





Proposed FYs 2019- 2021 CIP Budget Study Session

Jaime Boscarino, Finance Director

April 2, 2019

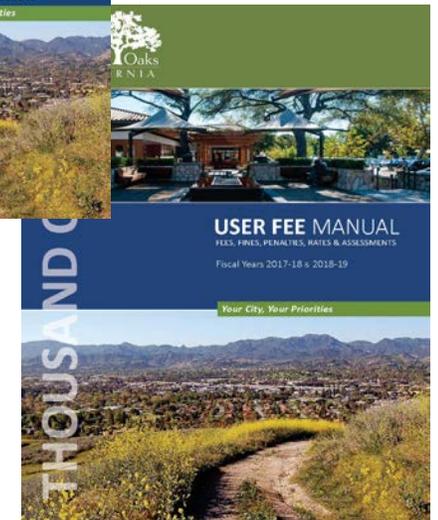
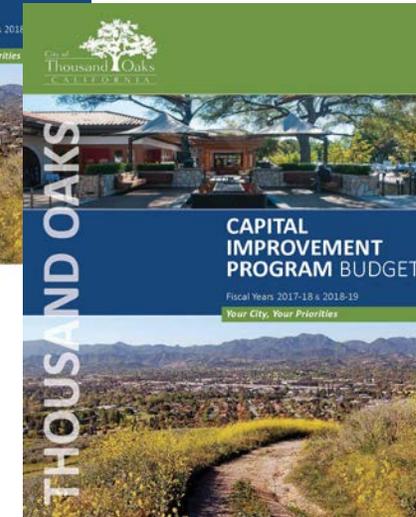
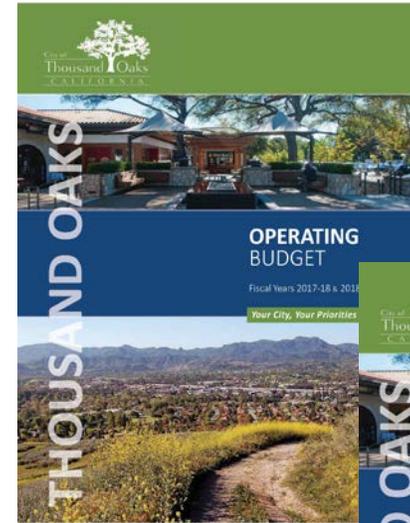
Study Session 4/2/19 City Council Meeting

- Staff Presentation
- City Council Discussion
- Public Comments
- Staff Recommendations



Budget Process

- Part of biennial budget process
- 2-Year CIP Budget
- 5-Year CIP Plan
- FYs 2019-2021
 - 132 Total Projects ~ \$97.1M



CIP BUDGET PROCESS TIMELINE

Oct 2018

- CIP Kickoff Meeting

Nov 2018
– March
2019

- Staff Review (Evaluation of needs, fund balance analysis)

April 1,
2019

- Capital Facilities Committee Meeting

April 1,
2019

- Planning Commission Meeting (General Plan Consistency)



Background – CIP Budget

- The CIP Budget is a “Strategic Five-Year Planning” document
- Funding based on available Fund Balance/Net Position
- CIP Projects can be Multi-Funded
- General Fund – Capital Reserves supports CIP Projects (Facilities/Library/Stormwater)

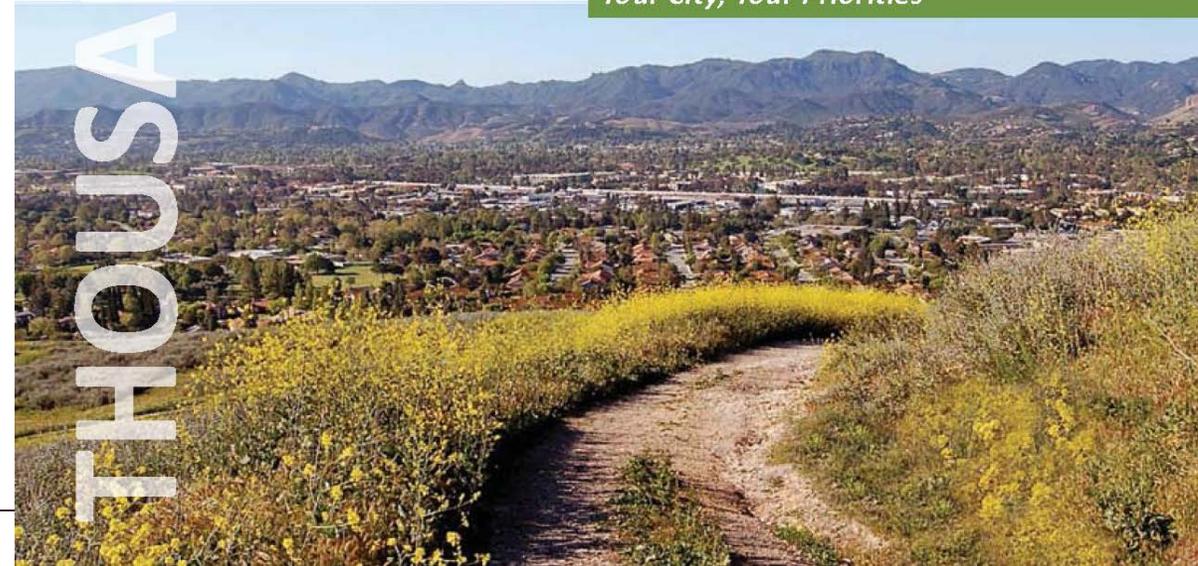


THOUSAND OAKS

CAPITAL IMPROVEMENT PROGRAM BUDGET

Fiscal Years 2017-18 & 2018-19

Your City, Your Priorities



CIP BUDGET FORMAT

Summary Section

Deferred Requirements

CIP Projects by Category Section

CIP Projects by Fund Section

Project Detail Sheets

Description
 Project Manager
 Justification
 Comments

Consistency to the General Plan

Operations Impact

City Council CIP Priority

Funding
 Picture

Capital Improvement Program Facility Project Civic Arts Plaza Campus Masterplan and Improvements - CI5540 -

Description: Re-examine the uses and activities at the Civic Arts Plaza (CAP), develop options to create a new town center for public activities, and make modifications as needed to the building and existing site to encourage an active downtown area surrounding the Civic Arts Plaza.



Project Manager: Liz Perez/Peter Gilli

Justification: In order to promote a downtown area at and near the CAP, it was determined a full analysis of the CAP site and various physical improvements was needed. As a City Council priority, this project will facilitate that goal.

Comments: Exact scope of the project will be developed through the first phase of design and feasibility studies. Decisions on the final scope of work will be vetted through public engagement, City Council Capital Facilities Committee, and community stakeholders to name a few.

General Plan Consistency: Public Buildings Element

Operations Impact: Final scope will determine if there are any operational costs associated with the final plans.

Begin Date: Summer 2018 **End Date:** Fall 2023 **Priority:** One **Carryover:** Yes

Project Schedule	Expended	Carryover	FY 2019/20	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	Total
PS - Prelim Design/Env.	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$1,500,000
PS - Design/Environ.	0	0	0	1,000,000	0	0	0	1,000,000
PS - Construction	0	0	0	0	4,000,000	0	0	4,000,000
	\$0	\$0	\$1,500,000	\$1,000,000	\$4,000,000	\$0	\$0	\$6,500,000

Fund Name	Expended	Carryover	FY 2019/20	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24	Total
001 - GENERAL FUND	\$0	\$1,500,000	\$0	\$1,000,000	\$4,000,000	\$0	\$0	\$6,500,000

City Council CIP Priorities

- City Council established guidance for prioritizing capital projects in February 2009 & updated in April 2015 to add City Council Top Priority to Priority 1

Priority 1 – Address Health & Safety, Legal, and Regulatory Requirements or a Top City Council Priority

Priority 2 – Necessary, but not essential, and there could be consequences, if deferred

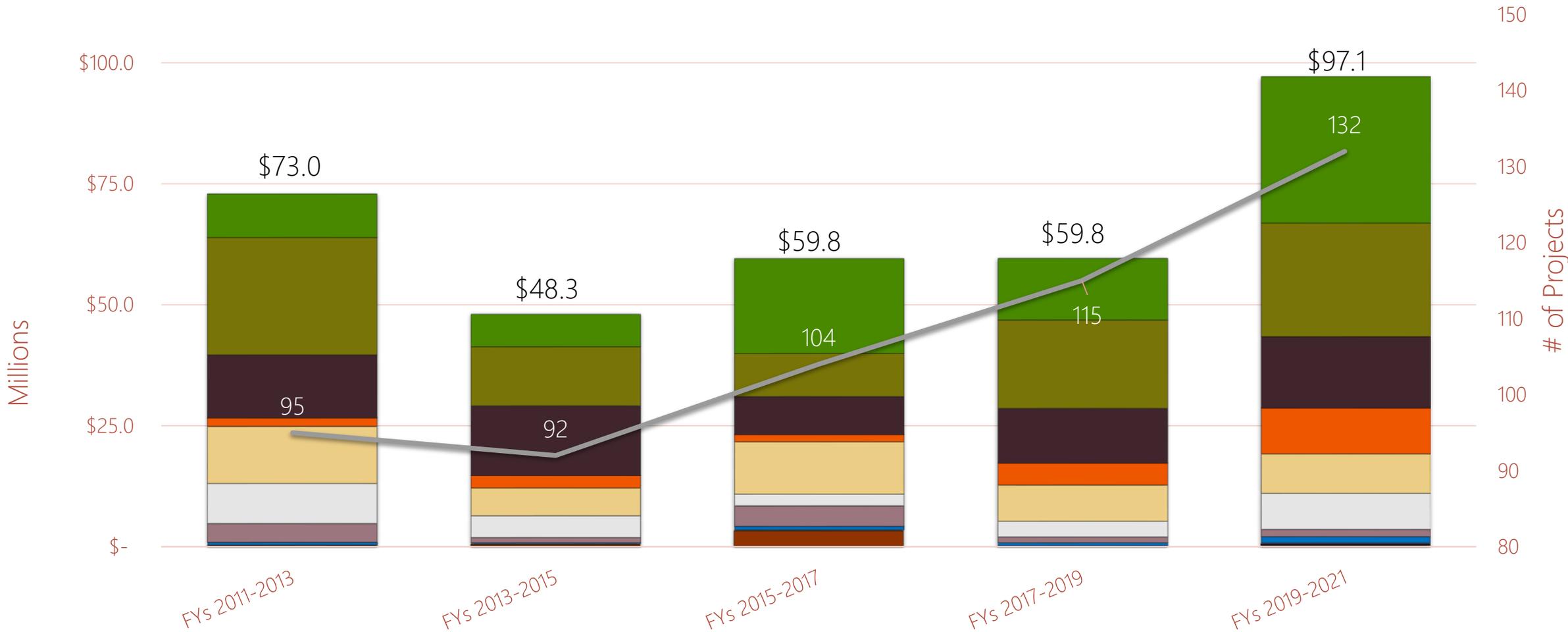
Priority 3 – Nice to do and would contribute to quality of life, but not essential



Proposed FYs 2019-2021 CIP Budget

No.	Category	FY 2019/20	FY 2020/21	Total	Carryover
1	Water	\$ 11,545,000	\$ 18,565,000	\$ 30,110,000	\$ 10,600,000
2	Streets*	12,928,505	10,640,000	23,568,505	2,409,461
3	Wastewater	9,460,000	5,280,000	14,740,000	5,937,100
4	Landscape/Streetscape	3,415,000	6,100,000	9,515,000	2,975,000
5	Transportation/Traffic	2,645,000	5,436,495	8,081,495	8,165,132
6	Facility	4,640,950	2,765,950	7,406,900	13,714,096
7	Stormwater	1,091,657	450,000	1,541,657	0
8	Library	470,000	925,000	1,395,000	0
9	Open Space	445,000	95,000	540,000	2,851,000
10	Undergrounding	160,000	80,000	240,000	327,700
	Total	\$ 46,801,112	\$ 50,337,445	\$ 97,138,557	\$ 46,979,489
	<i>*Deferred Maintenance</i>				<i>\$17.2M</i>

10-YEAR CIP BUDGET HISTORY



- CDBG/Housing
- Undergrounding
- Open Space
- Library
- Stormwater
- Facility
- Transportation/Traffic
- Landscape/Streetscape
- Wastewater
- Streets
- Water
- Total Projects



Historical CIP Budget Comparison

Change from FYs 2017-2019 to FYs 2019-2021

- FYs 2017-2019 - \$59.8M
- FYs 2019-2021 - \$97.1M
 - Variance of \$37.3M (62.4%)
 - \$27.8M = 5 projects
 - \$15.8M – LRGGC Groundwater Utilization (\$6M grant)
 - \$ 4.6M – Willow Lane Improvements (\$2.5M grant)
 - \$ 4.5M – Street Light Acquisition
 - \$ 1.9M – Solar Canopies at MSC (\$1.5M grant)
 - \$ 1.0M – CAP Master Plan Improvements

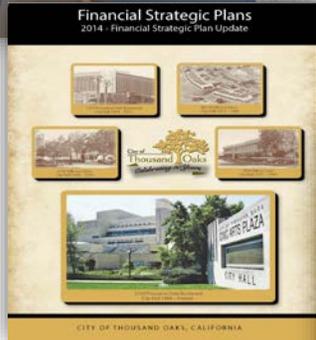
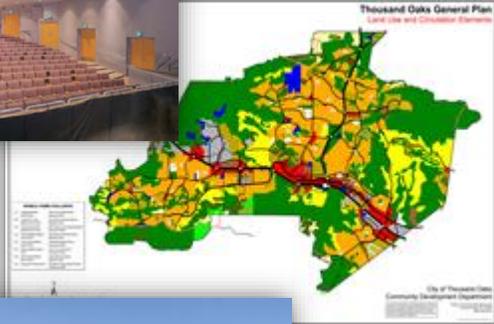


CIP THEMES

- Maintenance City – Aging Infrastructure
- Funding for Infrastructure
- Rising Costs
- CAP & Downtown Investments
- Stormwater Program
- Landscape Improvements
- Lighting

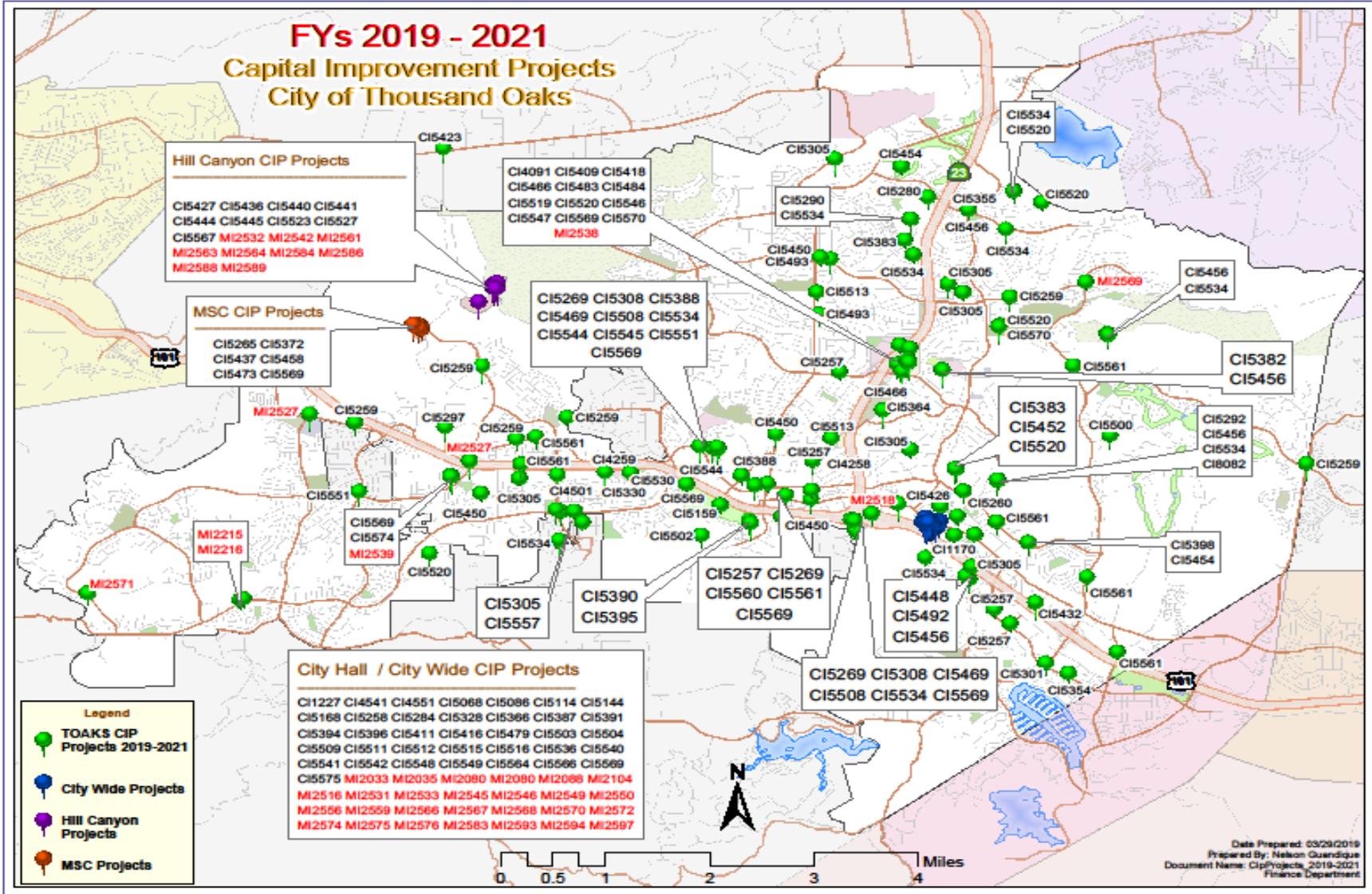


CITY COUNCIL TOP 10 PRIORITIES FY 2019-20



- Rams
- Comprehensive General Plan Update
- Campus Master Plan
- Fiscal Sustainability
- Homelessness and mental health
- Economic Development
- Arts, Culture, Literacy (CAP 25th Anniversary)
- Environmental Sustainability
- Housing Shortfalls
- Public Infrastructure

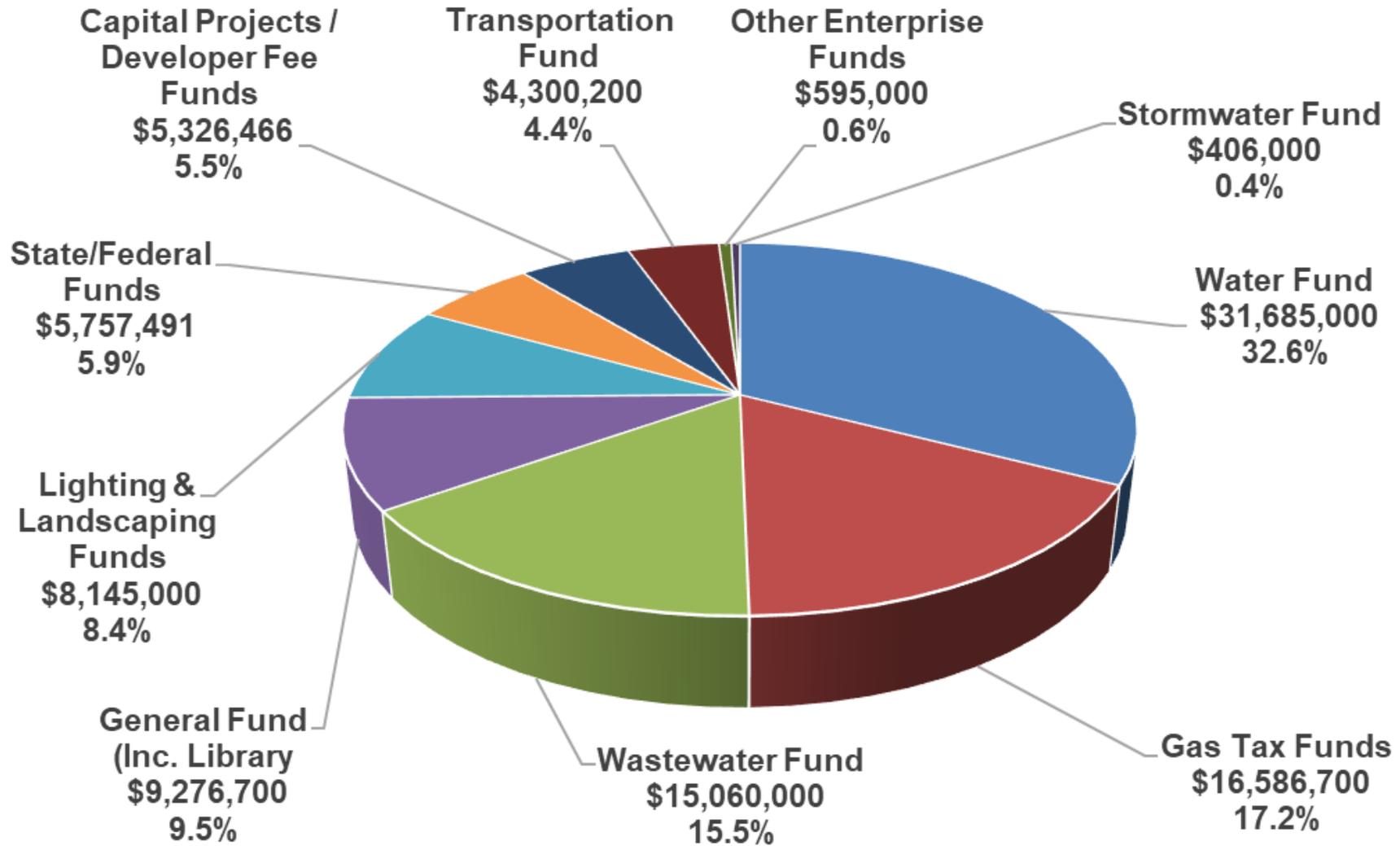
Location Map of CIP Projects



TOP TEN FYs 2019-21 CIP PROJECTS

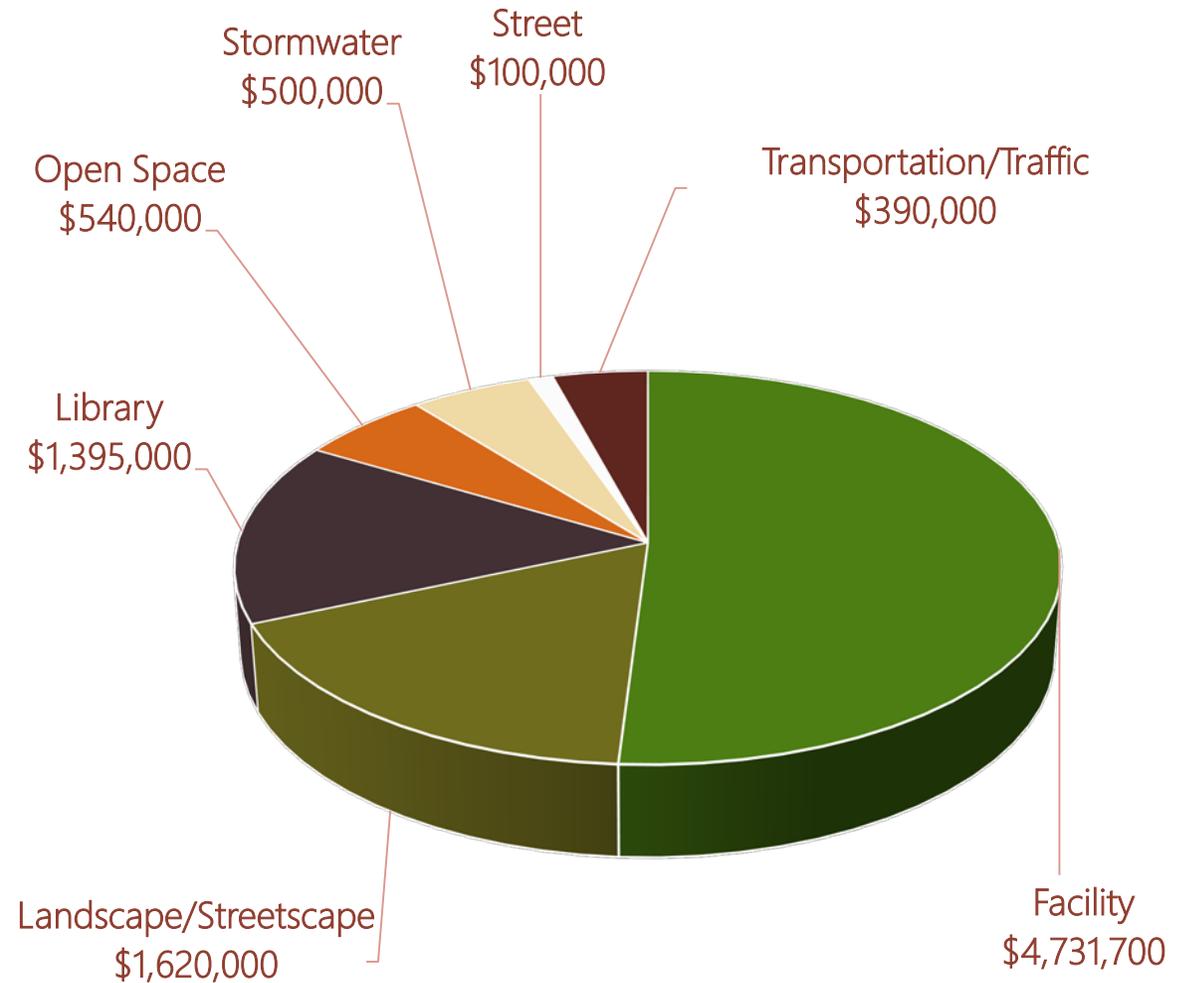
Project #	Project Name	Category	Carryover	FY 2019-2021 Budget	Total Budget
1.	CI5395 Los Robles Greens Golf Course Groundwater Utilization Project	Water	\$ 800,000	\$ 15,800,000	\$ 16,600,000
2.	CI5503 Pavement Overlay Program FY 2019-21	Street	-	10,900,000	10,900,000
3.	CI8082 La Granada Pump Station	Water	3,400,000	1,650,000	5,050,000
4.	CI5492 Willow Lane Improvements	Street	55,831	4,575,000	4,630,831
5.	CI5566 Street Light Acquisition	Landscape	-	4,450,000	4,450,000
6.	CI5330 Improvements to Newbury Road Project Area	Transp/Traffic	4,098,000	-	4,098,000
7.	CI5086 Civic Arts Plaza Mechanical Upgrade	Facility	4,040,000	-	4,040,000
8.	CI5391 Thousand Oaks Boulevard (Phase I) Streetscape Improvements	Landscape	1,500,000	1,600,000	3,100,000
9.	CI5328 Interceptor Capital Improvement Program Phase V - Unit Y2	Wastewater	2,400,000	600,000	3,000,000
10.	CI4091 Teen Center & Goebel Adult Center Enhancements	Facility	3,000,000	-	3,000,000
			<u>\$ 19,293,831</u>	<u>\$ 39,575,000</u>	<u>\$ 58,868,831</u>

FY 2019-20 & FY 2020-21 CIP FUNDING SOURCES - \$97.1M



GENERAL/LIBRARY FUNDS

- FYs 2019-2021 CIP Budget \$9.3M; Carryover \$15.0M
 - (including Library)
- Discretionary funding
- General Fund capital reserves
- Primarily improvements/maintenance of City facilities



GENERAL/LIBRARY FUND PROJECT HIGHLIGHTS



GACC & TEEN CENTER
MASTERPLAN PROJECTS
2019 0117
SCALE 1" = 30'-0"

Teen/Adult
Centers
\$3,000,000
(carryover)



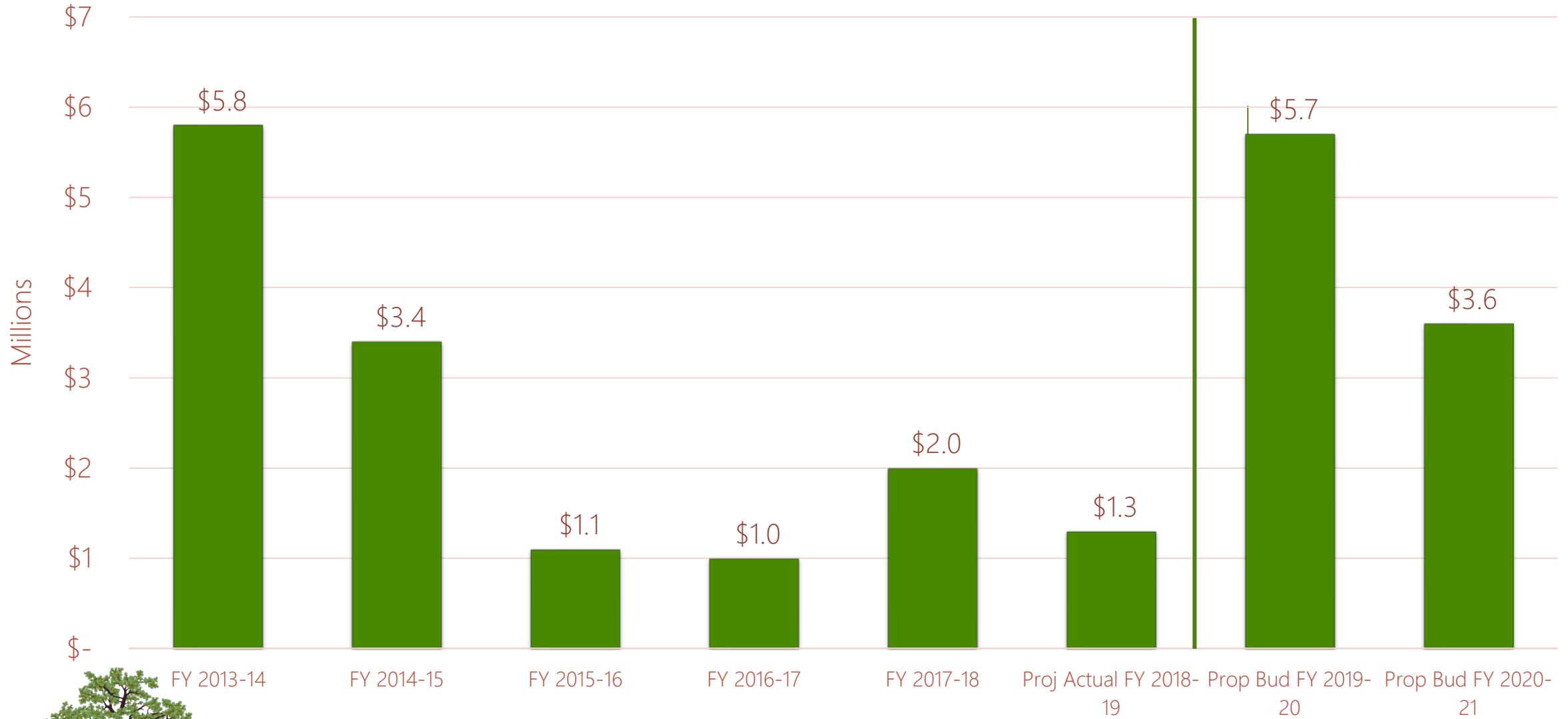
Woolsey Fire Restoration - \$970,000, plus
\$350,000 from other funds

\$600,000, plus
\$1,500,000
carryover, – (Total
\$3,100,000 inc.
other funds)



CAP Campus Master Plan \$1,000,000,
plus \$1,500,000 Carryover

SIX-YEAR GENERAL FUND & LIBRARY FUND CAPITAL EXPENDITURES & PROPOSED BUDGET

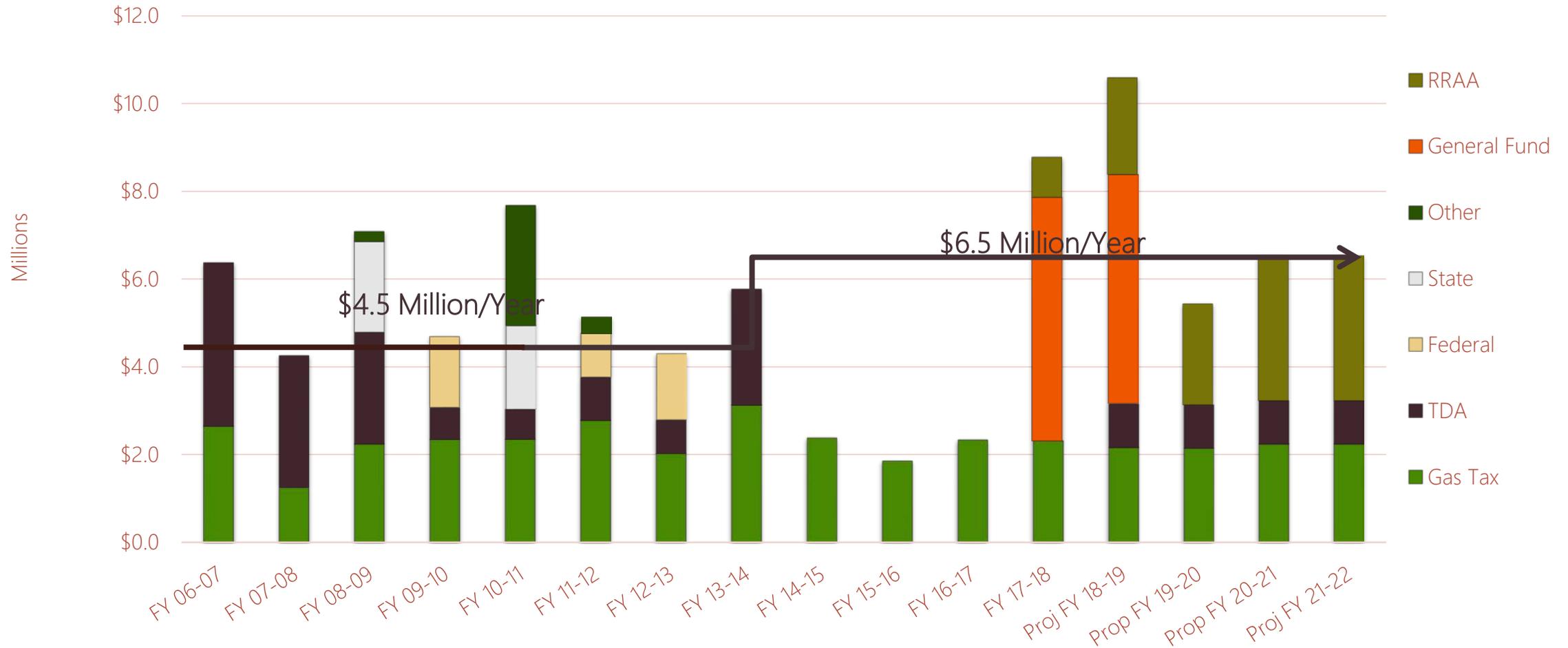


GAS TAX FUNDS

- FYs 2019-2021 CIP Budget \$16.6M; Carryover \$0.2M
- Revenue restricted to streets and roads projects
 - (pavement maintenance, sidewalks, bicycle lanes)
- Funding from Gas Taxes (HUTA, SB1, TDA)
- Previous deferred maintenance

	FY 2014-15 & Prior	FY 2015-16	FY 2016-17	FY 2017-19	FY 2019-21 Proposed	Total Deferred
2015 Pavement Management Program	\$9,285,000	\$5,250,000	\$4,065,000	(\$1,400,000)	\$0	\$17,200,000

10-Year Gas Tax/Streets Revenue History and Proposed Budget



HIGHLIGHT OF GAS TAX PROJECTS



Pavement Overlay Arterial
\$10,900,000

Curb Ramps
\$800,000

Pavement Slurry
\$2,100,000

Sidewalk Replacement
\$800,000

CAPITAL PROJECTS/DEVELOPER FEES FUNDS

- Proposed FYs 2019-2021 CIP Budget \$5.3M; Carryover \$8.8M
- Levied on new development projects
- Used to construct public facilities, including:
 - Streets
 - Sidewalks
 - Traffic signals
- Decrease in Developer Fees due to build-out
- Change in Traffic Impact Fees



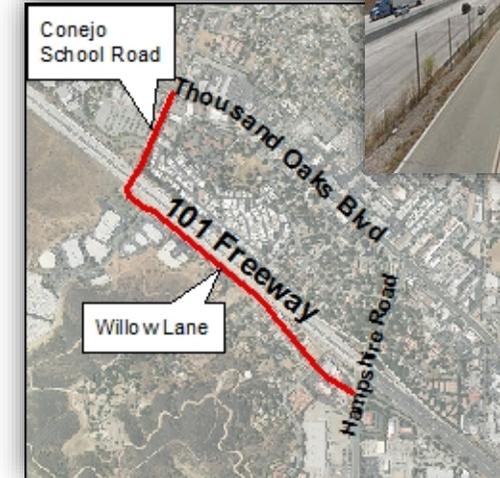
HIGHLIGHT OF CAPITAL PROJECTS/DEVELOPER FEES FUNDS



Los Feliz Sidewalks
\$663,000, plus
\$898,000 grant and
\$40,000 carryover



Lawrence Dr @ Teller Rd
Intersection Improv \$1,300,000,
plus \$160,000 grant and
\$633,000 carryover



Willow Lane
Improvements \$629,150,
plus \$55,831 carryover and
\$3,945,850 in other funds,
including \$2,484,150 grant

LIGHTING & LANDSCAPING FUNDS

- Proposed FYs 2019-2021 CIP Budget \$8.1M, Carryover \$925,000
- Funded by Lighting & Landscape Assessment District & Ad Valorem Property Tax
- Challenges in future funding of capital projects



Traffic Signal Upgrades
Projects \$1,420,000



Street Light Acquisition
\$4,450,000



Forestry Master Plan Demo Sites
Carryover of \$925,000, plus
\$550,000 carryover from GF

STORMWATER FUND

- Proposed FYs 2019-2021 CIP Budget \$406,000
- Projects needed to meet permit requirements
- Funded by Countywide Stormwater Assessment
 - Inadequate to meet capital requirements – General Fund Support



Watershed Management
Plan \$200,000



NPDES Hydromodification
Study \$70,000



Catch Basin Trash Control Devices
\$36,000, plus \$35,657 Grant

FEDERAL/STATE GRANTS FUND

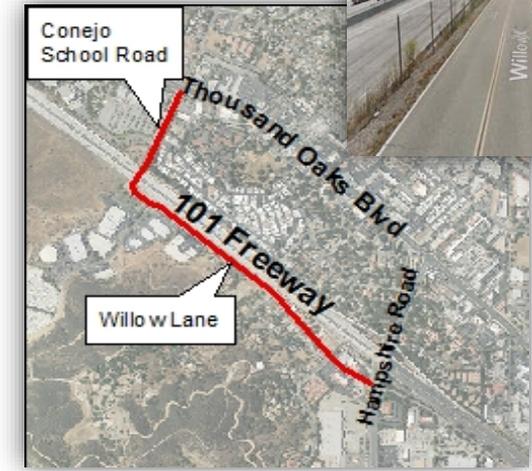
- Proposed FYs 2019-2021 CIP Budget \$5.8M; Carryover \$0.9M



Los Feliz Sidewalks
\$898,000



Rancho Rd Sidewalk and
Bike Lanes
\$939,684, plus \$665,000
Carryover

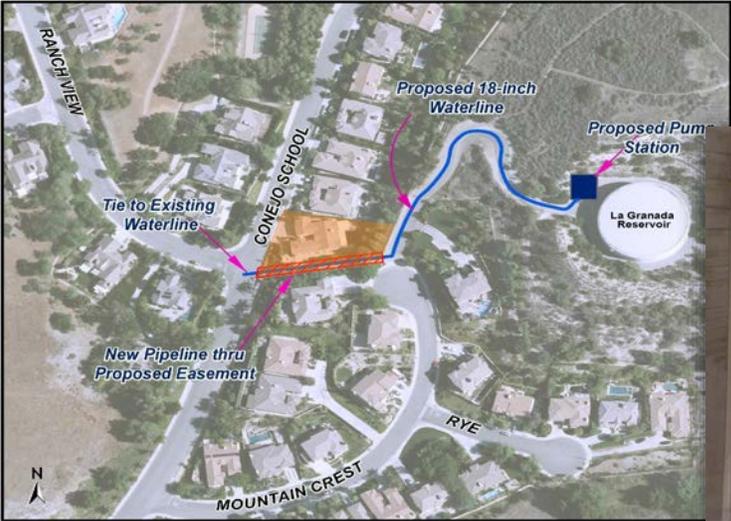


Willow Lane Improvements
\$2,484,150

WATER FUND PROJECTS



Los Robles Groundwater Well - \$15,800,000, plus \$800,000 Carryover

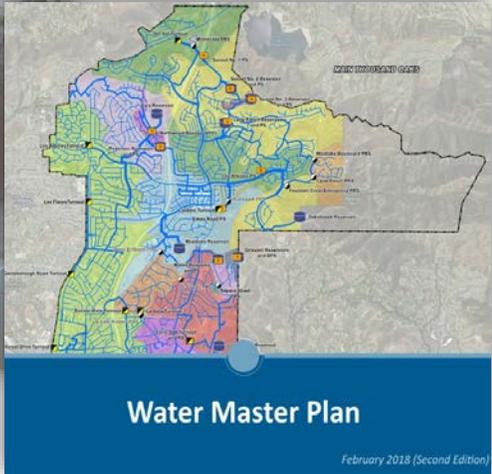


La Granada Pump Station \$1,650,000, plus \$3,400,000 carryover

- Proposed FYs 2019-21 CIP Budget \$31.7M, Carryover \$10.8M
- Funded by Capital Component portion of Water Rates, Connection Fees



Reservoir Improvements
Tara - \$2,150,000 carryover
La Granada - \$1,900,000 carryover



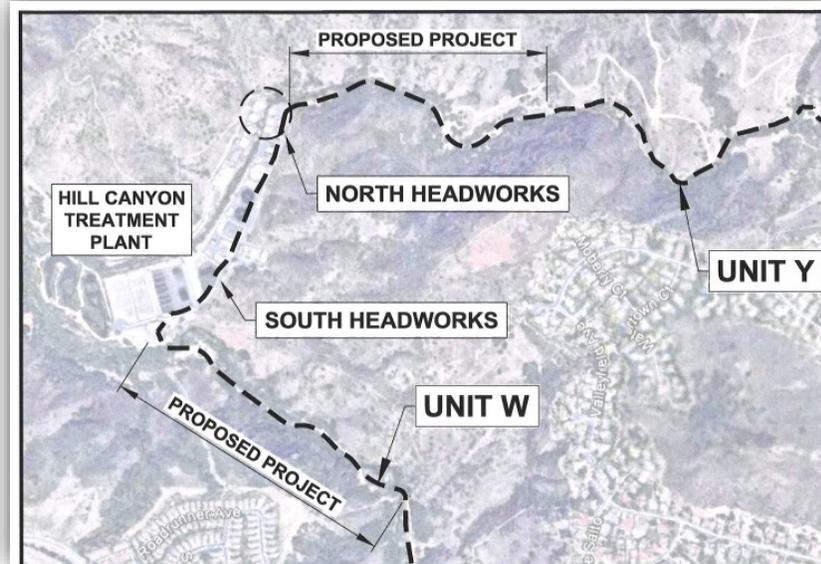
Water Master Plan Improvement Projects - \$400,000

Wastewater Fund Projects

- Proposed FYs 2019-2021 CIP Budget \$15.1M, Carryover \$6.2M
- Funded by Wastewater Component of Wastewater Rates, Connection Fees



HCTP Secondary Clarifier
#2 & #3 Coating & Rehab
- \$1,360,000



Unit Y & Unit W Interceptor Projects -
\$1,100,000, plus \$2,600,000 Carryover



HCTP Master Plan
Implementation -
\$1,000,000

HIGHLIGHT OF TRANSPORTATION FUND PROJECTS



Transit Electric Bus Purchases
\$1,000,000, plus \$500,000
Carryover



Transportation Center
Bus Parking
\$825,000, plus \$1,975,000
Carryover

- Proposed FYs 2019-2021 CIP Budget \$4.3M; Carryover \$3.8M
- Majority of funding from federal grants & TDA funds
- Projects will not move forward if grant funding is not awarded



Electric Vehicle Charging
Infrastructure \$1,000,000, plus
\$500,000 Carryover



Bus Shelter
Enhancements
\$200,000

OTHER ENTERPRISE FUNDS

- **Golf Course**
 - Proposed FYs 2019-2021 CIP Budget - \$500,000
 - Misc. Maintenance Improvements (CI5390)
- **Theatres**
 - Proposed FYs 2019-2021 CIP Budget - \$300,000 (carryover)
 - Kavli Theatre Upgrades (MI2088)
- **Solid Waste**
 - Proposed FYs 2019-2021 CIP Budget - \$45,000
 - Portion of Solar Canopies at MSC (CI5265)



SUMMARY

- Proposed FYs 2019-2021 CIP Budget \$97.1M, 132 Projects
- Financially Feasible
- Maintenance community
- Aging Infrastructure

RECOMMENDATIONS

1. Receive information on Proposed FY 2019-20 and FY 2020-21 Capital Improvement Program Budget.
2. Schedule a Public Hearing for June 11, 2019.



Discussion

