105	\$0	\$0	\$25,000	\$25,000	\$250,000	\$0	\$0	\$300,000
135	Gas Tax TDA	101,585	0	0	0	0	0	0	101,585
		\$101,585	\$0	\$25,000	\$25,000	\$250,000	\$0	\$0	\$401,585

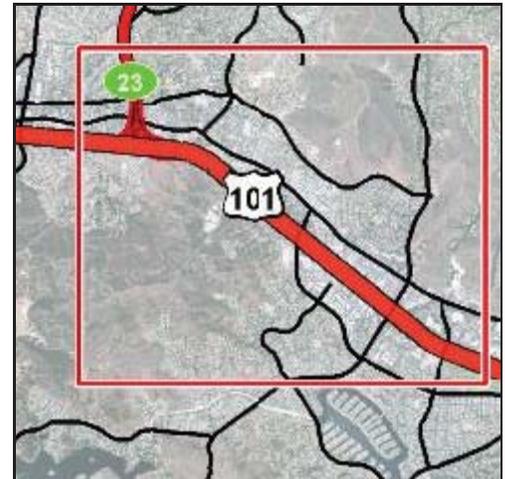
Capital Improvement Program

Transportation/Traffic Project

101/23 Interchange Improvements

- CI5172 -

Description: Utility relocation coordination with Caltrans and monitoring construction of the State Route 101 and 23 Freeway Interchange expansion. The improvements will add one additional lane each from Moorpak Road Overcrossing to Ventura/Los Angeles county line. Southbound Route 23 to northbound Route 101 connector will be widened to two lanes. A soundwall on the northbound side of the 101 freeway between Hampshire Road and Conejo School Road will be constructed.



Project Manager: Mike Tohidian

Justification: The design was performed by the City's consultant sooner than waiting on the normal Caltrans process to leverage construction costs.

Comments: The City, Ventura County Transportation Commission (VCTC), and CalTrans processed a cooperative agreement for the construction phase of the project. City will use General Fund reserves to be reimbursed by the State Transportation Improvement Project (STIP) in FY 2015-16. Construction began in February 2014, with completion expected by Spring 2016.

General Plan Consistency: Circulation Element

Operations Impact: No impact. All maintenance and operations costs for interchange improvements will be borne by Caltrans.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
R/W Acquisition	\$71,050	\$0	\$372,012	\$0	\$0	\$0	\$0	\$443,062
Design/Environ.	5,512,155	0	0	0	0	0	0	5,512,155
Construction	7,100	0	100,000	0	0	0	0	107,100
	\$5,590,305	\$0	\$472,012	\$0	\$0	\$0	\$0	\$6,062,317

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$155	\$0	\$0	\$0	\$0	\$0	\$0	\$155
135	Gas Tax TDA	23	226,791	0	0	0	0	0	226,814
183	Streets/Transp (Federal)	370,561	59,615	0	0	0	0	0	430,176
196	American Recovery & Reinvestm	5,194,987	0	0	0	0	0	0	5,194,987
539	Dev. Fees - Misc Streets	24,579	85,606	100,000	0	0	0	0	210,185
		\$5,590,305	\$372,012	\$100,000	\$0	\$0	\$0	\$0	\$6,062,317

Capital Improvement Program

Transportation/Traffic Project

Thousand Oaks Transit Bus Equipment Enhancements

- CI5198 -

Description: Purchase new fare boxes and voice annunciators for Thousand Oaks Transit buses.



Project Manager: Mike Houser

Justification: Voice annunciator will be a requirement for all operators after FY 2015-16.

Comments: Approved Congestion Mitigation Air Quality (CMAQ) of \$150,000 is available.

General Plan Consistency: Circulation Element

Operations Impact: Will ensure compliance with American Disabilities Act regulations and improve fare box collection reducing capital outlay for bus operations. Will result in increased revenue through convenience of sale of passes using electronic payments which now require a trip to City Hall to purchase.

Begin Date: Fall 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
651	Transportation	\$317,234	\$63,353	\$150,000	\$0	\$0	\$0	\$0	\$530,587

Capital Improvement Program

Transportation/Traffic Project

Traffic Signal Cabinet Replacements

- CI5257 -

Description: Installation of new traffic signal cabinets, controllers, wiring and foundation. FY 2015-16 intersections include Thousand Oaks Boulevard at Hodencamp Road and Moorpark Road at Hillcrest Drive. FY 2016-17 intersections include Rancho Conejo Boulevard at Hillcrest Drive and Triunfo Canyon Road at Hampshire Road.



Project Manager: Robert Sweeting

Justification: Existing cabinets and controllers are rusted and deteriorating.

Comments: Replacements allows the City to engage in preventative maintenance as well as keep up with current traffic signal technology.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Will reduce ongoing maintenance and monitoring costs.

Begin Date: Summer 2015 **End Date:** Spring 2020 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$91,701	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$391,701

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$91,301	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$391,301
551	Dev. Fees - Traffic Safety	400	0	0	0	0	0	0	400
		\$91,701	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$391,701

Capital Improvement Program Transportation/Traffic Project

Traffic Signal Fiber Optics and Wireless Communications Installation

- CI5258 -

Description: Installation of 48 Single Mode Fiber Optics cable wireless communications and structures, conduit, patch panels, ethernet switches, and video servers.



Project Manager: Robert Sweeting

Justification: Fiber optic lines and wireless communications have the capacity to relay video detection, traffic signal data, lighted crosswalk data, fire station preempt and battery backup information at a much faster and more productive rate than the existing copper wire conductors. The fiber lines also allow faster and more accurate communication to and from one traffic signal to another. This is required for improved traffic signal coordination and timing.

Comments: Information Technology Division of the Finance Department will also benefit from fiber optic lines to communicate with other city facilities. FY 2015-16 locations for installation are the road segments Rancho Conejo Blvd from Hillcrest Dr to Lawrence Dr, Ventu Park Rd from Shopping Center Driveway to Rancho Conejo Blvd, Ventu Park Rd from Newbury Rd to Lynn Rd, and Moorpark Rd from Columbia Rd to Avenida de Los Arboles. FY 2016-17 locations are Lynn Rd from Avenida de Las Flores to Sunset Hills Blvd, Avenida de Los Arboles from Oak Brook Dr to Parkview Dr, Thousand Oaks Blvd from Hampshire Rd to Duesenberg Dr, and Erbes Rd from Hillcrest Dr to Avenida de Los Arboles.

General Plan Consistency: Circulation Element

Operations Impact: None

Begin Date: Summer 2015 **End Date:** Spring 2020 **Priority:** Three Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$83,474	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$458,474

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
537	Dev. Fees - Air Quality	\$83,474	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$458,474

Capital Improvement Program

Transportation/Traffic Project

Traffic Signal Modifications and Upgrades

- CI5259 -

Description: Installation of new traffic signal poles and mast arms, signal head modifications, wiring, conduit, and foundations to allow for new signal phasing. Intersections include Moorpark Road at Olsen Road and Erbes Road at La Granada Drive.



Project Manager: Robert Sweeting

Justification: Upgrade existing poles and mast arms to install protected left turns to help reduce the potential for right angle collisions.

Comments: None

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Additional equipment may be needed to upgrade intersections.

Begin Date: Summer 2015 **End Date:** Spring 2020 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$58,528	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$308,528

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
551	Dev. Fees - Traffic Safety	\$58,528	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$308,528

Capital Improvement Program

Transportation/Traffic Project

Transit Technology Upgrades

- CI5263 -

Description: Installation of new technologies and systems on-board vehicles and at Transportation Center to improve overall operational efficiencies, improve customer service, and data gathering and reporting. Project to include automated stop announcements, predictive arrival software and signage for bus stops, automated ride reservation callback, online ride reservations, on-board credit card acceptance, regional fare media, advanced reservation and dispatching software and analytics.



Project Manager: Mike Houser

Justification: As Thousand Oaks Transit expands and becomes more interconnected with other operations, the transit system needs to look towards technology to improve system performance and customer service.

Comments: Grant funding for specific projects will be requested on an ongoing basis. Existing grant funding of \$225,000 is currently available.

General Plan Consistency: Circulation Element

Operations Impact: As technologies become more sophisticated and interconnected, there may be a need to hire specialized staff to manage and implement new systems. Additional staff costs may be offset by operational savings.

Begin Date: Summer 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$215	\$0	\$200,000	\$200,000	\$0	\$0	\$0	\$400,215

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
651	Transportation	\$215	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,215

Capital Improvement Program

Transportation/Traffic Project

Thousand Oaks Transit Bus Purchase

- CI5264 -

Description: Purchase up to 5 new buses in support of route expansion. Buses will be clean fueled and be powered by either compressed natural gas (CNG), electric, or a hybrid.



Project Manager: Mike Houser

Justification: The addition of additional routes will necessitate the need for additional bus purchases to ensure an adequate supply of transit vehicles are available.

Comments: \$1,000,000 in approved grant funding. Application pending for additional \$1,500,000.

General Plan Consistency: Circulation and Conservation Elements

Operations Impact: Increased maintenance and operational costs for the bus program offset by improved service reliability afforded by new buses (prone to fewer breakdowns) and better spare ratio. Current bus fleet average is 8 years and insufficient spares currently exist to support additional routes without new bus purchases. Electric buses, if purchased, would significantly reduce the maintenance costs associated with combustible engines.

Begin Date: Summer 2016 **End Date:** Spring 2017 **Priority:** Two Carryover

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
651	Transportation	\$0	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$2,500,000

Capital Improvement Program

Transportation/Traffic Project

Bus Parking Canopy at MSC

- CI5265 -

Description: Installation of a parking canopy in the newly expanded bus parking area at the Municipal Service Center. The canopy will provide light emitting diode (LED) lighting and be equipped with solar panels to offset the power consumption of the lighting and possibly future electric buses.



Project Manager: Mike Houser

Justification: A solar powered canopy will add additional protection to both the buses and the fueling stations located underneath. With the installation of solar panels, the canopy will add to the City's goal of reducing its carbon footprint.

Comments: A design for the solar panels was included in the initial Municipal Service Center expansion; however, it was deleted to help offset initial construction costs.

General Plan Consistency: Conservation Element

Operations Impact: No additional operational expenses beyond routine maintenance are expected. Savings in electrical costs.

Begin Date: Fall 2015

End Date: Spring 2016

Priority: Two

Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Construction	0	0	650,000	0	0	0	0	650,000
	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0	\$750,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
651	Transportation	\$0	\$475,000	\$275,000	\$0	\$0	\$0	\$0	\$750,000

Capital Improvement Program

Transportation/Traffic Project

Citywide Bus Shelter Replacements

- CI5266 -

Description: Replacement of all existing bus shelters citywide with new design to include integrated light emitting diode (LED) solar lighting and bus arrival messaging board. Enhancement and installation of benches, bus turnouts, and other features.



Project Manager: Mike Houser

Justification: The existing bus shelters are at, or have exceeded, their design life and require costly ongoing repairs and retrofiting. In addition, technological advances in recent years now makes it cost effective to light and provide interactive messaging for riders using solar power.

Comments: Funded with Transit Development Act (TDA) and Federal Transit Administration (FTA) formula funds.

General Plan Consistency: Circulation Element

Operations Impact: Likely to be some additional maintenance costs but within current budget. Will improve overall safety at bus stop and shelter locations and will improve overall customer service for transit users.

Begin Date: Spring 2016 **End Date:** Spring 2017 **Priority:** Three Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Construction	0	0	400,000	800,000	0	0	0	1,200,000
	\$0	\$0	\$450,000	\$800,000	\$0	\$0	\$0	\$1,250,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
651	Transportation	\$0	\$512,500	\$0	\$737,500	\$0	\$0	\$0	\$1,250,000

Capital Improvement Program

Transportation/Traffic Project

Transportation Center Bus Parking

- CI5269 -

Description: Reconfigure the Transportation Center Bus loading area to accommodate five buses simultaneously instead of current capacity of three buses and to provide alternative pedestrian pathway between upper and lower lots to improve pedestrian safety.



Project Manager: Mike Houser

Justification: Because of the popularity of the Transportation Center and the number of services being provided at the location, there are often more buses loading and unloading passengers than can be accommodated at the three existing platforms. This creates service delays and/or situations where riders have to be unloaded in the bus path of travel. Additionally, the existing pedestrian pathway between the bus loading zone and the lower lot and Rancho Road sidewalks is not conducive to safe path of travel with many pedestrians cutting through the landscaping or walking along the bus travel paths.

Comments: Grant application for \$1,875,000 in Congestion Mitigation Air Quality (CMAQ) funds pending. Balance paid for with Transit Development Act (TDA).

General Plan Consistency: Circulation Element

Operations Impact: Will permit more efficient transit services and improve pedestrian safety. No extraordinary additional maintenance expenses expected.

Begin Date: Fall 2015 **End Date:** Fall 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000
Construction	0	0	0	1,975,000	0	0	0	1,975,000
	\$0	\$0	\$400,000	\$1,975,000	\$0	\$0	\$0	\$2,375,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
651	Transportation	\$0	\$125,000	\$275,000	\$1,975,000	\$0	\$0	\$0	\$2,375,000

Capital Improvement Program

Transportation/Traffic Project

Transportation Center CNG Fueling Station

- CI5271 -

Description: Installation of a public compressed natural gas (CNG) fueling station at the Transportation Center to promote the use of cleaner burning CNG fuel and to serve as an alternative fueling location for City vehicles.



Project Manager: Mike Houser

Justification: The use of alternative fuels is a goal for the City. The location at the Transportation Center will be more convenient to the public than the fueling station at the Municipal Service Center (MSC) and will provide a more convenient fueling location for vehicles based at City Hall and will also provide more convenient fueling for CNG Dial-a-ride vehicles. The station can also serve as a back-up to the MSC station in the event of a breakdown to ensure continuous supply of fuel. Option to include hydrogen fueling capability will be considered subject to available funding.

Comments: \$2.5 million Congestion Mitigation Air Quality (CMAQ) grant application pending consisting of \$2.0 million in grant funding with \$0.5 million City match. May include consideration for hydrogen fueling station as well as subject to available grant funding. City match paid with Transportation Development Act (TDA) funds.

General Plan Consistency: Circulation Element

Operations Impact: Potential for revenue sharing resulting in reduced maintenance costs.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Three Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Prelim Design/Env.	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
651	Transportation	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000

Capital Improvement Program Transportation/Traffic Project

Lawrence Drive and Teller Road Traffic Signal Installation

- CI5297 -

Description: Installation of a traffic signal at the intersection of Lawrence Drive and Teller Road. Project also includes realignment of the intersection by widening the northeast corner and performing cross gutter modifications.



Project Manager: Robert Sweeting

Justification: Recommended by the City Traffic and Transportation Advisory Commission on June 20, 2012, after determining this location was ranked number one on the list of Traffic Signal Installation Priority Locations.

Comments: Design complete in Spring 2015. Construction estimated to begin by Spring 2016.

General Plan Consistency: Circulation Element

Operations Impact: Traffic signal and power costs and maintenance costs will increase. Street maintenance costs may increase.

Begin Date: Spring 2015 **End Date:** Spring 2017 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Prelim Design/Env.	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000
R/W Acquisition	0	0	40,000	0	0	0	0	40,000
Construction	0	0	0	500,000	0	0	0	500,000
	\$0	\$0	\$80,000	\$500,000	\$0	\$0	\$0	\$580,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
532	Dev. Fees - Newbury Pk Imprv	\$0	\$80,000	\$450,000	\$0	\$0	\$0	\$0	\$530,000
551	Dev. Fees - Traffic Safety	0	50,000	0	0	0	0	0	50,000
		\$0	\$130,000	\$450,000	\$0	\$0	\$0	\$0	\$580,000

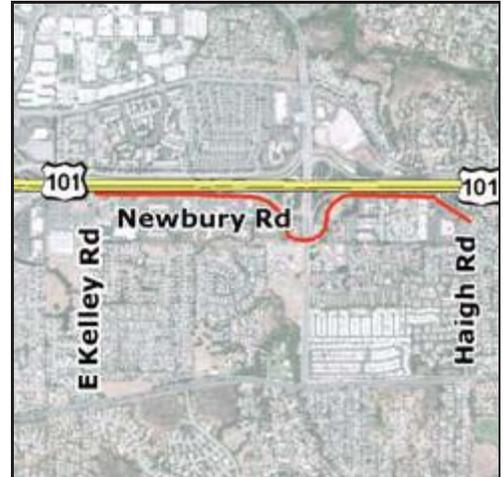
Capital Improvement Program

Transportation/Traffic Project

Newbury Road Project Area

- CI5330 -

Description: Project for improvements in the Newbury Road Project Area of the former Redevelopment Agency which was dissolved by the State per AB 1x 26 as of February 1, 2012.



Project Manager: Jay Spurgin

Justification: Use of available bond proceeds to be spent on improvements in the Newbury Road Project Area.

Comments: This was formerly CI5213 in the FY2011-2013 CIP Budget.

General Plan Consistency: Recreation Element

Operations Impact: None

Begin Date: Winter 2011 **End Date:** Spring 2016 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$3,823,000	\$0	\$0	\$0	\$0	\$3,823,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
521	Successor Agency Revenue Bon	\$0	\$3,823,000	\$0	\$0	\$0	\$0	\$0	\$3,823,000

Capital Improvement Program

Transportation/Traffic Project

Agoura Road at Village Glen Avenue

- CI5354 -

Description: Upgrade the traffic signal infrastructure to include new conduit, new controller, cabinet, base, wiring, and signal heads to install protected left turn phases for eastbound and westbound Agoura Road.



Project Manager: Robert Sweeting

Justification: Enhance safety, public convenience, and reduce maintenance.

Comments: Upgrading existing infrastructure allows the City to keep current with new traffic signal technologies and engage in preventative maintenance.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Reduces ongoing traffic signal maintenance costs.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000

Capital Improvement Program

Transportation/Traffic Project

Bus Stop Traffic Lane Turnouts FY 2015-17

- CI5356 -

Description: Construction of turnouts at select bus stop locations Citywide to allow buses to stop without impeding the flow of traffic.



Project Manager: Mike Houser

Justification: Many bus stops currently stop in traffic lanes, which backs up traffic and increases potential for vehicle vs. vehicle and vehicle vs. pedestrian accidents.

Comments: Specific locations to be determined as routes are adjusted and specific needs identified.

General Plan Consistency: Safety and Circulation Elements

Operations Impact: None

Begin Date: Summer 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$10,000	\$10,000	\$0	\$0	\$0	\$20,000
Construction	0	0	90,000	90,000	0	0	0	180,000
	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$200,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
651	Transportation	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$200,000

Capital Improvement Program

Transportation/Traffic Project

Wendy Drive Bridge Pedestrian/Bicycle Enhancements

- CI5358 -

Description: Study, design, and construction of pedestrian/bicycle paths and traffic signal improvements at Wendy Drive bridge between Academy Drive and Old Conejo Road.



Project Manager: Mike Tohidian

Justification: Bicycle Advisory Team and Caltrans suggested that pedestrian and bicycle path enhancements could be made that were not included in the design of the Wendy Drive Interchange Bridge Widening Project (CI5050).

Comments: If developer fee revenue is not received, the project will not move forward.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Maintenance of striping and signs

Begin Date: Summer 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Prelim Design/Env.	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Design/Environ.	0	0	30,000	0	0	0	0	30,000
Construction	0	0	0	100,000	0	0	0	100,000
	\$0	\$0	\$55,000	\$100,000	\$0	\$0	\$0	\$155,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
530	Dev. Fees - Wendy Dr Intchg	\$0	\$0	\$55,000	\$100,000	\$0	\$0	\$0	\$155,000

Capital Improvement Program

Transportation/Traffic Project

Intersection Safety Improvements

- MI2033 -

Description: Projects may involve resolving stopping sight distance safety concerns, installing no right turn on red internally illuminated signs at certain signalized intersections, dual left turn lanes, centerline two-way left turn lanes, rapid flashing crosswalk beacons, vegetation removal to enhance sight distance and sign or signal equipment relocations. Addition of pedestrian crossing sidewalk ramps, display pedestrian count-down signals, and push-button crossing control for adding a fourth marked crossing at noted signalized intersections.



Project Manager: Jim Mashiko

Justification: Reduces the potential of right angle type vehicle collisions by enhancing available sight distance for motorists, pedestrians, and bicyclists.

Comments: A priority plan for improvements will be developed that will identify the type and location of improvements to help resolve safety concerns. A fourth marked crossing is planned at signalized intersections where three crosswalks are marked and the fourth is unmarked.

General Plan Consistency: Conservation and Safety Elements

Operations Impact: Some electronic vehicle warning systems may increase maintenance/power costs, which are unknown until projects are identified.

Begin Date: Fall 2015 **End Date:** Spring 2020 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$73,896	\$0	\$25,000	\$25,000	\$100,000	\$50,000	\$50,000	\$323,896

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
551	Dev. Fees - Traffic Safety	\$73,896	\$0	\$25,000	\$25,000	\$100,000	\$50,000	\$50,000	\$323,896

Capital Improvement Program

Transportation/Traffic Project

Bicycle Safety Improvements Citywide

- MI2040 -

Description: Annual ongoing program which includes the installation of signs to control wrong-way bike riding, educational elements for safe bike travel on arterial streets, bike lane striping and designation Citywide, and other recommendations from the adopted Bicycle Master Plan or improvement recommendations from the Bicycle Advisory Team.



Project Manager: Kathy Lowry

Justification: Improves alternative transportation circulation system for commuter and recreational bicycle users. This is an ongoing bike safety program.

Comments: None

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Will require maintenance of any new pavement, striping, and signs.

Begin Date: Summer 2015 **End Date:** Spring 2020 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$78,049	\$0	\$30,000	\$50,000	\$50,000	\$50,000	\$50,000	\$308,049

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$41	\$0	\$0	\$0	\$0	\$0	\$0	\$41
537	Dev. Fees - Air Quality	78,008	0	30,000	50,000	50,000	50,000	50,000	308,008
		\$78,049	\$0	\$30,000	\$50,000	\$50,000	\$50,000	\$50,000	\$308,049

Capital Improvement Program

Transportation/Traffic Project

Signal Equipment Upgrades/Maintenance

- MI2080 -

Description: Upgrade traffic signal electronic components, specialized computer software, poles, wiring, conduit, and hardware. Work may also involve expanding the existing traffic signal coordination systems, video detection to replace magnetic loops, video detection along bike routes, completion of the installation of count-down timers, installation of special switches, enhanced video servers, battery backup systems, and traffic signal preempt.



Project Manager: Robert Sweeting

Justification: Improves level of service, enhances safety and public convenience, and reduces maintenance.

Comments: Replacement allows City to keep current with new traffic signal technology, as well as engage in preventative maintenance; this is an ongoing program.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Will reduce maintenance and monitoring costs to General Fund.

Begin Date: Summer 2015 **End Date:** Spring 2020 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$778,374	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,778,374

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$172,441	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,172,441
141	Lighting District	159,531	0	0	0	0	0	0	159,531
551	Dev. Fees - Traffic Safety	446,402	0	0	0	0	0	0	446,402
		\$778,374	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,778,374

Capital Improvement Program

Transportation/Traffic Project

Transit Master Plan Development

- MI2226 -

Description: Development of a Transit Master Plan for Thousand Oaks to guide development of service delivery for the short and long term and assist consolidation and coordination issues related to implementation of Regional Transit Plan.



Project Manager: Mike Houser

Justification: Costs to provide and need for transit services continues to increase. Since all Transportation Development Act (TDA) dollars will be used exclusively for transit beginning FY 2014-15, it is important to ensure that funding is spent wisely to ensure maximum return on investments and long term sustainability of transit programs that meet the needs of residents.

Comments: Completion of study is essential to ensure Thousand Oaks' transit services are of high quality and meet Council goals for service delivery. Federal Transit Administration (FTA) Planning grant for \$200,000 approved. The grant requires a 15 percent match.

General Plan Consistency: Circulation Element

Operations Impact: Development of master plan should improve system efficiencies and reduce per rider costs. Incremental increases in overall operation costs as additional services area added to meet transit needs.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$230,000	\$0	\$0	\$0	\$0	\$230,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
651	Transportation	\$0	\$200,000	\$30,000	\$0	\$0	\$0	\$0	\$230,000

Capital Improvement Program

Transportation/Traffic Project

Hillcrest Drive Restriping Phase II

- MI2525 -

Description: Design and construct new striping to include bike lanes and a center turn lane on Hillcrest Drive between Highway 23 to Duesenberg Drive.



Project Manager: Kathy Lowry

Justification: Hillcrest Drive is currently striped for two lanes in each direction with on-street parking. Striping Hillcrest Drive with bike lanes would provide a higher level of safety for cyclists and provide pedestrians a safer street to cross by decreasing the number of travel lanes required to negotiate when crossing the street.

Comments: Phase I is complete between Hodencamp Road to Highway 23. Phase II will include community outreach as part of the design process. Project is contingent on Federal grant funds becoming available.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Hillcrest Drive is maintained by City crews. No additional operation impacts.

Begin Date: Fall 2016 **End Date:** Spring 2018 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Prelim Design/Env.	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000
Construction	0	0	0	0	600,000	0	0	600,000
	\$0	\$0	\$0	\$100,000	\$600,000	\$0	\$0	\$700,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
183	Streets/Transp (Federal)	\$0	\$0	\$0	\$100,000	\$600,000	\$0	\$0	\$700,000



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Capital Improvement Program

Landscape/Streetscape Projects



Landscape/Streetscape projects are specifically designed to provide improvements within the public right-of-way or on public land, which enhance and beautify the community.

Landscape Assessment District and General Fund revenues fund initial capital improvement projects, as well as recurring operational and maintenance costs.

Capital Improvement Program

Five-Year Summary

Landscape/Streetscape Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
1	CI4048	Route 101/Rancho Road Interchange Landscaping	Three		\$0	\$0	\$0	\$100,000	\$700,000	\$0	\$800,000	
2	CI4066	City Entrance/Gateway Signs	Three		0	0	0	0	500,000	200,000	700,000	
3	CI5115	Existing Landscaping Upgrades	Two	64	0	200,000	1,300,000	0	0	0	1,500,000	
4	MI2107	Forestry Master Plan	Two	65	100,000	100,000	0	0	0	0	200,000	
Project Totals (4 projects)						\$100,000	\$300,000	\$1,300,000	\$100,000	\$1,200,000	\$200,000	\$3,200,000

Capital Improvement Program

Landscape/Streetscape Project

Existing Landscaping Upgrades

- CI5115 -

Description: Improvements and upgrades of landscaped areas and irrigation systems in the Landscape District and General Fund areas.



Project Manager: Cliff Finley

Justification: Lowers long-term maintenance costs, improves operational efficiency and water conservation, and aesthetically enhances existing landscaped areas.

Comments: None

General Plan Consistency: Scenic Highway Element

Operations Impact: Overall decrease in landscape operations and maintenance costs.

Begin Date: Fall 2013 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$2,324	\$0	\$200,000	\$0	\$0	\$0	\$0	\$202,324
Construction	2,536	0	0	1,300,000	0	0	0	1,302,536
	\$4,860	\$0	\$200,000	\$1,300,000	\$0	\$0	\$0	\$1,504,860

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
142	Landscape District	4,860	0	0	1,300,000	0	0	0	1,304,860
		\$4,860	\$0	\$200,000	\$1,300,000	\$0	\$0	\$0	\$1,504,860

Capital Improvement Program

Landscape/Streetscape Project

Forestry Master Plan

- MI2107 -

Description: Utilize the expertise of a landscape and tree consulting firm to assess and inventory the City's street trees. The inventory shall be computer based and compatible with current operating systems. Assessment shall include planting themes, recommended species and maintenance practices, assessment of current policies and procedures, and strategies for public outreach, community participation and education.



Project Manager: Kevin Wilson

Justification: The City's current Forestry Master Plan is over 20 years old and needs to be updated to current industry and City standards. The new plan should include a complete tree inventory and an outline for tree planting strategies, assuring species consistency and adequate canopy coverage throughout the City.

Comments: A new Forestry Master Plan will be an essential tool in maintaining Tree City USA standing and American Public Works Association (APWA) accreditation.

General Plan Consistency: Forestry Element

Operations Impact: May reduce long term operational costs by streamlining maintenance operations, establishing proactive work schedules, and standardizing tree species.

Begin Date: Spring 2014 **End Date:** Fall 2015 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$50,000	\$90,000	\$0	\$0	\$0	\$0	\$140,000
142	Landscape District	0	50,000	10,000	0	0	0	0	60,000
		\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$200,000

Capital Improvement Program

Stormwater Projects



Stormwater projects include capital improvements that provide facilities for the collection and disposal of stormwater runoff. Stormwater facilities include inlets, channels, culverts, detention, and debris basins. These facilities are often included with other projects, such as street improvements. The need for stormwater projects is determined by the City's Stormwater Master Plan, problem areas identified during significant storms, land development requirements, relationships with other capital projects, and community standards.

Gas Tax Funds and General Fund revenues fund initial capital improvement projects as well as recurring maintenance and operations costs.

Capital Improvement Program

Five-Year Summary

Stormwater Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
1	CI4259	Charro Avenue, Newbury Road/Route 101	Three		\$0	\$0	\$0	\$0	\$30,000	\$315,000	\$345,000
2	CI4260	Henry Drive, Reino Road/Jenny Drive	Three		0	0	0	0	50,000	734,000	784,000
3	CI5112	Stormwater Quality Improvements	Three	67	0	0	2,250,000	0	0	0	2,250,000
4	CI5152	Lynn Road at Janss Road Channel	One		0	0	0	900,000	0	0	900,000
5	CI5186	Upgrade Storm Grates	Two	68	200,000	0	0	0	0	0	200,000
6	CI5315	Replace Corrugated Metal Pipes FY 2014-15	Two	69	35,000	0	0	0	0	0	35,000
7	CI5316	Replace Corrugated Metal Pipes FY 2015-17	Two	70	0	250,000	250,000	0	0	0	500,000
8	CI5334	High-Maintenance Relief Drainage Improvements FY 201	Two	71	40,000	0	0	0	0	0	40,000
9	CI5366	Replace Corrugated Metal Pipes FY 2017-20	Two		0	0	0	300,000	300,000	300,000	900,000
10	CI5367	Haigh Road Drainage Channel Improvements	Two	72	0	100,000	700,000	0	0	0	800,000
11	CI5399	High-Maintenance Relief Drainage Improvements FY 201	Two	73	0	50,000	250,000	0	0	0	300,000
12	CI5412	High-Maintenance Relief Drainage Improvements FY 201	Two		0	0	0	50,000	250,000	50,000	350,000
13	MI2516	NPDES Hydromodification Study	One	74	0	70,000	0	0	0	0	70,000
14	MI2527	South Branch Arroyo Conejo Improvements	Two	75	0	150,000	150,000	0	0	0	300,000
Project Totals (14 projects)					\$275,000	\$620,000	\$3,600,000	\$1,250,000	\$630,000	\$1,399,000	\$7,774,000

Capital Improvement Program Stormwater Project

Stormwater Quality Improvements

- CI5112 -

Description: Installation of trash excluders and particle filters in various high traffic areas in an effort to reduce and prevent water runoff contamination to local rivers, lakes, streams, and watersheds. Placement of permanent markers to clearly identify each catch basin and present a positive public message to keep local waters clean and free of debris.



Project Manager: Jim Taylor

Justification: Improvements will help meet increasing local, state, and federal requirements for reducing trash loading to City waterways.

Comments: If federal/state (Proposition 84) grant is awarded, improvements will result in a reduction of the debris annually reported as part of the Ventura Countywide Stormwater Quality Management Program and contribute to the City's Stormwater Pollution Control Plan. Also, potential requirement for trash Total Maximum Daily Load.

General Plan Consistency: Conservation and Safety Elements

Operations Impact: Reduced maintenance costs for catch basins.

Begin Date: Summer 2016 **End Date:** Spring 2017 **Priority:** Three Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$0	\$2,250,000	\$0	\$0	\$0	\$2,250,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000
183	Streets/Transp (Federal)	0	0	0	2,000,000	0	0	0	2,000,000
		\$0	\$0	\$0	\$2,250,000	\$0	\$0	\$0	\$2,250,000

Capital Improvement Program

Stormwater Project

Upgrade Storm Grates

- CI5186 -

Description: Upgrade storm grates to conform with bicycle-safe storm drain standards.



Project Manager: Mike Tohidian

Justification: The City has several hundreds of storm grates that were designed with bars running parallel to the direction of traffic, which bike tires could slip into causing harm to the bicyclist.

Comments: Fifty storm grates along Thousand Oaks Boulevard and Moorpark Road are proposed for the first phase of upgrades. Upgrading the remainder of the grates will be completed as a part of future projects.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: None

Begin Date: Summer 2015 **End Date:** Fall 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000
Construction	0	0	160,000	0	0	0	0	160,000
	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000

Capital Improvement Program

Stormwater Project

Replace Corrugated Metal Pipes FY 2014-15

- CI5315 -

Description: Lining and replacement of existing corrugated metal storm drain pipes and risers under roadways at various locations within City streets.



Project Manager: Michelle McCarty

Justification: To improve safety of roadways and prevent flooding. Locations were initially identified by the March 1999 Corrugated Metal Pipe (CMP) Remediation Study by Hawks & Associates and also by the 2006 Storm Drain Master Plan by Hassan & Associates.

Comments: Ongoing program to maintain the storm drain system.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Will reduce stormwater even maintenance call outs.

Begin Date: Spring 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$75,000	\$0	\$35,000	\$0	\$0	\$0	\$0	\$110,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$75,000	\$35,000	\$0	\$0	\$0	\$0	\$0	\$110,000

Capital Improvement Program

Stormwater Project

Replace Corrugated Metal Pipes FY 2015-17

- CI5316 -

Description: Lining and replacement of existing corrugated metal storm drain pipes and risers under roadways at various locations within City streets.



Project Manager: Michelle McCarty

Justification: To improve safety of roadways and prevent flooding. Locations were initially identified by the March 1999 Corrugated Metal Pipe (CMP) Remediation Study by Hawks & Associates and also by the 2008 Storm Drain Master Plan by Hassan & Associates.

Comments: Ongoing program to maintain the storm drain system.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Will reduce storm water event maintenance and call outs.

Begin Date: Summer 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$0	\$500,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$0	\$500,000

Capital Improvement Program

Stormwater Project

High-Maintenance Relief Drainage Improvements FY 2013-15

- CI5334 -

Description: The Storm Drain Master Plan identified 55 drainage problem areas; currently, there are 30 problem areas remaining. Staff will review the remaining areas and prioritize sites annually for design and construction.



Project Manager: Michelle McCarty

Justification: Frequent drainage failures include excess surface flooding, as well as mud and rock disposition into the public right-of-way. Repairing an average of four sites annually will address the problem areas identified in the City's Storm Drain Master Plan within approximately 10 years.

Comments: Ongoing program to maintain the storm drain system.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Overall, project will reduce other costs.

Begin Date: Spring 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$88,216	\$0	\$40,000	\$0	\$0	\$0	\$0	\$128,216

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
532	Dev. Fees - Newbury Pk Imprv	\$13	\$0	\$0	\$0	\$0	\$0	\$0	\$13
543	Dev. Fees - TO Imprv	88,203	40,000	0	0	0	0	0	128,203
		\$88,216	\$40,000	\$0	\$0	\$0	\$0	\$0	\$128,216

Capital Improvement Program

Stormwater Project

Haigh Road Drainage Channel Improvements

- CI5367 -

Description: The Storm Drain Master Plan identified 44 drainage problem areas, including Haigh Road Drainage Channel Improvements that require resetting and stabilizing the rotated channel walls.



Project Manager: Mike Tohidian

Justification: The channel east wall and west wall have rotated approximately 14 inches and 5 inches respectively, because of lateral pressures and overburden from the residential houses and large trees.

Comments: The proposed projects will reduce or eliminate the need for annual maintenance and storm event call-outs. In-house preliminary design is expected to be complete in Spring 2015.

General Plan Consistency: Safety Element

Operations Impact: Overall, project will reduce other costs.

Begin Date: Summer 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Construction	0	0	0	700,000	0	0	0	700,000
	\$0	\$0	\$100,000	\$700,000	\$0	\$0	\$0	\$800,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
532	Dev. Fees - Newbury Pk Imprv	\$0	\$0	\$100,000	\$700,000	\$0	\$0	\$0	\$800,000

Capital Improvement Program

Stormwater Project

High-Maintenance Relief Drainage Improvements FY 2015-17

- CI5399 -

Description: The Storm Drain Master Plan identified 55 drainage problem areas. Currently, there are 30 problem areas remaining. Staff will review the remaining areas and prioritize sites annually for design and construction.



Project Manager: Mike Tohidian

Justification: Frequent drainage failures include excess surface flooding, as well as mud and rock disposition into the public right-of-way. Repairing an average of four sites annually will address the problem areas identified in the City's Storm Drain Master Plan within approximately 10 years.

Comments: The proposed projects will reduce or eliminate the need for annual maintenance and storm event call-outs.

General Plan Consistency: Circulation and Safety Elements

Operations Impact: Overall, project will reduce other costs.

Begin Date: Summer 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Construction	0	0	0	250,000	0	0	0	250,000
	\$0	\$0	\$50,000	\$250,000	\$0	\$0	\$0	\$300,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
532	Dev. Fees - Newbury Pk Imprv	\$0	\$0	\$20,000	\$100,000	\$0	\$0	\$0	\$120,000
543	Dev. Fees - TO Imprv	0	0	30,000	150,000	0	0	0	180,000
		\$0	\$0	\$50,000	\$250,000	\$0	\$0	\$0	\$300,000

Capital Improvement Program

Stormwater Project

NPDES Hydromodification Study

- MI2516 -

Description: Consultant study to analyze and determine available impervious percent increase permitted within each sub-watershed within the City so as to cause negligible increase in hydrologic discharge, resulting in negligible adverse flow increases that might affect stability and sediment transport within all natural, unlined channels and streams within, and downstream, of the City.



Project Manager: Jim Taylor

Justification: Implements Countywide Hydromodification Control Plan document developed as part of compliance effort under State's County Municipal National Pollutant Discharge Elimination System (NPDES) Permit.

Comments: Primary tasks include evaluating erosion-susceptibility of unlined channels and streams, then using existing storm drain master plan model (2006) and applicable City zoning and existing/projected development to analyze permissible change to sub-watersheds' imperviousness.

General Plan Consistency: Conservation and Safety Elements

Operations Impact: Effects processing of new and redevelopment projects; conforms to new Municipal Separate Storm Sewer System (MS4) requirements.

Begin Date: Summer 2015 **End Date:** Fall 2015 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$70,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$70,000

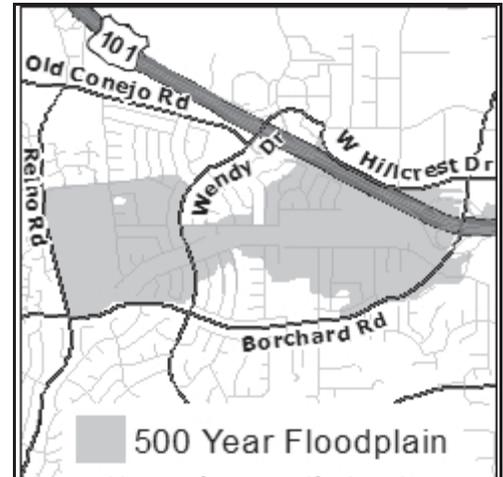
Capital Improvement Program

Stormwater Project

South Branch Arroyo Conejo Improvements

- MI2527 -

Description: Project design study for large storm channel improvements between US 101 at Borchard Road, and Borchard Rd at Reino Road.



Project Manager: Jim Taylor

Justification: Project goal is to remove, or significantly reduce, the Federal Emergency Management Agency (FEMA) floodplain in the Newbury Park area, thereby eliminating the need for property owners to pay for flood insurance. Special benefit and costs will be shared between the City, US Army Corps of Engineers, County, and Ventura County Watershed Protection District. The City will provide matching funds and consulting fees for design study. Project design being sponsored by the US Army Corps of Engineers.

Comments: The Federal Interest Determination (FID) document drafted in May 2015 by the US Army Corps of Engineers has concluded the subject channel is eligible for federal matching fund monies to expand the drainage capacity of the existing channel. Other methods of reducing or eliminating future flood damage include flood proofing, and elevating the structures and vulnerable utilities.

General Plan Consistency: Safety Element

Operations Impact: No impact. The FID report indicates that flooding as shallow as one foot can cause damages up to \$700 million. The proposed project would relieve the economic pressures of flood insurance premiums on local property owners, and allow greater flexibility in the redevelopment and improvement of buildings currently located within the Federally defined floodplain.

Begin Date: Summer 2015 **End Date:** Spring 2020 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Prelim Design/Env.	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$300,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$300,000



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Capital Improvement Program

Water Projects



The City's water customers rely on a viable and dependable water storage and distribution system. Capital improvement projects are undertaken every year to provide a reliable system. Such projects include repair, replacement, and upgrades of existing facilities, pump stations, storage reservoirs, and water mains. The scheduling of these projects is based on the City's Water Master Plan, the need to repair and replace obsolete and deteriorated facilities, or to accommodate water service requirements for development.

Water capital projects are funded via two separate funds: 1) Water Capital Program (Developer Fees) Fund; and, 2) Water Capital Facilities Replacement Fund. Recurring maintenance and operations costs are funded primarily from water rates.

Capital Improvement Program

Five-Year Summary

Water Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
1	CI4551	Automated Meter Reading (AMR) Program	Two	77	\$0	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000
2	CI5053	Water System Misc. Improvements FY 2015-17	Two	78	0	360,000	225,000	0	0	0	585,000
3	CI5270	Arc-Flash Electrical Safety Improvements	One	79	125,000	0	0	0	0	0	125,000
4	CI5280	Freeway Reservoir Access Road	Two	80	0	0	120,000	0	0	0	120,000
5	CI5284	SCADA Master Plan and PLC	Two	81	0	350,000	200,000	0	0	0	550,000
6	CI5285	Reservoir and Pump Site Improvements FY 2015-17	Two	82	0	250,000	250,000	0	0	0	500,000
7	CI5286	Waterline Relocation at Wilbur Court	Two	83	176,770	0	0	0	0	0	176,770
8	CI5290	Tara Reservoir Improvements	Two	84	1,062,053	687,947	0	0	0	0	1,750,000
9	CI5291	Lang Ranch Reservoir Improvements	Two	85	80,000	0	1,375,000	0	0	0	1,455,000
10	CI5292	La Granada Reservoir Improvements	Two	86	0	900,000	0	0	0	0	900,000
11	CI5293	Grissom No. 2 Reservoir	Two		0	0	0	100,000	0	0	100,000
12	CI5294	Wilder No. 1 Reservoir	Two		0	0	0	1,100,000	0	0	1,100,000
13	CI5295	Sunset No. 2 & 3 Seismic Upgrades	Two		0	0	0	0	100,000	1,200,000	1,300,000
14	CI5304	Waterline Installations on Hauser Circle & White Chapel P	Two		0	0	0	150,000	0	0	150,000
15	CI5305	Waterline Looping Program FY 2015-17	Two	87	0	95,000	650,000	0	0	0	745,000
16	CI5318	Reservoir Seismic Upgrades FY 2018-21	Two		0	0	0	0	1,000,000	300,000	1,300,000
17	CI5335	Reservoir Mixing Improvements	Two	88	150,000	350,000	500,000	0	0	0	1,000,000
18	CI5381	Wilder Zone Storage	Two	89	0	150,000	1,000,000	0	0	0	1,150,000
19	CI5382	Meadows Reservoir Altitude Valve	Two	90	0	0	200,000	0	0	0	200,000
20	CI5383	Pump Replacement/Upgrade	Two	91	0	150,000	150,000	0	0	0	300,000
21	CI5394	Installation of Automated Chlorine Analyzer Testing Statio	Two	92	0	100,000	350,000	0	0	0	450,000
22	CI5395	Conejo Valley Non-Potable Water Utilization Project	Two	93	0	200,000	1,000,000	0	0	0	1,200,000
23	CI5402	Grissom 1 & 2 Reservoir	Two		0	0	0	0	540,000	0	540,000
24	CI5406	Water Quality Improvements	Two	94	0	500,000	500,000	0	0	0	1,000,000
25	CI5407	Water System Misc. Improvements FY 2017-20	Two		0	0	0	225,000	225,000	225,000	675,000
26	CI5408	Reservoir and Pump Site Improvements FY 2017-20	Two		0	0	0	250,000	250,000	250,000	750,000
27	CI8082	La Granada Pump Station	Two	95	32,579	2,700,000	0	0	0	0	2,732,579
28	MI2104	Conejo Valley Groundwater Supply Study	Two	96	44,979	200,000	0	0	0	0	244,979
29	MI2225	Water Master Plan Update	Two	97	200,000	100,000	0	0	0	0	300,000
30	MI2520	North Pleasant Valley Regional Desalter	Two	98	469,969	0	5,250,000	5,250,000	0	0	10,969,969
Project Totals (30 projects)					\$2,341,350	\$7,492,947	\$12,170,000	\$7,475,000	\$2,515,000	\$2,375,000	\$34,369,297

Capital Improvement Program

Water Project

Automated Meter Reading (AMR) Program

- CI4551 -

Description: Installation of AMR and Automated Meter Infrastructure (AMI) equipment throughout the City's water service area. The City has approximately 16,500 water services, including commercial and residential. The new devices allow the customers in the future to view consumption online and make payments. So far, 6,500 AMR installations have been completed, at a rate of about 2,000 per year. Over the next five years all AMR installations are anticipated to be completed.



Project Manager: Rick Bratcher

Justification: Decreases lost revenue that typically occurs with mechanical meters through time as the new meters will pick up ultra-low flows. In addition, safety and efficiency is improved by reducing the staff time necessary to previously read each meter. The new meters will provide the public with a better opportunity to find leaks on their property and manage their water consumption.

Comments: Construction

General Plan Consistency: Conservation and Safety Elements

Operations Impact: Reduces water operations costs by freeing up staff to perform other necessary maintenance. Increased water revenues through capturing ultra-low flows.

Begin Date: Summer 2015 **End Date:** Spring 2020 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$1,293,783	\$0	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$3,293,783

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
613	Water Cap Facilities	\$1,293,783	\$0	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$3,293,783

Capital Improvement Program

Water Project

Water System Misc. Improvements FY 2015-17

- CI5053 -

Description: Miscellaneous structural, mechanical, and electrical upgrades/replacements at reservoir and pump station sites; replace/upgrade fire hydrants, valves, pumps, and motors; well refurbishment and abandonment; and site paving improvements. Projects may also include but are not limited to unexpected pipeline and reservoir rehabilitation, emergency pumping, water appurtenances, facilities, services communications, hardware/software, and security installation replacements.



Project Manager: Rick Bratcher

Justification: Improves reliability and longevity of the system. First year additional budget for Pedersen roof rehabilitation.

Comments: Design and Construction

General Plan Consistency: Safety and Land Use Elements

Operations Impact: Reduced maintenance costs to Water Fund.

Begin Date: Summer 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$90,425	\$0	\$35,000	\$25,000	\$0	\$0	\$0	\$150,425
Construction	223,377	0	325,000	200,000	0	0	0	748,377
	\$313,802	\$0	\$360,000	\$225,000	\$0	\$0	\$0	\$898,802

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
612	Water Dev Fees	\$113,513	\$0	\$75,000	\$75,000	\$0	\$0	\$0	\$263,513
613	Water Cap Facilities	200,289	0	285,000	150,000	0	0	0	635,289
		\$313,802	\$0	\$360,000	\$225,000	\$0	\$0	\$0	\$898,802

Capital Improvement Program

Water Project

Arc-Flash Electrical Safety Improvements

- CI5270 -

Description: The City participates annually in California Division of Occupational Safety and Health (DOSH) consultation services and has been recognized for its achievements in providing a safe workplace. This project includes upgrading electrical panels at pump stations, well sites, and wastewater lift stations per DOSH to protect workers from health and safety hazards on the job.



Project Manager: Rick Bratcher

Justification: Meets DOSH guidelines for providing a safe work environment for employees.

Comments: Minimize electrical hazards and provide employee safety.

General Plan Consistency: Safety Element

Operations Impact: No impact to operating costs.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$125,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
613	Water Cap Facilities	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000

Capital Improvement Program Water Project

Freeway Reservoir Access Road

- CI5280 -

Description: Improve existing roadway and drainage for reliable access to the reservoir site during or after rain storms.



Project Manager: Brad Bussell

Justification: Provides an all-weather access road to the reservoir site. This land has been purchased by the City to improve accessibility and ensure maintenance crews have safe access to the site.

Comments: Design and Construction

General Plan Consistency: Safety and Land Use Elements

Operations Impact: Increased maintenance costs to Water Fund are estimated to be \$500 annually.

Begin Date: Fall 2016 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
R/W Acquisition	\$33,390	\$0	\$0	\$0	\$0	\$0	\$0	\$33,390
Design/Environ.	0	0	0	20,000	0	0	0	20,000
Construction	0	0	0	100,000	0	0	0	100,000
	\$33,390	\$0	\$0	\$120,000	\$0	\$0	\$0	\$153,390

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
613	Water Cap Facilities	\$33,390	\$0	\$0	\$120,000	\$0	\$0	\$0	\$153,390

Capital Improvement Program

Water Project

SCADA Master Plan and PLC

- CI5284 -

Description: Update Supervisory Control and Data Acquisition (SCADA) Master Plan, including Design, installation, and integration of new Programmable Logic Controllers (PLC) and communication systems (including wireless and fiber optic) at City's pump stations, reservoirs, and turnouts.



Project Manager: Brad Bussell

Justification: Existing system does not support seismic valves, mixers, and does not relay other data and information for full remote data acquisition and control of the system. Additionally, integration of new technologies of wireless and fiber optic is necessary for efficient and reliable operation of the system.

Comments: Study, Design, and Construction

General Plan Consistency: Safety and Land Use Elements

Operations Impact: Increased maintenance costs to Water Fund.

Begin Date: Fall 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000
Construction	0	0	200,000	200,000	0	0	0	400,000
	\$0	\$0	\$350,000	\$200,000	\$0	\$0	\$0	\$550,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
612	Water Dev Fees	\$0	\$0	\$200,000	\$150,000	\$0	\$0	\$0	\$350,000
613	Water Cap Facilities	0	0	150,000	50,000	0	0	0	200,000
		\$0	\$0	\$350,000	\$200,000	\$0	\$0	\$0	\$550,000

Capital Improvement Program

Water Project

Reservoir and Pump Site Improvements FY 2015-17

- CI5285 -

Description: Address tank overflow, site drainage, off-site drainage, and wildfire safety elements such as pump station enclosures and diesel pumps; provide enclosure or canopies for Kelly Hydro, Erbes, Lang Ranch, Sunset No. 2 & 3 pump stations and replacement of roof at Lone Oak pump station.



Project Manager: Brad Bussell

Justification: Protects facilities and adjacent properties during natural or accidental disasters. Protects City maintenance crews while working on electrical components during inclement weather conditions.

Comments: Study, Design, and Construction

General Plan Consistency: Safety and Land Use Elements

Operations Impact: Increased maintenance costs to Water Fund.

Begin Date: Fall 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule		Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.		\$4,645	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$104,645
Construction		0	0	200,000	200,000	0	0	0	400,000
		\$4,645	\$0	\$250,000	\$250,000	\$0	\$0	\$0	\$504,645

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
612	Water Dev Fees	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$200,000
613	Water Cap Facilities	4,645	0	150,000	150,000	0	0	0	304,645
		\$4,645	\$0	\$250,000	\$250,000	\$0	\$0	\$0	\$504,645

Capital Improvement Program Water Project

Waterline Relocation at Wilbur Court

- CI5286 -

Description: Replace and/or relocate water mains, fire hydrants, water meters, valves, and other water system components at the intersection of Wilbur Court and Paige Lane, and Wilbur Court and Hodencamp Road.



Project Manager: Brad Bussell

Justification: The existing waterline is located on private property and under a large oak tree.

Comments: Study, design, and construction.

General Plan Consistency: Safety and Conservation Elements

Operations Impact: Reduces maintenance and emergency repair costs to Water Fund.

Begin Date: Summer 2013 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$3,230	\$0	\$20,000	\$0	\$0	\$0	\$0	\$23,230
Construction	0	0	0	156,770	0	0	0	156,770
	\$3,230	\$0	\$20,000	\$156,770	\$0	\$0	\$0	\$180,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
613	Water Cap Facilities	\$3,230	\$176,770	\$0	\$0	\$0	\$0	\$0	\$180,000

Capital Improvement Program Water Project

Tara Reservoir Improvements

- CI5290 -

Description: Remove tank interior and exterior coating and recoat. Perform subsurface analysis, identify causes, and mitigate the tank foundation settlement and implement necessary measures.



Project Manager: Brad Bussell

Justification: Tank's coating is deteriorating and no longer providing corrosion protection. Settlement of the tank foundation/support must be resolved and mitigated. Seismic standards require the tank be retrofitted to minimize possible damages during a major seismic event.

Comments: Design and Construction

General Plan Consistency: Safety and Land Use Elements

Operations Impact: Reduces Water Fund maintenance costs.

Begin Date: Spring 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$71,124	\$0	\$150,000	\$0	\$0	\$0	\$0	\$221,124
Construction	0	0	1,600,000	0	0	0	0	1,600,000
	\$71,124	\$0	\$1,750,000	\$0	\$0	\$0	\$0	\$1,821,124

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
613	Water Cap Facilities	\$71,124	\$1,062,053	\$687,947	\$0	\$0	\$0	\$0	\$1,821,124

Capital Improvement Program Water Project

Lang Ranch Reservoir Improvements

- CI5291 -

Description: Remove tank interior and exterior coatings and recoat. Install mechanical anchorage or annular ring to tank.



Project Manager: Brad Bussell

Justification: Interior coating is deteriorating and is no longer providing corrosion protection, and the exterior coating has reached the end of its useful life. Seismic standards require the tank be retrofitted to minimize damage if a seismic event were to occur.

Comments: None

General Plan Consistency: Safety and Conservation Elements

Operations Impact: Prolongs life of reservoir and delays replacement.

Begin Date: Summer 2014 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$80,000
Construction	0	0	0	1,375,000	0	0	0	1,375,000
	\$0	\$0	\$80,000	\$1,375,000	\$0	\$0	\$0	\$1,455,000

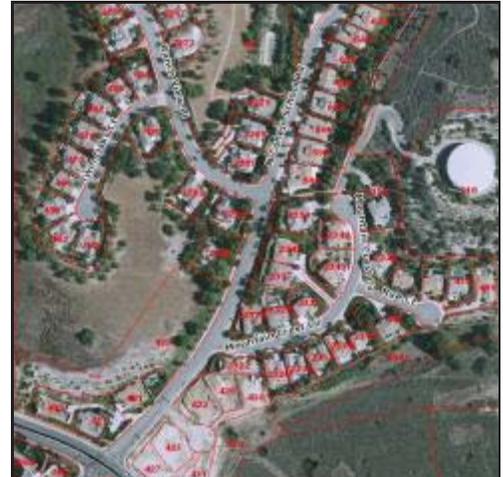
No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
613	Water Cap Facilities	\$0	\$80,000	\$0	\$1,375,000	\$0	\$0	\$0	\$1,455,000

Capital Improvement Program Water Project

La Granada Reservoir Improvements

- CI5292 -

Description: Remove tank interior, repair corrosion, and recoat.
Clean and recoat tank exterior.



Project Manager: Brad Bussell

Justification: Interior coating is deteriorating and is no longer providing corrosion protection, and the exterior coating is reaching the end of its useful life.

Comments: None

General Plan Consistency: Safety and Conservation Elements

Operations Impact: Prolongs life of reservoir and delays replacement.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Construction	0	0	800,000	0	0	0	0	800,000
	\$0	\$0	\$900,000	\$0	\$0	\$0	\$0	\$900,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
612	Water Dev Fees	\$0	\$0	\$900,000	\$0	\$0	\$0	\$0	\$900,000

Capital Improvement Program Water Project

Waterline Looping Program FY 2015-17

- CI5305 -

Description: Install new waterlines at location that loops the existing system Citywide, including but not limited to: Hauser Circle to Reynolds Court, Los Feliz Drive (from west of Conejo School Road to Thousand Oaks Boulevard), Moorpark Road to Calle Contento, Pepper Tree Court to Willow Tree Court, Sandalwood Place to O'Leary Court, Combs Road to Midbury Hill Road, Hope Road to Lynn Road, and Maple Road to Lynn Road.



Project Manager: Brad Bussell

Justification: Extending the existing lines to create looping of the system at dead-end location will improve the system reliability and water quality.

Comments: Design and Construction

General Plan Consistency: Safety Element

Operations Impact: Decreases maintenance and operations cost to Water Fund.

Begin Date: Fall 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$95,000	\$0	\$0	\$0	\$0	\$95,000
Construction	0	0	0	650,000	0	0	0	650,000
	\$0	\$0	\$95,000	\$650,000	\$0	\$0	\$0	\$745,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
613	Water Cap Facilities	\$0	\$0	\$95,000	\$650,000	\$0	\$0	\$0	\$745,000

Capital Improvement Program

Water Project

Reservoir Mixing Improvements

- CI5335 -

Description: Evaluation of improvements to reservoirs for better mixing of stored water. Project will include installation of mixing and water treatment equipment.



Project Manager: Brad Bussell

Justification: Increases system reliability and water quality.

Comments: Study, design, and construction. Decreases stratification of water stored in the reservoirs, and increases chlorine residual for disinfection.

General Plan Consistency: Conservation Element

Operations Impact: Additional staff time required to operate water treatment equipment.

Begin Date: Fall 2015 **End Date:** Winter 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$500,000	\$500,000	\$0	\$0	\$0	\$1,000,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
612	Water Dev Fees	\$0	\$150,000	\$350,000	\$500,000	\$0	\$0	\$0	\$1,000,000

Capital Improvement Program

Water Project

Wilder Zone Storage

- CI5381 -

Description: Design and construction of improvements in the Wilder Zone to improve hydraulic capacity, eliminate deficiencies in the pipeline network, provide redundancy for Wilder Reservoir No.1, and improve fire flow in the zone to meet current standards.



Project Manager: Brad Bussell

Justification: Improved reliability of system, provide a back-up system.

Comments: Design and Construction

General Plan Consistency: Land Use and Safety Elements

Operations Impact: Increased maintenance costs to Water Fund.

Begin Date: Summer 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000
Construction	0	0	0	1,000,000	0	0	0	1,000,000
	\$0	\$0	\$150,000	\$1,000,000	\$0	\$0	\$0	\$1,150,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
612	Water Dev Fees	\$0	\$0	\$150,000	\$1,000,000	\$0	\$0	\$0	\$1,150,000

Capital Improvement Program Water Project

Meadows Reservoir Altitude Valve

- CI5382 -

Description: Relocate the existing altitude valve at Meadows Reservoir to Conejo Recreation and Park District (CRPD) property on Marview.



Project Manager: Brad Bussell

Justification: The existing vault that the valve is located in is more than 30 feet deep. Relocation of this valve will greatly improve the accessibility and safety for City staff.

Comments: Design and Construction

General Plan Consistency: Safety Element

Operations Impact: Reduces Water Fund maintenance costs.

Begin Date: Fall 2016

End Date: Spring 2017

Priority: Two

Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$30,000
Construction	0	0	0	170,000	0	0	0	170,000
	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
612	Water Dev Fees	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$75,000
613	Water Cap Facilities	0	0	0	125,000	0	0	0	125,000
		\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000

Capital Improvement Program

Water Project

Pump Replacement/Upgrade

- CI5383 -

Description: Replace/upgrade pumps at Arboles, Lone Oak, Grissom Hydro, Northwood, and Ventu Hydro pump stations.



Project Manager: Rick Bratcher

Justification: Improves reliability and longevity of the system.

Comments: Construction

General Plan Consistency: Safety Element

Operations Impact: Reduces Water Fund maintenance costs.

Begin Date: Fall 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$300,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
613	Water Cap Facilities	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$300,000

Capital Improvement Program

Water Project

Installation of Automated Chlorine Analyzer Testing Station

- CI5394 -

Description: Install automatic chlorine testing stations at City reservoir sites.



Project Manager: Shamir Shahamiri

Justification: Necessary for accurate and continuous testing of domestic water chlorine residual in compliance with Federal/State Health Department regulations.

Comments: Design and construction.

General Plan Consistency: Conservation and Safety Elements

Operations Impact: Increases maintenance costs to Water Fund by approximately \$2,500 per year.

Begin Date: Fall 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Construction	0	0	0	350,000	0	0	0	350,000
	\$0	\$0	\$100,000	\$350,000	\$0	\$0	\$0	\$450,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
613	Water Cap Facilities	\$0	\$0	\$100,000	\$350,000	\$0	\$0	\$0	\$450,000

Capital Improvement Program

Water Project

Conejo Valley Non-Potable Water Utilization Project

- CI5395 -

Description: Design and construct non-potable water system to supply non-potable water to customers within the Conejo Valley.



Project Manager: Jay Spurgin

Justification: Developing a local source of water supply will reduce the City's reliance on imported water.

Comments: Federal Watersmart grants from the Bureau of Reclamation and California State Proposition 184 grants are available to develop additional sources of non-potable and recycled water for use to offset potable water uses. Specific funding will be identified on a project by project basis.

General Plan Consistency: Conservation Element

Operations Impact: No impact to current operations.

Begin Date: Summer 2015 **End Date:** Fall 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Construction	0	0	0	1,000,000	0	0	0	1,000,000
	\$0	\$0	\$200,000	\$1,000,000	\$0	\$0	\$0	\$1,200,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
183	Streets/Transp (Federal)	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000
612	Water Dev Fees	0	0	200,000	500,000	0	0	0	700,000
		\$0	\$0	\$200,000	\$1,000,000	\$0	\$0	\$0	\$1,200,000

Capital Improvement Program

Water Project

Water Quality Improvements

- CI5406 -

Description: Improvements to the water distribution piping, pump stations, and reservoirs to improve water quality.



Project Manager: Brad Bussell

Justification: The Water Quality Master Plan recommends improvements to the water system to improve water quality. Improvements include implementation of supplemental treatment, piping modifications, pump station upgrades, and additional testing procedures.

Comments: Mandatory water conservation measures will present additional water quality challenges. To maintain water quality and ensure adequate storage for fire fighting purposes, modifications to the distribution system disinfection of water will be required.

General Plan Consistency: Conservation Element

Operations Impact: Provides additional capabilities for water operations staff to ensure water quality remains at required levels.

Begin Date: Spring 2016 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Prelim Design/Env.	\$0	\$0	\$200,000	\$100,000	\$0	\$0	\$0	\$300,000
Construction	0	0	300,000	400,000	0	0	0	700,000
	\$0	\$0	\$500,000	\$500,000	\$0	\$0	\$0	\$1,000,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
613	Water Cap Facilities	\$0	\$0	\$500,000	\$500,000	\$0	\$0	\$0	\$1,000,000

Capital Improvement Program

Water Project

La Granada Pump Station

- CI8082 -

Description: Design and construction of a new pump station at La Granada Reservoir site, and necessary pipeline to connect the pump station to the Wilder Zone.



Project Manager: Brad Bussell

Justification: Necessary to ensure consistent and reliable water to Wilder Zone customers, and provide a backup water system to other customers.

Comments: Design and Construction

General Plan Consistency: Safety Element

Operations Impact: Increases Water Fund maintenance costs by \$1,000 per year.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$267,421	\$0	\$82,579	\$0	\$0	\$0	\$0	\$350,000
Construction	97,770	0	2,650,000	0	0	0	0	2,747,770
	\$365,191	\$0	\$2,732,579	\$0	\$0	\$0	\$0	\$3,097,770

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
612	Water Dev Fees	\$334,976	\$32,579	\$0	\$0	\$0	\$0	\$0	\$367,555
613	Water Cap Facilities	30,215	0	2,700,000	0	0	0	0	2,730,215
		\$365,191	\$32,579	\$2,700,000	\$0	\$0	\$0	\$0	\$3,097,770

Capital Improvement Program

Water Project

Conejo Valley Groundwater Supply Study

- MI2104 -

Description: Study will identify potential groundwater sources within the Conejo Valley. Study will include evaluation of available quantity, quality, and locaton of potential groundwater resources.



Project Manager: Jay Spurgin

Justification: Developing a local source of water supply will reduce the City's reliance on imported water.

Comments: As imported water costs continues to rise, developing a local water source may help hedge costs in the future.

General Plan Consistency: Conservation Element

Operations Impact: No impact to current operations.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$355,021	\$0	\$244,979	\$0	\$0	\$0	\$0	\$600,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
612	Water Dev Fees	\$355,021	\$44,979	\$200,000	\$0	\$0	\$0	\$0	\$600,000

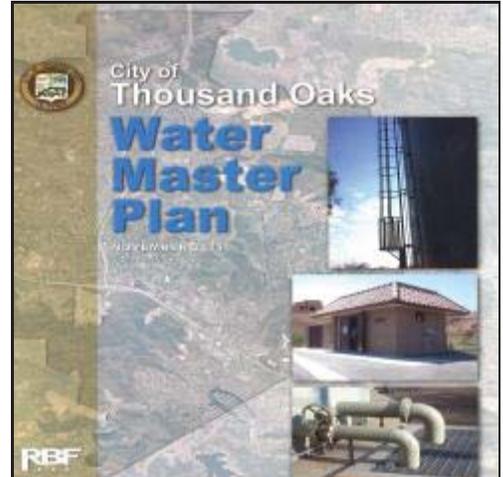
Capital Improvement Program

Water Project

Water Master Plan Update

- MI2225 -

Description: Update Plans and Reports for the system configuration, inventory, condition assessment, hydraulics, model, water quality model, Geographic Information System (GIS), operations, Urban Water Management, water atlas, Vulnerability Assessment and Emergency Response; and implement the plans recommended improvements and upgrades.



Project Manager: Brad Bussell

Justification: Changes to the water system due to expansions and modifications and water conservation efforts have impacted the water system's operations, maintenance, storage requirements, and water quality, requiring the updates of plans and update/upgrade improvements to the system, to make the water system safer, more efficient and reliable, and assure compliance with the industry standards and the state health department requirements.

Comments: Study, Design, and Construction

General Plan Consistency: Safety Element

Operations Impact: Decreases maintenance and operations costs to Water Fund.

Begin Date: Fall 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
612	Water Dev Fees	\$0	\$200,000	\$100,000	\$0	\$0	\$0	\$0	\$300,000

Capital Improvement Program Water Project

North Pleasant Valley Regional Desalter

- MI2520 -

Description: Project includes the design and construction of a regional desalter facility to be located in Camarillo. The facility will be able to provide a local source of potable water for the participating agencies.



Project Manager: Jay Spurgin

Justification: Reduces the City's reliance on imported water and reduces vulnerability to price fluctuations.

Comments: Figures shown are the City's portion of the design and construction costs. The remainder of the facility's costs are the responsibility of the other participating agencies. Federal Watersmart grants from the Bureau of Reclamation and California State Proposition 184 grants are available to develop additional sources of local potable water supply.

General Plan Consistency: Conservation Element

Operations Impact: Impacts to water operations will be determined as design nears completion.

Begin Date: Summer 2013 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$30,031	\$0	\$719,969	\$0	\$0	\$0	\$0	\$750,000
Construction	0	0	0	10,250,000	0	0	0	10,250,000
	\$30,031	\$0	\$719,969	\$10,250,000	\$0	\$0	\$0	\$11,000,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
183	Streets/Transp (Federal)	\$0	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$5,000,000
613	Water Cap Facilities	30,031	469,969	0	250,000	5,250,000	0	0	6,000,000
		\$30,031	\$469,969	\$0	\$5,250,000	\$5,250,000	\$0	\$0	\$11,000,000

Capital Improvement Program

Wastewater Projects



The City's wastewater customers rely on a viable and dependable wastewater collection and treatment system. Wastewater capital improvement projects are undertaken every year to ensure such a system remains in good operating condition. Such projects include improvements to the system for collection, treatment, reclamation, and disposal of wastewater. Projects are based on the Hill Canyon Wastewater Treatment Plant Facilities Plan and the City's Wastewater Master Plan, the need to replace existing aging or deteriorating infrastructure, capacity expansion needs, potential for treated wastewater reuse, operational and process improvements, regulatory and permitting requirements, and community standards.

Wastewater capital projects are currently funded via the Wastewater Capital Program (Service Charges) Fund. Recurring maintenance and operations costs are funded primarily from wastewater rates.

Capital Improvement Program

Five-Year Summary

Wastewater Projects

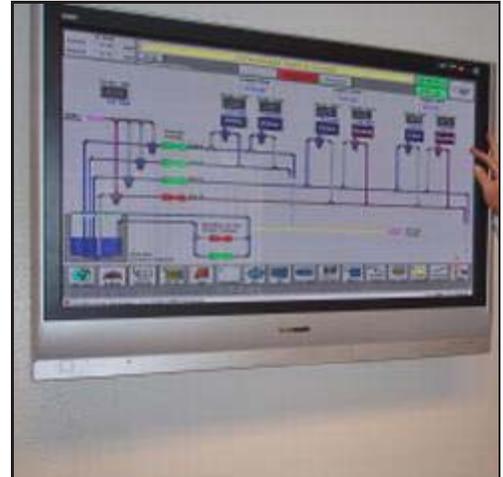
No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
1	CI5187	HCTP Facilities Info. Management System Upgrades	Two	100	\$830,861	\$0	\$0	\$0	\$0	\$0	\$830,861
2	CI5188	Biosolids Dewatering/Drying Improvements	Two	101	207,511	230,000	0	0	0	0	437,511
3	CI5221	Wastewater Pipe & Maint. Hole Relining FY 2015-17	Two	102	0	950,000	950,000	0	0	0	1,900,000
4	CI5325	HCTP - Reclaimed Water Pipeline	Two	103	0	279,659	500,000	5,000,000	0	0	5,779,659
5	CI5328	Interceptor CIP Phase V - Unit Y2	Two	104	0	300,000	1,050,000	0	0	0	1,350,000
6	CI5340	Network and SCADA Upgrade	Two	105	249,730	0	0	0	0	0	249,730
7	CI5343	HCTP Bioreactors Optimization	Two	106	1,142,922	200,000	0	0	0	0	1,342,922
8	CI5359	Hauser Circle WW Main Extension	Two	107	0	120,000	180,000	0	0	0	300,000
9	CI5376	HCTP Polymer Facility	One	108	0	200,000	0	0	0	0	200,000
10	CI5377	HCTP Lighting Upgrade	Two	109	0	120,000	0	0	0	0	120,000
11	CI5378	HCTP Filtrate Pump Ugrades	Two	110	0	0	100,000	0	0	0	100,000
12	CI5380	Lawrence Drive Lift Station Expansion	Two	111	0	35,000	95,000	0	0	0	130,000
13	CI5396	Wastewater Pipe & Maint. Hole Relining FY 2017-20	Two		0	0	0	950,000	950,000	950,000	2,850,000
14	CI5400	HCTP Capacity Restoration	Two	112	0	50,000	150,000	0	0	0	200,000
15	CI5401	HCTP Stormwater Diversion	Two	113	0	150,000	0	0	0	0	150,000
16	MI2024	Wastewater Collection System Misc. Repairs	One	114	0	250,000	250,000	250,000	250,000	250,000	1,250,000
17	MI2055	HCTP - Miscellaneous Repairs	One	115	0	450,000	450,000	200,000	200,000	200,000	1,500,000
18	MI2056	HCTP Equipment Replacement	Two	116	0	200,000	200,000	200,000	200,000	200,000	1,000,000
19	MI2515	Unit E Interceptor	Two	117	0	400,000	0	0	0	0	400,000
Project Totals (19 projects)					\$2,431,024	\$3,934,659	\$3,925,000	\$6,600,000	\$1,600,000	\$1,600,000	\$20,090,683

Capital Improvement Program Wastewater Project

HCTP Facilities Info. Management System Upgrades

- CI5187 -

Description: Upgrade of the Facilities Information Management System including the Human Machine Interface and network system software and hardware, with related improvements on the electrical, instrumentation, communication, and fiber optic lines.



Project Manager: Roner Del Castillo

Justification: Computers and related application software are beyond their useful lives. The size of existing network is inadequate, causing problems reading and communicating between equipment. New fiber optic lines for additional bandwidth is needed for video and other electronic information. Also, wireless communication will be installed to provide system reliability with the possibility of an offsite antenna that improves coverage both locally and outside the canyon area.

Comments: Design and Construction

General Plan Consistency: Public Buildings Element

Operations Impact: Upgrade to the computer brain at Hill Canyon Treatment Plant.

Begin Date: Summer 2013 **End Date:** Fall 2015 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$584,804	\$0	\$0	\$0	\$0	\$0	\$0	\$584,804
Construction	3,522,347	0	830,861	0	0	0	0	4,353,208
	\$4,107,151	\$0	\$830,861	\$0	\$0	\$0	\$0	\$4,938,012

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
624	Wastewater Serv. Chrg	\$4,107,151	\$830,861	\$0	\$0	\$0	\$0	\$0	\$4,938,012

Capital Improvement Program

Wastewater Project

Biosolids Dewatering/Drying Improvements

- CI5188 -

Description: Design and construct facilities and equipment to dewater and/or dry biosolids.



Project Manager: Roner Del Castillo

Justification: The cost of hauling off wet biosolids will be reduced by additional dewatering/drying of biosolids. In addition, during inclement weather, it will provide a shelter to keep biosolids dry.

Comments: Design and Construction

General Plan Consistency: Public Buildings and Conservation Elements

Operations Impact: Reduces operations costs to Wastewater Fund.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$650,375	\$0	\$55,000	\$0	\$0	\$0	\$0	\$705,375
Construction	2,243,348	0	382,511	0	0	0	0	2,625,859
	\$2,893,723	\$0	\$437,511	\$0	\$0	\$0	\$0	\$3,331,234

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
622	Wastewater Cap Pgm Dev Fees	\$51,509	\$0	\$0	\$0	\$0	\$0	\$0	\$51,509
624	Wastewater Serv. Chrg	2,842,214	207,511	230,000	0	0	0	0	3,279,725
		\$2,893,723	\$207,511	\$230,000	\$0	\$0	\$0	\$0	\$3,331,234

Capital Improvement Program

Wastewater Project

Wastewater Pipe & Maint. Hole Relining FY 2015-17

- CI5221 -

Description: Continuing program to reline existing damaged wastewater lines and deteriorated maintenance holes to reduce infiltration and improve structural integrity of the system Citywide.



Project Manager: Roner Del Castillo

Justification: Improves wastewater system integrity.

Comments: Annual program.

General Plan Consistency: Safety Element

Operations Impact: Reduces maintenance costs in the Wastewater Fund.

Begin Date: Summer 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$950,000	\$950,000	\$0	\$0	\$0	\$1,900,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
624	Wastewater Serv. Chrg	\$0	\$0	\$950,000	\$950,000	\$0	\$0	\$0	\$1,900,000

Capital Improvement Program

Wastewater Project

HCTP - Reclaimed Water Pipeline

- CI5325 -

Description: Project includes the installation of 24-inch diameter pipe from Hill Canyon Treatment Plant (HCTP) effluent to Camrosa Water District for non-potable use.



Project Manager: Jay Spurgin

Justification: Pipeline will reduce Camrosa Water District's reliance on imported water for non-potable use and will provide another buyer of HCTP effluent.

Comments: None

General Plan Consistency: Conservation Element

Operations Impact: None

Begin Date: Summer 2013 **End Date:** Spring 2018 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Prelim Design/Env.	\$37,942	\$0	\$279,659	\$0	\$0	\$0	\$0	\$317,601
Design/Environ.	0	0	0	500,000	0	0	0	500,000
Construction	0	0	0	0	5,000,000	0	0	5,000,000
	\$37,942	\$0	\$279,659	\$500,000	\$5,000,000	\$0	\$0	\$5,817,601

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
183	Streets/Transp (Federal)	\$0	\$0	\$0	\$0	\$2,500,000	\$0	\$0	\$2,500,000
621	Wastewater	37,942	0	0	0	0	0	0	37,942
624	Wastewater Serv. Chrg	0	0	279,659	500,000	2,500,000	0	0	3,279,659
		\$37,942	\$0	\$279,659	\$500,000	\$5,000,000	\$0	\$0	\$5,817,601

Capital Improvement Program Wastewater Project

Interceptor CIP Phase V - Unit Y2

- CI5328 -

Description: Construct four maintenance hole structures within the siphon reach of Unit Y2 Interceptor for maintenance and operational improvement. Reline 4,500 feet of the interceptor within the siphon reach.



Project Manager: Roner Del Castillo

Justification: The siphon portion of this interceptor is made of Techite pipe material, which is a fiberglass resin composite, and is near the end of its useful life. The siphon is a crucial part of the system that runs through the creek all the way to Hill Canyon Treatment Plant (HCTP).

Comments: Design and Construction

General Plan Consistency: Safety Element

Operations Impact: Reduces Wastewater Fund maintenance costs.

Begin Date: Summer 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$60,000	\$75,000	\$0	\$0	\$0	\$135,000
Construction	0	0	240,000	975,000	0	0	0	1,215,000
	\$0	\$0	\$300,000	\$1,050,000	\$0	\$0	\$0	\$1,350,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
624	Wastewater Serv. Chrg	\$0	\$0	\$300,000	\$1,050,000	\$0	\$0	\$0	\$1,350,000

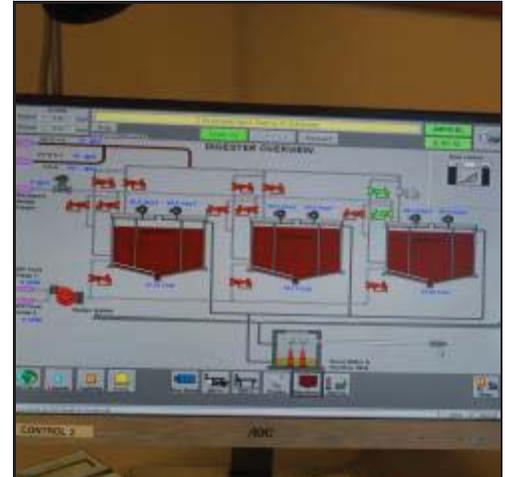
Capital Improvement Program

Wastewater Project

Network and SCADA Upgrade

- CI5340 -

Description: The project will improve the Supervisory Control and Data Acquisition (SCADA) system to monitor and maintain reliable and uninterrupted operations through automation of equipment, such as pumps, blowers, and valves with Programmable Logic Controllers (PLCs). In addition, new PLCs will be installed and networked to the server that houses the computerized SCADA system, which is responsible for collecting data from the PLCs and providing overall automation of the plant.



Project Manager: Roner Del Castillo

Justification: The existing SCADA system was installed as a part of three separate expansion projects from 1999 to 2003. The existing system is comprised of Rockwell Automation software and Allen Bradley PLC hardware. The existing hardware interfaces with the SCADA system through a fiber optic communication backbone. The software and hardware are aging and nearing the manufacturer's "non-supported" list. The project is critical to maintaining efficient plant operations.

Comments: Design and Construction

General Plan Consistency: Public Buildings and Conservation Elements

Operations Impact: Reduces operation costs to Wastewater Fund.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$594,992	\$0	\$80,000	\$0	\$0	\$0	\$0	\$674,992
Construction	1,180,270	0	169,730	0	0	0	0	1,350,000
	\$1,775,262	\$0	\$249,730	\$0	\$0	\$0	\$0	\$2,024,992

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
624	Wastewater Serv. Chрге	\$1,775,262	\$249,730	\$0	\$0	\$0	\$0	\$0	\$2,024,992

Capital Improvement Program

Wastewater Project

HCTP Bioreactors Optimization

- CI5343 -

Description: Project will enhance the nutrient removal performance and energy efficiency of Bioreactors No. 1 to 6, through modifications of the basins, including improved mixing and better control over aeration. Additionally, the project will replace existing blowers with appropriately sized blowers and add more automated control valves. The project will investigate the use of ammonium-oxidizing bacteria in Bioreactor No. 6 (presently used for Belt Press filtrate) that has the potential of eliminating the need for aeration.



Project Manager: Roner Del Castillo

Justification: In the early 1990s, the City of Thousand Oaks Hill Canyon Wastewater Treatment Plant (HCTP) influent was expected to reach nearly 11.5 million gallons per day (mgd). By 2014, influent flows are more near 9.5 mgd. With slowing population growth, increasing water conservation, and periodic droughts, HCTP's bioreactors are not optimally designed for today's wastewater flows. The project will reduce the City's long-term operational and maintenance costs.

Comments: Design and Construction

General Plan Consistency: Public Buildings and Conservation Elements

Operations Impact: Reduces operation costs to Wastewater Fund.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$117,078	\$0	\$50,000	\$0	\$0	\$0	\$0	\$167,078
Construction	0	0	1,292,922	0	0	0	0	1,292,922
	\$117,078	\$0	\$1,342,922	\$0	\$0	\$0	\$0	\$1,460,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
624	Wastewater Serv. Chrg	\$117,078	\$1,142,922	\$200,000	\$0	\$0	\$0	\$0	\$1,460,000

Capital Improvement Program Wastewater Project

Hauser Circle WW Main Extension

- CI5359 -

Description: To install new wastewater collection system in Hauser Circle.



Project Manager: Brad Bussell

Justification: To provide more reliable and safer wastewater collection and treatment system, and encourage abandonment of existing septic systems in this area. Project cost will be reimbursed by residents.

Comments: Initial phase of construction will consist of extending mainline in DD-1, along the acquired wastewater easement at 1631 Hauser Circle to the Hauser Circle right-of-way resulting in available access to wastewater service to the south westerly parcels of Hauser Circle.

General Plan Consistency: Land Use and Safety Elements

Operations Impact: Additional wastewater customers to be added to City system; additional ongoing revenues with minor addition to maintenance costs.

Begin Date: Summer 2015 **End Date:** Fall 2015 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Construction	0	0	100,000	180,000	0	0	0	280,000
	\$0	\$0	\$120,000	\$180,000	\$0	\$0	\$0	\$300,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
624	Wastewater Serv. Chrg	\$0	\$0	\$120,000	\$180,000	\$0	\$0	\$0	\$300,000

Capital Improvement Program

Wastewater Project

HCTP Polymer Facility

- CI5376 -

Description: Design and construction of a permanent polymer addition facility at splitter box before secondary clarification, to replace the temporary facility that currently serves this function.



Project Manager: Roner Del Castillo

Justification: Needed to meet ultra low levels of copper required by HCTP's National Pollutant Discharge Elimination System (NPDES) account.

Comments: Design and Construction

General Plan Consistency: Public Buildings Element

Operations Impact: NPDES permit compliance

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Construction	0	0	180,000	0	0	0	0	180,000
	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
624	Wastewater Serv. Chrg	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000

Capital Improvement Program

Wastewater Project

HCTP Lighting Upgrade

- CI5377 -

Description: Hill Canyon Treatment Plant (HCTP) has a 20-hour day operation and a critical need for energy-efficient lighting that has been deferred for two years. The primary focus of the project is to replace existing major roadway lighting and critical area lighting with light-emitting diode (LED) and inductive florescent lighting fixtures for the purpose of further reducing energy consumption while also reducing maintenance costs.



Project Manager: Steve Broggie

Justification: Provide safe working conditions and meet City Council goal of two percent annual reduction in electrical usage.

Comments: Construction

General Plan Consistency: Safety and Conservation Elements

Operations Impact: Safer and more energy-efficient lighting. Reduced costs to the Wastewater Fund.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Construction	0	0	110,000	0	0	0	0	110,000
	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	\$120,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
624	Wastewater Serv. Chrg	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	\$120,000

Capital Improvement Program

Wastewater Project

HCTP Filtrate Pump Upgrades

- CI5378 -

Description: The filtrate pumps need to be upgraded to meet the anticipated flow requirements of the new dewatering system.



Project Manager: Roner Del Castillo

Justification: Operational efficiency.

Comments: Design and Construction

General Plan Consistency: Public Buildings and Conservation Elements

Operations Impact: Reduces operation costs to Wastewater Fund.

Begin Date: Summer 2016 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$10,000
Construction	0	0	0	90,000	0	0	0	90,000
	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
624	Wastewater Serv. Chrg	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000

Capital Improvement Program Wastewater Project

Lawrence Drive Lift Station Expansion

- CI5380 -

Description: Expand the existing Lawrence Drive Lift Station to include a washroom and cover over the electrical cabinet.



Project Manager: Roner Del Castillo

Justification: Provide for safety of the staff during inclement weather conditions.

Comments: Design and Construction

General Plan Consistency: Safety Element

Operations Impact: Increased maintenance costs to Wastewater Funds.

Begin Date: Fall 2015 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$35,000
Construction	0	0	0	95,000	0	0	0	95,000
	\$0	\$0	\$35,000	\$95,000	\$0	\$0	\$0	\$130,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
624	Wastewater Serv. Chrg	\$0	\$0	\$35,000	\$95,000	\$0	\$0	\$0	\$130,000

Capital Improvement Program

Wastewater Project

HCTP Capacity Restoration

- CI5400 -

Description: Install air relief valves to restore hydraulic capacity between the south plant primary clarifiers and the secondary treatment systems.



Project Manager: Roner Del Castillo

Justification: Restore necessary hydraulic capacity valves now being compromised by air pockets in line.

Comments: Air relief valves and a potential clean out to the installed valves after determining actual hydraulic gradient.

General Plan Consistency: Conservation and Safety Elements

Operations Impact: Recapture important hydraulic capacity for stormwater events.

Begin Date: Summer 2015 **End Date:** Summer 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Construction	0	0	0	150,000	0	0	0	150,000
	\$0	\$0	\$50,000	\$150,000	\$0	\$0	\$0	\$200,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
624	Wastewater Serv. Chrg	\$0	\$0	\$50,000	\$150,000	\$0	\$0	\$0	\$200,000

Capital Improvement Program

Wastewater Project

HCTP Stormwater Diversion

- CI5401 -

Description: Collect stormwater from Hill Canyon Treatment Plant (HCTP) site and pump to headworks to eliminate any discharge from the site.



Project Manager: Roner Del Castillo

Justification: Avoidance of expensive monitoring and reporting requirements, reduction of liability.

Comments: Facility is capable of treating all rainwater captured within its boundaries.

General Plan Consistency: Conservation and Safety Elements

Operations Impact: Elimination of stormwater discharge will result in elimination of onerous sampling, reporting, etc.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
624	Wastewater Serv. Chrg	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000

Capital Improvement Program

Wastewater Project

Wastewater Collection System Misc. Repairs

- MI2024 -

Description: These projects are typically an emergency response to unplanned failures or necessary upgrades that ensure the safe, efficient, continuous operation of the City Wastewater Collection System. Projects may include but are not limited to unexpected pipeline repairs, emergency pumping, maintenance hole repairs, backflow repair/installation, odor control, or facility repair.



Project Manager: John Nelson

Justification: Provides for more reliable wastewater system. Reduce potential of lateral backflow into residences in slopes.

Comments: Needed for health and safety.

General Plan Consistency: Conservation and Safety Elements

Operations Impact: Reduces operations and maintenance costs in Wastewater Fund.

Begin Date: Summer 2015 **End Date:** Summer 2020 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$539,841	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,789,841

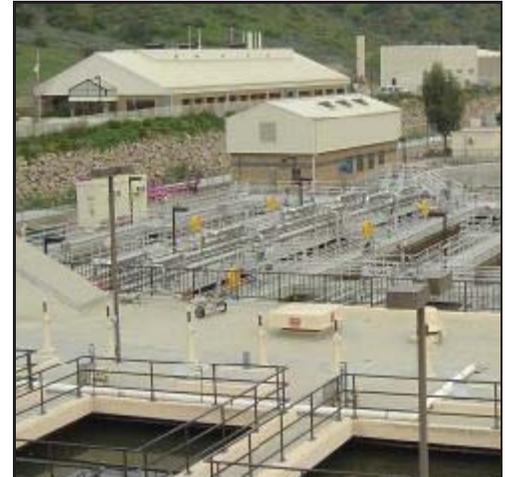
No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
622	Wastewater Cap Pgm Dev Fees	\$101,797	\$0	\$0	\$0	\$0	\$0	\$0	\$101,797
624	Wastewater Serv. Chrg	438,044	0	250,000	250,000	250,000	250,000	250,000	1,688,044
		\$539,841	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,789,841

Capital Improvement Program Wastewater Project

HCTP - Miscellaneous Repairs

- MI2055 -

Description: Repair of capital facilities to ensure ongoing operations. These are small projects, not specifically identified in the Capital Improvement Program. Increase in budget for this budget cycle is due to large coating/painting projects throughout the facility.



Project Manager: Roner Del Castillo

Justification: Ensures ongoing permit compliance.

Comments: Design and Construction.

General Plan Consistency: Public Buildings, Safety and Conservation Elements

Operations Impact: National Pollutant Discharge Elimination System (NPDES) permit compliance.

Begin Date: Summer 2015 **End Date:** Spring 2020 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$646,073	\$0	\$450,000	\$450,000	\$200,000	\$200,000	\$200,000	\$2,146,073

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
621	Wastewater	\$123,892	\$0	\$0	\$0	\$0	\$0	\$0	\$123,892
622	Wastewater Cap Pgm Dev Fees	124,020	0	0	0	0	0	0	124,020
623	Wastewater Cap Fac Rep	252,893	0	0	0	0	0	0	252,893
624	Wastewater Serv. Chrg	145,268	0	450,000	450,000	200,000	200,000	200,000	1,645,268
		\$646,073	\$0	\$450,000	\$450,000	\$200,000	\$200,000	\$200,000	\$2,146,073

Capital Improvement Program

Wastewater Project

HCTP Equipment Replacement

- MI2056 -

Description: Ongoing replacement/repair of major pieces of equipment at the Hill Canyon Treatment Plant (HCTP).



Project Manager: Roner Del Castillo

Justification: Necessary to maintain permit compliance.

Comments: Ongoing project.

General Plan Consistency: Public Buildings and Safety Elements

Operations Impact: Reduces Wastewater Fund maintenance costs.

Begin Date: Summer 2015 **End Date:** Spring 2020 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$888,007	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,888,007

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
621	Wastewater	\$20,173	\$0	\$0	\$0	\$0	\$0	\$0	\$20,173
623	Wastewater Cap Fac Rep	494,946	0	0	0	0	0	0	494,946
624	Wastewater Serv. Chrg	372,888	0	200,000	200,000	200,000	200,000	200,000	1,372,888
		\$888,007	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,888,007

Capital Improvement Program

Wastewater Project

Unit E Interceptor

- MI2515 -

Description: Bypass, clean, and video inspect the condition of the existing 33-inch line crossing Ventu Park Road, and identify possible repair and/or lining. Investigate the capacity of the 4,600 feet of Unit E (33-inch) interceptor as Master Plan calls for a larger size line, but no longer needed to reduce infiltration and wastewater flow. Identify any location along Unit E that replacement of the interceptor is required (utility hole F22-15.7 and W24-7 to east of Ventu Park Road).



Project Manager: Roner Del Castillo

Justification: Unit E crossing Ventu Park needs to be cleaned and possibly lined. Other segments need to be investigated for exceeding capacity.

Comments: Design and Construction

General Plan Consistency: Safety Element

Operations Impact: Reduces Wastewater Fund maintenance costs.

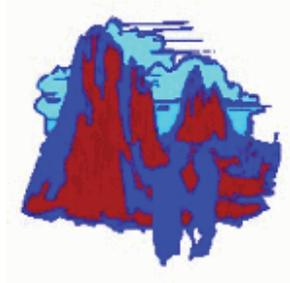
Begin Date: Fall 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Construction	0	0	350,000	0	0	0	0	350,000
	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
624	Wastewater Serv. Chrg	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000

Capital Improvement Program

Open Space Projects



Open Space projects include: land acquisition, construction and rehabilitation of trails, fences, bridges, parking areas, and related improvements. Capital projects in this category may be identified by either City or Conejo Recreation and Park District (CRPD), usually as part of the annual Conejo Open Space Conservation Agency (COSCA) budget process. The exception to this process is land acquisition, which is proposed and evaluated on a case-by-case basis as opportunities become available.

Developer Fee Funds and General Fund typically pay for one-time capital improvements.

Capital Improvement Program

Five-Year Summary

Open Space Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
1	CI1170	COSCA Improvements and Renovations - Citywide	Two	119	\$0	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$350,000
2	CI1227	Open Space Acquisition - Citywide	Three	120	1,795,000	0	0	0	0	0	1,795,000
Project Totals (2 projects)					\$1,795,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$2,145,000

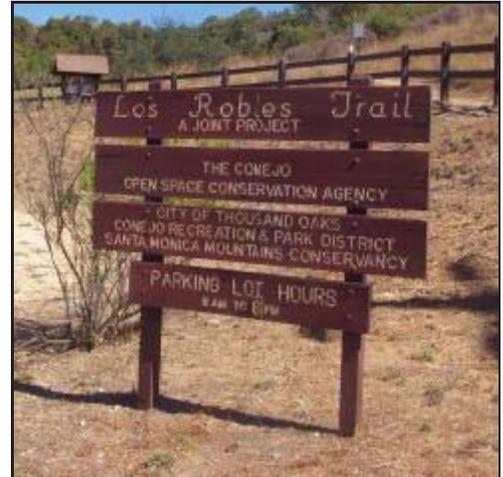
Capital Improvement Program

Open Space Project

COSCA Improvements and Renovations - Citywide

- CI1170 -

Description: Provides for Citywide renovation and installation of open space improvements such as trails, drainage improvements, fencing, signage, and creek crossings. Funding represents City portion of expected costs. Matching 50 percent will be paid by Conejo Recreation and Park District (CRPD).



Project Manager: Shelly Mason

Justification: The repair and installation of open space improvements benefits public access and public safety.

Comments: Recurring expenditures associated with management of open space by the Conejo Open Space Conservation Agency (COSCA). COSCA's open space fences throughout the City are aging. These fences, which were installed by developers prior to dedication to the City/COSCA, are now COSCA's responsibility to maintain. Many open space fences will need replacement over the next several years.

General Plan Consistency: Open Space Element

Operations Impact: Minor increased costs for maintenance and operations of open space improvements. Of these costs, 50 percent match is paid by the CRPD through the COSCA budget process. City's General Fund pays the other 50 percent matching share.

Begin Date: Summer 2015 **End Date:** Spring 2020 **Priority:** Two Carryover

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$442,471	\$0	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$792,471
624	Wastewater Serv. Chrg	71,061	0	0	0	0	0	0	71,061
		\$513,532	\$0	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$863,532

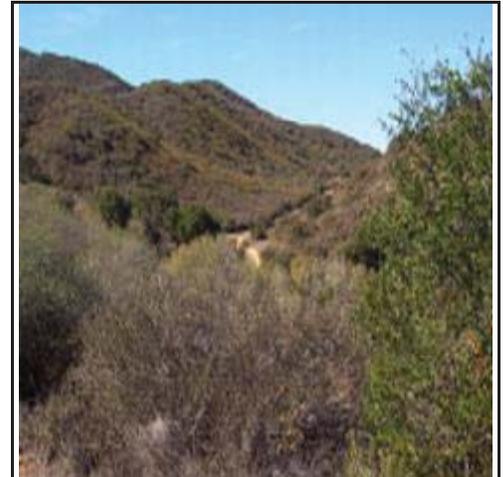
Capital Improvement Program

Open Space Project

Open Space Acquisition - Citywide

- CI1227 -

Description: Enables the acquisition of land and trail easements Citywide with important open space resources, as opportunities arise.



Project Manager: Shelly Mason

Justification: Protects areas with important open space resources; assists in completion of the open space "ring" around the City; allows acquisition of key trail segments and implementation of the Trail Master Plan.

Comments: Purchase of land for open space compliments the ongoing practice of open space preservation through the development review process, and is needed in certain areas to adequately protect open space resources. Carryover of \$1.8 million as of March 1, 2015. Funding for project comes from Bedroom Tax Revenue, City Council authorized General Fund Transfer, Non-Resident Golf Fees, and Interest Earnings.

General Plan Consistency: Open Space and Conservation Elements

Operations Impact: Estimated \$80/acre/year in additional operation and maintenance costs for new open space acquisitions. Of these costs, 50 percent is paid by the Conejo Recreation and Park District (CRPD) through the Conejo Open Space Conservation Agency (COSCA) budget process. City's General Fund pays the other 50 percent share.

Begin Date: Summer 2015 **End Date:** Spring 2020 **Priority:** Three Carryover

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
512	Comm Rec Fac Open Space	\$268,776	\$1,795,000	\$0	\$0	\$0	\$0	\$0	\$2,063,776
560	Shapell/MGM Ranch Dev. Agree	383,085	0	0	0	0	0	0	383,085
		\$651,861	\$1,795,000	\$0	\$0	\$0	\$0	\$0	\$2,446,861

Capital Improvement Program

Library Projects



Grant R. Brimhall Library

Grant R. Brimhall Library projects include: replacement of exterior pavers, exterior painting, and furniture replacement in public areas.

Newbury Park Branch Library

Newbury Park Branch Library capital projects include: roof replacement with solar component.

Funding for Library projects come from General Fund support.

Capital Improvement Program

Five-Year Summary

Library Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
1	CI5207	TO Library Exterior Paving Replacement	Two	122	\$67,100	\$0	\$0	\$0	\$0	\$0	\$67,100
2	CI5248	Newbury Park Library Roof and Solar	Two	123	300,000	255,000	0	0	0	0	555,000
3	CI5415	Grant Brimhall Library Carpet Replacement	Three		0	0	0	350,000	0	0	350,000
4	MI2087	TO Library Community Room Upgrades	Three	124	0	125,000	0	0	0	0	125,000
5	MI2099	TO Library Fixture and Furniture Replacement	Three	125	100,000	200,000	200,000	0	0	0	500,000
6	MI2524	Grant Brimhall Library Exterior Painting	Three		0	0	0	0	100,000	0	100,000
Project Totals (6 projects)					\$467,100	\$580,000	\$200,000	\$350,000	\$100,000	\$0	\$1,697,100

Capital Improvement Program

Library Project

TO Library Exterior Paving Replacement

- CI5207 -

Description: Replace exterior paving at main entrance to the Thousand Oaks Library, add flag pole lighting, relocate flag poles, and other minor associated items which will be identified during design.



Project Manager: Liz Perez

Justification: Existing pavers have been a constant problem since the original installation with settling and cracking issues. A complete replacement of the pavers and base will provide a level and consistent surface and reduce safety concerns with the existing uneven condition.

Comments: The Thousand Oaks Library is a heavily used facility and the existing uneven surface creates safety concerns that are an ongoing maintenance problem. The proposed project will eliminate the safety concerns and reduce the staff time associated with repairing the pavers. Lighting at flag poles is not adequate and needs to be modified.

General Plan Consistency: Public Buildings Element

Operations Impact: No increased operational costs associated with the proposed project. Staff time associated with repairing the existing pavers will be reduced. Future paver renovation would be in 17+ years (FY 2032-33).

Begin Date: Spring 2013 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$12,900	\$0	\$0	\$0	\$0	\$0	\$0	\$12,900
Construction	0	0	67,100	0	0	0	0	67,100
	\$12,900	\$0	\$67,100	\$0	\$0	\$0	\$0	\$80,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
110	Library	\$12,900	\$67,100	\$0	\$0	\$0	\$0	\$0	\$80,000

Capital Improvement Program Library Project

Newbury Park Library Roof and Solar

- CI5248 -

Description: The roof of the Newbury Park Library is over 25 years old and has reached the end of its useful life, thus requiring replacement. The rooftop has a tall parapet and large open space making it ideal for the addition of solar panels. The roof will be completely replaced and solar panels added as feasible.



Project Manager: Liz Perez

Justification: Replacing the existing aged roof will protect one of the City's well-used and valuable assets. The addition of solar panels will meet the Council's goal to continue to promote renewable energy and reduce the City's carbon footprint.

Comments: The roof of the Newbury Park Library was previously identified as a potential location for solar and completing the roof and solar simultaneously will provide a synergy of construction and reduce the cost of installing solar at a separate time.

General Plan Consistency: Public Buildings Element

Operations Impact: Minimal ongoing costs (<\$2,500/yr.) for the maintenance of solar panels. Roof maintenance will be reduced for 10-15 years. Roof will be scheduled for replacement in 20-25 years.

Begin Date: Winter 2014 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$155,000	\$0	\$0	\$0	\$0	\$155,000
Construction	0	0	400,000	0	0	0	0	400,000
	\$0	\$0	\$555,000	\$0	\$0	\$0	\$0	\$555,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
110	Library	\$0	\$300,000	\$255,000	\$0	\$0	\$0	\$0	\$555,000

Capital Improvement Program

Library Project

TO Library Community Room Upgrades

- MI2087 -

Description: Replace carpet, renovate stage, replace sound absorption, and other miscellaneous items as determined during design process.



Project Manager: Liz Perez

Justification: Frayed carpeting becomes a potential trip hazard and needs to be replaced regularly. Stage ramp is required for complete accessibility and safety. Other minor improvements are required to maintain a presentable level of care to visitors.

Comments: The Thousand Oaks Library Community Meeting Room is a heavily used facility. Suggested upgrades will provide for a well-maintained facility. Existing carpet is at the end of its useful life.

General Plan Consistency: Public Buildings Element

Operations Impact: No increased operational costs associated with the proposed work. Carpet will be scheduled for replacement in five years (FY 2020-21).

Begin Date: Fall 2015 **End Date:** Spring 2016 **Priority:** Three Carryover

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
110	Library	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$125,000

Capital Improvement Program

Library Project

TO Library Fixture and Furniture Replacement

- MI2099 -

Description: Replace various tables, chairs, and other furniture in public areas of the Library which are over 20 years old.



Project Manager: Liz Perez

Justification: Most of the existing furniture is original and over 25 years old. Furniture pieces are scratched, cracked, and beyond the point of refurbishment. Replacement is required to maintain a presentabled level of care to visitors.

Comments: The Library is a heavily used facility. Existing furniture is beyond its useful life and must be replaced.

General Plan Consistency: Public Buildings Element

Operations Impact: No increased operational costs associated with the proposed work. Maintenance and repairs will be reduced in the near future. Furniture will be scheduled for replacement in 17 years (FY 2023-24).

Begin Date: Winter 2015

End Date: Spring 2016

Priority: Three

Carryover

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
110	Library	\$48	\$100,000	\$200,000	\$200,000	\$0	\$0	\$0	\$500,048

Capital Improvement Program

Facility Projects



The City owns and manages various public facilities (listed below), which require periodic rehabilitation and upgrades. Capital improvement needs are identified through operational experiences and community standards.

Each year the Facilities Division updates the City's 15-year Facilities Maintenance Plan. The Plan is reviewed during the Capital Improvement Program (CIP) budget process to determine which projects are necessary for the upcoming years.

Below is a list of the major City-owned facilities:

Civic Arts Plaza (CAP) Building, CAP Parking Structure, Teen Center, Senior Center, 401 Hillcrest, 403 Hillcrest, Municipal Service Center, Hill Canyon Treatment Plant, Cameron Center, Transportation Center, Fred Kavli Theatre, Scherr Forum Theatre, Janss House, Grant R. Brimhall Library, Newbury Park Library, Childcare Center, and the Los Robles Greens Golf Course.

Capital Improvement Program

Five-Year Summary

Facility Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
1	CI4091	Community Center Expansion (Holding Account)	Three	127	\$5,120,792	\$0	\$0	\$0	\$0	\$0	\$5,120,792
2	CI5079	Hillcrest Energy Savings Upgrades	Two	128	46,726	0	0	0	0	0	46,726
3	CI5081	Los Robles Golf Course Energy Savings Upgrades	Two	129	830	30,000	0	0	0	0	30,830
4	CI5085	Teen and Senior Center Energy Savings Upgrades	Two	130	46,726	0	0	0	0	0	46,726
5	CI5086	Civic Arts Plaza Energy Savings	Two	131	759,905	0	0	0	0	0	759,905
6	CI5090	Parking Structure Improvements	One	132	147,570	0	0	0	0	0	147,570
7	CI5093	Transportation Center Energy Savings Upgrades	Two	133	38,750	0	0	0	0	0	38,750
8	CI5143	Civic Arts Plaza Fire Alarm System	One	134	460,000	0	0	0	0	0	460,000
9	CI5144	Civic Arts Plaza Security Upgrades	One	135	297,422	0	0	0	0	0	297,422
10	CI5159	Los Robles Golf Course Maintenance Facility	Two	136	1,100,000	0	0	0	0	0	1,100,000
11	CI5249	Civic Arts Plaza Electronic Poster Cases	Three	137	72,000	0	0	0	0	0	72,000
12	CI5312	Fiber to City Facilities	Two	138	437,953	0	0	0	0	0	437,953
13	CI5332	CAP Sign Renovation	Two	139	132,500	0	0	0	0	0	132,500
14	CI5338	Utility Mgt Syst/Sub-Metering	Two	140	42,776	150,000	0	0	0	0	192,776
15	CI5344	Transit Center Emergency Generator	Two	141	60,111	50,000	0	0	0	0	110,111
16	CI5369	Fleet Work Area Canopy	Two	142	0	300,000	0	0	0	0	300,000
17	CI5372	Fueling Station Upgrade	Two	143	0	400,000	0	0	0	0	400,000
18	CI5384	Kavli Theatre Seat Reupholster	Two		0	0	0	200,000	0	0	200,000
19	CI5385	Kavli Backstage Area Facilities	One	144	0	20,000	30,000	0	0	0	50,000
20	CI5386	Courtyard of the Oaks Renovation	One	145	0	75,000	0	0	0	0	75,000
21	CI5387	Civic Arts Plaza Exposed Roof	Two	146	0	5,000	150,000	0	0	0	155,000
22	CI5388	Fire Alarm System Upgrades at Various Facilities	One	147	0	70,000	60,000	0	0	0	130,000
23	CI5390	Los Robles Greens Miscellaneous Projects	Two	148	0	250,000	250,000	250,000	250,000	250,000	1,250,000
24	CI5416	Civic Arts Plaza Carpet Replacement	Three		0	0	0	0	275,000	0	275,000
25	CI5417	401 & 403 W. Hillcrest Carpet Replacement	Three		0	0	0	0	175,000	0	175,000
26	CI5418	Teen Center/Goebel Center Roof Replacement	Three		0	0	0	0	500,000	0	500,000
27	MI2048	Sapwi Trails Community Park (formerly Lang Ranch Com	Two	149	2,500,000	0	0	0	0	0	2,500,000
28	MI2088	Kavli Auditorium Upgrades	Two	150	0	0	200,000	0	0	0	200,000
29	MI2089	Kavli Box Office Upgrades	Three	151	0	55,000	0	0	0	0	55,000
30	MI2090	Hillcrest Accessibility Upgrades	One	152	69,800	50,000	0	0	0	0	119,800
31	MI2097	Painting at Various City Facilities	Two	153	176,250	0	0	0	0	0	176,250
32	MI2103	CAP Lobby Security Upgrades	Two	154	200,000	0	250,000	0	0	0	450,000
33	MI2506	Boys and Girls Club Projects	Three	155	250,000	0	0	0	0	0	250,000
34	MI2519	Conejo Players Parking Lot Slurry	One	156	0	100,000	0	0	0	0	100,000
35	MI2521	Civic Arts Plaza Exterior Painting	Three		0	0	0	250,000	0	0	250,000
36	MI2522	Child Care Center Exterior Painting	Three		0	0	0	35,000	0	0	35,000
37	MI2523	Parking Lot Renovations as Various Facilities	Three		0	0	0	100,000	0	0	100,000
Project Totals (37 projects)					\$11,960,111	\$1,555,000	\$940,000	\$835,000	\$1,200,000	\$250,000	\$16,740,111

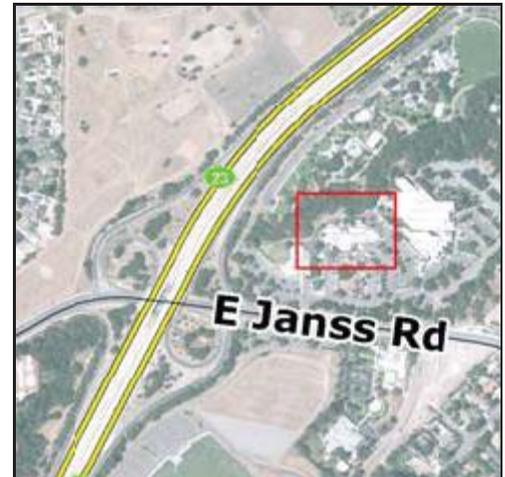
Capital Improvement Program

Facility Project

Community Center Expansion (Holding Account)

- CI4091 -

Description: Design and construct a 12,500 square foot full-size gymnasium with restrooms, storage, and auxillary spaces at the Fiore Teen Center.



Project Manager: Liz Perez

Justification: Provides the community access to a full-size gymnasium for youth sporting events, senior sporting activities, and large community evening and weekend events and programs.

Comments: Ad Hoc Senior Center/Teen Center Expansion Committee has supported this project since 2002. Project was delayed during FY 2007-08 waiting for decertification of an easement with Caltrans. In February 2009, the Capital Facilities Ad Hoc Committee recommended placing the project on hold until potential outside funding sources could be found. Staff is seeking grants or other funding sources for the project.

General Plan Consistency: Public Buildings Element

Operations Impact: The addition of a full-size gymnasium and restrooms will greatly increase the overall maintenance and operations costs for the Fiore Teen Center facility. No funding source has been identified to off-set these costs.

Begin Date: Summer 2003 **End Date:** Spring 2020 **Priority:** Three Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$434,693	\$120,792	\$0	\$0	\$0	\$0	\$0	\$555,485
Construction	0	5,000,000	0	0	0	0	0	5,000,000
	\$434,693	\$5,120,792	\$0	\$0	\$0	\$0	\$0	\$5,555,485

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$434,693	\$5,120,792	\$0	\$0	\$0	\$0	\$0	\$5,555,485

Capital Improvement Program

Facility Project

Hillcrest Energy Savings Upgrades

- CI5079 -

Description: Convert parking lot/exterior lighting to more energy efficient fixtures.



Project Manager: Liz Perez

Justification: New fixtures will be more energy-efficient and reduce the site's carbon footprint.

Comments: A portion of the cost may be provided by an incentive through Southern California Edison. Any incentives or rebates will reduce the payback period.

General Plan Consistency: Public Buildings Element

Operations Impact: Electricity costs will be reduced immediately. Project will reduce on-going utility costs through energy efficient light fixtures.

Begin Date: Summer 2013 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$46,726	\$0	\$0	\$0	\$0	\$46,726

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$46,726	\$0	\$0	\$0	\$0	\$0	\$46,726

Capital Improvement Program

Facility Project

Los Robles Golf Course Energy Savings Upgrades

- CI5081 -

Description: Convert parking lot/ exterior lighting to more energy efficient fixtures.



Project Manager: Liz Perez

Justification: New fixtures will be more energy-efficient and reduce the site's carbon footprint.

Comments: A portion of the cost may be provided by an incentive through Southern California Edison. Any incentives or rebates will reduce the payback period.

General Plan Consistency: Public Buildings Element

Operations Impact: Electricity costs will be reduced immediately. Project will reduce ongoing utility costs through energy-efficient light fixtures.

Begin Date: Summer 2013 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$30,830	\$0	\$0	\$0	\$0	\$30,830

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
671	Golf Course - Los Robles	\$0	\$830	\$30,000	\$0	\$0	\$0	\$0	\$30,830

Capital Improvement Program

Facility Project

Teen and Senior Center Energy Savings Upgrades

- CI5085 -

Description: Convert parking lot/exterior lighting to more energy efficient fixtures.



Project Manager: Liz Perez

Justification: New fixtures will be more energy-efficient and reduce the site's carbon footprint.

Comments: A portion of the cost may be provided by an incentive through Southern California Edison. Any incentives or rebates will reduce the payback period.

General Plan Consistency: Public Buildings Element

Operations Impact: Electricity costs will be reduced immediately. Project will reduce ongoing utility costs through energy-efficient light fixtures.

Begin Date: Summer 2013 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$46,726	\$0	\$0	\$0	\$0	\$46,726

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$46,726	\$0	\$0	\$0	\$0	\$0	\$46,726

Capital Improvement Program Facility Project

Civic Arts Plaza Energy Savings

- CI5086 -

Description: Replace various old HVAC (heating, ventilating and air-conditioning) equipment with more energy efficient models. Renovate existing system to operate more efficiently and commission entire system to operate at maximum efficiency.



Project Manager: Liz Perez

Justification: Energy savings equates to reduced energy costs and a reduction in the City's carbon footprint.

Comments: The project may receive some rebates or incentives from Southern California Edison or The Gas Company.

General Plan Consistency: Public Buildings Element

Operations Impact: Reduced energy costs resulting from more efficient system and equipment. No additional ongoing maintenance costs.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$81,230	\$0	\$55,000	\$0	\$0	\$0	\$0	\$136,230
Construction	0	0	704,905	0	0	0	0	704,905
	\$81,230	\$0	\$759,905	\$0	\$0	\$0	\$0	\$841,135

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$81,230	\$759,905	\$0	\$0	\$0	\$0	\$0	\$841,135

Capital Improvement Program

Facility Project

Parking Structure Improvements

- CI5090 -

Description: Improvements will include security, lighting, storage, and other miscellaneous improvements.



Project Manager: Liz Perez

Justification: The Civic Arts Plaza parking structure is a prominent building at the Civic Arts Plaza complex. Improvements will compliment the quality of surrounding buildings and security improvements will protect the public and patrons using the facility. Added security features will reduce potential risks associated with an open, unmonitored building.

Comments: Project revised from original scope of work to only include security, lighting, and maintenance enhancements.

General Plan Consistency: Public Buildings Element

Operations Impact: Potential increased maintenance costs for improvement upkeep and potential reduced risk/liability due to security improvements. Ongoing maintenance costs are unknown until final plans are completed.

Begin Date: Spring 2013 **End Date:** Spring 2016 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$160,727	\$0	\$0	\$0	\$0	\$0	\$0	\$160,727
Construction	334,870	0	147,570	0	0	0	0	482,440
	\$495,597	\$0	\$147,570	\$0	\$0	\$0	\$0	\$643,167

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$495,597	\$147,570	\$0	\$0	\$0	\$0	\$0	\$643,167

Capital Improvement Program

Facility Project

Transportation Center Energy Savings Upgrades

- CI5093 -

Description: Convert parking lot/exterior lighting to more energy efficient fixtures.



Project Manager: Liz Perez

Justification: New fixtures will be more energy-efficient and reduce the site's carbon footprint.

Comments: A portion of the cost may be provided by an incentive through Southern California Edison. Any incentives or rebates will reduce the payback period. All General Fund costs are reimbursed by the Transportation Fund.

General Plan Consistency: Public Buildings Element

Operations Impact: Electricity costs will be reduced immediately. Project will reduce ongoing utility costs through energy-efficient light fixtures.

Begin Date: Summer 2013 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$38,750	\$0	\$0	\$0	\$0	\$38,750

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$38,750	\$0	\$0	\$0	\$0	\$0	\$38,750

Capital Improvement Program Facility Project

Civic Arts Plaza Fire Alarm System

- CI5143 -

Description: Replace/upgrade fire alarm system at the Civic Arts Plaza. Includes replacement of complete master control panel and devices to comply with new fire code requirements.



Project Manager: Liz Perez

Justification: Many components of the systems are discontinued, making it difficult to perform repairs and maintain the system. Technology has changed dramatically for fire alarm systems, and the City would have better controls and documentation with a new system. Some devices will be out of compliance due to changes in the fire codes.

Comments: The existing fire alarm system has been operating since the building was occupied in October 1996. The existing system has never been monitored by the fire department because a by-pass system was not designed to accommodate theatrical performances where the system would need to be over-riden. Upgrade will keep facility in compliance with new codes and provide maximum protection of building and safety features.

General Plan Consistency: Public Buildings Element

Operations Impact: A new system will include the by-pass feature and allow direct monitoring by the fire department and provide better response time in the event of an emergency requiring fire department assistance. Ongoing system maintenance cost approximately \$15,000. Next scheduled system replacement FY 2028-29 (13 years).

Begin Date: Spring 2013

End Date: Spring 2016

Priority: One

Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$45,125	\$0	\$60,000	\$0	\$0	\$0	\$0	\$105,125
Construction	0	0	400,000	0	0	0	0	400,000
	\$45,125	\$0	\$460,000	\$0	\$0	\$0	\$0	\$505,125

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$45,125	\$460,000	\$0	\$0	\$0	\$0	\$0	\$505,125

Capital Improvement Program Facility Project

Civic Arts Plaza Security Upgrades

- CI5144 -

Description: Additional and upgraded close-captioned television, card access, and badging systems (including all ancillary cabling/electrical).



Project Manager: Liz Perez

Justification: The Civic Arts Plaza includes all City business offices, City Council offices, the 400+ seat Scherr Forum Theatre, and the 1800+ seat Kavli Theatre, making it a higher risk facility than a standard commercial business property. Added and improved security features will protect the City's physical asset, as well as the thousands of visitors and staff who come to the Civic Arts Plaza each year.

Comments: A security assessment was completed in 2008, which identified various upgrades to the Civic Arts Plaza to improve security. Grant funding of \$190,000 has been identified through the Urban Area Security Initiative (UASI) for this project.

General Plan Consistency: Public Buildings Element

Operations Impact: Upgrades to security will improve visitor security comfort and reduce damages from potential break-ins and vandalism. Ongoing system maintenance cost approximately \$15,000 annually. Next scheduled system replacement FY 2028-29 (13 years).

Begin Date: Winter 2013 **End Date:** Spring 2016 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$66,232	\$0	\$0	\$0	\$0	\$0	\$0	\$66,232
Construction	707,345	0	297,422	0	0	0	0	1,004,767
	\$773,577	\$0	\$297,422	\$0	\$0	\$0	\$0	\$1,070,999

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$773,577	\$297,422	\$0	\$0	\$0	\$0	\$0	\$1,070,999

Capital Improvement Program

Facility Project

Los Robles Golf Course Maintenance Facility

- CI5159 -

Description: Construction of upgrades to existing maintenance facility for compliance with current stormwater requirements, sewer installation, and staff area upgrades.



Project Manager: Liz Perez

Justification: The current facility needs to be upgraded to meet current state and local codes and requirements. Upgrades will be more environmentally sensitive and provide better efficiencies for staff.

Comments: The maintenance facility was not upgraded when the golf course went through its major renovation from 1999-2001. Much of the existing maintenance facility is over 30 years old and is in need of upgrading.

General Plan Consistency: Public Buildings Element

Operations Impact: None. All operational costs will be paid by Eagle Golf.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Construction	0	0	1,000,000	0	0	0	0	1,000,000
	\$0	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$1,100,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
671	Golf Course - Los Robles	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$0	\$1,100,000

Capital Improvement Program

Facility Project

Civic Arts Plaza Electronic Poster Cases

- CI5249 -

Description: Acquisition of electronic poster cases to replace existing poster cases.



Project Manager: Barry McComb

Justification: Electronic poster cases will allow for the elimination of some existing poster cases, will be visually attractive, and will allow for additional information to be displayed.

Comments: None

General Plan Consistency: Social Element

Operations Impact: Minor increase in electricity and maintenance costs.

Begin Date: Winter 2014 **End Date:** Spring 2016 **Priority:** Three Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$72,000	\$0	\$0	\$0	\$0	\$72,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$72,000	\$0	\$0	\$0	\$0	\$0	\$72,000

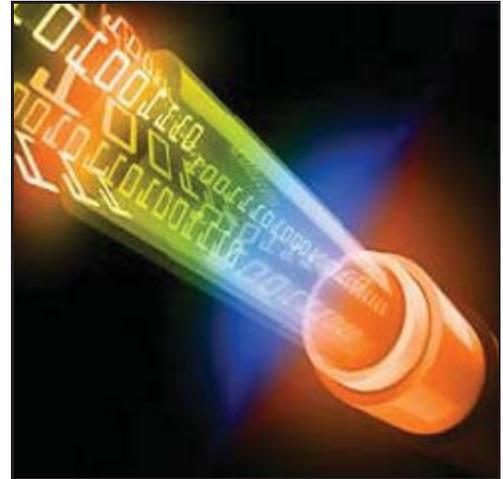
Capital Improvement Program

Facility Project

Fiber to City Facilities

- CI5312 -

Description: This project is to piggyback onto the fiber network that is currently being installed by Public Works Traffic Division to connect the City's traffic signals. Extension of the fiber network to include fiber to nearby City facilities to secure a high speed, City-owned network connection directly to City facilities. This would accomplish connection between City Hall, Municipal Service Center, Transportation Center, and Thousand Oaks Library and will be used for voice, data, and video transmissions between these facilities.



Project Manager: Dustin Hurshman

Justification: The City currently has data access to City facilities through an I-Net agreement with Time Warner Cable for connectivity between facilities for our data and voice network. The term of the agreement that specifically allows for free access to the I-Net expired in 2012. In the long run, it is in the City's best interest to own its own network infrastructure and this project makes the costs reasonable to accomplish and not be subject to vendor pricing.

Comments: Estimates for laying conduit, pulling fiber, and terminating vary in pricing, but based on experience with the current contractor, the estimate is \$25 per foot. The goal is for the project to be finished in FY 2015-16, assuming no delays.

General Plan Consistency: Public Buildings Element

Operations Impact: Upon completion this project will give the City direct control over its network connectivity between facilities; ultimately gaining control over the costs.

Begin Date: Summer 2013 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$29,447	\$0	\$437,953	\$0	\$0	\$0	\$0	\$467,400

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$29,447	\$397,553	\$0	\$0	\$0	\$0	\$0	\$427,000
183	Streets/Transp (Federal)	0	40,400	0	0	0	0	0	40,400
		\$29,447	\$437,953	\$0	\$0	\$0	\$0	\$0	\$467,400

Capital Improvement Program

Facility Project

CAP Sign Renovation

- CI5332 -

Description: Renovation of existing exterior signage at the Civic Arts Plaza (CAP).



Project Manager: Liz Perez

Justification: The high building signage is currently in a position that does not allow for convenient and easy maintenance. Changing of bulbs is costly and inefficient. Re-design of the signs will reduce maintenance costs and allow for more timely maintenance.

Comments: The existing signs were installed in 1999.

General Plan Consistency: Public Buildings Element

Operations Impact: The main objective of this project is to reduce maintenance costs by completing this renovation work.

Begin Date: Spring 2015

End Date: Spring 2016

Priority: Two

Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$7,500	\$0	\$10,000	\$0	\$0	\$0	\$0	\$17,500
Construction	0	0	122,500	0	0	0	0	122,500
	\$7,500	\$0	\$132,500	\$0	\$0	\$0	\$0	\$140,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$7,500	\$132,500	\$0	\$0	\$0	\$0	\$0	\$140,000

Capital Improvement Program

Facility Project

Utility Mgt Syst/Sub-Metering

- CI5338 -

Description: Utility Management System (UMS) to track and monitor utility use and costs at City-owned facilities available in an online format. The sub-metering phase will include sub-metering at the Civic Arts Plaza (CAP).



Project Manager: Liz Perez

Justification: UMS and sub-metering will allow staff to better manage utility resources and efficiency improvements.

Comments: A grant of \$84,100 was allocated by Southern California Edison (SCE) to partially offset the Operating Budget implementation costs.

General Plan Consistency: Public Buildings Element

Operations Impact: Traditional utility bill analysis uses information that is too dated (bills arrive 30 to 45 days after usage) and too aggregated (bills are for an entire month, not 15-minute intervals). Sub-metering provides real-time, granular visibility of energy use that can be used to enhance operations and reduce costs.

Begin Date: Winter 2014 **End Date:** Fall 2015 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$82,001	\$0	\$192,776	\$0	\$0	\$0	\$0	\$274,777

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$82,001	\$42,776	\$150,000	\$0	\$0	\$0	\$0	\$274,777

Capital Improvement Program

Facility Project

Transit Center Emergency Generator

- CI5344 -

Description: Installation of 30 kilowatt emergency back-up power generator at the Transportation Center.



Project Manager: Liz Perez

Justification: The Transportation Center is a vital transit connection point for the Conejo Valley to other parts of the County and adjacent counties. The addition of an emergency generator will allow the transit center to continue operations in the event of a power failure.

Comments: The Transportation Center costs are 100 percent funded by Transportation funds and grants. There is no impact to the General Fund.

General Plan Consistency: Public Buildings Element

Operations Impact: Minimal operational costs for annual maintenance. Value of the standby emergency power outweighs the added operational costs.

Begin Date: Fall 2014 **End Date:** Fall 2015 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$9,889	\$0	\$5,111	\$0	\$0	\$0	\$0	\$15,000
Construction	0	0	105,000	0	0	0	0	105,000
	\$9,889	\$0	\$110,111	\$0	\$0	\$0	\$0	\$120,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
651	Transportation	\$9,889	\$60,111	\$50,000	\$0	\$0	\$0	\$0	\$120,000

Capital Improvement Program

Facility Project

Fleet Work Area Canopy

- CI5369 -

Description: Construction of a metal canopy to cover the bus lift work area outside the Fleet Shop.



Project Manager: Larry McKinney

Justification: The installation of a canopy would also provide mechanics cover when working on bus and other vehicles. The canopy would provide a safe work area to perform additional maintenance to other agency buses and fleet services. Mechanics currently work outside without rain or sun protection.

Comments: Fleet technicians are often required to work outside the fleet area due to all the work bays being in use. Improvement will include installation of a canopy to cover the bus lift work area. Mechanics work on all City vehicles. This project is budgeted with multiple funding sources. An approved Surface Transportation Program (STP) Grant for \$300,000 for a metal canopy over the outdoor vehicle maintenance area is on the "shelf" right now, meaning it is an approved project but doesn't have funding yet. If grant funding is not approved, project will not move forward.

General Plan Consistency: Public Buildings and Safety Elements

Operations Impact: City buses often require regular maintenance and repairs, and the space to complete this work is limited. A canopy to cover two existing work bays would improve worker safety and productivity.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
183	Streets/Transp (Federal)	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000

Capital Improvement Program Facility Project

Fueling Station Upgrade

- CI5372 -

Description: Upgrade Municipal Service Center (MSC) fueling station to include new dispensers, fuel control system, and solar canopy with Light-emitting diode (LED) lighting.



Project Manager: Larry McKinney

Justification: The current fuel dispensers have metal secondary containment pans that need to be replaced. There is no support for the current fuel control system because the company is no longer in business. The installation of the canopy will protect the dispensers and hoses from ultraviolet rays. A solar canopy would follow a vision for the future and offset the cost of the LED lighting.

Comments: Adding solar contributes to the overall vision of reducing the carbon footprint of the facility.

General Plan Consistency: Public Buildings and Safety Elements

Operations Impact: With new fuel dispensers, the City will stay in compliance with County of Ventura Environmental Health. Upgrading the access control system will allow Fleet Services to manage fuel inventories, track fuel dispensed to each vehicle, and record critical fleet data.

Begin Date: Summer 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
613	Water Cap Facilities	0	0	100,000	0	0	0	0	100,000
624	Wastewater Serv. Chrg	0	0	100,000	0	0	0	0	100,000
		\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000

Capital Improvement Program

Facility Project

Kavli Backstage Area Facilities

- CI5385 -

Description: Completion of one unisex restroom in catwalk area in the Kavli Theatre.



Project Manager: Liz Perez

Justification: Theatre technical staff do not have sanitary facilities within an acceptable distance for use during performances. The proposed restroom will fulfill this need.

Comments: The closest restroom facility is in dressing rooms, an approximate five minute walk from the catwalk. Technical staff often may not leave their control room long enough during a performance to reach the nearest restroom and return while performing their duties. The proposed space is currently used for storage and already has plumbing available for the proposed restroom.

General Plan Consistency: Public Buildings Element

Operations Impact: Minimal operations and maintenance costs associated with the upkeep of the new restroom and minor additional water utility costs.

Begin Date: Spring 2016 **End Date:** Fall 2016 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Construction	0	0	0	30,000	0	0	0	30,000
	\$0	\$0	\$20,000	\$30,000	\$0	\$0	\$0	\$50,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$20,000	\$30,000	\$0	\$0	\$0	\$50,000

Capital Improvement Program Facility Project

Courtyard of the Oaks Renovation

- CI5386 -

Description: Replace donor bricks with permeable pavers, replace lighting and modify stage area.



Project Manager: Liz Perez

Justification: Existing bricks and concrete have been heaving and breaking regularly creating uneven surfaces and thereby safety concerns. Lighting is not optimal for events and the current stage is an attractive nuisance for skateboarders. The renovation will address these issues creating a safer and more appealing space for public events.

Comments: Donor bricks will need to be relocated into another location on the Civic Arts Plaza in coordination with the Alliance for the Arts. Donor brick relocation will be Phase II of this project and funding is not included in this project.

General Plan Consistency: Public Buildings Element

Operations Impact: New paving will eliminate the safety concerns of the existing surfaces. Future maintenance time and costs are anticipated to be less.

Begin Date: Fall 2015 **End Date:** Spring 2016 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000

Capital Improvement Program Facility Project

Civic Arts Plaza Exposed Roof

- CI5387 -

Description: Remove and replace exposed roofs at the Civic Arts Plaza.



Project Manager: Liz Perez

Justification: Existing exposed roofs on the Kavli and Forum theatre's fly towers are over 20 years old and have reached their life expectancy. Roofing material is deteriorating and in need of replacement in order to protect the building interior from future rain leaks.

Comments: No major maintenance has been done on these roofs since installation in 1993/94 (over 20 years ago).

General Plan Consistency: Public Buildings Element

Operations Impact: Roof replacement is part of regularly scheduled maintenance to insure proper upkeep of buildings.

Begin Date: Spring 2016 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$5,000
Construction	0	0	0	150,000	0	0	0	150,000
	\$0	\$0	\$5,000	\$150,000	\$0	\$0	\$0	\$155,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$5,000	\$150,000	\$0	\$0	\$0	\$155,000

Capital Improvement Program

Facility Project

Fire Alarm System Upgrades at Various Facilities

- CI5388 -

Description: Replace/upgrade fire alarm system at the Teen and Goebel Adult Community Centers, 401 and 403 W. Hillcrest Dr./ libraries and the Childcare Center.



Project Manager: Liz Perez

Justification: Many components of the existing systems are discontinued making it difficult to perform repairs and maintain the systems. Technology has changed dramatically for fire alarm systems and many codes have changed recently rendering portions of the existing systems non-compliant. Replace or upgrade is required to keep the City-owned buildings in compliance with current codes and allow for improved ability to maintain in the future.

Comments: The existing systems have been in place for over 10 to 20 years at the various sites and have reached their life-expectancy.

General Plan Consistency: Public Buildings Element

Operations Impact: New system may reduce some repair calls, but there is no significant cost impact. The next schedule system replacement/upgrade will be FY 2022/23 (7 years).

Begin Date: Summer 2015 **End Date:** Spring 2017 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Construction	0	0	40,000	60,000	0	0	0	100,000
	\$0	\$0	\$70,000	\$60,000	\$0	\$0	\$0	\$130,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$0	\$70,000	\$60,000	\$0	\$0	\$0	\$130,000

Capital Improvement Program Facility Project

Los Robles Greens Miscellaneous Projects

- CI5390 -

Description: Potential projects include: tee box leveling, banquet room carpet (FY15/16); cart path renov., clubhouse interior remodeling (FY 16/17); restroom rehab., cart path renov. (FY 17/18); office remodel, netting (FY 18/19); bunker renovations (FY 19/20) ongoing irrigation system and general building repairs throughout the five years.



Project Manager: Liz Perez

Justification: The Los Robles Greens is a valuable public asset and the ongoing maintenance and upkeep is essential to the success of the facility. The proposed repairs, renovations are required for its long-term viability.

Comments: The last major upgrade to the property was completed in 2001. The new outdoor event area (The Gardens) was completed in 2013 and will not require any major renovation work in the coming 5-years.

General Plan Consistency: Public Buildings Element

Operations Impact: If renovations are not completed in an ongoing basis, revenues will start to decline. Repair costs will be minimalized if ongoing repairs and maintenance is completed in a timely manner.

Begin Date: Fall 2015 **End Date:** Spring 2020 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Construction	0	0	225,000	225,000	225,000	225,000	225,000	1,125,000
	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
671	Golf Course - Los Robles	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000

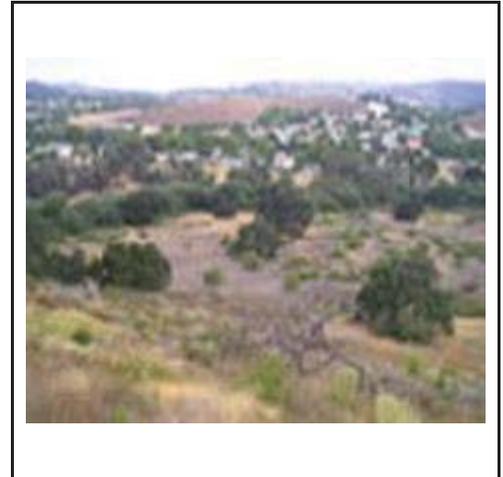
Capital Improvement Program

Facility Project

Sapwi Trails Community Park (formerly known as Lang Ranch Community Park)

- MI2048 -

Description: Sapwi Trails Community Park is the last remaining community park in the Conejo Recreation and Park District's (CRPD) Master Plan. This project includes a truly unique blend of active recreation with natural open space including: a network of multi-use trails, a competition-level cross country course, disc golf course, bike skills park and pump track and model glider area harmoniously designed with the existing terrain. Restrooms, access and parking are available from three arterial streets and off-site improvements include intersection upgrades and enhanced pedestrian accessibility.



Project Manager: Andrew Powers

Justification: This project would provide active and passive community park facilities to the residents of the northwest portion of the CRPD service area, while preserving important natural resources. This area, with approximately 30,000 residents, is underserved for park areas and facilities per CRPD standards.

Comments: The current preliminary estimated cost of this project is \$7,500,000. Should the City and CRPD each contribute \$2,500,000; the remaining 3rd would come from other donor/grantor sources and/or be completed in a subsequent phase.

General Plan Consistency: Recreation Element

Operations Impact: CRPD will pay the recurring maintenance and supporting costs.

Begin Date: Spring 2008 **End Date:** Spring 2017 **Priority:** Two Carryover

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000

Capital Improvement Program

Facility Project

Kavli Auditorium Upgrades

- MI2088 -

Description: Enhancements for Kavli Theatre interior include: interior wall lighting renovated to Light-emitting diode (LED) and painting of the interior walls.



Project Manager: Liz Perez

Justification: Original lighting is obsolete and replacing with LED technology will be cost efficient and be more attractive. The building is over 20 years old and the interior has not been repainted.

Comments: The Kavli Theatre is a heavily used facility and these upgrades will provide for a more efficient, well maintained facility.

General Plan Consistency: Public Buildings and Social Elements

Operations Impact: LED technology will result in a decrease in lighting electricity costs. If the upgrades are not performed, the theatre will begin to have an old and upkept appearance leading to possible lower attendance and bookings and thereby reducing revenues.

Begin Date: Winter 2016 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
681	Theatre	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000

Capital Improvement Program

Facility Project

Kavli Box Office Upgrades

- MI2089 -

Description: Remodel existing counter area to include additional ticket window, security features and box office capability in the Scherr Forum Lobby.



Project Manager: Liz Perez

Justification: The current configuration of the ticket windows is inefficient and there is a need for additional windows. Allowing the box office to operate more efficiently will help increase revenues and provide better customer service.

Comments: There is currently no box office function available in the Scherr Forum lobby.

General Plan Consistency: Public Buildings Element

Operations Impact: Customers will be serviced more efficiently with the added walk-up window and the added location in the Scherr Forum Lobby. There are no predicted increased operational costs associated with this upgrade.

Begin Date: Spring 2016 **End Date:** Fall 2016 **Priority:** Three Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Construction	0	0	45,000	0	0	0	0	45,000
	\$0	\$0	\$55,000	\$0	\$0	\$0	\$0	\$55,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
681	Theatre	\$0	\$0	\$55,000	\$0	\$0	\$0	\$0	\$55,000

Capital Improvement Program Facility Project

Hillcrest Accessibility Upgrades

- MI2090 -

Description: Revise main exterior concrete entrance stairs and handrails to comply with current accessibility standards.



Project Manager: Liz Perez

Justification: The existing exterior stairs at both 401 and 403 West Hillcrest do not comply with current accessibility standards. This project will revise the stairs to eliminate potential liability issues associated with the outdated stair design.

Comments: None

General Plan Consistency: Public Buildings Element

Operations Impact: Revised stairs and handrails may reduce any potential staff time associated with potential issues arising from the non-compliant stairs. No ongoing maintenance costs are associated with this project.

Begin Date: Summer 2014 **End Date:** Summer 2015 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$30,200	\$0	\$119,800	\$0	\$0	\$0	\$0	\$150,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$30,200	\$69,800	\$50,000	\$0	\$0	\$0	\$0	\$150,000

Capital Improvement Program Facility Project

Painting at Various City Facilities

- MI2097 -

Description: Paint interiors, exteriors, and other elements at the following City-owned facilities: Civic Arts Plaza (handrails and other miscellaneous components), Childcare Center (interior), Cameron Center (interior and exterior), Teen Center (interior), Senior Center (interior), and Newbury Park Library (interior and exterior).



Project Manager: Liz Perez

Justification: Painting extends the life of the building exteriors by sealing the plaster, protecting metal components from rust, and eliminating chipped and stained paint.

Comments: All City-owned facilities are well-used by the community and require regular maintenance due to age and wear and tear.

General Plan Consistency: Public Buildings Element

Operations Impact: Regularly-scheduled exterior painting increases the life-span of the exterior wall plaster and life of the buildings. Well-maintained buildings also require less unscheduled maintenance. No ongoing costs. Interior painting is scheduled every 7-10 years and exterior painting every 10-12 years.

Begin Date: Winter 2015 **End Date:** Spring 2016 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Construction	\$3,750	\$0	\$176,250	\$0	\$0	\$0	\$0	\$180,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$3,750	\$91,250	\$0	\$0	\$0	\$0	\$0	\$95,000
110	Library	0	85,000	0	0	0	0	0	85,000
		\$3,750	\$176,250	\$0	\$0	\$0	\$0	\$0	\$180,000

Capital Improvement Program Facility Project

CAP Lobby Security Upgrades

- MI2103 -

Description: Reconfigure Civic Arts Plaza (CAP) lobby/customer service counters and adjacent staff areas to accommodate security separation, building exiting, and improve staff efficiencies.



Project Manager: Liz Perez

Justification: Staff assignments and operation flow have changed without regard to the physical layout of the area. A physically secure separation was recommended as part of the Security Plan for the Civic Arts Plaza. The reconfiguration will address all the issues mentioned above and create a more effective and efficient work environment.

Comments: The first floor lobby has not had a major reconfiguration in over 10 years.

General Plan Consistency: Public Buildings Element

Operations Impact: No increased operational costs associated with the project. Carpet replacement will be scheduled for replacement in 5 years (FY 2020-21).

Begin Date: Summer 2016 **End Date:** Spring 2017 **Priority:** Two Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.	\$25,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$75,000
Construction	0	0	0	400,000	0	0	0	400,000
	\$25,000	\$0	\$0	\$450,000	\$0	\$0	\$0	\$475,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$25,000	\$200,000	\$0	\$250,000	\$0	\$0	\$0	\$475,000

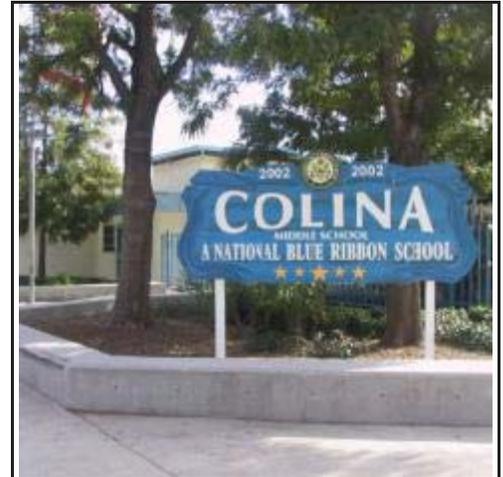
Capital Improvement Program

Facility Project

Boys and Girls Club Projects

- MI2506 -

Description: \$1,000,000 in total matching Capital Improvement Grants to partially fund construction of Boys & Girl Clubs at Los Cerritos, Colina, Sequoia, and Redwood Middle School facilities.



Project Manager: John F. Adams

Justification: On July 23, 2002, City Council approved entering into a \$1,000,000 Matching Capital Improvement Grant Agreement with Boys & Girls Clubs of Conejo & Las Virgenes, Inc. to construct four Boys & Girls Club facilities at Los Cerritos, Colina, Sequoia, and Redwood Middle Schools.

Comments: Los Cerritos, Colina, and Sequoia Middle Schools' projects have been completed and grants paid to the Boys & Girls Club in 2004, 2007, and 2012 respectively. Redwood Middle School will be constructed when fundraising efforts are complete.

General Plan Consistency: Public Buildings Element

Operations Impact: Minor indirect staff costs associated with managing the projects.

Begin Date: Summer 2002 **End Date:** Spring 2017 **Priority:** Three Carryover

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$750,000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000

Capital Improvement Program Facility Project

Conejo Players Parking Lot Slurry

- MI2519 -

Description: Slurry coat and minor surface repairs to Conejo Players Theatre parking lot.



Project Manager: Liz Perez

Justification: The parking lot has not been slurry coated or repaired in a number of years. Wear and tear are starting to deteriorate the surface of the parking lot. A slurry coat and repairs as needed will extend the life of the base materials of the lot.

Comments: The parking lot is shared with the Los Robles Green Golf Course and Banquet Center. The parking lot is heavily used at times, and this project is part of a regular maintenance schedule.

General Plan Consistency: Public Buildings Element

Operations Impact: The parking lot is overdue for a slurry coat. Coating and needed repairs are necessary to keep the base material from being compromised. Extending the life of the existing asphalt will reduce current maintenance costs and extend its life thereby saving money. The parking lot will then be reassessed for replacement or resurfacing in FY 2020/21 (5 years).

Begin Date: Fall 2015 **End Date:** Winter 2015 **Priority:** One Carryover

Project Schedule		Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
Design/Environ.		\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$5,000
Construction		0	0	95,000	0	0	0	0	95,000
		\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
671	Golf Course - Los Robles	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000

Capital Improvement Program

Community Facility Districts Projects



The Districts are authorized under the Mello-Roos Community Facilities Act of 1982 to levy special taxes upon the land of the Districts and to issue bonds secured by special taxes. The proceeds, held by a trustee, are to be used to develop public improvements within each District. The fund is used to account for administration and technical services to the District, as well as to collect the assessments to pay the debt. Since the debt is not a liability of the City, any capital improvements are not recorded as a City expenditure.

Capital Improvement Program

Five-Year Summary

Community Facility Districts Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
1	CI5118	Auto Mall Street Parking Modifications	One	158	\$8,457,148	\$0	\$0	\$0	\$0	\$0	\$8,457,148
Project Totals (1 projects)					\$8,457,148	\$0	\$0	\$0	\$0	\$0	\$8,457,148

Capital Improvement Program

Community Facility Districts Project

Auto Mall Street Parking Modifications

- CI5118 -

Description: Construct street and landscaping improvements on public streets in Auto Mall area including Auto Mall Drive, Auburn Court, Marmon Avenue, Cord Avenue, Pierce Arrow Avenue, and Packard Court.



Project Manager: Jay Spurgin

Justification: Project will provide approximately 300 additional parking spaces for Auto Mall users. Upgrades to landscaping within City rights-of-way.

Comments: The former Redevelopment Agency paid for the initial design and right-of-way acquisitions. On February 10, 2015, City Council approved a financing concept whereby the City and the Auto Mall dealers split the full project costs evenly. The City will be responsible for additional costs up to \$3,507,148 and the Auto Mall dealers will be responsible for costs up to \$4,950,000.

General Plan Consistency: Circulation Element

Operations Impact: New street striping and landscape improvements will require additional maintenance, which could be funded as part of the Landscaping and Lighting Assessment District.

Begin Date: Spring 2015 **End Date:** Spring 2016 **Priority:** One Carryover

Project Schedule	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
R/W Acquisition	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Design/Environ.	942,852	0	0	0	0	0	0	942,852
Construction	0	8,457,148	0	0	0	0	0	8,457,148
	\$1,442,852	\$8,457,148	\$0	\$0	\$0	\$0	\$0	\$9,900,000

No.	Fund Name	Expended	Carryover	FY 2015/16	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	Total
001	General Fund	\$14,243	\$0	\$0	\$0	\$0	\$0	\$0	\$14,243
135	Gas Tax TDA	42,500	0	0	0	0	0	0	42,500
176	Mello Roos - Auto Mall	0	8,457,148	0	0	0	0	0	8,457,148
420	Thousand Oaks Blvd (RDA)	1,386,109	0	0	0	0	0	0	1,386,109
		\$1,442,852	\$8,457,148	\$0	\$0	\$0	\$0	\$0	\$9,900,000

CAPITAL IMPROVEMENT PROJECTS BY FUND

Capital Improvement Program

Five-Year Summary

General Fund (001)

Street Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI1236	Erbes Road Improvements	One	9	\$141,001	\$0	\$0	\$0	\$0	\$0	\$141,001	
CI5170	North Moorpark Road Sidewalk and Bike Lanes	Three	14	0	0	100,000	79,000	0	0	179,000	
CI5308	Rancho Road Sidewalk and Bike Lanes	Two	19	0	0	110,000	92,000	0	0	202,000	
CI5391	Thousand Oaks Boulevard Streetscape Improvements	Two	23	0	300,000	1,000,000	0	0	0	1,300,000	
CI5398	Thousand Oaks Blvd Curbs and Pedestrian Crossings	Two	24	0	0	10,000	45,000	0	0	55,000	
MI2035	Benchmark Circuit & Centerline Monumentation Update	Three		0	0	0	300,000	100,000	100,000	500,000	
Street Total				\$141,001	\$300,000	\$1,220,000	\$516,000	\$100,000	\$100,000	\$2,377,001	

Undergrounding Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5331	Thousand Oaks Boulevard Undergrounding	One	34	\$0	\$2,975,000	\$0	\$0	\$0	\$0	\$2,975,000	
Undergrounding Total				\$0	\$2,975,000	\$0	\$0	\$0	\$0	\$2,975,000	

Transportation/Traffic Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5050	Route 101 at Wendy Drive Interchange Improvements	Two	38	\$128,700	\$0	\$0	\$0	\$0	\$0	\$128,700	
CI5257	Traffic Signal Cabinet Replacements	One	44	0	60,000	60,000	60,000	60,000	60,000	300,000	
CI5354	Agoura Road at Village Glen Avenue	Two	55	0	75,000	0	0	0	0	75,000	
MI2080	Signal Equipment Upgrades/Maintenance	One	60	0	200,000	200,000	200,000	200,000	200,000	1,000,000	
Transportation/Traffic Total				\$128,700	\$335,000	\$260,000	\$260,000	\$260,000	\$260,000	\$1,503,700	

Landscape/Streetscape Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI4066	City Entrance/Gateway Signs	Three		\$0	\$0	\$0	\$0	\$500,000	\$200,000	\$700,000	
CI5115	Existing Landscaping Upgrades	Two	64	0	200,000	0	0	0	0	200,000	
MI2107	Forestry Master Plan	Two	65	50,000	90,000	0	0	0	0	140,000	
Landscape/Streetscape Total				\$50,000	\$290,000	\$0	\$0	\$500,000	\$200,000	\$1,040,000	

Stormwater Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5112	Stormwater Quality Improvements	Three	67	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000	
CI5152	Lynn Road at Janss Road Channel	One		0	0	0	900,000	0	0	900,000	
CI5186	Upgrade Storm Grates	Two	68	200,000	0	0	0	0	0	200,000	
CI5315	Replace Corrugated Metal Pipes FY 2014-15	Two	69	35,000	0	0	0	0	0	35,000	
CI5316	Replace Corrugated Metal Pipes FY 2015-17	Two	70	0	250,000	250,000	0	0	0	500,000	
CI5366	Replace Corrugated Metal Pipes FY 2017-20	Two		0	0	0	200,000	200,000	200,000	600,000	
MI2516	NPDES Hydromodification Study	One	74	0	70,000	0	0	0	0	70,000	
MI2527	South Branch Arroyo Conejo Improvements	Two	75	0	150,000	150,000	0	0	0	300,000	
Stormwater Total				\$235,000	\$470,000	\$650,000	\$1,100,000	\$200,000	\$200,000	\$2,855,000	

Open Space Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI1170	COSCA Improvements and Renovations - Citywide	Two	119	\$0	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$350,000	
Open Space Total				\$0	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$350,000	

Continued...

Capital Improvement Program

Five-Year Summary

General Fund (001)

(Continued)

Facility Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI4091	Community Center Expansion (Holding Account)	Three	127	\$5,120,792	\$0	\$0	\$0	\$0	\$0	\$5,120,792	
CI5079	Hillcrest Energy Savings Upgrades	Two	128	46,726	0	0	0	0	0	46,726	
CI5085	Teen and Senior Center Energy Savings Upgrades	Two	130	46,726	0	0	0	0	0	46,726	
CI5086	Civic Arts Plaza Energy Savings	Two	131	759,905	0	0	0	0	0	759,905	
CI5090	Parking Structure Improvements	One	132	147,570	0	0	0	0	0	147,570	
CI5093	Transportation Center Energy Savings Upgrades	Two	133	38,750	0	0	0	0	0	38,750	
CI5143	Civic Arts Plaza Fire Alarm System	One	134	460,000	0	0	0	0	0	460,000	
CI5144	Civic Arts Plaza Security Upgrades	One	135	297,422	0	0	0	0	0	297,422	
CI5249	Civic Arts Plaza Electronic Poster Cases	Three	137	72,000	0	0	0	0	0	72,000	
CI5312	Fiber to City Facilities	Two	138	397,553	0	0	0	0	0	397,553	
CI5332	CAP Sign Renovation	Two	139	132,500	0	0	0	0	0	132,500	
CI5338	Utility Mgt Syst/Sub-Metering	Two	140	42,776	150,000	0	0	0	0	192,776	
CI5372	Fueling Station Upgrade	Two	143	0	200,000	0	0	0	0	200,000	
CI5385	Kavli Backstage Area Facilities	One	144	0	20,000	30,000	0	0	0	50,000	
CI5386	Courtyard of the Oaks Renovation	One	145	0	75,000	0	0	0	0	75,000	
CI5387	Civic Arts Plaza Exposed Roof	Two	146	0	5,000	150,000	0	0	0	155,000	
CI5388	Fire Alarm System Upgrades at Various Facilities	One	147	0	70,000	60,000	0	0	0	130,000	
CI5416	Civic Arts Plaza Carpet Replacement	Three		0	0	0	0	275,000	0	275,000	
CI5417	401 & 403 W. Hillcrest Carpet Replacement	Three		0	0	0	0	175,000	0	175,000	
CI5418	Teen Center/Goebel Center Roof Replacement	Three		0	0	0	0	500,000	0	500,000	
MI2048	Sapwi Trails Community Park (formerly Lang Ranch Com	Two	149	2,500,000	0	0	0	0	0	2,500,000	
MI2090	Hillcrest Accessibility Upgrades	One	152	69,800	50,000	0	0	0	0	119,800	
MI2097	Painting at Various City Facilities	Two	153	91,250	0	0	0	0	0	91,250	
MI2103	CAP Lobby Security Upgrades	Two	154	200,000	0	250,000	0	0	0	450,000	
MI2506	Boys and Girls Club Projects	Three	155	250,000	0	0	0	0	0	250,000	
MI2521	Civic Arts Plaza Exterior Painting	Three		0	0	0	250,000	0	0	250,000	
MI2522	Child Care Center Exterior Painting	Three		0	0	0	35,000	0	0	35,000	
MI2523	Parking Lot Renovations as Various Facilities	Three		0	0	0	65,000	0	0	65,000	
Facility Total				\$10,673,770	\$570,000	\$490,000	\$350,000	\$950,000	\$0	\$13,033,770	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
001 - General Fund Total	\$11,228,471	\$5,010,000	\$2,690,000	\$2,296,000	\$2,080,000	\$830,000	\$24,134,471

General Fund Fund Summary						
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020
Beginning Funds Available for Capital Improvements	\$20,010,422	\$8,781,951	\$3,771,951	\$1,081,951	(\$1,214,049)	(\$3,294,049)
Project Appropriations	(\$11,228,471)	(\$5,010,000)	(\$2,690,000)	(\$2,296,000)	(\$2,080,000)	(\$830,000)
Project Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Ending Funds Available for Capital Improvements	\$8,781,951	\$3,771,951	\$1,081,951	(\$1,214,049)	(\$3,294,049)	(\$4,124,049)

Capital Improvement Program

Five-Year Summary

Library Fund (110)

Library Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5207	TO Library Exterior Paving Replacement	Two	122	\$67,100	\$0	\$0	\$0	\$0	\$0	\$67,100	
CI5248	Newbury Park Library Roof and Solar	Two	123	300,000	255,000	0	0	0	0	555,000	
CI5415	Grant Brimhall Library Carpet Replacement	Three		0	0	0	350,000	0	0	350,000	
MI2087	TO Library Community Room Upgrades	Three	124	0	125,000	0	0	0	0	125,000	
MI2099	TO Library Fixture and Furniture Replacement	Three	125	100,000	200,000	200,000	0	0	0	500,000	
MI2524	Grant Brimhall Library Exterior Painting	Three		0	0	0	0	100,000	0	100,000	
Library Total				\$467,100	\$580,000	\$200,000	\$350,000	\$100,000	\$0	\$1,697,100	

Facility Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
MI2097	Painting at Various City Facilities	Two	153	\$85,000	\$0	\$0	\$0	\$0	\$0	\$85,000	
Facility Total				\$85,000	\$0	\$0	\$0	\$0	\$0	\$85,000	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
110 - Library Total	\$552,100	\$580,000	\$200,000	\$350,000	\$100,000	\$0	\$1,782,100

Library Fund Summary							
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	
Beginning Funds Available for Capital Improvements	\$552,100	\$0	\$0	\$0	\$0	\$0	
Project Appropriations	(\$552,100)	(\$580,000)	(\$200,000)	(\$350,000)	(\$100,000)	\$0	
Project Revenues	\$0	\$580,000	\$200,000	\$350,000	\$100,000	\$0	
Ending Funds Available for Capital Improvements	\$0	\$0	\$0	\$0	\$0	\$0	

Capital Improvement Program

Five-Year Summary

Gas Tax 2105 Fund (132)

Street Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI1236	Erbes Road Improvements	One	9	\$59,828	\$0	\$0	\$0	\$0	\$0	\$59,828	
CI5231	Pavement Rehabilitation Citywide FY 2015-17	Two	15	0	50,000	2,073,500	0	0	0	2,123,500	
CI5241	Los Feliz/Conejo School Road Sidewalk	Two	16	1,758	0	0	0	0	0	1,758	
CI5256	Pavement Overlay Arterial FY 2017-20	Two		0	0	0	100,000	7,900,000	100,000	8,100,000	
CI5371	Sidewalk Improvements Citywide - FY 2015-17	One	22	0	55,000	55,000	0	0	0	110,000	
CI5410	Sidewalk Improvements Citywide - FY 2017-20	One		0	0	0	345,000	345,000	345,000	1,035,000	
Street Total				\$61,586	\$105,000	\$2,128,500	\$445,000	\$8,245,000	\$445,000	\$11,430,086	

Transportation/Traffic Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI4541	Roadside Safety Enhancements	One	37	\$0	\$25,000	\$25,000	\$50,000	\$50,000	\$50,000	\$200,000	
CI5168	Street Name/Traffic Sign Upgrade	Two	41	0	25,000	25,000	250,000	0	0	300,000	
Transportation/Traffic Total				\$0	\$50,000	\$50,000	\$300,000	\$50,000	\$50,000	\$500,000	

Landscape/Streetscape Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI4048	Route 101/Rancho Road Interchange Landscaping	Three		\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000	
Landscape/Streetscape Total				\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000	

Stormwater Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5366	Replace Corrugated Metal Pipes FY 2017-20	Two		\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$300,000	
Stormwater Total				\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$300,000	

				Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
132 - Gas Tax 2105 Total				\$61,586	\$155,000	\$2,178,500	\$945,000	\$8,395,000	\$595,000	\$12,330,086

Gas Tax 2105 Fund Summary						
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020
Beginning Funds Available for Capital Improvements	\$1,155,184	\$1,093,598	\$1,678,598	\$200,098	(\$44,902)	(\$7,739,902)
Project Appropriations	(\$61,586)	(\$155,000)	(\$2,178,500)	(\$945,000)	(\$8,395,000)	(\$595,000)
Project Revenues	\$0	\$740,000	\$700,000	\$700,000	\$700,000	\$700,000
Ending Funds Available for Capital Improvements	\$1,093,598	\$1,678,598	\$200,098	(\$44,902)	(\$7,739,902)	(\$7,634,902)

Capital Improvement Program

Five-Year Summary

Gas Tax 2106 Fund (133)

Street Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5231	Pavement Rehabilitation Citywide FY 2015-17	Two	15	\$0	\$0	\$600,000	\$0	\$0	\$0	\$600,000	
CI5256	Pavement Overlay Arterial FY 2017-20	Two		0	0	0	0	1,000,000	0	1,000,000	
MI2012	Concrete Replacement and Sidewalk Repair - Citywide	Two	25	0	260,000	170,000	400,000	400,000	400,000	1,630,000	
Street Total				\$0	\$260,000	\$770,000	\$400,000	\$1,400,000	\$400,000	\$3,230,000	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
133 - Gas Tax 2106 Total	\$0	\$260,000	\$770,000	\$400,000	\$1,400,000	\$400,000	\$3,230,000

Gas Tax 2106 Fund Summary						
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020
Beginning Funds Available for Capital Improvements	\$322,242	\$322,242	\$427,242	\$7,242	(\$42,758)	(\$1,092,758)
Project Appropriations	\$0	(\$260,000)	(\$770,000)	(\$400,000)	(\$1,400,000)	(\$400,000)
Project Revenues	\$0	\$365,000	\$350,000	\$350,000	\$350,000	\$350,000
Ending Funds Available for Capital Improvements	\$322,242	\$427,242	\$7,242	(\$42,758)	(\$1,092,758)	(\$1,142,758)

Capital Improvement Program

Five-Year Summary

Gas Tax TDA Fund (135)

Street Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI1236	Erbes Road Improvements	One	9	\$127,938	\$0	\$0	\$0	\$0	\$0	\$127,938	
Street Total				\$127,938	\$0	\$0	\$0	\$0	\$0	\$127,938	

Transportation/Traffic Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5172	101/23 Interchange Improvements	Two	42	\$226,791	\$0	\$0	\$0	\$0	\$0	\$226,791	
Transportation/Traffic Total				\$226,791	\$0	\$0	\$0	\$0	\$0	\$226,791	

				Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
135 - Gas Tax TDA Total				\$354,729	\$0	\$0	\$0	\$0	\$0	\$354,729

Gas Tax TDA Fund Summary							
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	
Beginning Funds Available for Capital Improvements	\$427,118	\$72,389	\$72,389	\$72,389	\$72,389	\$72,389	
Project Appropriations	(\$354,729)	\$0	\$0	\$0	\$0	\$0	
Project Revenues	\$0	\$0	\$0	\$0	\$0	\$0	
Ending Funds Available for Capital Improvements	\$72,389	\$72,389	\$72,389	\$72,389	\$72,389	\$72,389	

Capital Improvement Program Five-Year Summary SB 821 (Bicycle/Pedestrian) Fund (136)

Street Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5241	Los Feliz/Conejo School Road Sidewalk	Two	16	\$306,906	\$0	\$0	\$0	\$0	\$0	\$306,906	
CI5364	Janss Road Sidewalks and Curb Ramps	One	21	0	0	55,000	0	0	0	55,000	
CI5371	Sidewalk Improvements Citywide - FY 2015-17	One	22	0	55,000	0	0	0	0	55,000	
CI5410	Sidewalk Improvements Citywide - FY 2017-20	One		0	0	0	55,000	55,000	55,000	165,000	
Street Total				\$306,906	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$581,906	

Transportation/Traffic Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5353	Lynn Road / 101 Bridge Bike Lanes	Two		\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000	
Transportation/Traffic Total				\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
136 - SB 821 (Bicycle/Pedestrian) Total	\$306,906	\$55,000	\$55,000	\$105,000	\$55,000	\$55,000	\$631,906

SB 821 (Bicycle/Pedestrian) Fund Summary						
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020
Beginning Funds Available for Capital Improvements	\$315,342	\$8,436	\$8,436	\$8,436	(\$41,564)	(\$41,564)
Project Appropriations	(\$306,906)	(\$55,000)	(\$55,000)	(\$105,000)	(\$55,000)	(\$55,000)
Project Revenues	\$0	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000
Ending Funds Available for Capital Improvements	\$8,436	\$8,436	\$8,436	(\$41,564)	(\$41,564)	(\$41,564)

Capital Improvement Program

Five-Year Summary

Gas Tax 2103 Fund (137)

Street Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5124	Curb Ramps Citywide - Annual - FY 2015-17	Two	13	\$0	\$30,000	\$620,000	\$0	\$0	\$0	\$650,000	
CI5231	Pavement Rehabilitation Citywide FY 2015-17	Two	15	0	0	700,500	0	0	0	700,500	
CI5409	Curb Ramps Citywide - Annual - FY 2017-20	Two		0	0	0	200,000	2,400,000	200,000	2,800,000	
MI2102	Citywide Pavement Management Program	Two	26	100,000	0	0	0	0	0	100,000	
MI2526	Pavement Slurry Seal - Citywide	Two	29	0	0	520,000	0	5,000,000	0	5,520,000	
Street Total				\$100,000	\$30,000	\$1,840,500	\$200,000	\$7,400,000	\$200,000	\$9,770,500	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
137 - Gas Tax 2103 Total	\$100,000	\$30,000	\$1,840,500	\$200,000	\$7,400,000	\$200,000	\$9,770,500

Gas Tax 2103 Fund Summary							
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	
Beginning Funds Available for Capital Improvements	\$401,146	\$301,146	\$871,146	\$30,646	\$830,646	(\$5,569,354)	
Project Appropriations	(\$100,000)	(\$30,000)	(\$1,840,500)	(\$200,000)	(\$7,400,000)	(\$200,000)	
Project Revenues	\$0	\$600,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	
Ending Funds Available for Capital Improvements	\$301,146	\$871,146	\$30,646	\$830,646	(\$5,569,354)	(\$4,769,354)	

Capital Improvement Program

Five-Year Summary

Lighting District Fund (141)

Street Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5114	Street Lights at Intersections	Two		\$0	\$0	\$0	\$0	\$200,000	\$191,000	\$391,000	
Street Total				\$0	\$0	\$0	\$0	\$200,000	\$191,000	\$391,000	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
141 - Lighting District Total	\$0	\$0	\$0	\$0	\$200,000	\$191,000	\$391,000

Lighting District Fund Summary						
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020
Beginning Funds Available for Capital Improvements	\$0	(\$931,717)	(\$931,717)	(\$931,717)	(\$931,717)	(\$1,131,717)
Operating Reserves	(\$931,717)	\$0	\$0	\$0	\$0	\$0
Project Appropriations	\$0	\$0	\$0	\$0	(\$200,000)	(\$191,000)
Project Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Ending Funds Available for Capital Improvements	(\$931,717)	(\$931,717)	(\$931,717)	(\$931,717)	(\$1,131,717)	(\$1,322,717)

Capital Improvement Program

Five-Year Summary

Landscape District Fund (142)

Landscape/Streetscape Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5115	Existing Landscaping Upgrades	Two	64	\$0	\$0	\$1,300,000	\$0	\$0	\$0	\$1,300,000	
MI2107	Forestry Master Plan	Two	65	50,000	10,000	0	0	0	0	60,000	
Landscape/Streetscape Total				\$50,000	\$10,000	\$1,300,000	\$0	\$0	\$0	\$1,360,000	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
142 - Landscape District Total	\$50,000	\$10,000	\$1,300,000	\$0	\$0	\$0	\$1,360,000

Landscape District Fund Summary						
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020
Beginning Funds Available for Capital Improvements	\$3,847,135	\$1,548,041	\$1,538,041	\$238,041	\$238,041	\$238,041
Operating Reserves	(\$2,249,094)	\$0	\$0	\$0	\$0	\$0
Project Appropriations	(\$50,000)	(\$10,000)	(\$1,300,000)	\$0	\$0	\$0
Project Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Ending Funds Available for Capital Improvements	\$1,548,041	\$1,538,041	\$238,041	\$238,041	\$238,041	\$238,041

Capital Improvement Program

Five-Year Summary

Mello Roos - Auto Mall Fund (176)

Community Facility Districts Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
CI5118	Auto Mall Street Parking Modifications	One	158	\$8,457,148	\$0	\$0	\$0	\$0	\$0	\$8,457,148
Community Facility Districts Total				\$8,457,148	\$0	\$0	\$0	\$0	\$0	\$8,457,148

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
176 - Mello Roos - Auto Mall Total	\$8,457,148	\$0	\$0	\$0	\$0	\$0	\$8,457,148

Mello Roos - Auto Mall Fund Summary						
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020
Beginning Funds Available for Capital Improvements	\$8,457,148	\$0	\$0	\$0	\$0	\$0
Project Appropriations	(\$8,457,148)	\$0	\$0	\$0	\$0	\$0
Project Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Ending Funds Available for Capital Improvements	\$0	\$0	\$0	\$0	\$0	\$0

Capital Improvement Program

Five-Year Summary

Streets/Transp (Federal) Fund (183)

Street Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI1236	Erbes Road Improvements	One	9	\$408,978	\$0	\$0	\$0	\$0	\$0	\$408,978	
CI4233	Gainsborough Road from Camino Manzanas to Tuolumne	Three	10	0	0	57,000	443,000	0	0	500,000	
CI4240	Reino Road Bike Lanes, Sidewalks, & Landscaping	Three	11	0	0	0	310,000	0	0	310,000	
CI4252	Conejo School Road/Hillcrest Drive to TO Boulevard	Two	12	0	0	0	885,000	0	0	885,000	
CI5170	North Moorpark Road Sidewalk and Bike Lanes	Three	14	0	0	0	604,000	0	0	604,000	
CI5231	Pavement Rehabilitation Citywide FY 2015-17	Two	15	0	0	650,000	0	0	0	650,000	
CI5241	Los Feliz/Conejo School Road Sidewalk	Two	16	181,405	0	0	0	0	0	181,405	
CI5242	Westlake Blvd Median Improv	Two	17	115,300	0	0	0	0	0	115,300	
CI5308	Rancho Road Sidewalk and Bike Lanes	Two	19	0	0	0	708,000	0	0	708,000	
CI5337	Westlake Boulevard Sidewalk	Two	20	445,135	0	0	0	0	0	445,135	
CI5398	Thousand Oaks Blvd Curbs and Pedestrian Crossings	Two	24	0	0	90,000	405,000	0	0	495,000	
Street Total				\$1,150,818	\$0	\$797,000	\$3,355,000	\$0	\$0	\$5,302,818	

Transportation/Traffic Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI4046	Route 101 at Lynn Road Soundwall	Three		\$0	\$0	\$0	\$0	\$968,000	\$0	\$968,000	
CI4047	Route 101 at Ventu Park Road Soundwall	Three		0	0	0	0	1,496,000	0	1,496,000	
CI5156	Moorpark Road Bike Staging Area	Two	40	0	0	0	221,300	0	0	221,300	
CI5166	Route 23 Whitecliff Road Soundwall	Three		0	0	0	0	600,000	3,300,000	3,900,000	
CI5172	101/23 Interchange Improvements	Two	42	59,615	0	0	0	0	0	59,615	
CI5353	Lynn Road / 101 Bridge Bike Lanes	Two		0	0	0	0	100,000	1,000,000	1,100,000	
MI2525	Hillcrest Drive Restriping Phase II	Two	62	0	0	100,000	600,000	0	0	700,000	
Transportation/Traffic Total				\$59,615	\$0	\$100,000	\$821,300	\$3,164,000	\$4,300,000	\$8,444,915	

Landscape/Streetscape Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI4048	Route 101/Rancho Road Interchange Landscaping	Three		\$0	\$0	\$0	\$0	\$700,000	\$0	\$700,000	
Landscape/Streetscape Total				\$0	\$0	\$0	\$0	\$700,000	\$0	\$700,000	

Stormwater Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5112	Stormwater Quality Improvements	Three	67	\$0	\$0	\$2,000,000	\$0	\$0	\$0	\$2,000,000	
Stormwater Total				\$0	\$0	\$2,000,000	\$0	\$0	\$0	\$2,000,000	

Water Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5395	Conejo Valley Non-Potable Water Utilization Project	Two	93	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000	
MI2520	North Pleasant Valley Regional Desalter	Two	98	0	0	5,000,000	0	0	0	5,000,000	
Water Total				\$0	\$0	\$5,500,000	\$0	\$0	\$0	\$5,500,000	

Wastewater Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5325	HCTP - Reclaimed Water Pipeline	Two	103	\$0	\$0	\$0	\$2,500,000	\$0	\$0	\$2,500,000	
Wastewater Total				\$0	\$0	\$0	\$2,500,000	\$0	\$0	\$2,500,000	

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Capital Improvement Program

Five-Year Summary

Streets/Transp (Federal) Fund (183)

(Continued)

Facility Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5312	Fiber to City Facilities	Two	138	\$40,400	\$0	\$0	\$0	\$0	\$0	\$40,400	
CI5369	Fleet Work Area Canopy	Two	142	0	300,000	0	0	0	0	300,000	
Facility Total				\$40,400	\$300,000	\$0	\$0	\$0	\$0	\$340,400	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
183 - Streets/Transp (Federal) Total	\$1,250,833	\$300,000	\$8,397,000	\$6,676,300	\$3,864,000	\$4,300,000	\$24,788,133

Streets/Transp (Federal) Fund Summary							
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	
Beginning Funds Available for Capital Improvements	\$1,250,833	\$0	\$0	\$0	\$0	\$0	
Project Appropriations	(\$1,250,833)	(\$300,000)	(\$8,397,000)	(\$6,676,300)	(\$3,864,000)	(\$4,300,000)	
Project Revenues	\$0	\$300,000	\$8,397,000	\$6,676,300	\$3,864,000	\$4,300,000	
Ending Funds Available for Capital Improvements	\$0	\$0	\$0	\$0	\$0	\$0	

Capital Improvement Program

Five-Year Summary

Comm Rec Fac Open Space Fund (512)

Open Space Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI1227	Open Space Acquisition - Citywide	Three	120	\$1,795,000	\$0	\$0	\$0	\$0	\$0	\$1,795,000	
Open Space Total				\$1,795,000	\$0	\$0	\$0	\$0	\$0	\$1,795,000	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
512 - Comm Rec Fac Open Space Total	\$1,795,000	\$0	\$0	\$0	\$0	\$0	\$1,795,000

Comm Rec Fac Open Space Fund Summary							
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	
Beginning Funds Available for Capital Improvements	\$1,795,000	\$0	\$100,000	\$200,000	\$300,000	\$400,000	
Project Appropriations	(\$1,795,000)	\$0	\$0	\$0	\$0	\$0	
Project Revenues	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	
Ending Funds Available for Capital Improvements	\$0	\$100,000	\$200,000	\$300,000	\$400,000	\$500,000	

Capital Improvement Program

Five-Year Summary

Successor Agency Revenue Bonds Fund (521)

Undergrounding Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
CI5331	Thousand Oaks Boulevard Undergrounding	One	34	\$10,525,000	\$0	\$0	\$0	\$0	\$0	\$10,525,000
Undergrounding Total				\$10,525,000	\$0	\$0	\$0	\$0	\$0	\$10,525,000

Transportation/Traffic Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
CI5330	Newbury Road Project Area	One	54	\$3,823,000	\$0	\$0	\$0	\$0	\$0	\$3,823,000
Transportation/Traffic Total				\$3,823,000	\$0	\$0	\$0	\$0	\$0	\$3,823,000

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
521 - Successor Agency Revenue Bonds Total	\$14,348,000	\$0	\$0	\$0	\$0	\$0	\$14,348,000

Successor Agency Revenue Bonds Fund Summary						
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020
Beginning Funds Available for Capital Improvements	\$14,348,000	\$0	\$0	\$0	\$0	\$0
Project Appropriations	(\$14,348,000)	\$0	\$0	\$0	\$0	\$0
Project Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Ending Funds Available for Capital Improvements	\$0	\$0	\$0	\$0	\$0	\$0

Capital Improvement Program

Five-Year Summary

Dev. Fees - Wendy Dr Intchg Fund (530)

Transportation/Traffic Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5050	Route 101 at Wendy Drive Interchange Improvements	Two	38	\$95,344	\$0	\$0	\$0	\$0	\$0	\$95,344	
CI5358	Wendy Drive Bridge Pedestrian/Bicycle Enhancements	Two	57	0	55,000	100,000	0	0	0	155,000	
Transportation/Traffic Total				\$95,344	\$55,000	\$100,000	\$0	\$0	\$0	\$250,344	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
530 - Dev. Fees - Wendy Dr Intchg Total	\$95,344	\$55,000	\$100,000	\$0	\$0	\$0	\$250,344

Dev. Fees - Wendy Dr Intchg Fund Summary							
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	
Beginning Funds Available for Capital Improvements	\$95,344	\$0	\$0	\$0	\$0	\$0	
Project Appropriations	(\$95,344)	(\$55,000)	(\$100,000)	\$0	\$0	\$0	
Project Revenues	\$0	\$55,000	\$100,000	\$0	\$0	\$0	
Ending Funds Available for Capital Improvements	\$0	\$0	\$0	\$0	\$0	\$0	

Capital Improvement Program

Five-Year Summary

Dev. Fees - Newbury Pk Imprv Fund (532)

Street Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI4231	Lynn Road/101 Improvements	Three		\$0	\$0	\$0	\$300,000	\$2,000,000	\$6,000,000	\$8,300,000	
CI4235	Lynn Road - Ventu Park to Reino Median Improvements	Three		0	0	0	0	400,000	900,000	1,300,000	
CI4240	Reino Road Bike Lanes, Sidewalks, & Landscaping	Three	11	0	0	50,000	40,000	0	0	90,000	
CI4254	Borchard Road at Michael Drive	Three		0	0	0	0	140,000	300,000	440,000	
CI4501	Newbury Road Improvements East of Ventu Park Road	Three		0	0	0	200,000	750,000	0	950,000	
CI5303	Hillcrest Dr from Mitchell Rd to South of Camino Dos Rios	Three		0	0	0	0	200,000	1,200,000	1,400,000	
CI5309	Old Conejo Rd Widening from Ruth Dr to Reino Rd	Three		0	0	0	0	86,500	613,500	700,000	
Street Total				\$0	\$0	\$50,000	\$540,000	\$3,576,500	\$9,013,500	\$13,180,000	

Transportation/Traffic Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5050	Route 101 at Wendy Drive Interchange Improvements	Two	38	\$269,192	\$0	\$0	\$0	\$0	\$0	\$269,192	
CI5297	Lawrence Drive and Teller Road Traffic Signal Installation	One	53	80,000	450,000	0	0	0	0	530,000	
Transportation/Traffic Total				\$349,192	\$450,000	\$0	\$0	\$0	\$0	\$799,192	

Stormwater Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI4259	Charro Avenue, Newbury Road/Route 101	Three		\$0	\$0	\$0	\$0	\$30,000	\$315,000	\$345,000	
CI4260	Henry Drive, Reino Road/Jenny Drive	Three		0	0	0	0	50,000	734,000	784,000	
CI5367	Haigh Road Drainage Channel Improvements	Two	72	0	100,000	700,000	0	0	0	800,000	
CI5399	High-Maintenance Relief Drainage Improv FY 2015-17	Two	73	0	20,000	100,000	0	0	0	120,000	
CI5412	High-Maintenance Relief Drainage Improv FY 2017-20	Two		0	0	0	25,000	125,000	25,000	175,000	
Stormwater Total				\$0	\$120,000	\$800,000	\$25,000	\$205,000	\$1,074,000	\$2,224,000	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
532 - Dev. Fees - Newbury Pk Imprv Total	\$349,192	\$570,000	\$850,000	\$565,000	\$3,781,500	\$10,087,500	\$16,203,192

Dev. Fees - Newbury Pk Imprv Fund Summary							
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	
Beginning Funds Available for Capital Improvements	\$3,589,435	\$3,240,243	\$2,822,943	\$2,022,943	\$1,487,943	(\$2,263,557)	
Project Appropriations	(\$349,192)	(\$570,000)	(\$850,000)	(\$565,000)	(\$3,781,500)	(\$10,087,500)	
Project Revenues	\$0	\$152,700	\$50,000	\$30,000	\$30,000	\$30,000	
Ending Funds Available for Capital Improvements	\$3,240,243	\$2,822,943	\$2,022,943	\$1,487,943	(\$2,263,557)	(\$12,321,057)	

Capital Improvement Program

Five-Year Summary

Dev. Fees - Air Quality Fund (537)

Transportation/Traffic Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI4001	Traffic Signal Operations Center (TOC)	Three	36	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000	
CI5068	Read Road Bike Path Connector	Two	39	101,495	0	0	0	0	0	101,495	
CI5156	Moorpark Road Bike Staging Area	Two	40	180,000	0	50,000	28,700	0	0	258,700	
CI5258	Traffic Signal Fiber Optics and Wireless Communications	Three	45	0	75,000	75,000	75,000	75,000	75,000	375,000	
MI2040	Bicycle Safety Improvements Citywide	One	59	0	30,000	50,000	50,000	50,000	50,000	230,000	
Transportation/Traffic Total				\$281,495	\$165,000	\$235,000	\$213,700	\$185,000	\$185,000	\$1,265,195	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
537 - Dev. Fees - Air Quality Total	\$281,495	\$165,000	\$235,000	\$213,700	\$185,000	\$185,000	\$1,265,195

Dev. Fees - Air Quality Fund Summary							
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	
Beginning Funds Available for Capital Improvements	\$1,087,325	\$805,830	\$651,830	\$426,830	\$223,130	\$48,130	
Project Appropriations	(\$281,495)	(\$165,000)	(\$235,000)	(\$213,700)	(\$185,000)	(\$185,000)	
Project Revenues	\$0	\$11,000	\$10,000	\$10,000	\$10,000	\$10,000	
Ending Funds Available for Capital Improvements	\$805,830	\$651,830	\$426,830	\$223,130	\$48,130	(\$126,870)	

Capital Improvement Program

Five-Year Summary

Dev. Fees - Misc Streets Fund (539)

Street Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI1236	Erbes Road Improvements	One	9	\$25,364	\$0	\$0	\$0	\$0	\$0	\$25,364	
Street Total				\$25,364	\$0	\$0	\$0	\$0	\$0	\$25,364	

Transportation/Traffic Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5172	101/23 Interchange Improvements	Two	42	\$85,606	\$100,000	\$0	\$0	\$0	\$0	\$185,606	
Transportation/Traffic Total				\$85,606	\$100,000	\$0	\$0	\$0	\$0	\$185,606	

				Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
539 - Dev. Fees - Misc Streets Total				\$110,970	\$100,000	\$0	\$0	\$0	\$0	\$210,970

Dev. Fees - Misc Streets Fund Summary							
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	
Beginning Funds Available for Capital Improvements	\$397,947	\$286,977	\$205,177	\$225,077	\$233,077	\$241,077	
Project Appropriations	(\$110,970)	(\$100,000)	\$0	\$0	\$0	\$0	
Project Revenues	\$0	\$18,200	\$19,900	\$8,000	\$8,000	\$8,000	
Ending Funds Available for Capital Improvements	\$286,977	\$205,177	\$225,077	\$233,077	\$241,077	\$249,077	

Capital Improvement Program

Five-Year Summary

Dev. Fees - Underground Fund (540)

Undergrounding Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5117	Underground Citywide w/ Development Proj FY 2015-17	Two	32	\$0	\$80,000	\$80,000	\$0	\$0	\$0	\$160,000	
CI5260	Hillcrest Drive Undergrounding - West	Two	33	96,500	0	0	0	0	0	96,500	
CI5411	Underground Citywide w/ Development Proj FY 2017-20	Two		0	0	0	85,000	85,000	83,000	253,000	
Undergrounding Total				\$96,500	\$80,000	\$80,000	\$85,000	\$85,000	\$83,000	\$509,500	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
540 - Dev. Fees - Underground Total	\$96,500	\$80,000	\$80,000	\$85,000	\$85,000	\$83,000	\$509,500

Dev. Fees - Underground Fund Summary						
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020
Beginning Funds Available for Capital Improvements	\$420,687	\$324,187	\$248,187	\$172,187	\$91,187	\$10,187
Project Appropriations	(\$96,500)	(\$80,000)	(\$80,000)	(\$85,000)	(\$85,000)	(\$83,000)
Project Revenues	\$0	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
Ending Funds Available for Capital Improvements	\$324,187	\$248,187	\$172,187	\$91,187	\$10,187	(\$68,813)

Capital Improvement Program

Five-Year Summary

Dev. Fees - Underground CW Fund (541)

Undergrounding Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI4568	Hillcrest Drive Undergrounding - East	Two	31	\$252,881	\$0	\$0	\$0	\$0	\$0	\$252,881	
CI5117	Underground Citywide w/ Development Proj FY 2015-17	Two	32	0	100,000	100,000	0	0	0	200,000	
CI5260	Hillcrest Drive Undergrounding - West	Two	33	231,200	0	0	0	0	0	231,200	
CI5411	Underground Citywide w/ Development Proj FY 2017-20	Two		0	0	0	95,000	95,000	80,000	270,000	
Undergrounding Total				\$484,081	\$100,000	\$100,000	\$95,000	\$95,000	\$80,000	\$954,081	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
541 - Dev. Fees - Underground CW Total	\$484,081	\$100,000	\$100,000	\$95,000	\$95,000	\$80,000	\$954,081

Dev. Fees - Underground CW Fund Summary							
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	
Beginning Funds Available for Capital Improvements	\$709,449	\$225,368	\$131,368	\$37,368	(\$51,632)	(\$140,632)	
Project Appropriations	(\$484,081)	(\$100,000)	(\$100,000)	(\$95,000)	(\$95,000)	(\$80,000)	
Project Revenues	\$0	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	
Ending Funds Available for Capital Improvements	\$225,368	\$131,368	\$37,368	(\$51,632)	(\$140,632)	(\$214,632)	

Capital Improvement Program

Five-Year Summary

Dev. Fees - TO Imprv Fund (543)

Street Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI1236	Erbes Road Improvements	One	9	\$872,698	\$0	\$0	\$0	\$0	\$0	\$872,698	
CI4225	Moorpark Road at Hillcrest Drive	Two		0	0	0	0	150,000	750,000	900,000	
CI4226	TO Boulevard - Moorpark Road to Duesenberg Drive	Three		0	0	0	200,000	1,300,000	0	1,500,000	
CI4233	Gainsborough Road from Camino Manzanas to Tuolumne	Three	10	0	0	23,000	57,000	0	0	80,000	
CI4247	Widen Thousand Oaks Blvd at Moorpark Road	Three		0	0	0	0	100,000	600,000	700,000	
CI4251	Widen Moorpark Rd North of Thousand Oaks Blvd.	Three		0	0	0	0	250,000	750,000	1,000,000	
CI4252	Conejo School Road/Hillcrest Drive to TO Boulevard	Two	12	0	0	200,000	115,000	0	0	315,000	
CI4257	Avenida de Las Flores -Avenida de Las Plantas to SR 23	Three		0	0	0	0	150,000	720,000	870,000	
CI4258	Hodencamp Road from Flittner Court to Wilbur Road	One		0	0	0	0	35,000	100,000	135,000	
CI5241	Los Feliz/Conejo School Road Sidewalk	Two	16	125,567	500,000	0	0	0	0	625,567	
CI5242	Westlake Blvd Median Improv	Two	17	8,636	0	0	0	0	0	8,636	
CI5301	Agoura Road/Westlake Boulevard	Three	18	0	30,000	170,000	0	0	0	200,000	
CI5302	Hampshire Road at Thousand Oaks Boulevard	Three		0	0	0	0	260,000	1,000,000	1,260,000	
CI5307	Widen Thousand Oaks Boulevard at Rancho Road	Three		0	0	0	0	200,000	1,000,000	1,200,000	
CI5310	Skyline Drive at Thousand Oaks Boulevard	Three		0	0	0	0	30,000	300,000	330,000	
CI5311	Westlake Boulevard at Thousand Oaks Boulevard	Three		0	0	0	0	50,000	250,000	300,000	
CI5337	Westlake Boulevard Sidewalk	Two	20	21,671	0	401,194	0	0	0	422,865	
CI5364	Janss Road Sidewalks and Curb Ramps	One	21	0	20,000	35,000	0	0	0	55,000	
MI2518	Thousand Oaks Boulevard Centerline Reestablishment	Two		0	0	0	190,000	110,000	0	300,000	
Street Total				\$1,028,572	\$550,000	\$829,194	\$562,000	\$2,635,000	\$5,470,000	\$11,074,766	

Stormwater Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5334	High-Maintenance Relief Drainage Improv FY 2013-15	Two	71	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000	
CI5399	High-Maintenance Relief Drainage Improv FY 2015-17	Two	73	0	30,000	150,000	0	0	0	180,000	
CI5412	High-Maintenance Relief Drainage Improv FY 2017-20	Two		0	0	0	25,000	125,000	25,000	175,000	
Stormwater Total				\$40,000	\$30,000	\$150,000	\$25,000	\$125,000	\$25,000	\$395,000	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
543 - Dev. Fees - TO Imprv Total	\$1,068,572	\$580,000	\$979,194	\$587,000	\$2,760,000	\$5,495,000	\$11,469,766

Dev. Fees - TO Imprv Fund Summary						
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020
Beginning Funds Available for Capital Improvements	\$2,464,345	\$1,395,773	\$1,040,773	\$288,579	(\$69,421)	(\$2,598,421)
Project Appropriations	(\$1,068,572)	(\$580,000)	(\$979,194)	(\$587,000)	(\$2,760,000)	(\$5,495,000)
Project Revenues	\$0	\$225,000	\$227,000	\$229,000	\$231,000	\$233,000
Ending Funds Available for Capital Improvements	\$1,395,773	\$1,040,773	\$288,579	(\$69,421)	(\$2,598,421)	(\$7,860,421)

Capital Improvement Program

Five-Year Summary

Dev. Fees - Traffic Safety Fund (551)

Transportation/Traffic Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5259	Traffic Signal Modifications and Upgrades	One	46	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	
CI5297	Lawrence Drive and Teller Road Traffic Signal Installation	One	53	50,000	0	0	0	0	0	50,000	
CI5355	Erbes Road at Sunset Hills Boulevard Traffic Signal Install	Two		0	0	0	25,000	250,000	0	275,000	
MI2033	Intersection Safety Improvements	One	58	0	25,000	25,000	100,000	50,000	50,000	250,000	
Transportation/Traffic Total				\$50,000	\$75,000	\$75,000	\$175,000	\$350,000	\$100,000	\$825,000	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
551 - Dev. Fees - Traffic Safety Total	\$50,000	\$75,000	\$75,000	\$175,000	\$350,000	\$100,000	\$825,000

Dev. Fees - Traffic Safety Fund Summary						
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020
Beginning Funds Available for Capital Improvements	\$349,777	\$299,777	\$278,277	\$257,277	\$136,777	(\$158,223)
Project Appropriations	(\$50,000)	(\$75,000)	(\$75,000)	(\$175,000)	(\$350,000)	(\$100,000)
Project Revenues	\$0	\$53,500	\$54,000	\$54,500	\$55,000	\$55,500
Ending Funds Available for Capital Improvements	\$299,777	\$278,277	\$257,277	\$136,777	(\$158,223)	(\$202,723)

Capital Improvement Program Five-Year Summary Dos Vientos Dev. Agreement Fund (561)

Street Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
MI2215	Lynn Road Soundwall Phase I	Three	27	\$199,650	\$0	\$0	\$0	\$0	\$0	\$199,650	
MI2216	Lynn Road Soundwall Ph I Construction - Holding Acct	Three	28	1,000,000	0	0	0	0	0	1,000,000	
Street Total				\$1,199,650	\$0	\$0	\$0	\$0	\$0	\$1,199,650	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
561 - Dos Vientos Dev. Agreement Total	\$1,199,650	\$0	\$0	\$0	\$0	\$0	\$1,199,650

Dos Vientos Dev. Agreement Fund Summary							
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	
Beginning Funds Available for Capital Improvements	\$1,432,418	\$232,768	\$262,768	\$291,768	\$319,768	\$346,768	
Project Appropriations	(\$1,199,650)	\$0	\$0	\$0	\$0	\$0	
Project Revenues	\$0	\$30,000	\$29,000	\$28,000	\$27,000	\$26,000	
Ending Funds Available for Capital Improvements	\$232,768	\$262,768	\$291,768	\$319,768	\$346,768	\$372,768	

Capital Improvement Program

Five-Year Summary

Water Dev Fees Fund (612)

Water Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5053	Water System Misc. Improvements FY 2015-17	Two	78	\$0	\$75,000	\$75,000	\$0	\$0	\$0	\$150,000	
CI5284	SCADA Master Plan and PLC	Two	81	0	200,000	150,000	0	0	0	350,000	
CI5285	Reservoir and Pump Site Improvements FY 2015-17	Two	82	0	100,000	100,000	0	0	0	200,000	
CI5292	La Granada Reservoir Improvements	Two	86	0	900,000	0	0	0	0	900,000	
CI5293	Grissom No. 2 Reservoir	Two		0	0	0	100,000	0	0	100,000	
CI5294	Wilder No. 1 Reservoir	Two		0	0	0	1,100,000	0	0	1,100,000	
CI5318	Reservoir Seismic Upgrades FY 2018-21	Two		0	0	0	0	1,000,000	300,000	1,300,000	
CI5335	Reservoir Mixing Improvements	Two	88	150,000	350,000	500,000	0	0	0	1,000,000	
CI5381	Wilder Zone Storage	Two	89	0	150,000	1,000,000	0	0	0	1,150,000	
CI5382	Meadows Reservoir Altitude Valve	Two	90	0	0	75,000	0	0	0	75,000	
CI5395	Conejo Valley Non-Potable Water Utilization Project	Two	93	0	200,000	500,000	0	0	0	700,000	
CI5407	Water System Misc. Improvements FY 2017-20	Two		0	0	0	75,000	75,000	75,000	225,000	
CI5408	Reservoir and Pump Site Improvements FY 2017-20	Two		0	0	0	100,000	100,000	100,000	300,000	
CI8082	La Granada Pump Station	Two	95	32,579	0	0	0	0	0	32,579	
MI2104	Conejo Valley Groundwater Supply Study	Two	96	44,979	200,000	0	0	0	0	244,979	
MI2225	Water Master Plan Update	Two	97	200,000	100,000	0	0	0	0	300,000	
Water Total				\$427,558	\$2,275,000	\$2,400,000	\$1,375,000	\$1,175,000	\$475,000	\$8,127,558	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
612 - Water Dev Fees Total	\$427,558	\$2,275,000	\$2,400,000	\$1,375,000	\$1,175,000	\$475,000	\$8,127,558

Water Dev Fees Fund Summary						
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020
Beginning Funds Available for Capital Improvements	\$5,189,000	\$4,761,442	\$2,552,442	\$213,442	(\$1,108,558)	(\$2,243,558)
Project Appropriations	(\$427,558)	(\$2,275,000)	(\$2,400,000)	(\$1,375,000)	(\$1,175,000)	(\$475,000)
Project Revenues	\$0	\$66,000	\$61,000	\$53,000	\$40,000	\$39,000
Ending Funds Available for Capital Improvements	\$4,761,442	\$2,552,442	\$213,442	(\$1,108,558)	(\$2,243,558)	(\$2,679,558)

Capital Improvement Program

Five-Year Summary

Water Cap Facilities Fund (613)

Street Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
CI1236	Erbes Road Improvements	One	9	\$27,816	\$0	\$0	\$0	\$0	\$0	\$27,816
Street Total				\$27,816	\$0	\$0	\$0	\$0	\$0	\$27,816

Water Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
CI4551	Automated Meter Reading (AMR) Program	Two	77	\$0	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$2,000,000
CI5053	Water System Misc. Improvements FY 2015-17	Two	78	0	285,000	150,000	0	0	0	435,000
CI5270	Arc-Flash Electrical Safety Improvements	One	79	125,000	0	0	0	0	0	125,000
CI5280	Freeway Reservoir Access Road	Two	80	0	0	120,000	0	0	0	120,000
CI5284	SCADA Master Plan and PLC	Two	81	0	150,000	50,000	0	0	0	200,000
CI5285	Reservoir and Pump Site Improvements FY 2015-17	Two	82	0	150,000	150,000	0	0	0	300,000
CI5286	Waterline Relocation at Wilbur Court	Two	83	176,770	0	0	0	0	0	176,770
CI5290	Tara Reservoir Improvements	Two	84	1,062,053	687,947	0	0	0	0	1,750,000
CI5291	Lang Ranch Reservoir Improvements	Two	85	80,000	0	1,375,000	0	0	0	1,455,000
CI5295	Sunset No. 2 & 3 Seismic Upgrades	Two		0	0	0	0	100,000	1,200,000	1,300,000
CI5304	Waterline Install on Hauser Circle & White Chapel	Two		0	0	0	150,000	0	0	150,000
CI5305	Waterline Looping Program FY 2015-17	Two	87	0	95,000	650,000	0	0	0	745,000
CI5382	Meadows Reservoir Altitude Valve	Two	90	0	0	125,000	0	0	0	125,000
CI5383	Pump Replacement/Upgrade	Two	91	0	150,000	150,000	0	0	0	300,000
CI5394	Install of Automated Chlorine Analyzer Testing Station	Two	92	0	100,000	350,000	0	0	0	450,000
CI5402	Grissom 1 & 2 Reservoir	Two		0	0	0	0	540,000	0	540,000
CI5406	Water Quality Improvements	Two	94	0	500,000	500,000	0	0	0	1,000,000
CI5407	Water System Misc. Improvements FY 2017-20	Two		0	0	0	150,000	150,000	150,000	450,000
CI5408	Reservoir and Pump Site Improvements FY 2017-20	Two		0	0	0	150,000	150,000	150,000	450,000
CI8082	La Granada Pump Station	Two	95	0	2,700,000	0	0	0	0	2,700,000
MI2520	North Pleasant Valley Regional Desalter	Two	98	469,969	0	250,000	5,250,000	0	0	5,969,969
Water Total				\$1,913,792	\$5,217,947	\$4,270,000	\$6,100,000	\$1,340,000	\$1,900,000	\$20,741,739

Facility Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
CI5372	Fueling Station Upgrade	Two	143	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Facility Total				\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000

				Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
613 - Water Cap Facilities Total				\$1,941,608	\$5,317,947	\$4,270,000	\$6,100,000	\$1,340,000	\$1,900,000	\$20,869,555

Water Cap Facilities Fund Summary						
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020
Beginning Funds Available for Capital Improvements	\$9,767,000	\$7,825,392	\$6,307,445	\$5,937,445	\$3,837,445	\$6,597,445
Project Appropriations	(\$1,941,608)	(\$5,317,947)	(\$4,270,000)	(\$6,100,000)	(\$1,340,000)	(\$1,900,000)
Project Revenues	\$0	\$3,800,000	\$3,900,000	\$4,000,000	\$4,100,000	\$4,200,000
Ending Funds Available for Capital Improvements	\$7,825,392	\$6,307,445	\$5,937,445	\$3,837,445	\$6,597,445	\$8,897,445

Capital Improvement Program

Five-Year Summary

Wastewater Serv. Chrg Fund (624)

Wastewater Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5187	HCTP Facilities Info. Management System Upgrades	Two	100	\$830,861	\$0	\$0	\$0	\$0	\$0	\$830,861	
CI5188	Biosolids Dewatering/Drying Improvements	Two	101	207,511	230,000	0	0	0	0	437,511	
CI5221	Wastewater Pipe & Maint. Hole Relining FY 2015-17	Two	102	0	950,000	950,000	0	0	0	1,900,000	
CI5325	HCTP - Reclaimed Water Pipeline	Two	103	0	279,659	500,000	2,500,000	0	0	3,279,659	
CI5328	Interceptor CIP Phase V - Unit Y2	Two	104	0	300,000	1,050,000	0	0	0	1,350,000	
CI5340	Network and SCADA Upgrade	Two	105	249,730	0	0	0	0	0	249,730	
CI5343	HCTP Bioreactors Optimization	Two	106	1,142,922	200,000	0	0	0	0	1,342,922	
CI5359	Hauser Circle WW Main Extension	Two	107	0	120,000	180,000	0	0	0	300,000	
CI5376	HCTP Polymer Facility	One	108	0	200,000	0	0	0	0	200,000	
CI5377	HCTP Lighting Upgrade	Two	109	0	120,000	0	0	0	0	120,000	
CI5378	HCTP Filtrate Pump Ugrades	Two	110	0	0	100,000	0	0	0	100,000	
CI5380	Lawrence Drive Lift Station Expansion	Two	111	0	35,000	95,000	0	0	0	130,000	
CI5396	Wastewater Pipe & Maint. Hole Relining FY 2017-20	Two		0	0	0	950,000	950,000	950,000	2,850,000	
CI5400	HCTP Capacity Restoration	Two	112	0	50,000	150,000	0	0	0	200,000	
CI5401	HCTP Stormwater Diversion	Two	113	0	150,000	0	0	0	0	150,000	
MI2024	Wastewater Collection System Misc. Repairs	One	114	0	250,000	250,000	250,000	250,000	250,000	1,250,000	
MI2055	HCTP - Miscellaneous Repairs	One	115	0	450,000	450,000	200,000	200,000	200,000	1,500,000	
MI2056	HCTP Equipment Replacement	Two	116	0	200,000	200,000	200,000	200,000	200,000	1,000,000	
MI2515	Unit E Interceptor	Two	117	0	400,000	0	0	0	0	400,000	
Wastewater Total				\$2,431,024	\$3,934,659	\$3,925,000	\$4,100,000	\$1,600,000	\$1,600,000	\$17,590,683	

Facility Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5372	Fueling Station Upgrade	Two	143	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000	
Facility Total				\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
624 - Wastewater Serv. Chrg Total	\$2,431,024	\$4,034,659	\$3,925,000	\$4,100,000	\$1,600,000	\$1,600,000	\$17,690,683

Wastewater Serv. Chrg Fund Summary							
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	
Beginning Funds Available for Capital Improvements	\$20,142,000	\$17,710,976	\$13,860,317	\$10,128,317	\$6,219,317	\$4,818,317	
Project Appropriations	(\$2,431,024)	(\$4,034,659)	(\$3,925,000)	(\$4,100,000)	(\$1,600,000)	(\$1,600,000)	
Project Revenues	\$0	\$184,000	\$193,000	\$191,000	\$199,000	\$201,000	
Ending Funds Available for Capital Improvements	\$17,710,976	\$13,860,317	\$10,128,317	\$6,219,317	\$4,818,317	\$3,419,317	

Capital Improvement Program

Five-Year Summary

Transportation Fund (651)

Transportation/Traffic Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5198	Thousand Oaks Transit Bus Equipment Enhancements	Two	43	\$63,353	\$150,000	\$0	\$0	\$0	\$0	\$213,353	
CI5263	Transit Technology Upgrades	Two	47	400,000	0	0	0	0	0	400,000	
CI5264	Thousand Oaks Transit Bus Purchase	Two	48	0	0	2,500,000	0	0	0	2,500,000	
CI5265	Bus Parking Canopy at MSC	Two	49	475,000	275,000	0	0	0	0	750,000	
CI5266	Citywide Bus Shelter Replacements	Three	50	512,500	0	737,500	0	0	0	1,250,000	
CI5269	Transportation Center Bus Parking	Two	51	125,000	275,000	1,975,000	0	0	0	2,375,000	
CI5271	Transportation Center CNG Fueling Station	Three	52	0	2,500,000	0	0	0	0	2,500,000	
CI5356	Bus Stop Traffic Lane Turnouts FY 2015-17	Two	56	0	100,000	100,000	0	0	0	200,000	
CI5414	Bus Stop Traffic Lane Turnouts FY 2017-20	Two		0	0	0	100,000	100,000	100,000	300,000	
MI2226	Transit Master Plan Development	One	61	200,000	30,000	0	0	0	0	230,000	
Transportation/Traffic Total				\$1,775,853	\$3,330,000	\$5,312,500	\$100,000	\$100,000	\$100,000	\$10,718,353	

Facility Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5344	Transit Center Emergency Generator	Two	141	\$60,111	\$50,000	\$0	\$0	\$0	\$0	\$110,111	
MI2523	Parking Lot Renovations as Various Facilities	Three		0	0	0	35,000	0	0	35,000	
Facility Total				\$60,111	\$50,000	\$0	\$35,000	\$0	\$0	\$145,111	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
651 - Transportation Total	\$1,835,964	\$3,380,000	\$5,312,500	\$135,000	\$100,000	\$100,000	\$10,863,464

Transportation Fund Summary							
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	
Beginning Funds Available for Capital Improvements	\$1,835,964	\$0	\$0	\$0	\$0	\$0	
Project Appropriations	(\$1,835,964)	(\$3,380,000)	(\$5,312,500)	(\$135,000)	(\$100,000)	(\$100,000)	
Project Revenues	\$0	\$3,380,000	\$5,312,500	\$135,000	\$100,000	\$100,000	
Ending Funds Available for Capital Improvements	\$0	\$0	\$0	\$0	\$0	\$0	

Capital Improvement Program

Five-Year Summary

Golf Course - Los Robles Fund (671)

Facility Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5081	Los Robles Golf Course Energy Savings Upgrades	Two	129	\$830	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,830
CI5159	Los Robles Golf Course Maintenance Facility	Two	136	1,100,000	0	0	0	0	0	0	1,100,000
CI5390	Los Robles Greens Miscellaneous Projects	Two	148	0	250,000	250,000	250,000	250,000	250,000	250,000	1,250,000
MI2519	Conejo Players Parking Lot Slurry	One	156	0	100,000	0	0	0	0	0	100,000
Facility Total				\$1,100,830	\$380,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$2,480,830

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
671 - Golf Course - Los Robles Total	\$1,100,830	\$380,000	\$250,000	\$250,000	\$250,000	\$250,000	\$2,480,830

Golf Course - Los Robles Fund Summary						
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020
Beginning Funds Available for Capital Improvements	\$1,100,830	\$0	\$0	\$0	\$0	\$0
Project Appropriations	(\$1,100,830)	(\$380,000)	(\$250,000)	(\$250,000)	(\$250,000)	(\$250,000)
Project Revenues	\$0	\$380,000	\$250,000	\$250,000	\$250,000	\$250,000
Ending Funds Available for Capital Improvements	\$0	\$0	\$0	\$0	\$0	\$0

Capital Improvement Program

Five-Year Summary

Theatre Fund (681)

Facility Projects											
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total	
CI5384	Kavli Theatre Seat Reupholster	Two		\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000	
MI2088	Kavli Auditorium Upgrades	Two	150	0	0	200,000	0	0	0	200,000	
MI2089	Kavli Box Office Upgrades	Three	151	0	55,000	0	0	0	0	55,000	
Facility Total				\$0	\$55,000	\$200,000	\$200,000	\$0	\$0	\$455,000	

	Budget to Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020	Total
681 - Theatre Total	\$0	\$55,000	\$200,000	\$200,000	\$0	\$0	\$455,000

Theatre Fund Summary						
	Budget To Date	FY 2015/2016	FY 2016/2017	FY 2017/2018	FY 2018/2019	FY 2019/2020
Beginning Funds Available for Capital Improvements	\$0	\$0	(\$55,000)	(\$255,000)	(\$455,000)	(\$455,000)
Project Appropriations	\$0	(\$55,000)	(\$200,000)	(\$200,000)	\$0	\$0
Project Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Ending Funds Available for Capital Improvements	\$0	(\$55,000)	(\$255,000)	(\$455,000)	(\$455,000)	(\$455,000)



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FISCAL POLICIES

City of Thousand Oaks

Administrative Policies and Procedures

SUBJECT: Capital Improvement Program Policy	APP NO.: 14.006 Submission Date: 7/13/05 Revision Dates: 7/16/13	AUTHORITY: City Manager Adoption/Approval Date: Revision Dates:
DEPARTMENT: <u>FIN</u>		

PURPOSE:

Capital project planning is necessary to give adequate consideration to longer-range needs and goals, evaluate funding requirements and options, and achieve consensus on the physical development of Thousand Oaks. An evaluation of alternative mechanisms helps ensure the best approach for providing use of a capital asset or facility is chosen based on the City's policies and plans. Policies and plans for acquisition, maintenance, replacement, and retirement of capital assets help ensure needed capital assets or improvements receive appropriate consideration in the budget process and that older capital assets are considered for retirement or replacement. These policies and plans are necessary to plan for large expenditures and to minimize deferred maintenance.

GENERAL POLICY:

Plans for acquiring capital assets should be part of or consistent with land use, transportation, or other long-range plans of the City. Capital projects are funded from capital improvement reserves available in a respective fund's fund balance and grant funding, as available.

As part of a long-term capital budget plan, the following should be evaluated and considered:

1. Costs, including both capital and operating costs, impact on rates and charges, and impact on costs of other government services;
2. Effects on service, including technical and financial capabilities of the entity that owns the asset, ability to control the use of the asset (including expanding or contracting the facility), ability to maintain the asset, and risk of contractual non-performance and default;
3. Management issues, including maintaining oversight of the asset and related services and operations, impact on economic growth and development, impact on service coordination, and public access to information;
4. Financial issues, including availability of cash, budgetary impacts, impact on outstanding debt, and grant eligibility;
5. Impact on government employees, customers, and taxpayers;
6. Statutory and regulatory issues, including impact on federal and state legal and regulatory requirements, and liability.

Funding for capital projects typically relates to the function the asset will perform. For example, streets and roads projects are funded primarily from Gas Tax or Developer Fees; City Hall, Library or recreation projects from the General Fund; water or wastewater projects are funded from their respective funds.

The first two years of the Capital Improvement Program (CIP) are adopted as the current capital budget. Capital improvements typically include new street improvements, construction of public facilities and major maintenance/repair projects such as street resurfacing or modifications to public facilities. The remaining three years schedule planned projects and all five years look to potential funding sources. Collectively, departments responsible for capital project planning maintain a 10-year plan of projects.

Long-Range Facilities Planning Policy Objectives

Facilities maintains a 15-year capital facilities replacement plan with the following objectives:

1. To provide facilities which are accessible, convenient, flexible and responsive to the changing needs of our customers.
2. To provide facilities which demonstrate excellence in quality and value.
3. To provide adequate, sufficient, and flexible facilities which enable City departments and staff to carry out their required functions and to effectively serve their customers in a professional manner.
4. To provide a healthy, safe, secure, productive, and equitable working environment for our employees in order to promote efficient service to our customers.
5. To pursue efficient, effective, and cost-conscious solutions for the provision of public facilities and services.
6. To maintain a strong financial position balanced with the need to serve the public effectively and promote quality of life.

The recommendations in this Long Range Facilities Plan are based on the following strategies:

1. Make the best use of available space before implementing a capital solution.
2. Reserve limited capital funds for the highest priority projects.
3. Encourage non-capital solutions.
4. Focus on customer service and convenience.
5. Invite creative use of technology and public/private partnerships, where it can improve services.

Capital Outlay/Capital Improvements vs. Maintenance Improvements Projects

In conjunction with the budgeting process, questions are often raised concerning the distinction between capital outlay and capital improvement programs versus maintenance improvement projects. The following guidelines have been developed in an attempt to clarify this issue. Despite these guidelines, there may be situations that do not fit clearly into either category. In these instances, please consult with the Finance Department before attempting to categorize the budget item or expenditure in question.

Capital Outlay

This category represents expenditures made within a department's operating budget for fixed assets. Expenditures charged to capital outlay should reflect the initial investment in a fixed asset. Items designated as capital outlay are generally of a "stand-alone" nature, moveable, and ready for immediate installation and use, as opposed to an item that will be constructed or completed over a period of time.

Most expenditures classified as capital outlay are either equipment or intangibles (software, easements). Examples include vehicles, machinery, and software systems. These capital outlay expenditures are designated through account coding into element accounts 84 for equipment and 86 for intangibles/software.

Capital Improvements

Capital improvements include major projects, infrastructure additions and improvements, land, buildings and improvements other than buildings. Expenditures charged to capital improvements should reflect either the initial investment in a fixed asset that is used in operations and has a useful life extending beyond one year or the improvement to an existing fixed asset which either lengthens the useful life of the fixed asset or increases the fixed asset's capacity to provide service.

Capital improvement expenditures are so designated through account coding into element accounts 81, 82, or 83.

Maintenance Improvements

Maintenance improvements include on-going projects or one-time projects that repair or maintain existing fixed assets. Maintenance improvements do not extend the life of a fixed asset and do not increase the fixed asset's capacity to provide service. Maintenance improvements should be budgeted for within the operating budget, except for major one-time or on-going projects that should be highlighted in the Capital Improvement Program Budget. Expenditures charged to maintenance improvements are so designated through account coding into the applicable maintenance and operations element and not in a capital element account.

Capital Outlay/Capital Improvement Account Coding

<u>Element Account</u>	<u>Title</u>
81	Land
82	Buildings
83	Improvements Other Than Buildings
84	Equipment (Over \$5,000, effective July 1, 2005)
86	Intangibles (Over \$5,000)
89	Use of Asset Replacement

It is important to note that, in addition to the purchase price of the respective categories of assets, the recorded asset cost should include transportation charges, installation costs, taxes, and any other expenditures required to place the asset in its intended state of operation.

cco:100-20

City of Thousand Oaks

Administrative Policies and Procedures

SUBJECT: Debt Policy	APP NO.: 14.007 Submission Date: 07/13/2005 Revision Dates: 01/14/2014, 08/03/2015	AUTHORITY: City Manager Adoption/Approval Date: Revision Dates:
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SECTION 1 – POLICY

This Debt Policy sets forth debt management objectives for the City and establishes general parameters for issuing and administering the City’s debt. It primarily addresses debt securities issued by the City in public or private bonds markets.

While this policy provides guidelines for general use, it allows for exceptions in extraordinary conditions. In the event there are proposed exceptions to Debt Policy guidelines when a bond issue is structured, those exceptions will be discussed in the applicable staff reports at the time the bond issue is docketed for City Council consideration.

This policy received the Association of Public Treasurers of the United States and Canada’s Debt Policy Certificate of Excellence Award in 2014. The policy should be resubmitted periodically for peer review and certification to confirm compliance with best practices and industry standards. While a certification does not serve as a substitute for adoption by City Council, it does demonstrate staff’s due diligence in the preparation and updating of the policy.

1.1. Objectives

The purpose of the policy is to assist the City in the pursuit of the following equally important objectives, while providing full and complete financial disclosure and ensuring compliance with applicable state and federal laws:

- Minimize debt service and issuance costs;
- Maintain access to cost-effective borrowing;
- Achieve the highest possible credit rating;
- Achieve full and timely repayment of debt.

1.2. Budget Integration

A bond issue can be utilized to finance a capital project. Bond proceeds are not to be used to fund operating expenses. The decision to incur new indebtedness should be integrated with the City Council adopted biennial Operating Budget and Capital Improvement Program Budget. The annual debt service payments shall be included in the Operating Budget.

1.3. Financing Priorities

The Finance Director shall be responsible for analyzing a financing proposal to determine if it is beneficial to the City and conforms to the City’s long-term financial planning objectives.

An analysis of proposed debt may include:

- Confirmation that the capital project is eligible for bond financing;
- Review of all available financing instruments for the project and determination of the most cost effective option;
- Total cost of the capital project including its design, construction cost, cost of furnishings, fixtures and equipment;
- Source of revenue to fund the annual debt service;
- Analysis of the municipal bond market, including economic and interest rate trends;

- Alternative bond structures;
- Cost analysis of bond insurance;
- Timing of when the City should enter the bond market.

1.4. Former Redevelopment Agency Debt Obligations

Due to changes in the law affecting California redevelopment agencies with the passage of AB X1 26 (as subsequently amended by Assembly Bill 1484), the Thousand Oaks Redevelopment Agency was dissolved as of February 1, 2012, and its operations substantially eliminated except for the continuation of certain enforceable obligations to be administered by the City of Thousand Oaks as successor agency. The terms of AB X1 26 and subsequent legislation require successor agencies to administer the outstanding bond obligations including debt service, reserve set-asides, and any other obligations required under the bond indentures, and provide limited opportunities to refinance outstanding bonds.

1.5. Biennial Review

Recognizing that cost-effective access to the capital market depends on prudent management of the City's debt program, a biennial review of the debt policy should be performed. The debt policy will be included in the fiscal policy section of the biennial Operating Budget adopted by City Council. Any substantive changes to the policy shall be brought to City Council for consideration and approval.

SECTION 2 – METHODS OF FINANCING

The Finance Director will investigate all possible project financing alternatives including, but not limited to, bonds, loans, state bond pools, and grants. The City has also implemented an impact fee program whereby new development pays its fair share for the increased capital and operating costs that result from new construction. Although impact fee payments may be restricted to specific projects or types of projects, the use of these payments can be an important source of financing for certain capital projects.

2.1. Cash Funding

The City funds a significant portion of capital improvements on a "pay-as-you-go" basis. As part of a "pay as you go" strategy, the City will first look for grant funding for capital projects.

2.2. Interfund Borrowing

The City may borrow internally from other funds with surplus cash in lieu of issuing bonded debt. Purposes, warranting the use of this type of borrowing could include short-term cash flow imbalances due to grant terms, interim financing pending the issuance of bonds, or long-term financing in lieu of bonds for principal amounts of under \$10 million. The City funds from which the money is borrowed shall be repaid with interest based upon the earning rate of the City's investment pool. The Finance Director shall also exercise due diligence to ensure that it is financially prudent for the Fund making the loan.

Interfund loans will be evaluated on a case by case basis. Any borrowing between two City funds which exceeds 24 months requires a repayment schedule approved by City Council. The purpose of interfund borrowing is to finance high priority needs and to reduce costs of interest, debt issuance and/or administration.

2.3. Bank Loans/Lines of Credit

Although the City does not typically utilize lines of credit for the financing of capital projects, financial institution credit is an option for municipal issuers and may be evaluated as a financing option.

2.4. Other Loans

The City will evaluate other loan programs, including but not limited to State loans such as the Water Resources Control Board's revolving fund loans for the construction of water and wastewater infrastructure projects.

2.5. Bond Financing

The City may issue any bonds which are allowed under federal and state law including but not limited to general obligation bonds, certificates of participation, revenue bonds, assessment district bonds, and special tax bonds.

While conduit financings do not constitute a general obligation of the issuer, the same level of due diligence prior to bond issuance is required. The City will consider requests for special district formation on a case by case basis. Special tax bonds issued on behalf of Community Facilities Districts are subject to additional policy provisions as set forth in City Council Resolution 2009-103.

Although short-term borrowing has not been part of the City's past practice, notes are common in the municipal market and may be issued by the City.

2.6. Joint Powers Authority (JPA)

In addition to some of the long and short term financing instruments described in Sections 2.1 through 2.5, the City may also consider joint arrangements with other governmental agencies when a project serves the public interest beyond City boundaries.

SECTION 3 - FINANCING TEAM – ROLES AND SELECTION PROCESS

3.1. Financing Team Definitions and Roles

The Financing Team is the working group of City staff and outside consultants necessary to complete a debt issuance including but not limited to bond counsel, disclosure counsel, underwriter, financial advisor, trustee, pricing consultant and/or arbitrage analyst.

Typically, the Finance Director, the Debt and Investment Analyst, the City Attorney, the City Manager, and appropriate Department Head(s) form the City staff portion of the Financing Team. Other staff members or designees may be appointed to the Financing Team.

3.2. Consultant Selection

The City will consider the professional qualifications and experience of consultants as it relates to the particular bond issue or other financing under consideration. In certain instances, the City will conduct a request for proposal/qualification process to select such consultants. Other professionals may be selected by the Finance Director on an as-needed basis.

If the City determines from the initial analysis phase that a negotiated sale (Section 5.1) is the best method of sale for an issue, the Finance Director shall select an underwriter and a separate financial advisor.

SECTION 4 –STRUCTURE AND TERM

4.1. Term of Debt

Debt will be structured for the shortest period possible, consistent with a fair allocation of costs to current and future users. The standard term of long-term debt borrowing is typically 15-30 years.

Consistent with its philosophy of keeping its capital facilities and infrastructure systems in good condition and maximizing a capital asset's useful life, the City will make every effort to set aside sufficient current revenues to finance ongoing maintenance needs and to provide reserves for periodic replacement and renewal. Generally, no debt will be issued for periods exceeding the useful life or average useful lives of projects to be financed.

4.2. Debt Repayment Structure

In structuring a bond issue, the City will manage the amortization of the debt and, to the extent possible, match its cash flow to the anticipated debt service payments. In addition, the City will seek to structure debt with aggregate level debt service payments over the life of the debt. Structures with unlevel debt service will be considered when one or more of the following exist:

- Natural disasters or extraordinary unanticipated external factors make payments on the debt in the early years prohibitive;

- Such structuring is beneficial to the City's aggregate overall debt payment schedule;
- Such structuring will allow debt service to more closely match project revenues during the early years of the project's operation.

4.3. Bond Maturity Options

For each issuance, the City will select serial bonds or term bonds, or both. On the occasions where circumstances warrant, capital appreciation bonds ("CABs") may be used. The decision to use term, serial or CABs is typically driven by market conditions.

4.4. Interest Rate Structure

The City currently issues securities on a fixed interest rate basis only. Fixed rate securities ensure budget certainty through the life of the issue and avoid the volatility of variable rates.

4.5. Credit Enhancement

Credit enhancement may be used to improve or establish a credit rating on a City debt obligation. Types of credit enhancement include letters of credit, bond insurance and surety policies. The Finance Director will recommend the use of a credit enhancement if it reduces the overall cost of the proposed financing or if the use of such credit enhancement furthers the City's overall financial objectives.

4.6. Debt Service Reserve Fund

Debt service reserve funds are held by the Trustee to make principal and interest payments to bondholders in the event that pledged revenues are insufficient to do so. The City will fund debt service reserve funds when it is in the City's overall best financial interest.

The size of the reserve fund is generally the lesser of 1) 10% of par, 2) 125% of average annual debt service and 3) 100% of maximum annual debt service.

In lieu of holding a cash funded reserve, the City may substitute a surety bond or other credit instrument in its place. The decision to cash fund a reserve fund rather than to use a credit facility is dependent upon the cost of the credit instrument and the investment opportunities. Additionally, the City may decide not to utilize a reserve fund if the Finance Director, in consultation with the underwriter and financial advisor, determines there would be no adverse impact to the City's credit rating or interest rates.

4.7. Call Options/Redemption Provisions

A call option or optional redemption provision gives the City the right to prepay or retire debt prior to its stated maturity date. This option may permit the City to achieve interest savings in the future through the refunding of the bonds. Often the City will pay a higher interest rate as compensation to the buyer for the risk of having the bond called in the future. In addition, if a bond is called, the holder may be entitled to a premium payment ("call premium"). Because the cost of call options can vary depending on market conditions, an evaluation of factors will be conducted in connection with each issuance. The Finance Director shall evaluate and recommend the use of a call option on a case by case basis.

4.8. Debt Limits

California Government Code Section 43605 states the City shall not incur bonded indebtedness payable from the proceeds of property tax which exceeds 15 percent of the assessed value of all real and personal property of the City. This provision, however, was enacted when assessed valuation was based upon 25 percent of market value. Effective with the 1981-82 fiscal year, each parcel is now assessed at 100 percent of market value (as of the most recent change in ownership for that parcel). In order to reflect the intent of the debt limit stipulation in Section 43605, the 15 percent has been adjusted to one-fourth of that level, or 3.75 percent, of the assessed value of all real and personal property of the City.

The cumulative annual debt service of all bond issues supported by the General Fund is restricted to no more than five percent of annual General Fund Revenue.

Bond issues supported by Enterprise Funds should maintain a minimum ratio of net operating income to annual debt service that the Finance Director concludes is beneficial to the City. Typically, the higher the ratio the better the rating and the lower the interest rate paid by the City.

4.9. Derivatives

Derivative products may have application to certain City borrowing programs. In certain circumstances these products can reduce borrowing costs and assist in managing interest rate risk. However, these products carry with them certain risks not faced in standard debt instruments. The Finance Director shall evaluate the use of derivative products on a case-by-case basis to determine whether the potential benefits are sufficient to offset any potential costs.

4.10. Refundings

The City shall refinance debt to achieve savings as market opportunities arise. The Finance Director shall remain cognizant of fluctuations in interest rates for the purpose of identifying refunding opportunities and prepare a present value analysis identifying the economic effects of a refunding to determine the value of refunding.

Refundings may be undertaken in order to:

- Take advantage of lower interest rates and achieve debt service costs savings;
- Eliminate restrictive or burdensome bond covenants;
- Restructure debt to either lengthen the duration of debt or free up reserve funds.

Generally, the City shall strive to achieve a minimum of three percent net present value savings for a current refunding and a minimum of five percent net present value savings for an advance refunding. Upon the advice of the Finance Director and with the assistance of the financial advisor and bond counsel, the City will consider undertaking refundings for other than economic purposes upon a finding that such a restructuring is in the City's overall best financial interest.

SECTION 5 – METHOD OF ISSUANCE AND SALE

5.1. Method of Sale

Debt issues are sold to a single underwriter or to an underwriting syndicate, either through a competitive sale or a negotiated sale. A negotiated sale may involve the sale of securities to investors through an underwriter or the private placement of the securities with a financial institution or other sophisticated investor. The selected method of sale will be that which is most beneficial to the City in terms of lowest net interest rate, most favorable terms in financial structure, and market conditions.

The City will use competitive sales as the primary means of selling bonds. The City, however, reserves the option of pursuing a negotiated sale if there is evidence of volatile market conditions, complex security features, or other overriding factors. If the negotiated sale option is utilized, the Finance Director, with the approval of City Council, will negotiate the best possible interest rates for the City. The overall objective is to obtain the lowest possible interest cost and provide pricing transparency.

5.2. Initial Disclosure Requirements

The City acknowledges its disclosure responsibilities. Under the guidance of Disclosure Counsel, the City will distribute or cause an underwriter to distribute its Preliminary Official Statement and final Official Statement (neither is typically required in a private placement, although in some cases a "private placement memorandum" may be required by the investor).

The Financing Team shall be responsible for soliciting "material" information (as defined in Securities and Exchange Commission Rule 10b-5) from City departments and identifying contributors who may have information necessary to prepare portions of the Official Statement or who should review portions of the Official Statement. In doing so, the Financing Team shall confirm that the Official Statement accurately states all "material" information relating to the decision to buy or sell the subject bonds and that all information in the Official Statement has been critically reviewed by an appropriate person.

In connection with an initial offering of securities, the City and other members of the Financing Team will:

- Identify material information that should be disclosed in the Official Statement;
- Identify other persons that may have material information (contributors);
- Review and approve the Official Statement;
- Ensure the City's compliance, and that of its related entities, with federal and state securities laws.

The City's Debt and Investment Analyst shall contact the individuals and departments identified as contributors as soon as possible in order to provide adequate time for them to perform their assigned tasks. Contributors shall assist in reviewing and preparing the Official Statement using his or her knowledge of the City and, if appropriate, by discussing the Official Statement with other members of the contributor's department to ensure accuracy.

The Finance Director shall review the Official Statement, identify any material differences in the presentation of financial information from the financial statements and ensure there are no misstatements or omissions of material information in any sections that contain information prepared by the Finance Department or of relevance to the finances of the City.

The City Attorney (or designee) shall review the Official Statement descriptions of (i) any material current, pending or threatened litigation, (ii) any material settlements or court orders and (iii) any other legal issues that are material information for purposes of the Official Statement.

Following receipt of the Official Statement from the Financing Team, the Disclosure Review Group (described in Section 7.5) shall critically evaluate the Official Statement for accuracy and compliance with federal and state securities laws, and shall, if appropriate, ask questions of the Financing Team and of any contributor or other person who reviewed or drafted any section of the Official Statement. The Disclosure Review Group may instruct the Financing Team to solicit information or review from additional contributors before approving the Official Statement. Once the Disclosure Review Group has completed its evaluation and the Financing Team has responded appropriately, the Official Statement must be presented to the City Council for approval.

The approval of an Official Statement shall be placed on the Department Reports portion of the City Council agenda and shall not be considered as a Consent Calendar item. The staff report will summarize the City Council's responsibilities with respect to the Official Statement and provide the City Council the opportunity to review a substantially final Official Statement. The City Council shall undertake such review as deemed necessary by the City Council to fulfill the City Council's securities law responsibilities.¹

For any privately placed debt with no Official Statement, the Disclosure Review Group must be provided with the final staff report describing the issue and such other documents the Disclosure Review Group may request before the transaction is approved by the City Council.

¹ The Securities and Exchange Commission (the "SEC"), the agency with regulatory authority over the City's compliance with the federal securities laws, has issued guidance as to the duties of the City Council with respect to its approval of the POS. In its "Report of Investigation in the Matter of County of Orange, California as it Relates to the Conduct of the Members of the Board of Supervisors" (Release No. 36761 / January 24, 1996) (the "Release"), the SEC stated that, if a member of the City Council has knowledge of any facts or circumstances that an investor would want to know about prior to investing in the bonds, whether relating to their repayment, tax-exempt status, undisclosed conflicts of interest with interested parties, or otherwise, he or she should endeavor to discover whether such facts are adequately disclosed in the Official Statement. In the Release, the SEC stated that the steps that a member of the City Council could take include becoming familiar with the POS and questioning staff and consultants about the disclosure of such facts.

SECTION 6 – CREDITWORTHINESS OBJECTIVES

Ratings are a reflection of the general fiscal soundness of the City and the capabilities of its management. Typically, the higher the credit ratings are, the lower the interest cost is on the City's debt issues. To enhance creditworthiness, the City is committed to prudent financial management, systematic capital planning, and long-term financial planning. The City recognizes that external economic, natural, or other events may, from time to time, affect the creditworthiness of its debt.

The most familiar nationally recognized bond rating agencies are Standard and Poor's, Moody's Investors Service, and Fitch Ratings. When issuing a credit rating, rating agencies consider various factors including but not limited to:

- City's fiscal status;
- City's general management capabilities;
- Economic conditions that may impact the stability and reliability of debt repayment sources;
- City's general reserve levels;
- City's debt history and current debt structure;
- Project being financed;
- Covenants and conditions in the governing legal documents.

6.1. Bond Ratings

The Financing Team will assess whether a credit rating should be obtained for an issuance. The City typically seeks a rating from at least one nationally recognized rating agency on new and refunded issues being sold in the public market. The Finance Director, working with the Financing Team, shall be responsible for determining which of the major rating agencies the City shall request provide a rating. When applying for a rating on an issue, the City shall prepare a formal presentation of the City's finances and developments within the City which will be reviewed by the Disclosure Review Group (Section 5.2) before its presentation to a rating agency.

6.2. Rating Agency Communications

The Finance Director is responsible for maintaining relationships with the rating agencies that assign ratings to the City's various debt obligations. This effort shall include providing the rating agencies with the City's financial statements, if applicable, as well as any additional information requested.

SECTION 7 - POST ISSUANCE ADMINISTRATION

7.1. Investment of Proceeds

The Finance Director shall invest bond proceeds and reserve funds in accordance with each issue's indenture or trust agreement, utilizing competitive bidding when possible. All investments will be made in compliance with the City's Investment Policy objectives of safety, liquidity and then yield.

Unexpended bond proceeds shall be held by the bank trustee. The trustee will be responsible for recording all investments and transactions relating to the proceeds and providing monthly statements regarding the investments and transactions.

7.2. Use of Bond Proceeds

The Finance Director is responsible for ensuring bond proceeds are spent for the intended purposes identified in the bond documents and that the proceeds are spent in the time frames identified in the tax certificate prepared by the City's bond counsel.

7.3. Arbitrage Compliance

The City shall follow a policy of full compliance with all the arbitrage and rebate requirements of the federal tax code and Internal Revenue Service regulations. The City shall engage qualified third parties for the preparation of arbitrage and rebate calculations. All necessary rebates will be filed and paid when due.

7.4. Ongoing Disclosure

The City shall comply with the requirements of the Continuing Disclosure Certificate(s) entered into at the time of each bond issue. The Finance Director shall be responsible for providing ongoing disclosure information to the Municipal Securities Rulemaking Board's (MSRB's) Electronic Municipal Market Access (EMMA) system, the central depository designated by the Securities and Exchange Commission for ongoing disclosure by municipal issuers.

The Debt and Investment Analyst will prepare the annual disclosure reports in accordance with the Continuing Disclosure Certificates. The Debt and Investment Analyst will identify material information that should be disclosed and identify other persons that may have knowledge of material information. Once the annual disclosure reports are in final draft form, the Debt and Investment Analyst will submit them for review by the Disclosure Review Group described in Section 7.5 of this policy.

In addition to annual reports, Securities and Exchange Commission Rule 15c2-12(b)(5)(i)(C) obligates the City to disclose, in a timely manner to the MSRB, notice of certain specified events with respect to the City's securities, including the following:

- A. Principal and interest payment delinquencies;
- B. Non-payment related defaults;
- C. Unscheduled draws on debt service reserves reflecting financial difficulties;
- D. Unscheduled draws on credit enhancements reflecting financial difficulties;
- E. Substitution of credit or liquidity providers, or their failure to perform;
- F. Adverse tax opinions or event affecting tax-exempt status of security;
- G. Modifications to rights of securities holders, if material;
- H. Bond calls, if material, or tender offers;
- I. Defeasances;
- J. Release, substitution, or sale of property securing repayment of the securities, if material;
- K. Rating changes;
- L. Bankruptcy, insolvency, receivership of an obligated person;
- M. Consummation of a merger, consolidation, or acquisition or sale of substantially all of the assets of an obligated party (other than in the ordinary course of business), the entry into a definitive agreement to undertake such an action, or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material;
- N. Change of fiscal agent or trustee;
- O. Failure to provide annual financial information or event notification as required.

The Debt and Investment Analyst, with Finance Director approval, may file notice with the MSRB of specified events listed in the Continuing Disclosure Certificates without prior review and approval of the Disclosure Review Group if the City is contractually obligated to file and the Disclosure Document contains no discretionary content.

If any member of the Disclosure Review Group concludes that an event may have occurred, the Finance Director shall be contacted and the Debt and Investment Analyst shall notify the Disclosure Review Group to discuss the potential event.

7.5. Disclosure Review Group

The City has established a Disclosure Review Group to ensure the accuracy of its disclosure information and the City's compliance with all applicable federal and state securities laws. The Disclosure Review Group shall review and approve, to the best of its ability, the City's disclosure documents listed below.

Members - The members of the group shall include the following:

- Finance Director/Treasurer;
- City Attorney or designee;
- City Manager or designee;
- Department Heads (applicable to specific issue);
- Budget Officer;
- Accounting Manager/Senior Accountants;
- Debt and Investment Analyst.

The Disclosure Review Group is an internal working group of City staff and not a decision-making or advisory body subject to the provisions of the Ralph M. Brown Act (Government Code Sections 54950 et seq.).

Meetings - The Disclosure Review Group shall meet as often as necessary to fulfill its obligations, but not less than once per calendar year. The Debt and Investment Analyst shall be responsible for convening meetings of the Disclosure Review Group, although any member of the Disclosure Review Group may instruct the Debt and Investment Analyst to convene a meeting.

Review and Approval - The Disclosure Review Group shall critically evaluate a disclosure document for accuracy and compliance with federal and state securities laws, and shall, if appropriate, ask questions. The Disclosure Review Group may send the Disclosure Document back for revisions.

Disclosure Documents - Disclosure documents shall include, but are not limited to, the following:

- A. Preliminary and final official statements;
- B. Private placement memoranda and remarketing memoranda;
- C. Any filing made by the City with the MSRB, whether made pursuant to a continuing disclosure undertaking to which the City is a party or made voluntarily;
- D. Rating agency presentations, and other communications, reasonably likely, in the determination of the Disclosure Review Group to reach investors or the securities market;
- E. Offering documents prepared by related entities if such documents are subject to the approval of the City Council;
- F. Management's discussion and analysis and transmittal letter portions of the City's audited financial statement;
- G. Press releases to the extent that such releases are intended as communication to the financial markets.

Any person preparing a document for release to the public that may be considered a Disclosure Document shall notify the Finance Director of such information and its proposed or mandatory dissemination date. If the document is not on the list of Disclosure Documents and the Finance Director determines it is intended as communication to the financial markets, the Debt and Investment Analyst shall inform the Disclosure Review Group. Disclosure Counsel may be consulted for advice.

Training - The Debt and Investment Analyst shall arrange for periodic disclosure training sessions for the Disclosure Review Group. Such training sessions shall include the City's disclosure obligations under applicable federal and state laws and the disclosure responsibilities and potential liabilities of members of City staff and members of the City Council. Such training sessions may be conducted using a recorded presentation. City Councilmembers, at a minimum, will be informed of the disclosure responsibilities at his or her new member orientation and prior to approving a bond issue.

7.6. Compliance with Other Bond Covenants

In addition to financial disclosure and arbitrage, the City is also responsible for verifying compliance with all undertakings, covenants, and agreements of each bond issuance on an ongoing basis. This typically includes ensuring:

- Annual appropriation of revenues to meet debt service payments;
- Taxes/fees are levied and collected where applicable;
- Timely transfer of debt service payments to the trustee;
- Compliance with insurance requirements;
- Compliance with rate covenants.

The City shall comply with all covenants and conditions contained in governing law and any legal documents entered into at the time of the bond offering. The Debt and Investment Analyst will coordinate verification and monitoring of covenant compliance.

7.7. Retention

A copy of all relevant documents and records will be maintained by the Finance Department for the term of the bonds (including refunding bonds, if any) plus ten years. Relevant documents and records will include sufficient documentation to support the requirements relating to the tax-exempt status, including the following:

- Bond transcripts, official statement and other offering documents.
- All documents relating to capital expenditures financed by bond proceeds. Such documents will include construction contracts, purchase orders, invoices and payment records. Such documents will include documents relating to costs reimbursed with bond proceeds.
- Records will be maintained identifying the assets or portion of assets that are financed with bond proceeds.
- All contracts and arrangements involving private use of the bond financed assets.
- All reports relating to the allocation of bond proceeds and private use of bond financed assets.
- All records of investments, investment agreements, arbitrage reports, return filings with the IRS and underlying documents, trustee statements, rating correspondence, and continuing disclosure.

7.8. Investor Relations

While the City shall post its annual financial report as well as other financial reports on the City's website, this information is intended for the citizens of Thousand Oaks. Information with the intention of reaching the investing public, including bondholders, rating analysts, investment advisors, or any other members of the investment community shall be filed on the EMMA system.

7.9. Additional Requirements for Financial Statements

It is the City's policy to hire an auditing firm that has the technical skills and resources to properly perform an annual audit of the City's financial statements. More specifically, the firm shall be a recognized expert in the accounting rules applicable to the City and shall have the resources necessary to review the City's financial statements on a timely basis.

APPENDIX A – GLOSSARY AND MUNICIPAL SECURITIES TERMINOLGY

Ad Valorem Tax: A tax calculated “according to the value” of property. Such a tax is based on the assessed valuation of real property and a valuation of tangible personal property.

Advance Refunding: Refunding bonds that are issued more than 90 days prior to the date upon which the refunded bonds will be redeemed. Proceeds of the advance refunding bonds are placed into an escrow account with a fiduciary and used to pay interest and principal on the refunded bonds and then used to redeem the refunded bonds at their maturity or call date.

Arbitrage: The gain that may be obtained by borrowing funds at a lower (often tax-exempt) rate and investing the proceeds at higher (often taxable) rates. The ability to earn arbitrage by issuing tax-exempt securities has been severely curtailed by the Tax Reform Act of 1986, as amended.

Assessed Valuation: The appraised worth of property as set by a taxing authority through assessments for purposes of ad valorem taxation.

Assessment District Bonds: Bonds issued for public improvements benefiting property within assessment districts created pursuant to the Improvement Act of 1911 and the Municipal Improvement Act of 1913.

Bond: A security that represents an obligation to pay a specified amount of money on a specific date in the future, typically with periodic interest payments.

Bond Anticipation Notes (BANS): Short-term notes issued usually for capital projects and paid from the proceeds of the issuance of long-term bonds. Provide interim financing in anticipation of bond issuance.

Bond Counsel: An attorney retained by the issuer to give a legal opinion concerning the validity of securities. The bond counsel's opinion usually addresses the subject of tax exemption. Bond counsel may prepare or review and advise the issuer regarding authorizing resolutions, trust indentures and litigation.

Bond Insurance: A type of credit enhancement whereby an insurance company indemnifies an investor against default by the issuer. In the event of failure by the issuer to pay principal and interest in full and on time, investors may call upon the insurance company to do so. Once issued, the municipal bond insurance policy is generally irrevocable. The insurance company receives its premium when the policy is issued.

Bond Resolution: Resolution adopted by the City Council authorizing the issuance of bonds, approving the Notice of Sale and the Official Statement.

Book-Entry: Bonds that are issued in fully registered form but without certificates of ownership.

Call Option: The right to redeem a bond prior to its stated maturity, either on a given date or continuously. The call option is also referred to as the optional redemption provision. Often a "call premium" is added to the call option as compensation to the holders of the earliest bonds called.

Capital Appreciation Bond: A municipal security on which the investment return on an initial principal amount is reinvested at a stated compounded rate until maturity, at which time the investor receives a single payment representing both the initial principal amount and the total investment return.

CAFR: The City's Comprehensive Annual Financial Report.

Certificates of Participation: A financial instrument representing a proportionate interest in payments such as lease payments by one party (such as a city acting as a lessee) to another party (often a trustee).

Commercial Paper: Short-term debt instrument. The debt is usually issued at a discount, reflecting prevailing market interest rates.

Competitive Sale: A sale of bonds in which an underwriter or syndicate of underwriters submit sealed bids to purchase the bonds. Bids are awarded on a true interest cost basis ("TIC"), providing that other bidding requirements are satisfied. Competitive sales are recommended for simple financings with a strong underlying credit rating. This type of sale is in contrast to a Negotiated Sale.

Conduit Financing: The issuance of securities by a governmental entity to finance a project that will primarily benefit a third party. The security for this type of financing is the credit of the third party. Usually such securities do not constitute general obligations of the issuer since the private entity is liable for generating the pledged revenues for repayment. Industrial development bonds are a common type of conduit refinancing.

Continuing Disclosure: The requirement by the Securities and Exchange Commission for most issuers of municipal debt to provide current financial information to the Municipal Securities Rulemaking Board for access by the general marketplace.

Coupon Rate: The interest rate on specific maturities of a bond issue. While the term “coupon” is derived from the days when virtually all municipal bonds were in bearer form with coupons attached, the term is still frequently used to refer to the interest rate on different maturities of bonds in registered form.

Credit Rating Agency: A company that rates the relative credit quality of a bond issue and assigns a letter rating. These rating agencies include Moody’s Investors Service, Standard & Poor’s, and Fitch Ratings.

Current Refunding: Refunding bonds are issued 90 days or less before the date upon which the refunded bonds will be redeemed.

CUSIP Number: The term CUSIP is an acronym for the Committee on Uniform Securities Identification Procedures. An identification number is assigned to each maturity of an issue. The CUSIP numbers are intended to help facilitate the identification and clearance of municipal securities.

Debt Limit: The maximum amount of debt that is legally permitted by a jurisdiction’s charter, constitution, or statutes.

Debt Service: The amount necessary to pay principal and interest requirements on outstanding bonds for a given year or series of years.

Default: The failure to pay principal or interest in full or on time and, in some cases, the failure to comply with non-payment obligations after notice and the opportunity to cure.

Defeasance: Providing for the payment of principal, premium (if any) and interest on debt through the call date or scheduled principal maturity in accordance with the terms of the debt. A legal defeasance usually involves establishing an irrevocable escrow funded with only cash and U.S. Government obligations.

Depository Trust Company (DTC): A limited purpose trust company organized under the New York Banking Law. The DTC facilitates the settlement of transactions in municipal securities.

Derivative: A financial instrument which derives its own value from the value of another instrument, usually an underlying asset such as a stock, bond, or an underlying reference such as an interest rate index.

Disclosure Counsel: An attorney retained to provide advice on issuer disclosure obligations, to prepare the official statement and to prepare the continuing disclosure undertaking.

Discount: The difference between a bond’s par value and the price for which it is sold when the latter is less than par.

Enterprise Activity: A revenue generating project or business. The project often provides funds necessary to pay debt service on securities issued to finance the facility. Common examples include water and sewer treatment facilities and utility facilities.

Financial Advisor: A consultant who provides the issuer with advice on the structure of the bond issue, timing, terms and related matters for a new bond issue.

Financing Team: The working group of City staff and outside consultants necessary to complete a debt issuance.

General Obligation Bond: A bond secured by an unlimited property tax pledge. Requires a two-thirds vote by the electorate. GO bonds usually achieve lower rates of interest than other financing instruments since they are considered to be a lower risk.

Indenture: A contract between the issuer and the trustee stipulating the characteristics of the financial instrument, the issuer's obligation to pay debt service, and the remedies available to the trustee in the event of default.

Industrial Development Bonds: Securities issued to finance the construction or purchase of industrial, commercial or manufacturing facilities to be purchased by or leased to a private user. These securities are backed by the credit of the private user and generally are not considered liabilities of the governmental issuer.

Issuance Costs: The costs incurred by the bond issuer during the planning and sale of securities. These costs include but are not limited to financial advisory, bond counsel, disclosure counsel, printing, advertising costs, rating agencies fees, and other expenses incurred in the marketing of an issue.

Lease: An obligation wherein a lessee agrees to make payments to a lesser in exchange for the use of certain property. The term may refer to a capital lease or to an operating lease.

Lease Revenue Bonds: Bonds that are secured by an obligation of one party to make annual lease payments to another.

Letter of Credit: An unconditional pledge of the bank's credit which is used to guarantee payment of principal and interest on debt in the event insufficient funds are available to meet a debt service obligation. Letters of credit are most often employed when the stated interest on the City's securities is variable.

Line of Credit: A contract with a financial institution, usually a bank, that establishes a maximum loan balance that the bank will permit the borrower to maintain. The borrower can draw down on the line at any time, as long as the maximum set in the agreement is not exceeded.

Mortgage Revenue Bonds: Bonds issued for the purpose of providing single-family mortgage financing or acquisition and construction funds for multi-family housing projects. The bonds are secured by the mortgage repayments and project revenue. See Conduit Financing.

Municipal Securities Rulemaking Board (MSRB): A self-regulating organization established on September 5, 1975 upon the appointment of a 15-member board by the Securities and Exchange Agreement. The MSRB, comprised of representatives from investment banking firms, dealer bank representatives, and public representatives, is entrusted with the responsibility of writing rules of conduct for the municipal securities market.

Negotiated Sale: A sale of securities in which the terms of the sale are determined through negotiation between the issuer and the purchaser, typically an underwriter, without competitive bidding. The negotiated sales process provides control over the financing structure and issuance timing. Negotiated sales are recommended for unusual financing terms, periods of market volatility and weaker credit quality. A thorough evaluation of market conditions will be performed to ensure reasonable final pricing and underwriting spread.

Net Interest Cost (NIC): A method of computing the interest expense to the issuer of bonds, which may serve as the basis of award in a competitive sale of a new issue of municipal securities. NIC takes into account any premium or discount applicable to the issue, as well as the dollar amount of coupon interest payable over the life of the issue. NIC does not take into account the time value of money (as would be done in other calculation methods, such as the "true interest cost" (TIC) method). The term "net interest cost" refers to the overall rate of interest to be paid by the issuer over the life of the bonds.

Official Statement (Prospectus): A document published by the issuer in connection with a primary offering of securities that discloses material information on a new security issue including the purposes of the issue, how the securities will be repaid, and the financial, economic and social characteristics of the security for the bonds. Investors may use this information to evaluate the credit quality of the securities.

Original Issue Discount Bonds: Bonds sold at a substantial discount from their par value at the time of the original sale.

Par Value: The face value or principal amount of a security.

Pension Obligation Bonds (POBs): Financing instruments used to pay some or all of the unfunded pension liability of a pension plan. POBs are issued as taxable instruments over a 30-40 year term or by matching the term with the amortization period of the outstanding unfunded actuarial accrued liability.

Preliminary Official Statement: A version of the Official Statement prepared by or for an issuer of municipal securities for potential customers prior to the availability of the final Official Statement. Under SEC Rule 15c2-12, the difference between a Preliminary Official Statement and a final Official Statement is that the final Official Statement includes "pricing information," i.e., offering price(s), interest rate(s), selling compensation, aggregate principal amount, principal amount per maturity, delivery dates, any other terms or provisions required by an issuer of such securities to be specified in a competitive bid, ratings, other terms of the securities depending on such matters, and the identity of the underwriter(s).

Premium: The excess of the price at which a bond is sold over its face value.

Present Value: The value of a future amount or stream of revenues or expenditures.

Pricing Consultant: The Pricing Consultant provides a fairness letter to the City or its agent regarding the pricing of a new issue of municipal securities.

Private Activity Bonds: A bond where bond proceeds are used for private purposes. If deemed a private activity bond, the interest is not tax exempt unless the use of the proceeds meets certain requirements of the Internal Revenue Code.

Private Placement: A bond issue that is structured specifically for one purchaser. Private placements are typically carried out when extraneous circumstances preclude public offerings. A private placement is considered to be a negotiated sale.

Refunding: A procedure whereby an issuer refinances an outstanding debt issue by issuing a new debt issue.

Related Entities: Those independent agencies, joint power authorities, special districts, component units, or other entities created by the City Council or by State law for which the City Council serves as the governing or legislative body in his or her official capacity, or for which the City has agreed to provide initial or continuing disclosure in connections with the issuance of securities.

Rule 10b5: Rule adopted by the Securities and Exchange Commission that requires the disclosure of all material facts and prohibits the omission of facts necessary to make statements not misleading.

Rule 15c2-12: Rule adopted by the Securities and Exchange Commission setting forth certain obligations of (i) underwriters to receive, review and disseminate official statements prepared by issuers of most primary offerings of municipal securities, (ii) underwriters to obtain continuing disclosure agreements from issuers and other obligated persons to provide ongoing annual financial information on a continuing basis, and (iii) broker-dealers to have access to such continuing disclosure in order to make recommendations of municipal securities in the secondary market.

Reserve Fund: A fund established by the indenture of a bond issue into which money is deposited for payment of debt service in case of a shortfall in current revenues.

Revenue Bond: A bond which is payable from a specific source of revenue and to which the full faith and credit of an issuer is **not** pledged. Revenue bonds are payable from identified sources of revenue, and do not permit the bondholders to compel a jurisdiction to pay debt service from any other source. Pledged revenues often are derived from the operation of an enterprise.

Secondary Market: The market in which bonds are sold after their initial sale in the new issue market.

Serial Bonds: Bonds of an issue that mature in consecutive years or other intervals and are not subject to mandatory sinking fund provisions.

Special Tax Bonds: Bonds issued to fund eligible public improvements and paid with special taxes levied in a community facilities district formed under the Mello-Roos Community Facilities Act of 1982, as amended. The City's policy on Community Facilities Districts and Special Tax Bonds is further outlined in City Council Resolution 2009-103.

State Revolving Funds: The State Revolving Fund ("SRF") loan is a low interest loan program for the construction of water and wastewater infrastructure projects.

Tax Allocation Bonds (TABs): Bonds issued to fund eligible capital facilities located within a Redevelopment Project Area. Bonds are secured by a portion of the property taxes collected within the project area. The Thousand Oaks Redevelopment Agency was dissolved as of February 1, 2012, due to the passage of AB X1 26. Its operations were substantially eliminated but for the continuation of certain enforceable obligations to be administered by the City of Thousand Oaks as successor agency.

Tax and Revenue Anticipation Notes (TRANS): Short-term notes issued in anticipation of receiving tax receipts and revenues at a future date. Proceeds allow the municipality to manage the periods of cash shortfalls resulting from a mismatch between timing of revenues and timing of expenditures.

Term Bonds: Bonds that come due in a single maturity whereby the issuer may agree to make periodic payments into a sinking fund for mandatory redemption of term bonds before maturity or for payment at maturity.

True Interest Cost (TIC): Under this method of computing the interest expense to the issuer of bonds, true interest cost is defined as the rate necessary to discount the amounts payable on the respective principal and interest payment dates to the purchase price received for the new issue of bonds. Interest is assumed to be compounded semi-annually. TIC computations produce a figure slightly different from the "net interest cost" (NIC) method because TIC considers the time value of money while NIC does not.

Trustee: A bank retained by the issuer as custodian of bond proceeds and official representative of bondholders. The trustee ensures compliance with the indenture. In many cases, the trustee also acts as paying agent and is responsible for transmitting payments of interest and principal to the bondholders.

Underwriter: A broker-dealer that purchases a new issue of municipal securities from the issuer for resale in a primary offering. The bonds may be purchased either through a negotiated sale with the issuer or through a competitive sale.



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GLOSSARY

Capital Improvement Program

Glossary

Accrual Basis - Sometimes called “full accrual” basis. A basis of accounting in which revenues are recognized when earned regardless of when they are received, and expenses are recorded at the time the liability is incurred, regardless of when it is paid.

Adopted Budget - A budget which typically has been reviewed by the public and “Adopted” (approved) by the City Council prior to the start of the fiscal year.

Air Quality Maintenance District - This program was established to reduce air pollution through community based transportation sources.

Allocation - A distribution of funds or an expenditure limit established for an organizational unit.

Appropriation - An authorization made by the City Council that permits officials to incur obligations against and to make expenditures of resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

Assessed Valuation - The value of real property and improvements, as determined by the County Assessor, against which the property tax levy is assessed.

Balanced Budget - A budget in which revenues/receipts are equal to or greater than outlays in a fiscal period.

Beginning/Ending Fund Balance - Appropriated resources available in a fund from the prior/current year after payment of the prior/current year’s expenses. This is not necessarily cash on hand.

Bond - A city may raise capital by issuing a written promise to pay a specific sum of money, called the face value or principal amount, at a specified date or dates in the future, together with periodic interest at a special rate.

Budget - A plan of financial operation embodying an estimate of proposed appropriations for a given period of time and the proposed means of financing them.

Budget Message - A general discussion of the proposed budget as presented in writing by the City Manager to the City Council. The message contains an explanation of principal budget items and summaries found in the prepared budget relative to the current year adopted budget.

Budgetary Practices - The City of Thousand Oaks is a general law city in the State of California. The City Council biennially reviews and adopts the budget that is controlled at the fund levels on a modified accrual basis. Operating appropriations lapse at the end of each fiscal year. Changes to appropriations during the year are submitted by the City Manager for Council review and approval.

Capital Improvement Program

Glossary

California Society of Municipal Finance Officers - The purpose of this organization is to promote professional administration of municipal finance and to strive for the attainment of professional status of all those responsible for the conduct of the activities of the field.

Capital Assets - Assets of significant value and having a useful life of several years (the term fixed assets is also used).

Capital Improvement - Typically capital improvements include new street improvements, construction of public facilities, and major maintenance/repair projects such as street resurfacing or modifications to public facilities.

Capital Improvement Budget - A financial plan of authorized expenditures for tangible, long-term construction of, or improvement to, public physical facilities/infrastructure.

Capital Improvement Program (CIP) - A comprehensive 5-year plan of implementing proposed capital projects which identifies priorities as to need, cost and method of financing during the 5 years. The first 2 years of the CIP are typically adopted as the current capital budget.

Capital Outlay - Expenditures for the acquisition of capital assets.

Carry Over - A portion or total of the unspent balance of an appropriation that is made available for expenditure in the succeeding fiscal year.

Community Development Block Grant Fund (CDBG) - As required by the grant regulations, this fund was established in order to account for the receipt and expenditure of CDBG funds allocated to the City by the U.S. Department of Housing and Urban Development (HUD).

Community Facilities District - A Community Facilities District (CFD) is established as a funding mechanism for capital improvements for a specific area of development.

Conejo Open Space Conservation Agency (COSCA) - In 1977, the City entered into a Joint Powers Agreement with the Conejo Recreation and Park District to form the Conejo Open Space Conservation Agency (COSCA). The Agency is governed by a five-member board consisting of two City Council members, two Park District members and one private citizen of the City. Expenditures of COSCA are shared equally between the City and the Conejo Recreation and Park District. The City is responsible for the fiscal management of COSCA activities, but does not have primary oversight responsibility for the Agency.

Consumer Price Index (CPI) - A measure of the average change in prices over time in a fixed market basket of goods and services typically purchased by consumers.

Debt Service - Payment of interest and repayment of principal to holders of the City's debt instruments (bonds).

Capital Improvement Program

Glossary

Deferred Requirement - The estimated funding gap, or deferred requirement, based on the amount required to maintain street and sidewalk infrastructure.

Deficit - An excess of expenditures or expenses over resources or revenues.

Encumbrances - An amount of money committed for the payment of goods and services not yet received or paid for. A purchase order is a common encumbrance.

Enterprise Funds - These funds are used to account for City operations that are financed and operated in a manner to private business enterprises. The intent of the City in using this type of fund is to see that the costs (expenses, including depreciation) of providing these services to the general public on a continuing basis are financed or recovered primarily through user charges.

Equipment - Durable goods such as cars, computers, etc.

Estimated Economic (Useful) Life - The period over which property is expected to be usable, by one or more users, with normal repairs and maintenance, for the purpose for which it is intended.

Expenditure - The actual payment for goods and services.

Fiscal Year - A 12-month period of time to which the budget applies. For the City of Thousand Oaks it is July 1 through June 30.

Fund - An accounting entity with a set of self-balancing revenue and expenditure accounts used to record the financial affairs of a governmental organization.

Fund Balance - The difference between the assets (revenues and other resources) and liabilities (expenditures incurred or committed to) for a particular fund.

General Fund - The General Fund is the general operating fund of the City. All revenues and receipts that are not allocated by law or contractual agreement to some other fund are accounted for in this fund. Expenditures of this fund include the general operating expenditures and capital improvement costs that are not paid through other funds.

Geographic Information System (GIS) - A computer based system established by the Information Technology Division for the tracking and monitoring of development projects and parcels.

Golf Course Fund - This fund was established as a separate fund to account for the operations of the Los Robles Golf Course.

Grant - Contribution or gift of cash or other assets from another governmental entity to be used or expended for a specific purpose, activity, or facility.

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Infrastructure - The physical assets of the City, i.e., streets, water, wastewater, public buildings, and the support structures within a development.

Landscape & Lighting Districts - The various Thousand Oaks Maintenance Districts and the Thousand Oaks Citywide Lighting District were established to provide landscape/open space maintenance and street lighting throughout the City of Thousand Oaks. Property taxes and service fees are levied specifically for these purposes.

Library Fund - Property taxes, library assistance from the State of California, and other revenues are restricted for library maintenance and operations expenditures in this fund.

Line Item - The description of an object of expenditure, i.e. salaries, supplies, professional service, and other operational costs.

Maintenance and Operations - The category of line items that describe non-salary and non-capital outlay expenditures.

Maintenance of Effort - Criteria that must be met in street improvements, mandated by the State.

Modified Accrual - An adaptation of the accrual basis of accounting for governmental fund types. Revenues and other financing resources are recognized when they become available to finance expenditures of the current period. Expenditures are recognized when the fund liability is incurred.

Municipal Code - A book that contains City Council approved ordinances currently in effect. The Code defines City policy with respect to areas such as planning, zoning, building, etc.

Objectives - The expected results or achievements of a budget program.

Ordinance - A formal legislative enactment by City Council. It is the full force and effect of law within City boundaries unless pre-empted by a higher form of law. An ordinance has a higher legal standing than a resolution.

Program Budget - A budget wherein expenditures are displayed according to division/cost centers within each department budget.

Reserve - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriations.

Resolution - A special order of the City Council, which has a lower legal standing than an ordinance.

Retained Earnings/Net Position - An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

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Revenue - Income received through such sources as taxes, fines, fees, grants, or service charges that can be used to finance operations or capital assets.

Revenue Bonds - A type of bond usually issued to construct facilities. The bonds are repaid from the revenue produced by the operation of these facilities.

Special Revenue Funds - Special Revenue Funds are utilized to account for revenues derived from specific sources, which are legally restricted to expenditures for specified purposes.

State Gas Tax Funds - Portions of the tax rate per gallon levied by the State of California on all gasoline purchases are allocated to cities throughout the state. These funds are restricted to expenditures for transit and street-related purposes only. Also commonly referred to as Street Improvement Funds.

Traffic and Bicycle Safety Funds - Traffic and court fines, as well as traffic signal fees, are collected in these funds. Traffic signal fees are restricted to be used for the construction and maintenance of traffic signals. Also commonly referred to as Street Improvement Funds.

Traffic Signal Fees - Fees required of a developer/builder for purposes of defraying the actual or estimated costs of constructing future traffic signalization improvement in the vicinity of the development/building. These funds may be used only for the construction or reimbursement for construction of traffic signals within the area from which the fees comprising the fund were collected. Interest accruing from these funds can be used anywhere within the City.

Transportation Fund - This is a separate fund established to account for the expenses of operating the Thousand Oaks Transit (TOT) operations. The fare revenues, as well as operating transfers from the City, are recognized in this fund.

Wastewater Utility Fund - The establishment of a separate fund to account for the operations of the City's wastewater utility, a self-supporting activity which renders services on a user-charge basis to residents and businesses located in Thousand Oaks.

Water Utility Fund - The establishment of a separate fund to account for the operation of the City's water utility, a self-supporting activity which renders services on a user-charge basis to residents and businesses located in Thousand Oaks.

ACRONYMS AND ABBREVIATIONS

Capital Improvement Program Acronyms and Abbreviations

AD – Assessment District

ADA – Americans with Disabilities Act

AFY – Acre/feet per year

AMR/AMI – Automated Meter Reading, Automated Meter Interface

ARHM – Asphalt rubber hot mix pavement

ATP – Automated Transportation Program

BTA – Bicycle Transportation Account (Grant)

CAP – Civic Arts Plaza, located at 2100 E. Thousand Oaks Blvd.

CAFR – Comprehensive Annual Financial Report

CCWMP – Calleguas Creek Watershed Management Program

CDBG – Federal Community Development Block Grants Program

CEQA or C.E.Q.A. – California Environmental Quality Act

CFD – Community Facilities District

CI – Capital Improvement (asset that will be capitalized)

CIP – Capital Improvement Program

CIWMB – California Integrated Waste Management Board

CMAQ – Congestion Mitigation and Air Quality Program

CMOM – EPA's Capacity, Management, Operation, and Maintenance Program

CMP – Corrugated Metal Pipe

CNEL – Community Noise Equivalent Level

CNG – Compressed Natural Gas

COSCA - Conejo Open Space Conservation Agency

CSMFO – California Society of Municipal Finance Officers

Capital Improvement Program Acronyms and Abbreviations

CRPD – Conejo Recreation and Park District

CVUSD – Conejo Valley Unified School District

DAR – Dial-A-Ride Service

DOSH – California Division of Occupational Safety and Health

EIR – Environmental Impact Report

EOC – Emergency Operations Center

EPA – Environmental Protection Agency

F/C – Foot Candles

FEMA – Federal Emergency Management Agency

FSP – Financial Strategic Plan

FTA – Federal Transit Administration

FTTP – Fiber to the Premises

FY – Fiscal Year

GASB – Governmental Accounting Standards Board

GFOA – Government Finance Officers Association

GIS – Geographic Information System

HCTP – Hill Canyon Treatment Plant (Wastewater), located at Santa Rosa Road, Camarillo

HPS – High Pressure Sodium

HSIP – Highway Safety Improvement Program

HUD – U.S. Department of Housing and Urban Development

HVAC – Heating, Ventilation, and Air Conditioning

ISTEA – Intermodal Surface Transportation Efficiency Act

IT – Information Technology

Capital Improvement Program Acronyms and Abbreviations

LAFCO – Local Agency Formation Commission

LED – Light-emitting diode

LEED – Leadership in Energy & Environmental Design

LF – Linear Feet

LLAD – Landscaping and Lighting Assessment District

LOS – Level of Service

MCC – Motor Control Center

MGD – Million gallons per day

MI – Maintenance Improvement (a project that does not meet the City's capital asset requirements)

MSC – City of Thousand Oaks Municipal Service Center located at 1993 Rancho Conejo Blvd, Thousand Oaks

MUTCD – State Manual on Uniform Control Devices

NPDES – National Pollutant Discharge Elimination System

OES – California Office of Emergency Services

PCI – Pavement Condition Index

PFA – Public Financing Authority

PLC – Programmable Logic Controller

RAP – Rubberized Asphalt Pavement

SCADA – System Control and Data Acquisition system

SRTS – Safe Routes to Schools

SSO – Sanitary Sewer Overflow

STA – State Transit Assistance; State Transportation Account

STP – Surface Transportation Program

STIP – State Transportation Improvement Program

Capital Improvement Program Acronyms and Abbreviations

SWRCB – State Water Resources Control Board

TDA – Transportation Development Act

TEA – Transportation Efficiency Act for 21st Century

TMDL – Total Maximum Daily Load

TOT – Thousand Oaks Transit

TOTV – Thousand Oaks Television

UASI – Urban Area Security Initiative

VCWPD – Ventura County Watershed Protection District

VCTC – Ventura County Transportation Commission

VRSD – Ventura Regional Sanitation District

WCVC – Watershed Coalition of Ventura County

WWTP – Wastewater Treatment Plant (refer to HCTP)



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