

City of

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Thousand Oaks





**PROPOSED FY 2017-18 & FY 2018-19  
OPERATING BUDGET STUDY SESSION**

**JOHN F. ADAMS, FINANCE DIRECTOR**

**MAY 30, 2017**

# FYS 2017-19 BUDGET OVERVIEW

## Staff Presentation

- Background & history
- Overview of Proposed FY 2017-18 & FY 2018-19 Operating Budget
- General Fund & Library Fund Highlights
- Other Fund (Govt./Enterprise Funds highlights)
- Challenges
- Recommendation

## City Council

- Discussion
- Direction



# FYs 2017-19 BUDGET OVERVIEW

## Theme of Operating Budget

- Maintenance-oriented City
- Modest major revenue growth
- Expenditure growth outpacing revenue growth
  - Police Contract
  - CalPERS



# FY 2017-18 & FY 2018-19 BUDGET TIMELINE

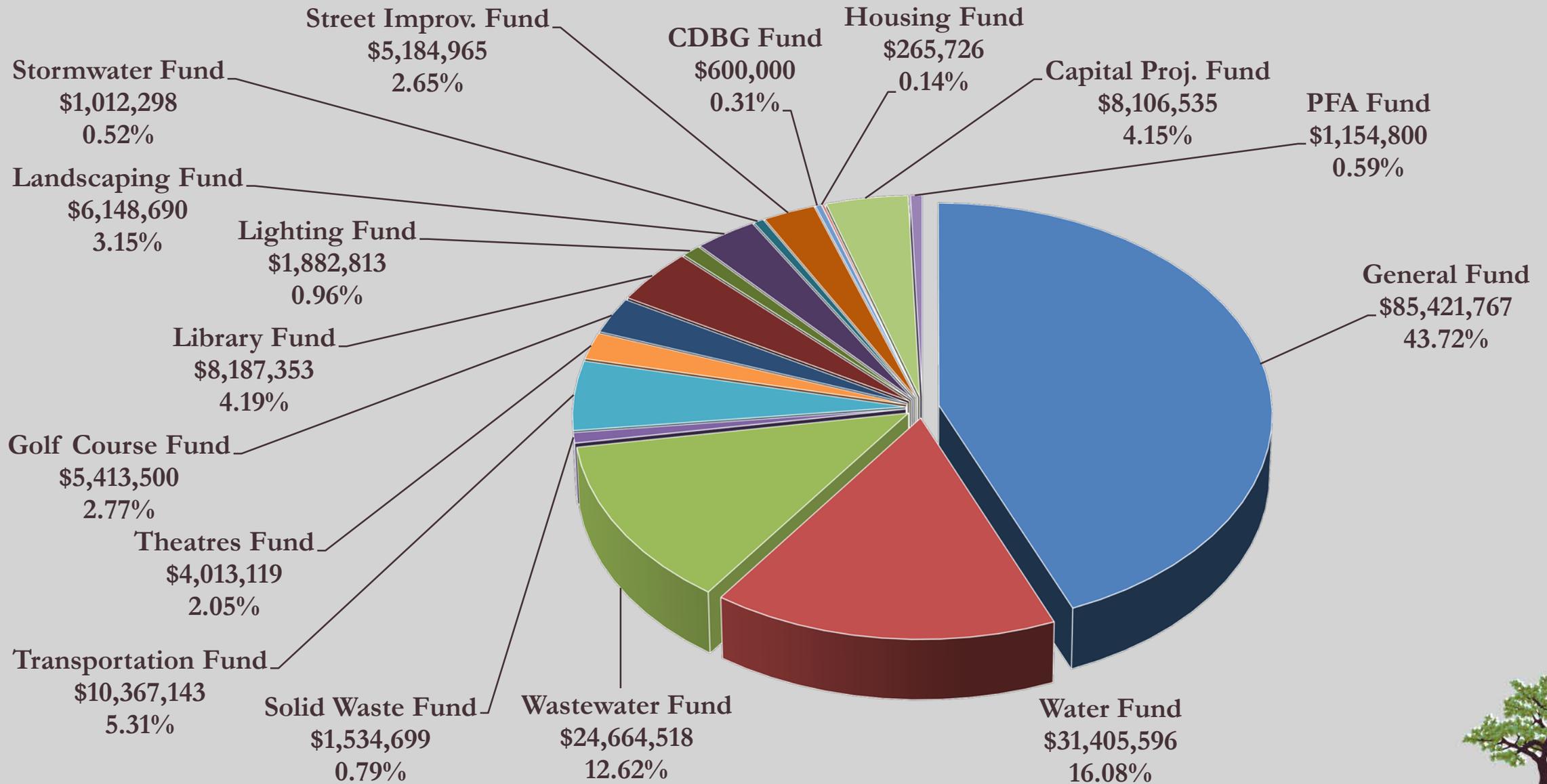


## BACKGROUND AND HISTORY

- Study session purpose
- Budget Process – Started in January 2017
- Complies with City Council Financial and Budget Policies
- Adheres to City Council Goals and Top Priorities
- City Council Finance/Audit Committee

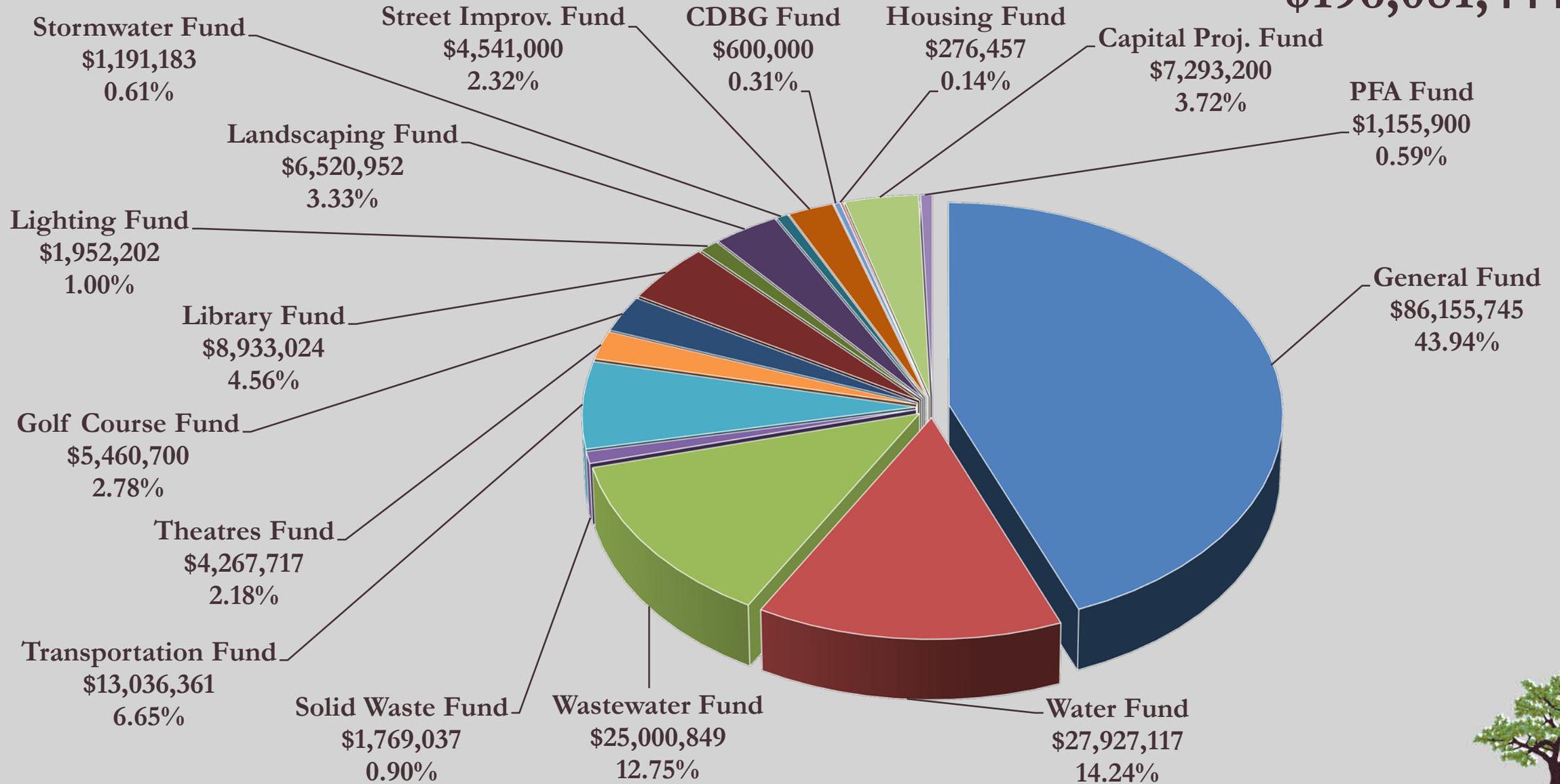


# PROPOSED FY 2017-18 CITYWIDE BUDGET \$195,363,522

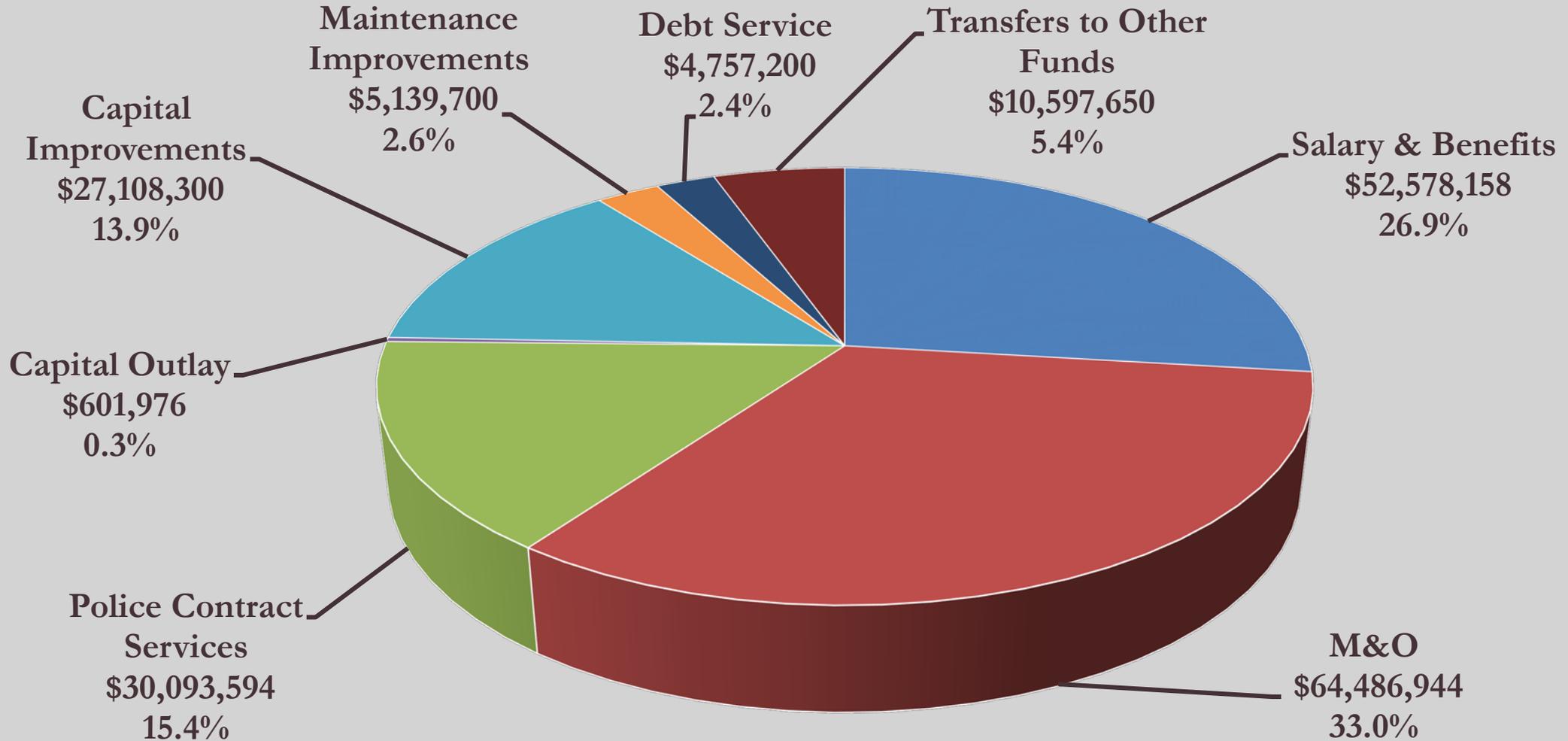


# PROPOSED FY 2018-19 CITYWIDE BUDGET

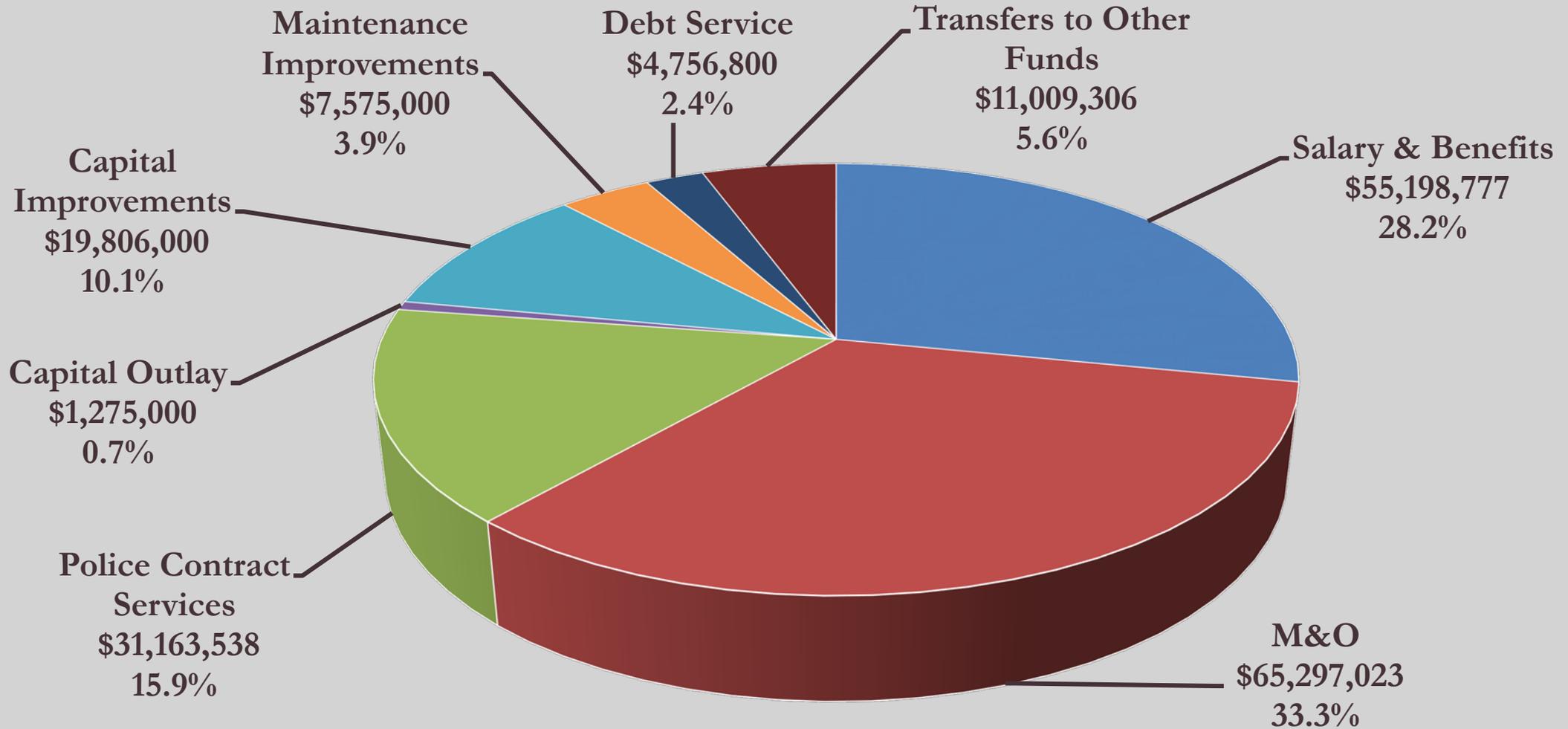
**\$196,081,444**



# PROPOSED FY 2017-18 CITYWIDE BUDGET BY CATEGORY



# PROPOSED FY 2018-19 CITYWIDE BUDGET BY CATEGORY



## STAFFING HISTORY

- Citywide staffing levels:
  - Balance Budget
  - Department efficiencies and process streamlining
  - People Strategy (Long-term organizational needs)
  - Transition from growth-oriented community to maintenance-oriented community
- Current Proposed Budget maintains existing staffing levels



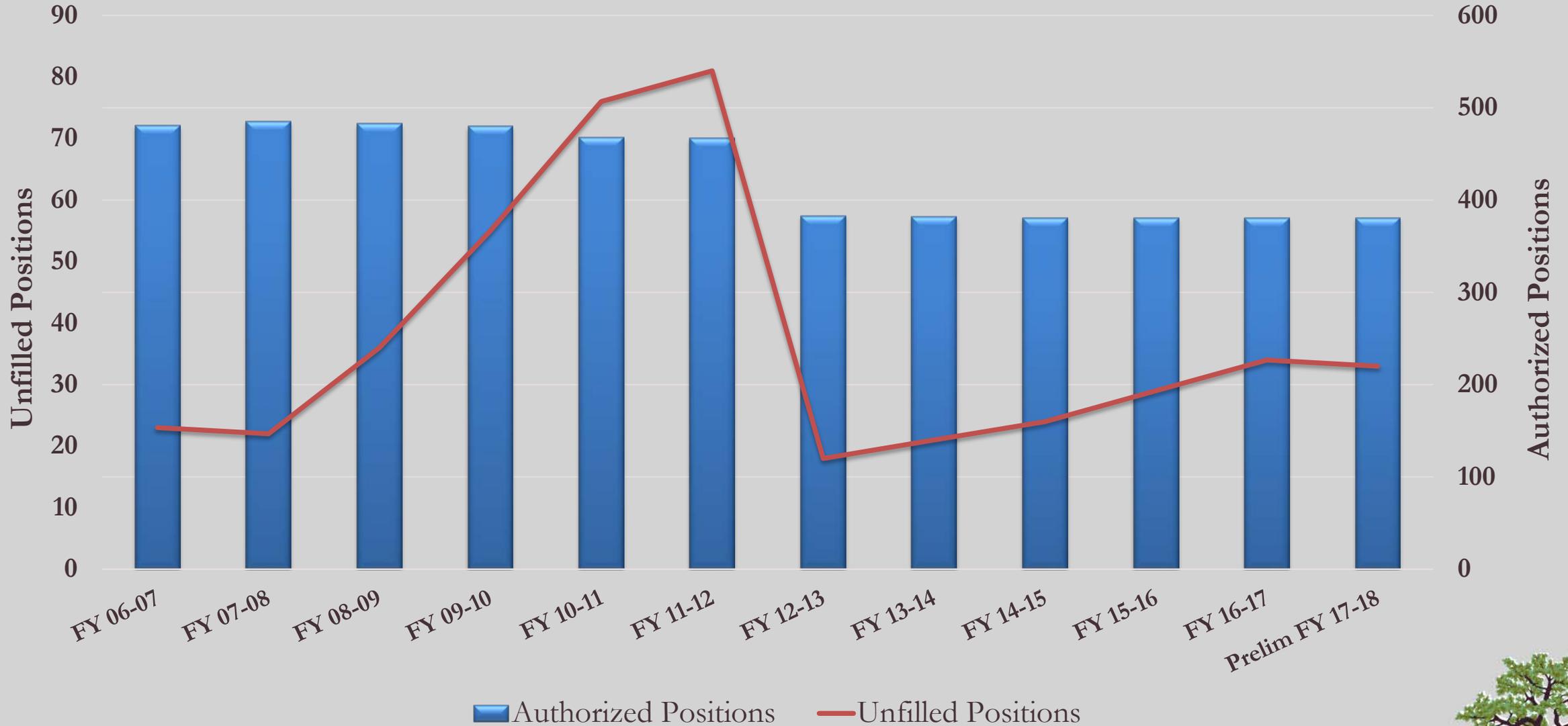
# CITYWIDE POSITION HISTORY FROM FY 08-09 TO FY 17-18 (ALL FUNDS)

No.	Department	FY 08-09	FY 17-18	# Change	% Change
1.	Public Works	212	185	-27	-12.7%
2.	Police	115	108	-7	-6.1%
3.	Community Development	75	48	-27	-36.0%
4.	Library	66	45	-21	-31.8%
5.	Finance	56	55	-1	-1.8%
6.	Cultural Affairs	24	14	-10	-41.7%
7.	City Manager	13	14	1	7.7%
8.	Human Resources	9	8	-1	-11.1%
9.	City Clerk	9	7	-2	-22.2%
10.	City Attorney	6	5	-1	-16.7%
	<b>Total</b>	<b>585</b>	<b>489</b>	<b>-96</b>	<b>-16.4%</b>

Includes all full-time and designated part-time positions.



# FILLED VS UNFILLED POSITIONS (DOES NOT INCLUDE POLICE)



# GENERAL FUND



## GENERAL FUND

- Chief operating fund
- City's core operations and services
- Structurally balanced
- Cautious economic outlook
- Major revenues showing slight increases
- Expenditure growth outpacing revenues



## GENERAL FUND SUMMARY

	FY 15-16 (Actuals)	FY 16-17 (Revised)	FY 17-18 (Proposed)	FY 18-19 (Proposed)
Operating Revenues	\$ 79.5	\$ 77.6	\$ 80.3	\$ 81.0
<b>Transfers In</b>	<b>2.0</b>	<b>2.0</b>	<b>1.9</b>	<b>1.9</b>
Use of Reserves	0.0	18.0	3.2	3.2
<b>Total Available</b>	<b>\$ 81.5</b>	<b>\$ 97.6</b>	<b>\$ 85.4</b>	<b>\$ 86.1</b>
Operating Appropriations	\$ 66.0	\$ 76.3	\$ 72.9	\$ 75.9
<b>Transfers Out</b>	<b>2.2</b>	<b>4.3</b>	<b>8.4</b>	<b>8.8</b>
Capital Improvements	4.0	17.0	4.1	1.4
Reserve Account	9.3	0.0	0.0	0.0
<b>Total Appropriations</b>	<b>\$ 81.5</b>	<b>\$ 97.6</b>	<b>\$ 85.4</b>	<b>\$ 86.1</b>
(In millions)				



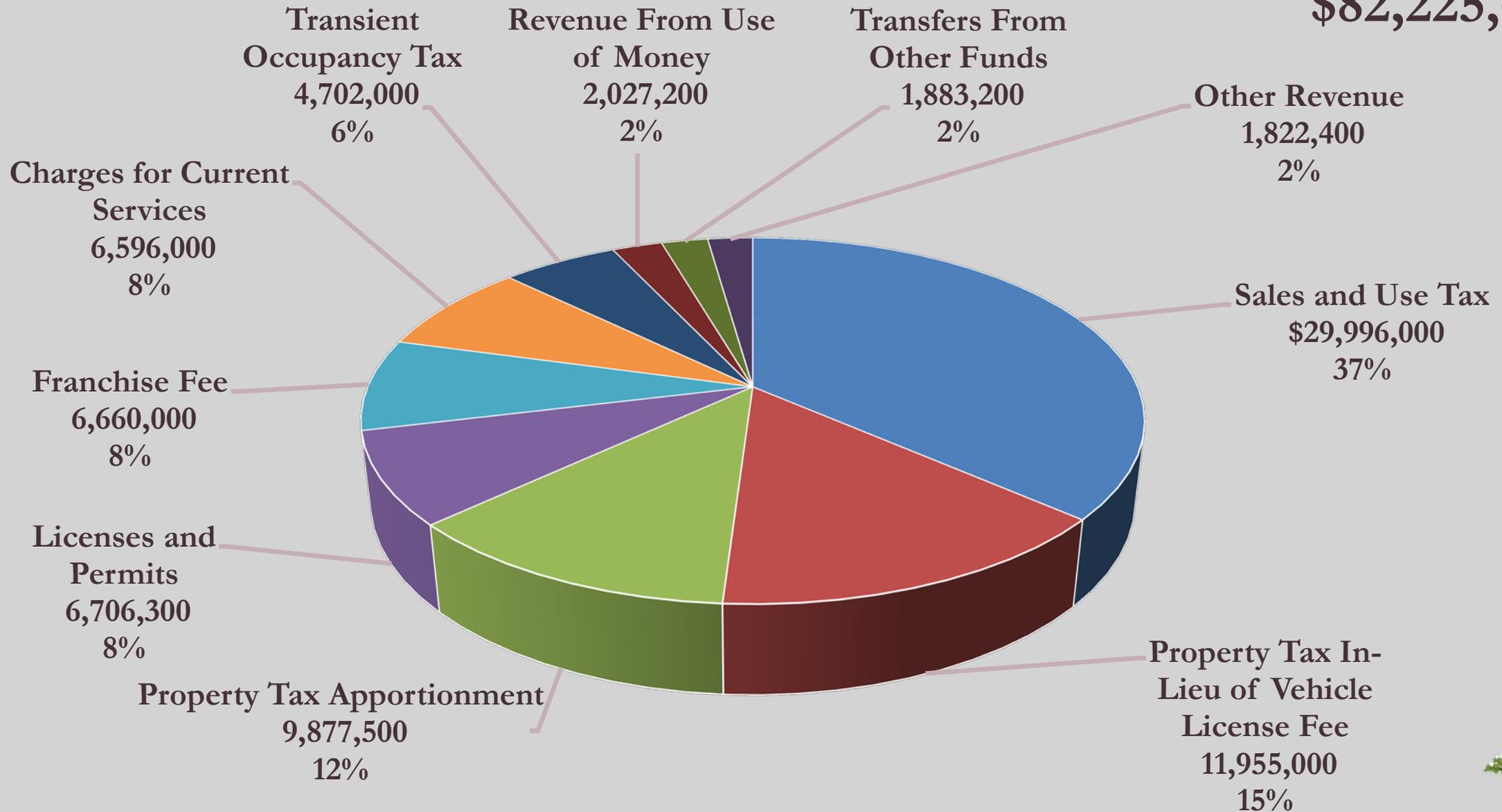
## GENERAL FUND REVENUES

Revenues	FY 15-16 (Actuals)	FY 16-17 (Revised)	FY 17-18 (Proposed)	FY 18-19 (Proposed)
Sales Tax	\$ 30.3	\$ 29.8	\$ 30.0	\$ 30.6
Property Tax In-Lieu of VLF	11.1	11.2	12.0	12.3
Property Tax - General	8.4	8.3	9.0	9.2
Other Taxes	7.9	7.6	7.6	7.7
Licenses and Permits	7.2	5.7	6.7	6.3
Charges for Current Services	6.1	6.0	6.6	6.7
Transient Occupancy Tax	4.7	4.7	4.7	4.7
Other Revenues	3.8	4.3	3.7	3.5
<b>Total Revenues</b>	<b>\$ 79.5</b>	<b>\$ 77.6</b>	<b>\$ 80.3</b>	<b>\$ 81.0</b>
(In millions)				



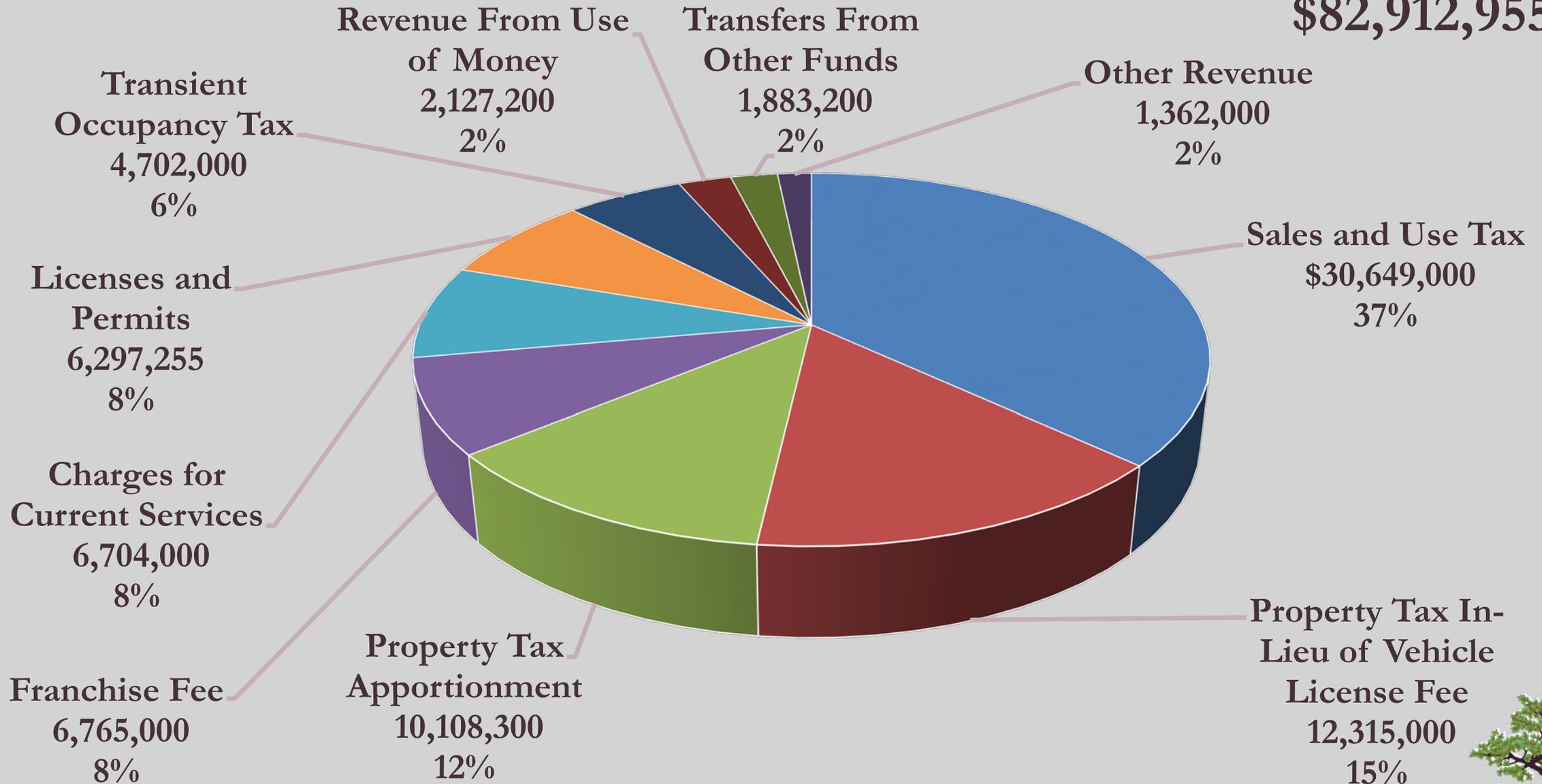
# PROPOSED FY 2017-18 GENERAL FUND REVENUE

**\$82,225,600**



# PROPOSED FY 2018-19 GENERAL FUND REVENUE

**\$82,912,955**



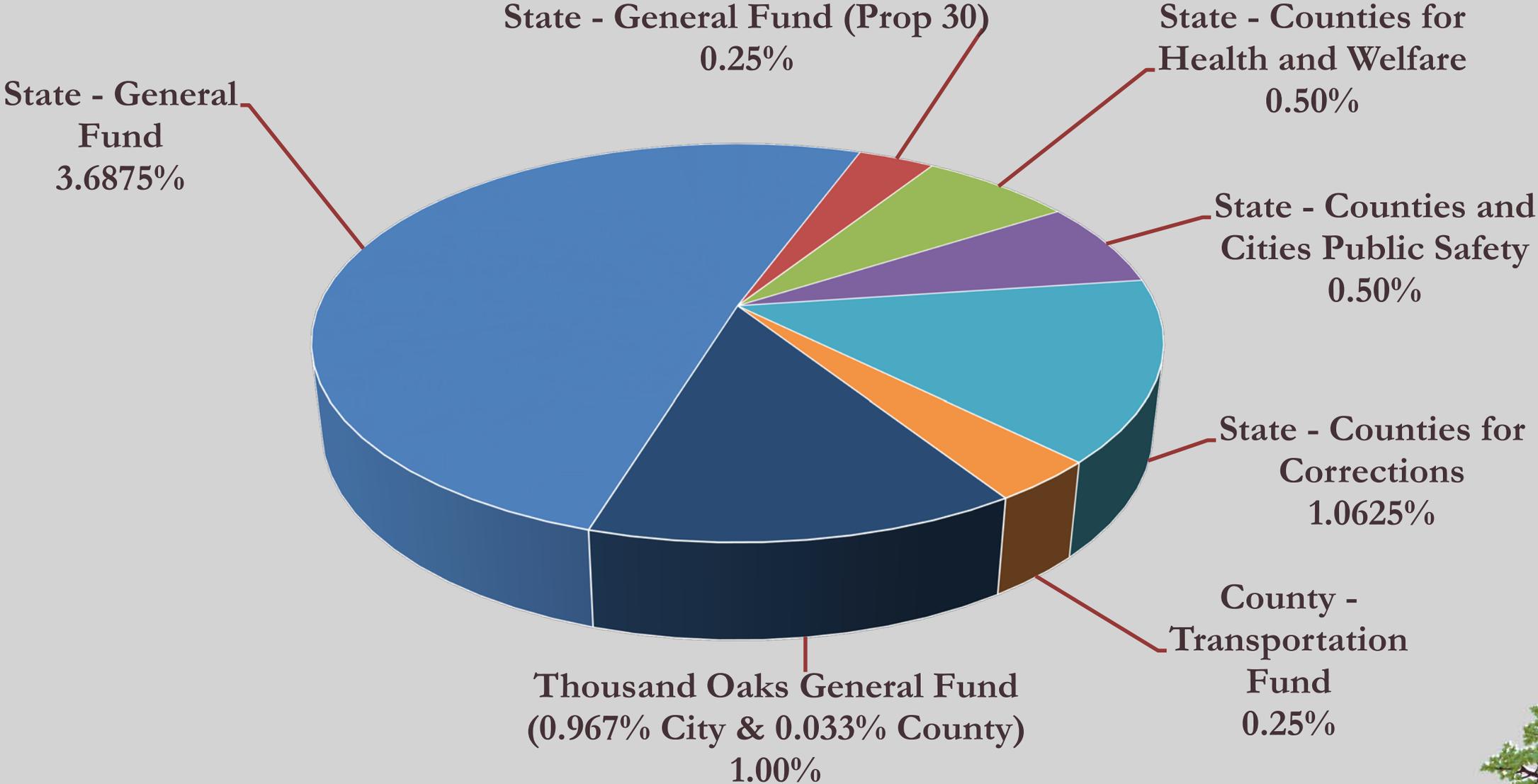
# SALES TAX REVENUE HISTORY



# TAXABLE SALES HISTORY

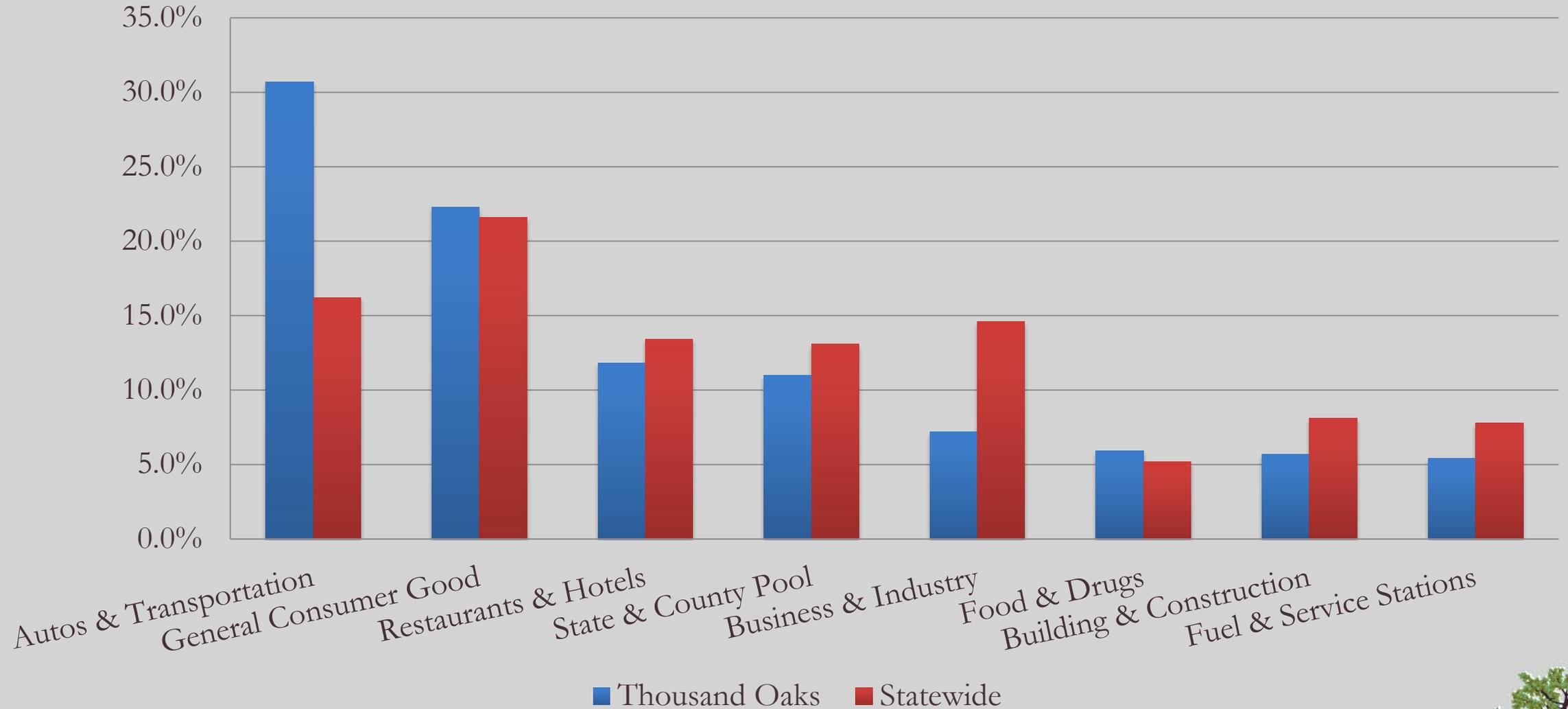


# SALES TAX BREAKOUT – 7.25%



# MAJOR INDUSTRIES BY GROUP

## THOUSAND OAKS VS STATE



Per Capita Sales

**Thousand Oaks**

Count: 4,853

**Ventura**

Count: 6,814

**Oxnard**

Count: 4,498

**Camarillo**

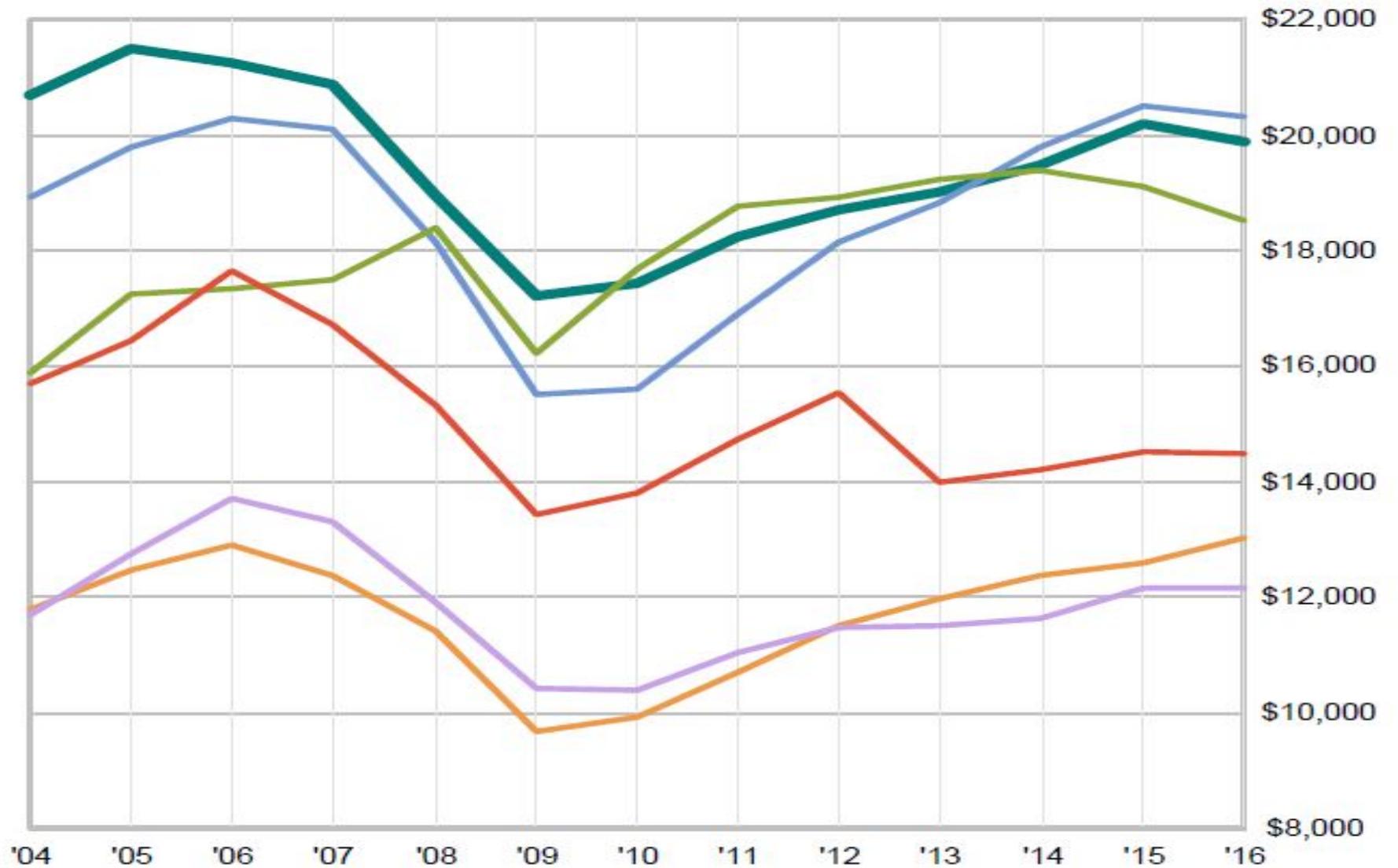
Count: 2,602

**Simi Valley**

Count: 3,627

**Santa Clarita**

Count: 7,515



# 2016 vs. 2006 - SALES TAX PER CAPITA RANKINGS

2016 Rank	Agency	Sales Tax Per Capita (2016)
1	Industry	73,528
2	Vernon	28,071
3	Colma	7,732
4	Sand City	6,830
5	Irwindale	2,733
.....	.....	.....
134	Ventura	231
135	Santee	231
136	San Juan Capistrano	231
137	Corona	230
<b>138</b>	<b>Thousand Oaks</b>	<b>227</b>
139	San Francisco	227
140	Indian Wells	225

2006 Rank	Agency	Sales Tax Per Capita (2006)
1	Industry	55,741
2	Vernon	51,287
3	Sand City	9,416
4	Colma	5,235
5	Irwindale	3,952
.....	.....	.....
110	Solana Beach	242
111	Indian Wells	240
112	Victorville	238
<b>113</b>	<b>Thousand Oaks</b>	<b>236</b>
114	Chico	236
115	Sonoma	235
116	Weed	235

- Note: There were 539 ranked agencies in 2016 and 535 in 2006



# STATE OF CALIFORNIA – SALES TAX REVENUE (POS (1%) AND COUNTY/STATE POOLS)

2016 Rank	Agency	Sales Tax Revenue (2016, Millions)
1	Los Angeles	\$523.3
2	San Diego	\$272.3
3	San Francisco	\$196.3
4	San Jose	\$181.5
5	Ontario	\$89.9
...	.....	.....
50	Oxnard	\$30.6
51	San Leandro	\$30.4
<b>52</b>	<b>Thousand Oaks</b>	<b>\$30.1</b>
53	Rancho Cucamonga	\$29.3
54	Cupertino	\$29.0

2006 Rank	Agency	Sales Tax Revenue (2006, Millions)
1	Los Angeles	\$445.3
2	San Diego	\$229.4
3	San Jose	\$141.3
4	San Francisco	\$139.6
5	Fresno	\$81.5
...	.....	.....
39	Temecula	\$29.8
40	Sunnyvale	\$29.7
<b>41</b>	<b>Thousand Oaks</b>	<b>\$29.5</b>
42	Huntington Beach	\$29.0
43	Newport Beach	\$28.8

- Note: There were 539 ranked agencies in 2016 and 535 in 2006



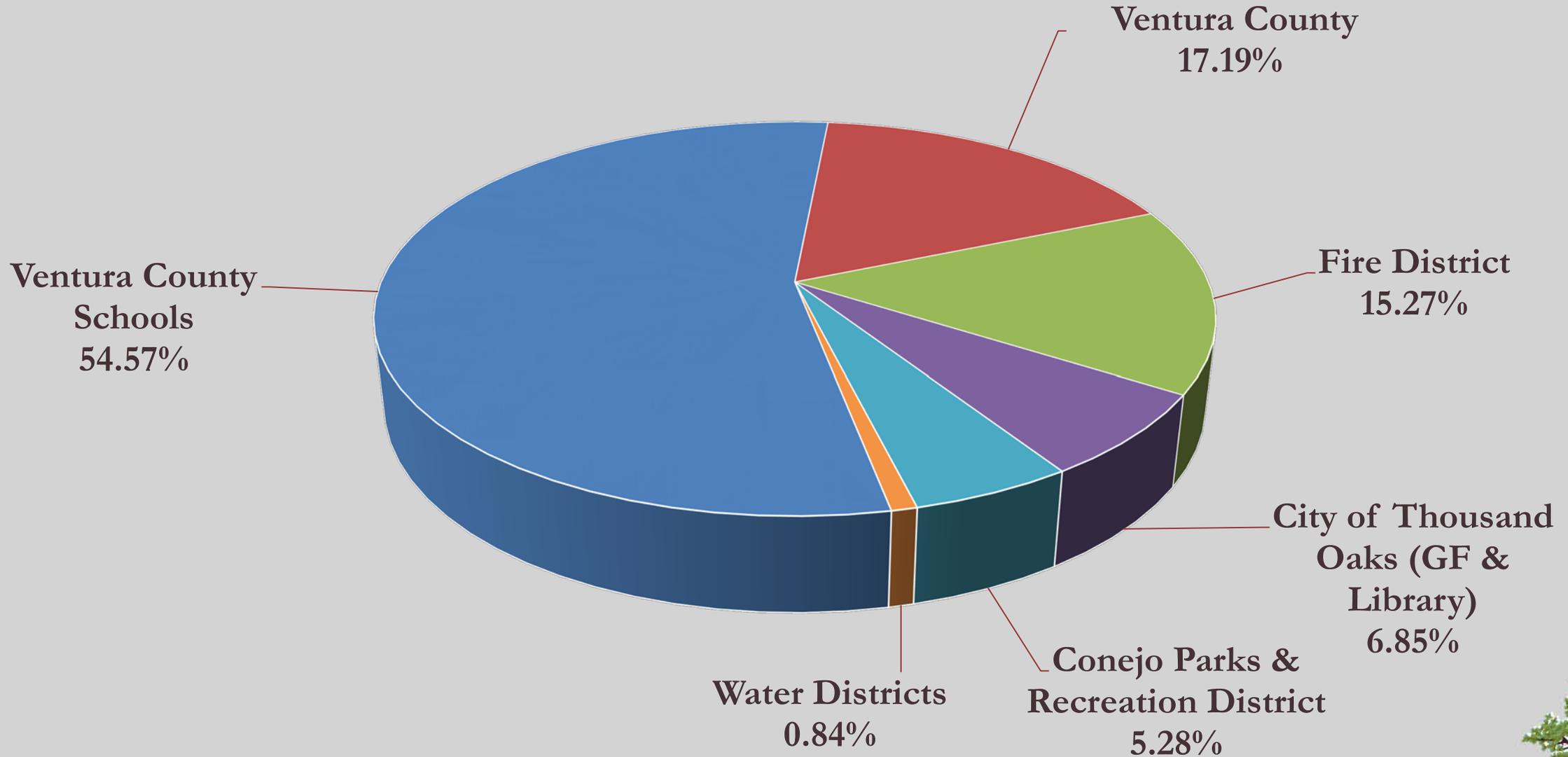
# CALIFORNIA TRANSACTION AND USE TAX DISTRICTS

Jurisdiction	California Transaction and Use Tax Districts	Total Jurisdictions
	<b>As of April 1, 2017</b>	
County	54	58 (93.1%)
City	205	482 (42.5%)
<b>Total</b>	<b>259</b>	

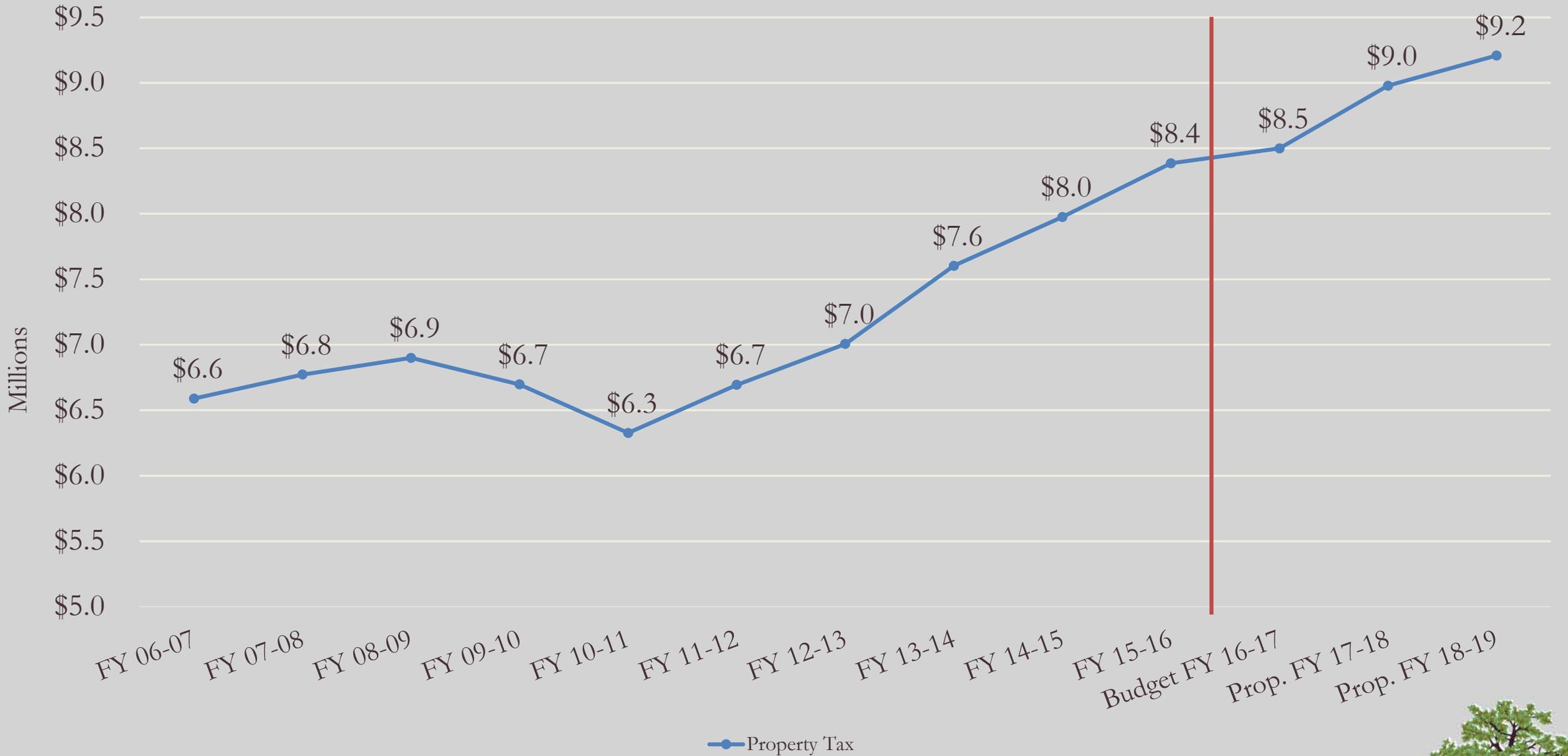
Tax Area	District Name and Acronym	Rate	Effective Date
<b>Ventura County</b>			
Oxnard (City)	City of Oxnard Vital Services Transactions and Use Tax	0.50%	04-01-09
Port Hueneme (City)	City of Port Hueneme Transactions and Use Tax	0.50%	04-01-09
Santa Paula (City)	City of Santa Paula Transactions and Use Tax	1.00%	04-01-17
Ventura (City)	City of Ventura Transactions and Use Tax	0.50%	04-01-17



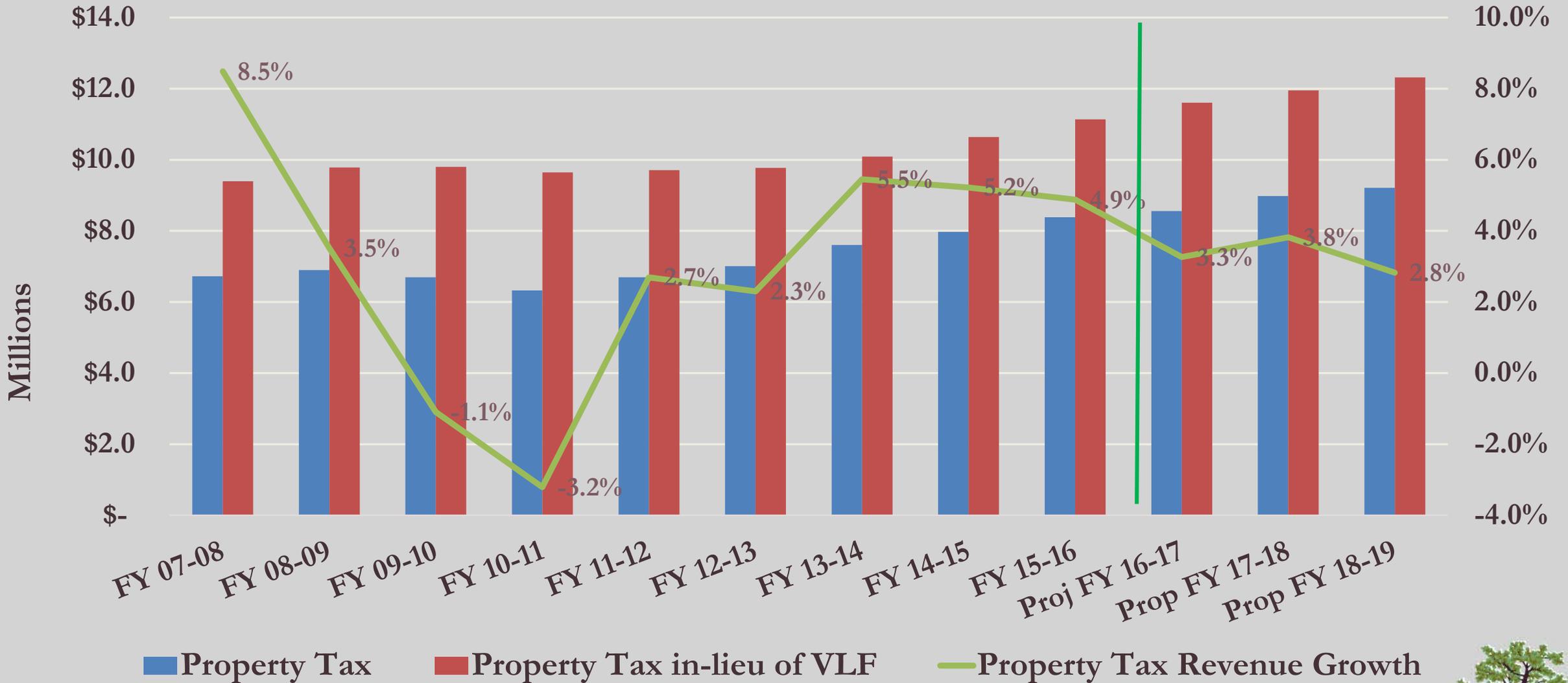
# PROPERTY TAX RATE BREAKOUT – 1.0%



# PROPERTY TAX REVENUE HISTORY

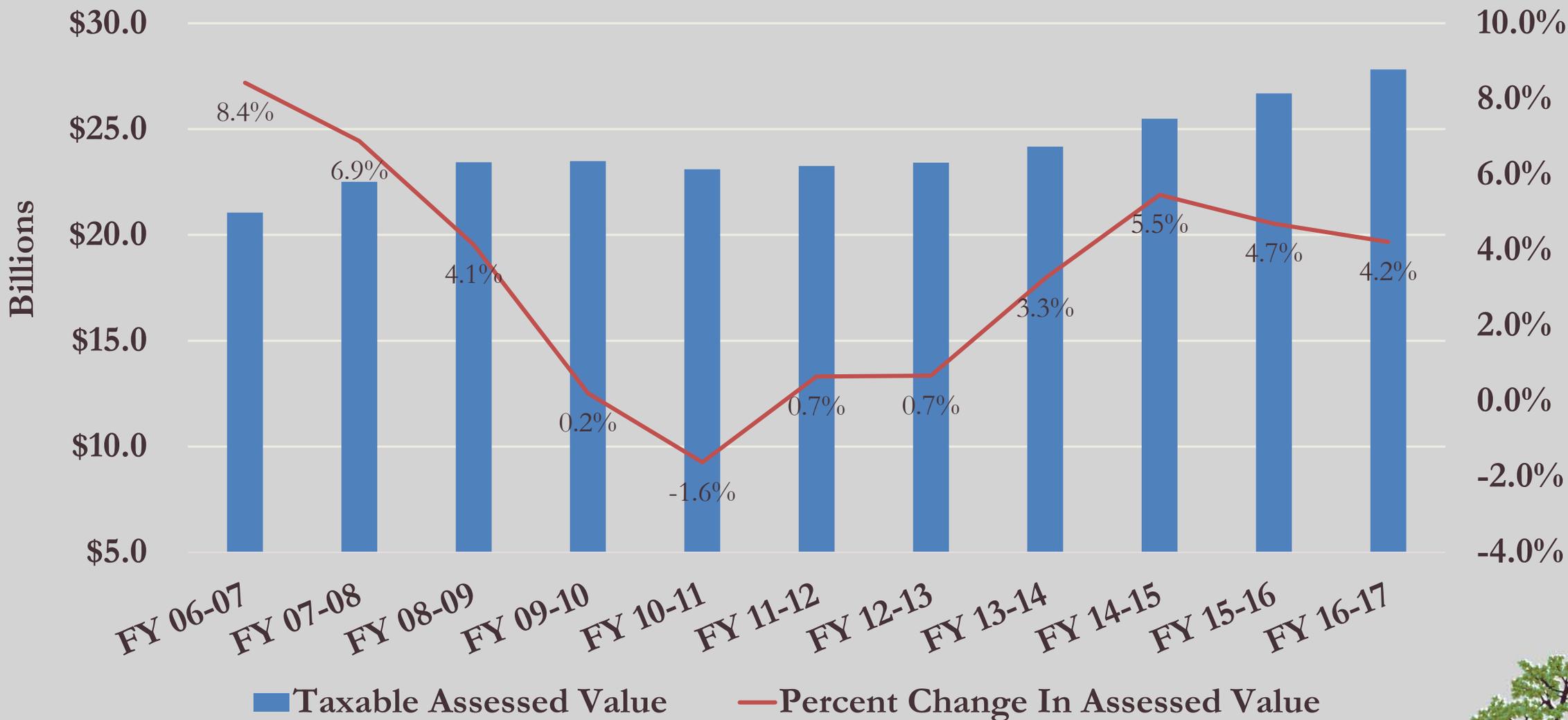


# GENERAL FUND PROPERTY TAXES

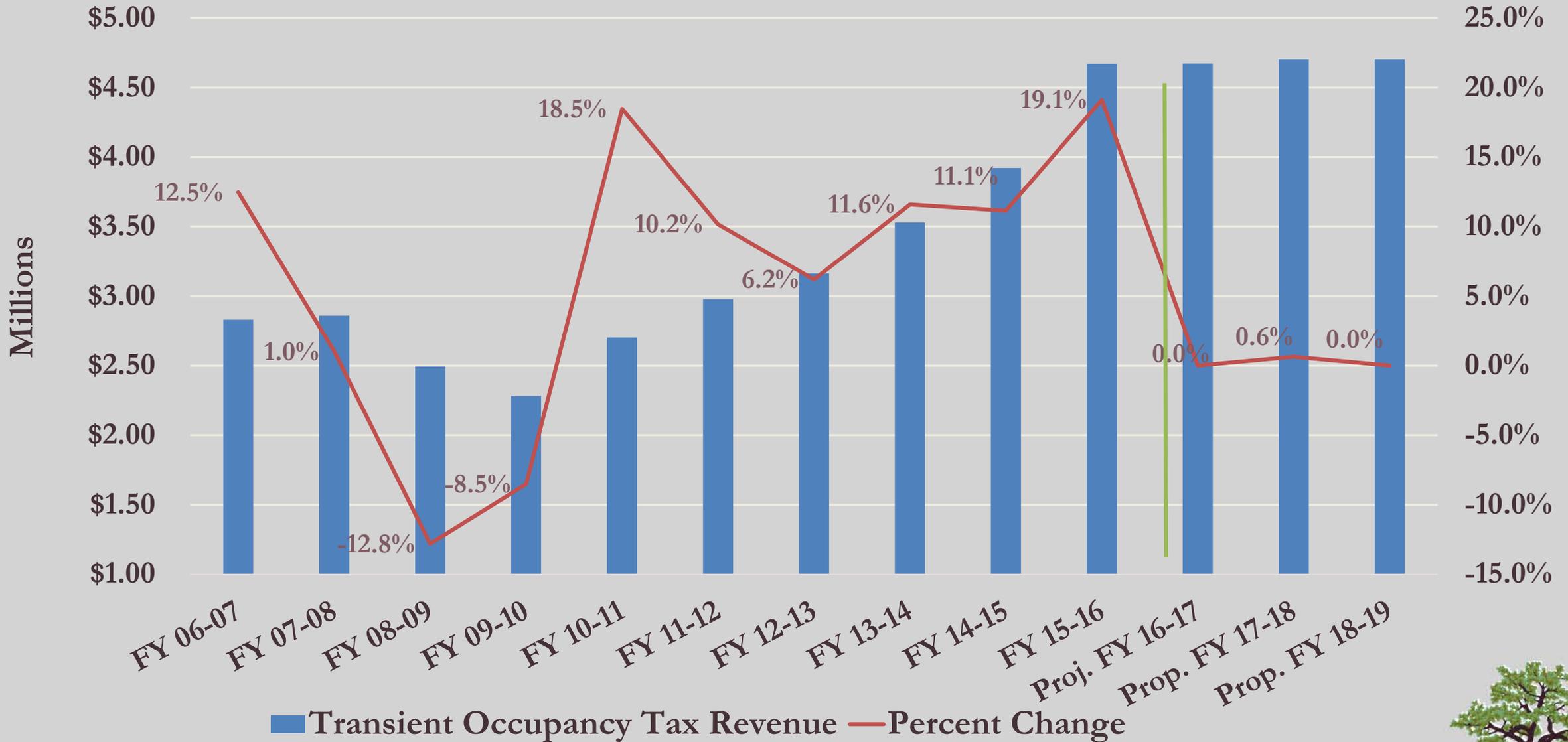


# TEN-YEAR CHANGE IN TAXABLE ASSESSED VALUE

## CITY OF THOUSAND OAKS

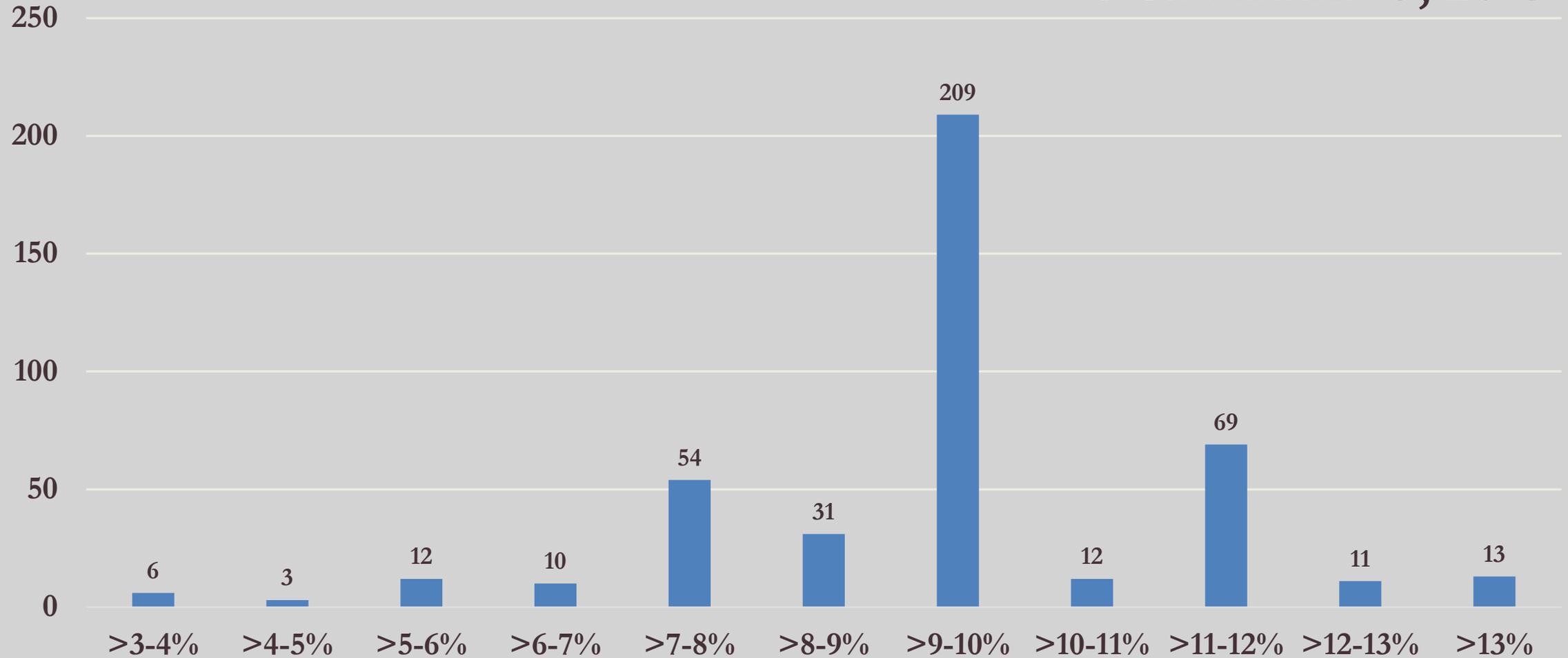


# TRANSIENT OCCUPANCY TAX REVENUE & PERCENT GROWTH



# CALIFORNIA CITIES TRANSIENT OCCUPANCY TAX RATES

## AS OF APRIL 15, 2017



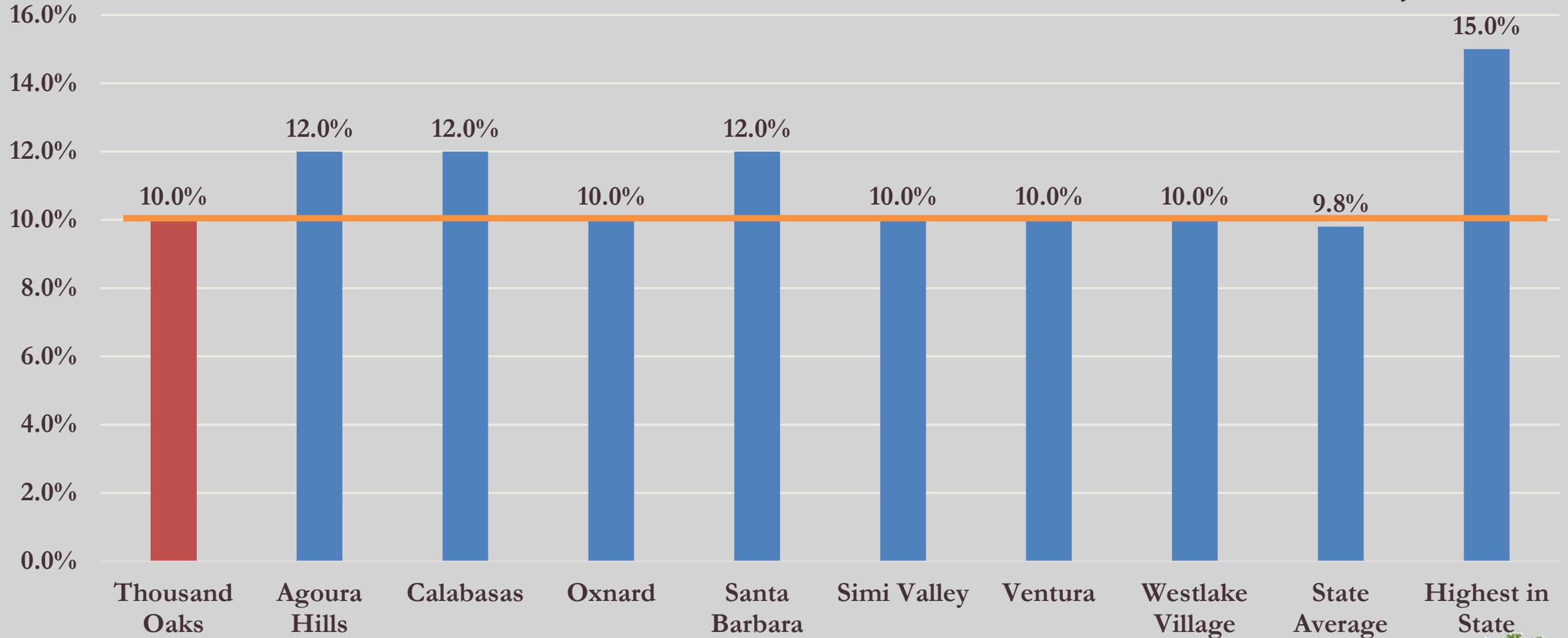
Thousand Oaks – 10%

■ Rates



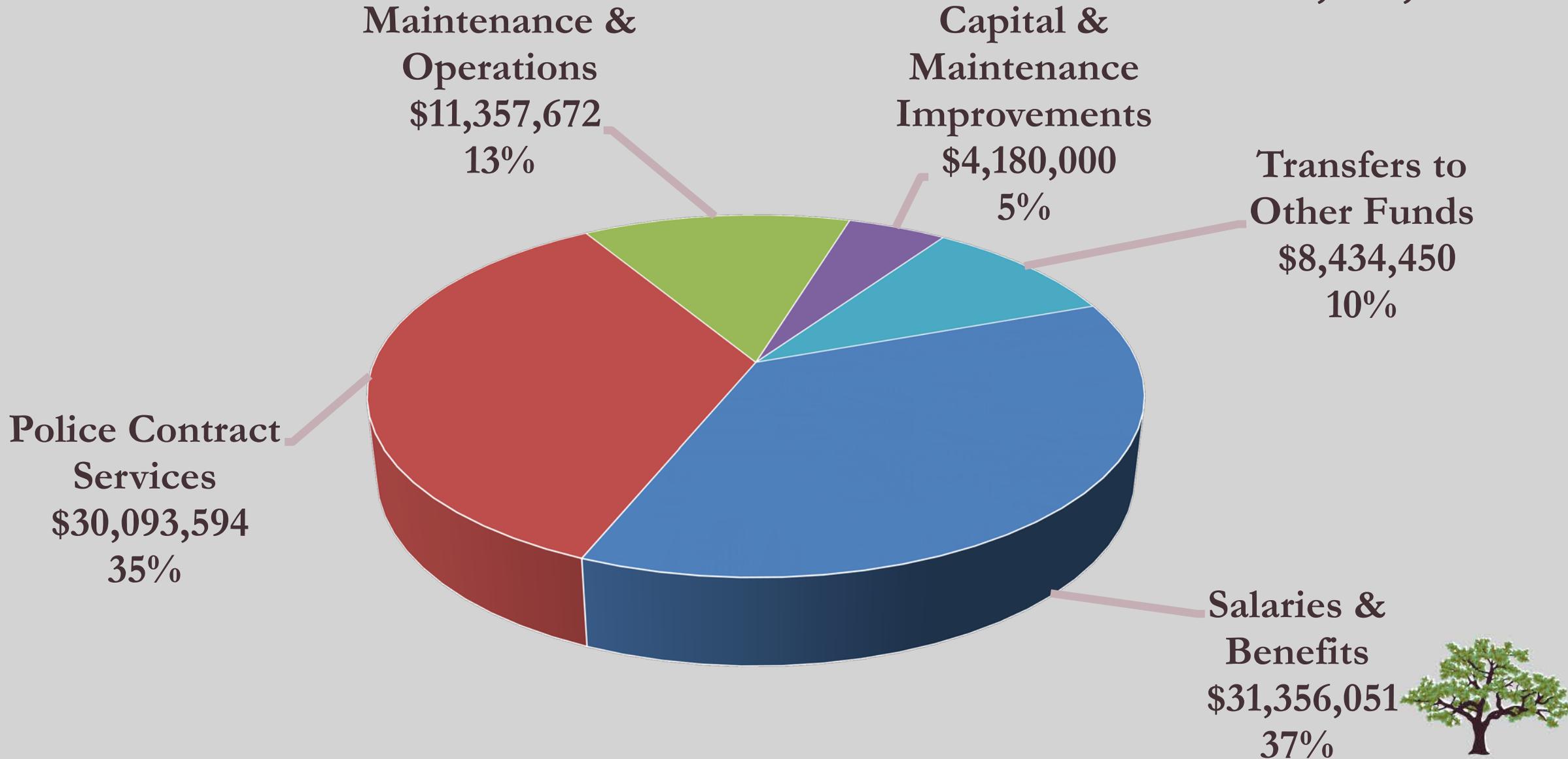
# NEARBY TRANSIENT OCCUPANCY TAX RATES

## AS OF APRIL 15, 2017



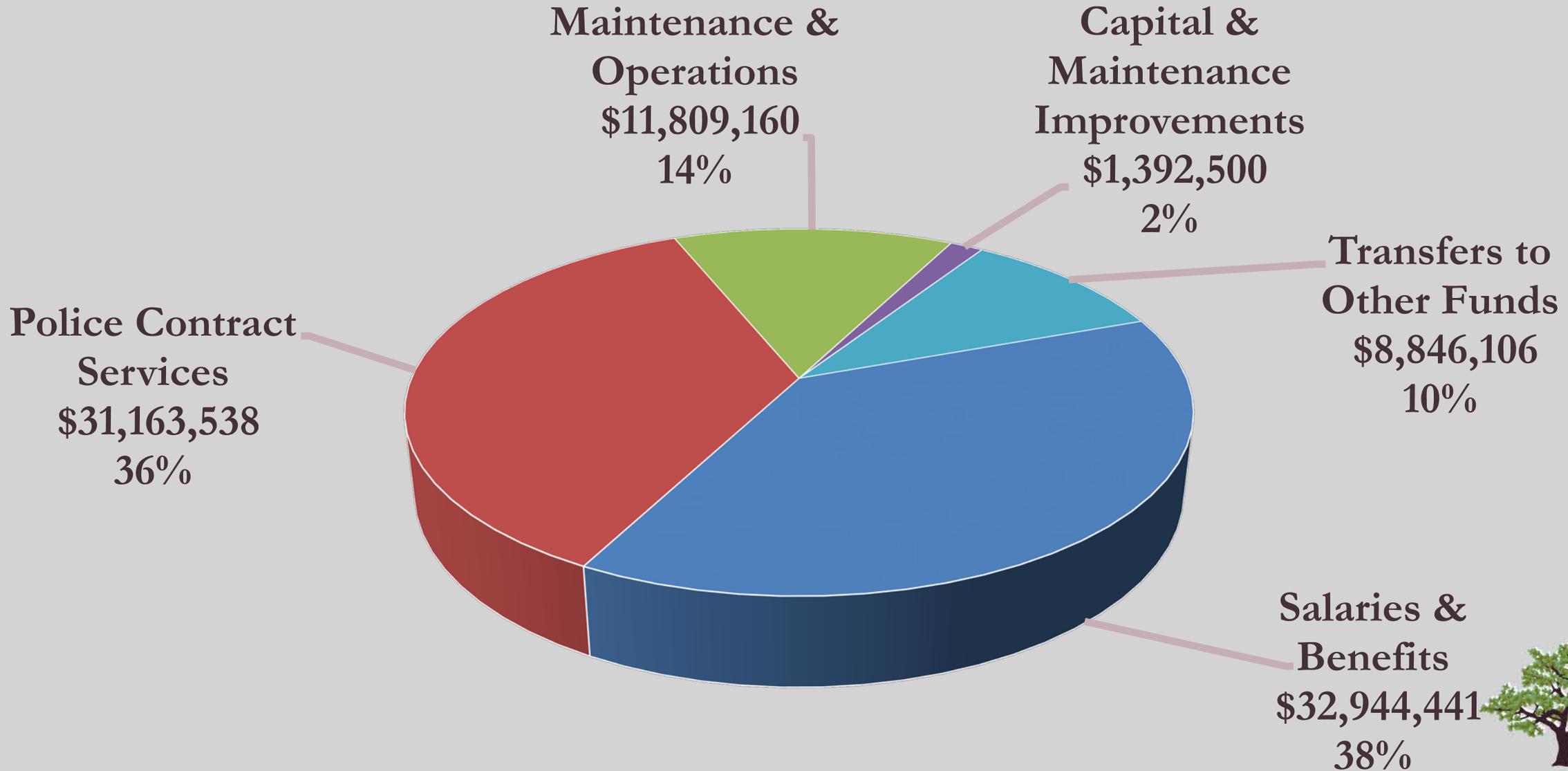
# PROPOSED FY 2017-18 GENERAL FUND APPROPRIATIONS

**\$85,421,767**

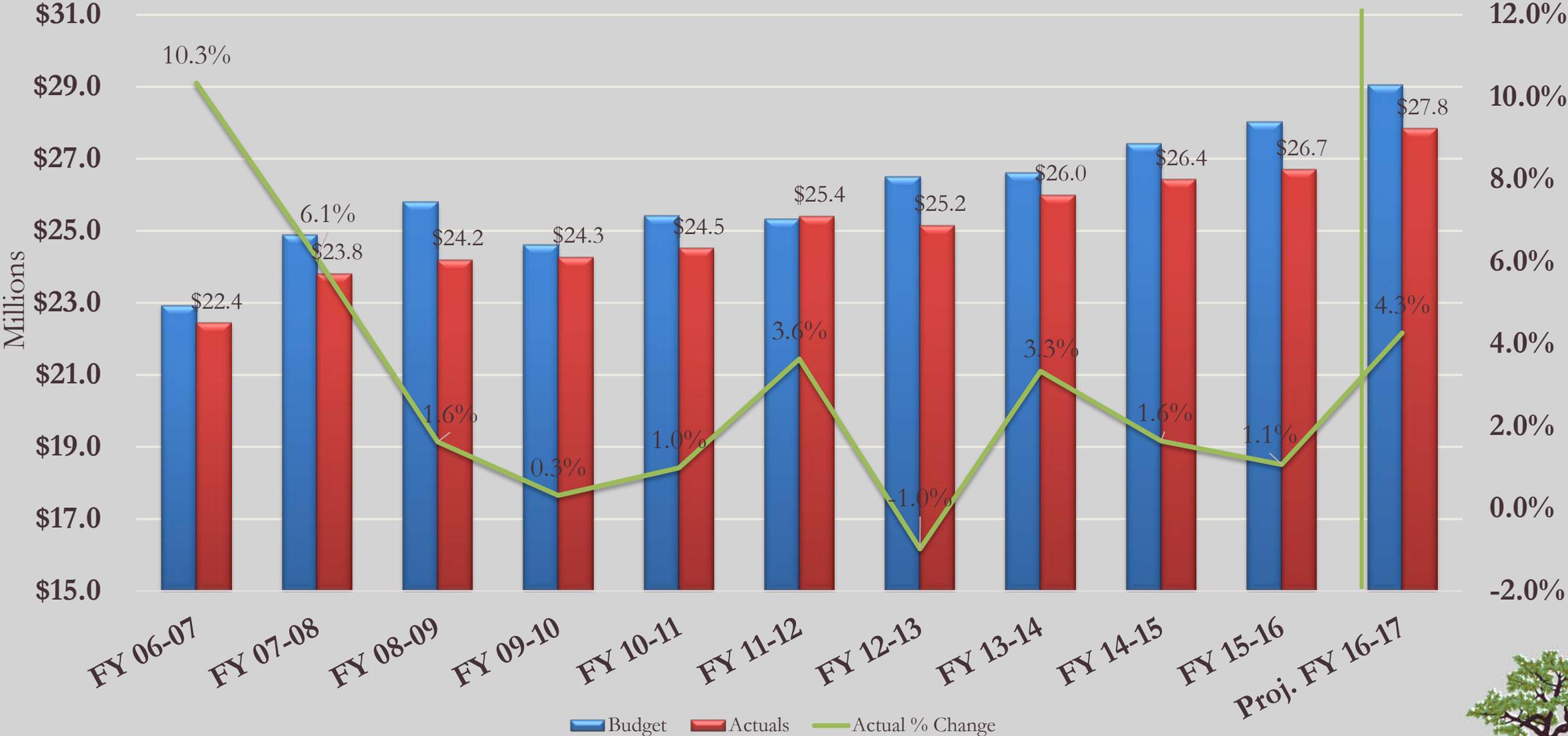


# PROPOSED FY 2018-19 GENERAL FUND APPROPRIATIONS

**\$86,155,745**



# POLICE CONTRACT COSTS HISTORY



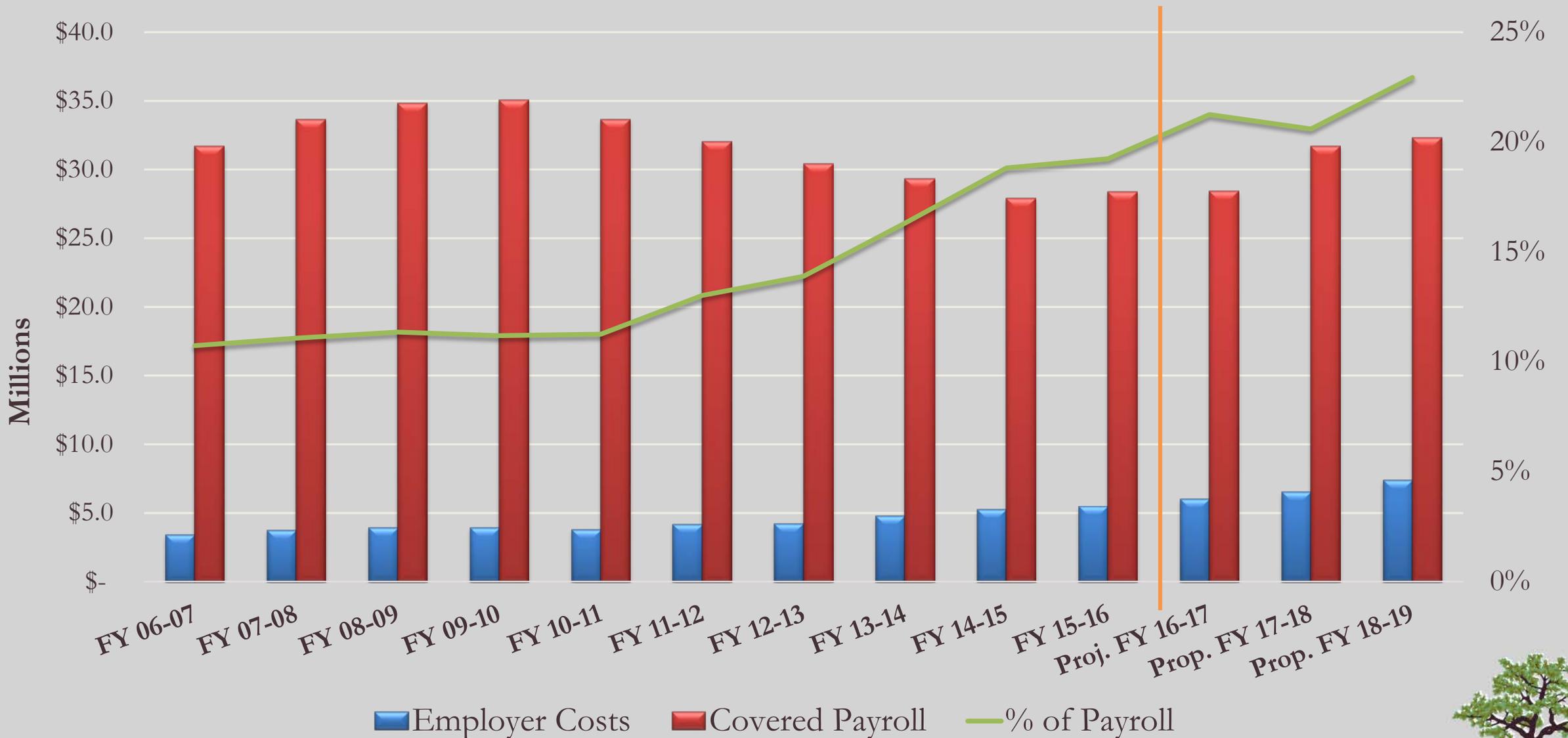
# SALES TAX VS POLICE CONTRACT



# PENSION COSTS



# PENSION COSTS VS COVERED PAYROLL

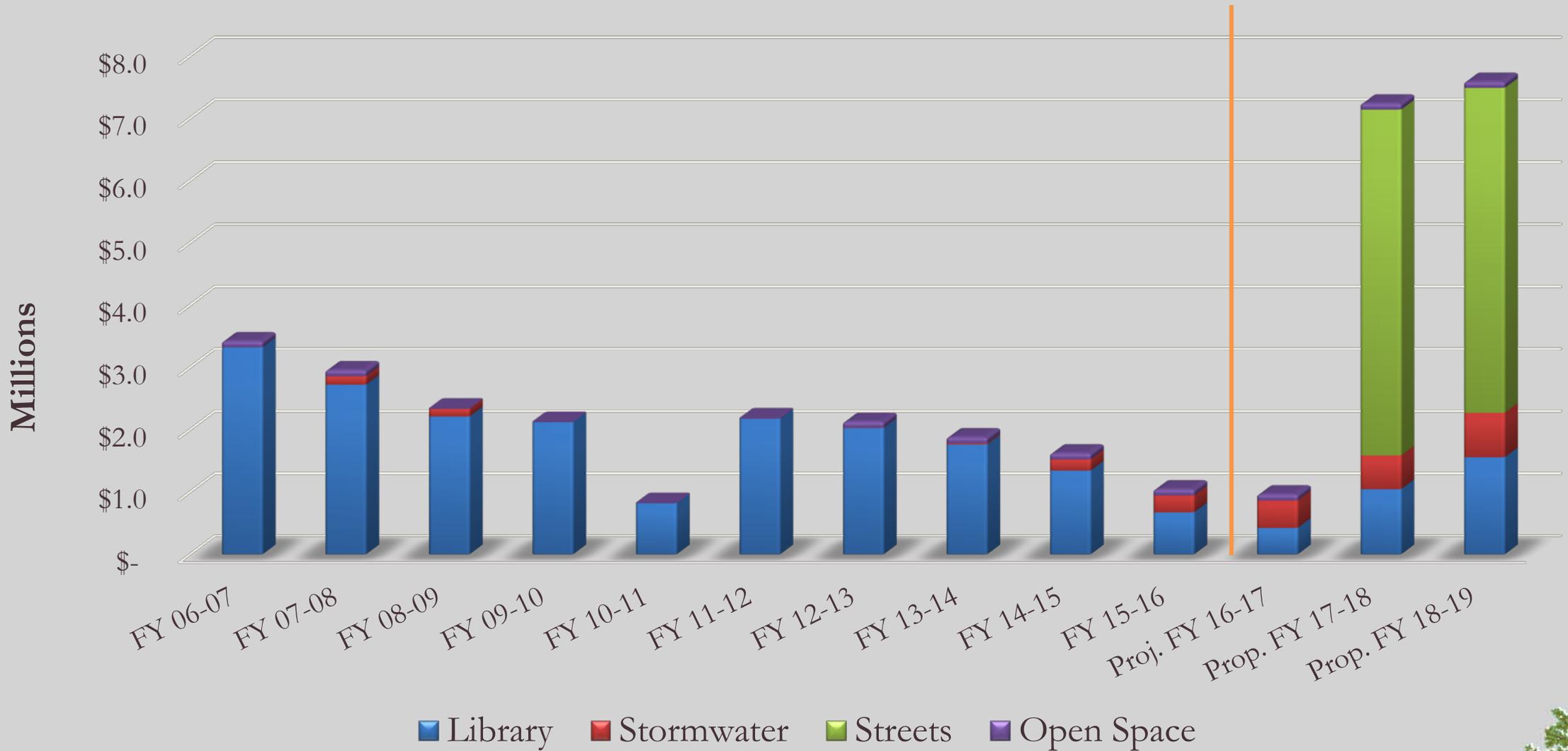


## GENERAL FUND SUPPORT

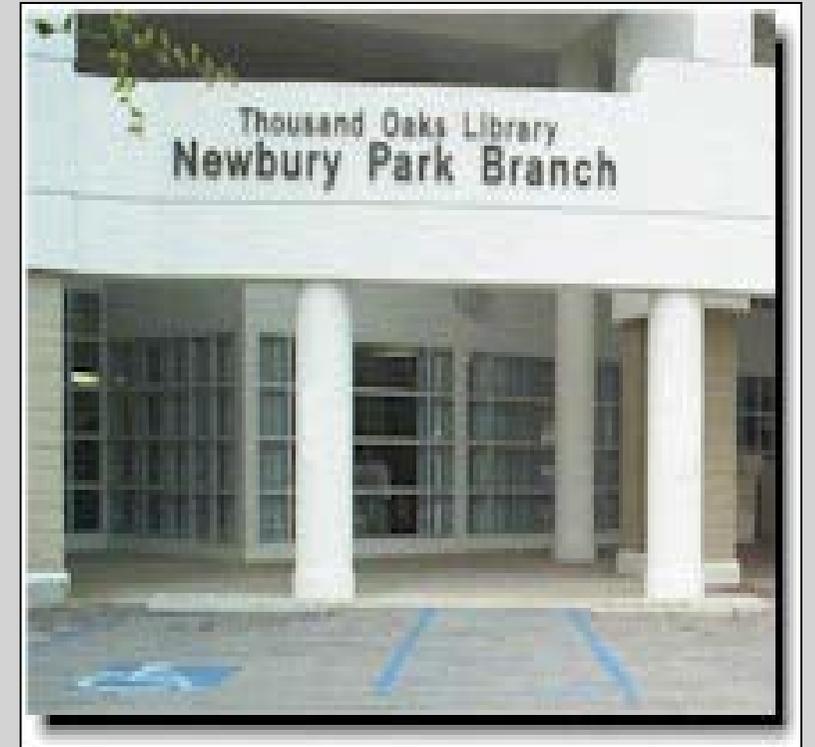
- General Fund used for:
  - Community Services & Development, Highways, Streets, Public Service (Police), Government Administrative Oversight
- General Fund supports the following Funds:
  - Library \$1.1M & \$1.6M
  - Stormwater \$0.5M & \$0.7M
- General Fund FYs 2017-2019 CIP (\$4.5M)



# GENERAL FUND SUPPORT



# LIBRARY FUND



## LIBRARY FUND SUMMARY

	FY 15-16 (Actuals)	FY 16-17 (Revised)	FY 17-18 (Proposed)	FY 18-19 (Proposed)
Operating Revenues	\$ 6.7	\$ 6.7	\$ 7.1	\$ 7.3
<b>Transfers In (Gen Fund)</b>	<b>0.7</b>	<b>2.4</b>	<b>1.1</b>	<b>1.6</b>
Use of Reserves	0.0	0.6	0.0	0.0
<b>Total Available</b>	<b>\$ 7.4</b>	<b>\$ 9.7</b>	<b>\$ 8.2</b>	<b>\$ 8.9</b>
Operating Appropriations	\$ 7.2	\$ 8.6	\$ 8.0	\$ 8.4
Capital Improvements	0.2	1.1	0.2	0.5
<b>Total Appropriations</b>	<b>\$ 7.4</b>	<b>\$ 9.7</b>	<b>\$ 8.2</b>	<b>\$ 8.9</b>
(In millions)				



# OTHER GOVERNMENTAL FUNDS



# STORMWATER FUND SUMMARY

	FY 15-16 (Actuals)	FY 16-17 (Revised)	FY 17-18 (Proposed)	FY 18-19 (Proposed)
Operating Revenues	\$ 0.4	\$ 0.5	\$ 0.5	\$ 0.5
<b>Transfers In (Gen Fd)</b>	<b>0.3</b>	<b>0.5</b>	<b>0.5</b>	<b>0.7</b>
<b>Total Available</b>	<b>\$ 0.7</b>	<b>\$ 1.0</b>	<b>\$ 1.0</b>	<b>\$ 1.2</b>
Operating Appropriations	\$ 0.7	\$ 1.0	\$ 1.0	\$ 1.0
Capital Improvements	0.0	0.0	0.0	0.2
<b>Total Appropriations</b>	<b>\$ 0.7</b>	<b>\$ 1.0</b>	<b>\$ 1.0</b>	<b>\$ 1.2</b>
(In millions)				



# PROPOSED FY 2017-18 & FY 2018-19 OPERATING BUDGET OTHER GOVERNMENTAL FUNDS

- Lighting & Landscaping Funds
  - Funded by property tax and special assessments
  - Staff is reviewing sustainability funding strategies
  - Lighting Fund - \$180,000 support from Developer Fees
    - Building fund balance by deferring capital improvements
  - Landscaping Fund drawing down fund balance \$1.5M in FY 2017-18 & \$1.7M in FY 2018-19

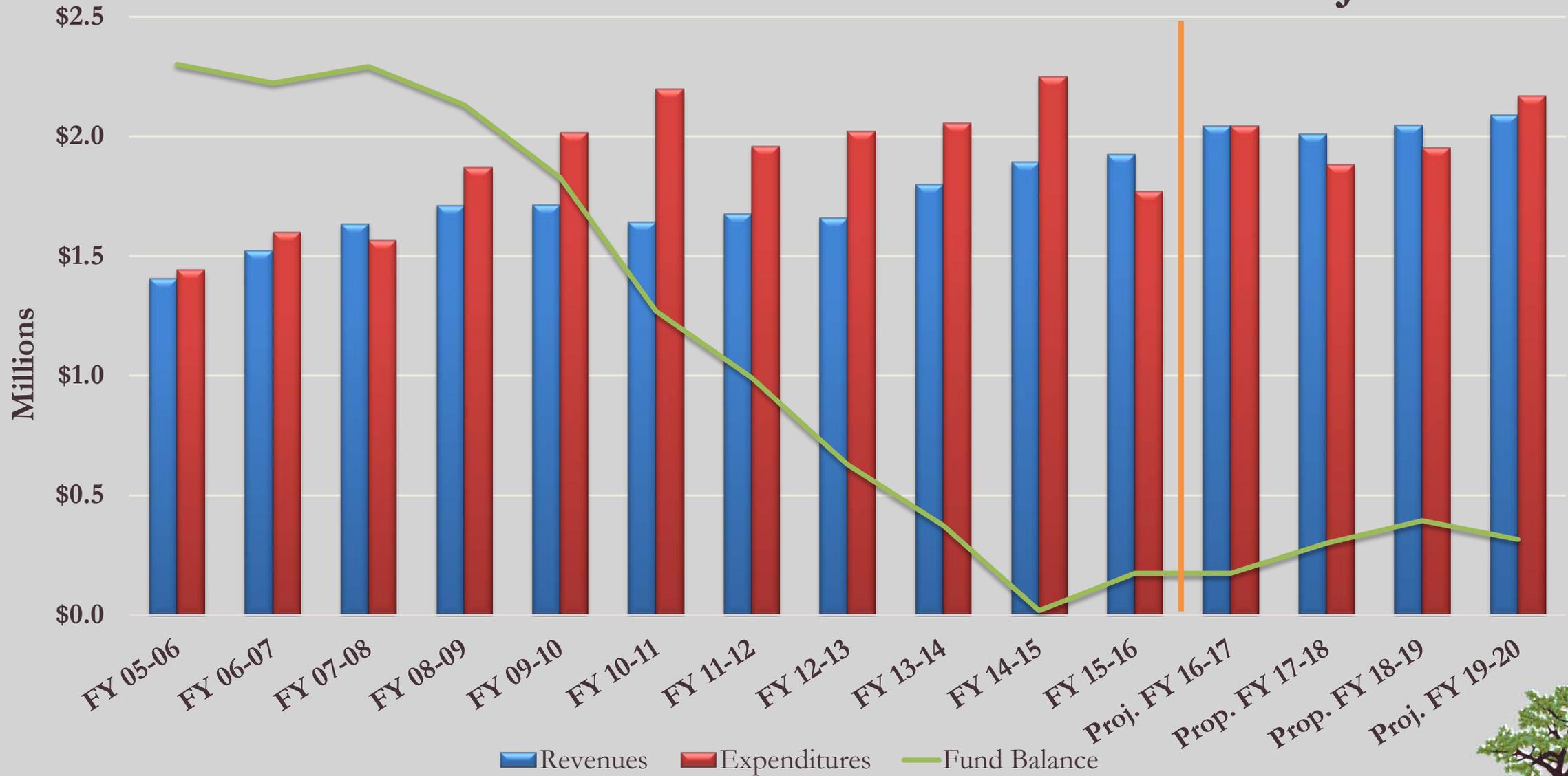


## LIGHTING FUND SUMMARY

	FY 15-16 (Actuals)	FY 16-17 (Revised)	FY 17-18 (Proposed)	FY 18-19 (Proposed)
Operating Revenues	\$ 1.7	\$ 1.8	\$ 1.8	\$ 1.9
<b>Transfers In</b>	<b>0.2</b>	<b>0.2</b>	<b>0.2</b>	<b>0.2</b>
Use of Reserves	0.0	0.1	0.0	0.0
<b>Total Available</b>	<b>\$ 1.9</b>	<b>\$ 2.1</b>	<b>\$ 2.0</b>	<b>\$ 2.1</b>
Operating Appropriations	\$ 1.8	\$ 2.1	\$ 1.9	\$ 2.0
Reserve Account	0.1	0.0	0.1	0.1
<b>Total Appropriations</b>	<b>\$ 2.1</b>	<b>\$ 2.1</b>	<b>\$ 2.0</b>	<b>\$ 2.1</b>
(In millions)				



# TEN-YEAR LIGHTING FUND HISTORY AND FOUR-YEAR PROJECTIONS



## LANDSCAPE FUND SUMMARY

	FY 15-16 (Actuals)	FY 16-17 (Revised)	FY 17-18 (Proposed)	FY 18-19 (Proposed)
Operating Revenues	\$ 4.6	\$ 4.4	\$ 4.7	\$ 4.8
Use of Reserves	0.0	2.2	1.5	1.7
<b>Total Available</b>	<b>\$ 4.6</b>	<b>\$ 6.6</b>	<b>\$ 6.2</b>	<b>\$ 6.5</b>
Operating Appropriations	\$ 3.6	\$ 5.3	\$ 4.7	\$4.7
Capital Improvements	0.0	1.3	1.5	1.8
Reserve Account	1.0	0.0	0.0	0.0
<b>Total Appropriations</b>	<b>\$ 4.6</b>	<b>\$ 6.6</b>	<b>\$ 6.2</b>	<b>\$ 6.5</b>
(In millions)				

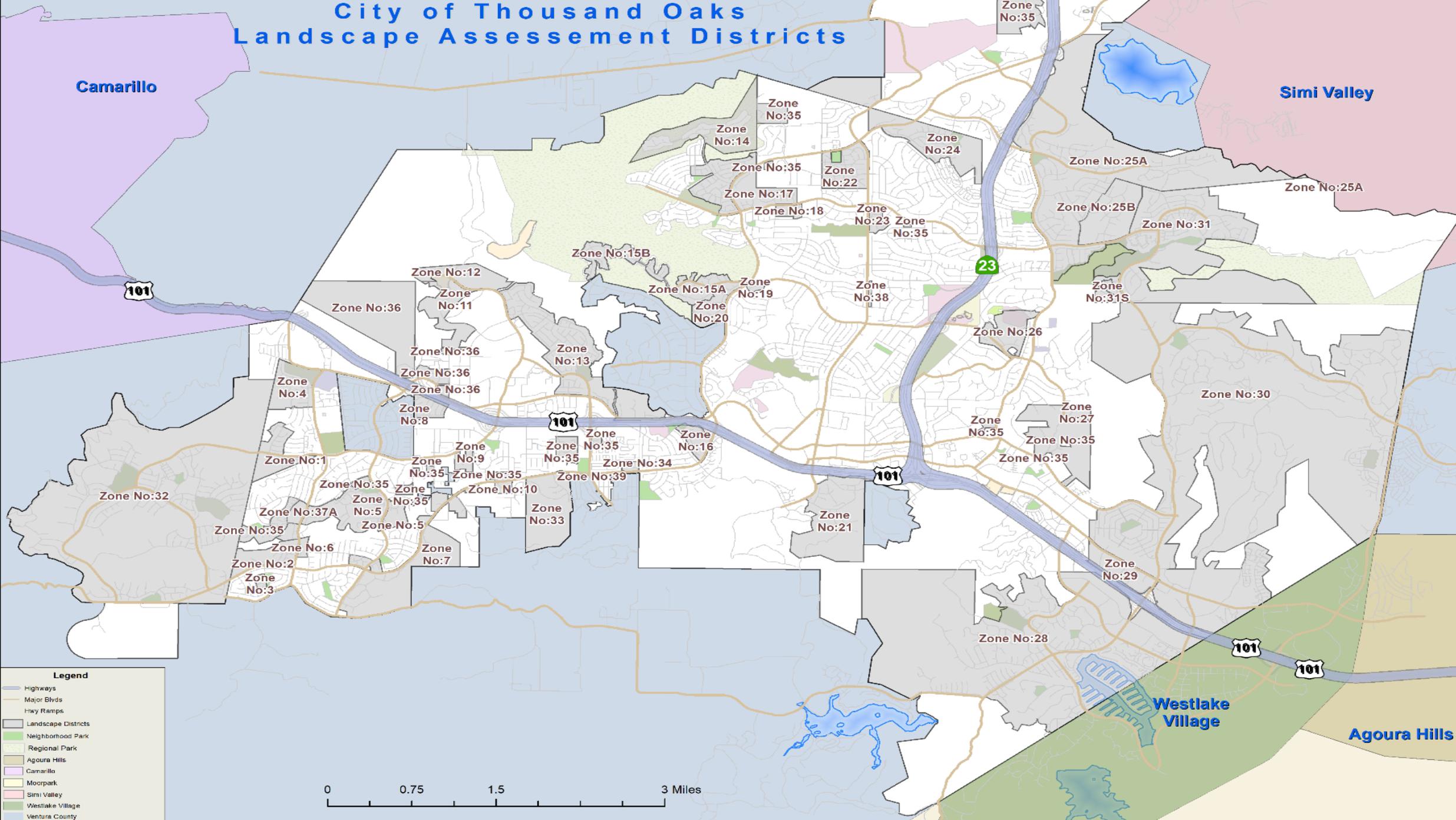


# PROPOSED FY 2017-18 & FY 2018-19 LIGHTING AND LANDSCAPING FUNDS

- Lighting & Landscaping Assessment Districts
  - Lighting parcels approximately 83% of parcels are being assessed for Lighting
  - Landscaping parcels approximately 43% of parcels are being assessed for Landscaping



# City of Thousand Oaks Landscape Assessment Districts



Camarillo

Simi Valley

Westlake Village

Agoura Hills

- Legend**
- Highways
  - Major Blvds
  - Hwy Ramps
  - Landscape Districts
  - Neighborhood Park
  - Regional Park
  - Agoura Hills
  - Camarillo
  - Moorpark
  - Simi Valley
  - Westlake Village
  - Ventura County

0 0.75 1.5 3 Miles

# PROPOSED FY 2017-18 & FY 2018-19 OPERATING BUDGET CAPITAL PROJECTS FUND

- Primarily Developer Fees revenue
- Residential build-out ~ maintenance City
- Significantly declining revenue



# CAPITAL PROJECT FUND SUMMARY

	FY 15-16 (Actuals)	FY 16-17 (Revised)	FY 17-18 (Proposed)	FY 18-19 (Proposed)
Operating Revenues	\$ 1.2	\$ 0.9	\$ 0.7	\$ 0.8
<b>Transfers In</b>	<b>0.8</b>	<b>0.2</b>	<b>5.8</b>	<b>5.4</b>
Use of Reserves	7.7	14.8	1.6	1.1
<b>Total Available</b>	<b>\$ 9.7</b>	<b>\$ 15.9</b>	<b>\$ 8.1</b>	<b>\$ 7.3</b>
Operating Appropriations	\$ 0.1	\$ 1.2	\$ 0.0	\$ 0.0
Capital Improvements	8.3	14.2	7.6	6.8
<b>Transfers Out</b>	<b>1.3</b>	<b>0.5</b>	<b>0.5</b>	<b>0.5</b>
<b>Total Appropriations</b>	<b>\$ 9.7</b>	<b>\$ 15.9</b>	<b>\$ 8.1</b>	<b>\$ 7.3</b>
(In millions)				



# PROPOSED FY 2017-18 & FY 2018-19 OPERATING BUDGET STREET IMPROVEMENT FUND

- TDA eliminated July 2014
- Gas Tax revenue declining
- Estimated annual capital need ~ \$6.5M
- Estimated deferred requirements for FY 2017-2019 ~ \$0
  - Use of one-time General Fund Capital Reserves ~ \$5M/year
- High priority per Community Attitude Survey

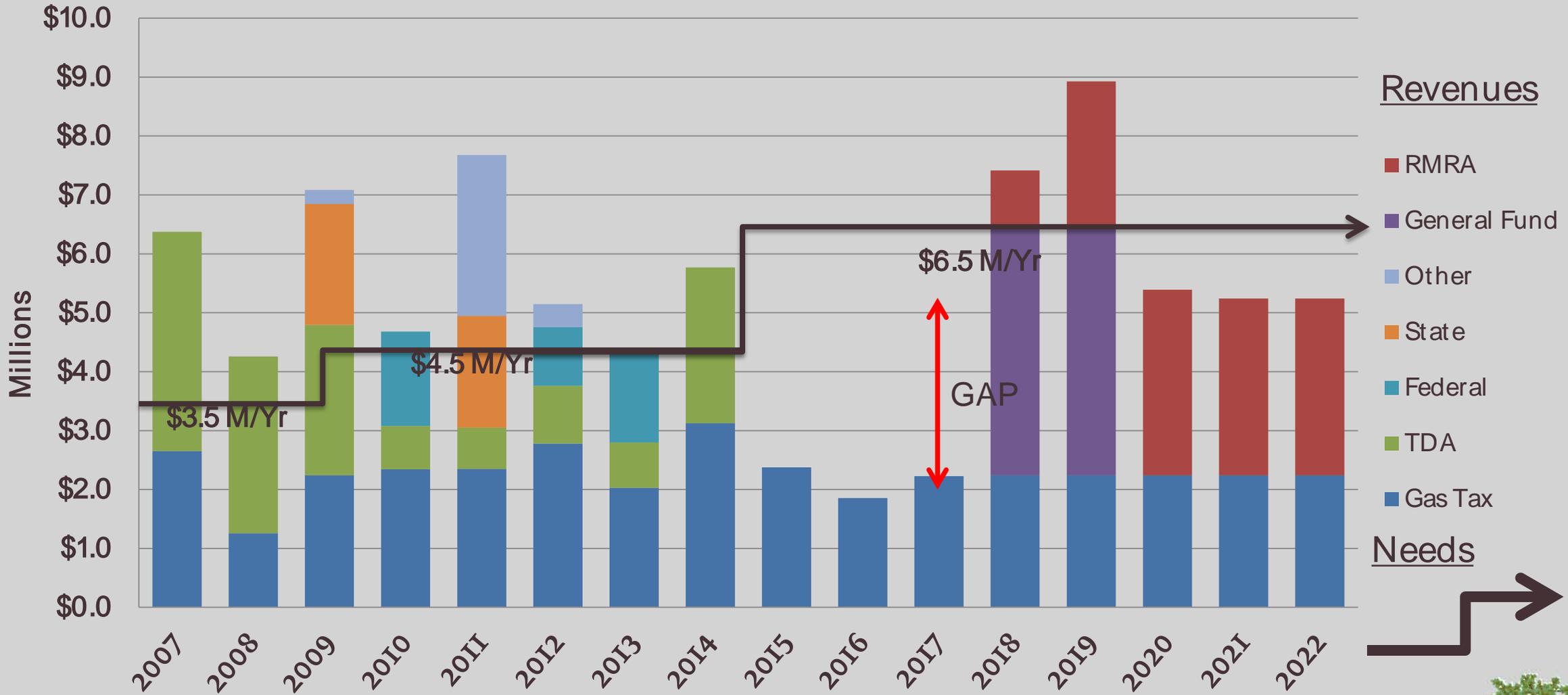


# STREET IMPROVEMENT FUND SUMMARY

	FY 15-16 (Actuals)	FY 16-17 (Revised)	FY 17-18 (Proposed)	FY 18-19 (Proposed)
Operating Revenues	\$ 7.2	\$ 12.2	\$ 5.8	\$ 6.1
Use of Reserves	0.0	4.4	0.0	0.0
<b>Total Available</b>	<b>\$ 7.2</b>	<b>\$ 16.6</b>	<b>\$ 5.8</b>	<b>\$ 6.1</b>
Operating Appropriations	\$ 0.2	\$ 0.1	\$ 0.1	\$ 0.1
Capital Improvements	1.8	14.7	3.5	2.9
<b>Transfers Out</b>	<b>1.6</b>	<b>1.8</b>	<b>1.6</b>	<b>1.6</b>
Reserve Account	3.6	0.0	0.6	1.5
<b>Total Appropriations</b>	<b>\$ 7.2</b>	<b>\$ 16.6</b>	<b>\$ 5.8</b>	<b>\$ 6.1</b>
(In millions)				



# PAVEMENT MAINTENANCE NEEDS



# ROAD AND REPAIR ACCOUNTABILITY ACT OF 2017

- Also known as SB 1 (Beall) passed on April 2017
- Permanently increases fuel taxes and vehicle registration fees
  - Gasoline fuel excise tax: +12 cents per gallon
  - Diesel fuel excise tax: +20 cents per gallon
  - Diesel fuel sales tax: +4 percent
  - Vehicle registration fee: +\$25-\$175 per year based on vehicle value
  - Alternate fueled vehicle fee: New \$100 annual fee



## ROAD AND REPAIR ACCOUNTABILITY ACT OF 2017 (CONT.)

- Provides an estimated \$52 billion new revenue over ten years, \$15 Billion for local streets & roads
  - \$30.3 million estimated over ten years for Thousand Oaks
- Can only be used for local streets and roads
- First allocation in Fall 2017 - \$0.9 million
- \$2.3 million anticipated in FY 2018-19
- \$3.0 million annually anticipated going forward



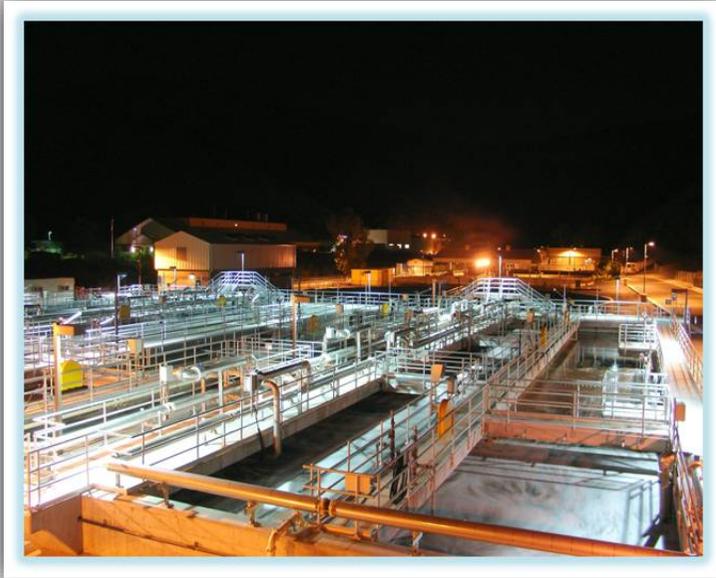
## COMPARE TAX MEASURE

- RRA Act of 2017 - State Gas Tax& Fees
- VCTC Measure AA - Failed (57% yes/43% no, needed 2/3's vote)
  - 1/2 cent tax, \$70 million/yr. countywide, 50% Local Streets)
- Local Sales Tax Increase - 1/2 cent tax

	RRAA	VCTC	City
Tax Impact of Thousand Oaks (est.)	\$ 12-15 M	\$ 12 M	\$ 12 M
Annual Funding for Local Roads	\$ 3 M	\$ 6 M	\$ 12 M
Return of Local Taxes	20-25%	50%	100%



# PROPOSED FY 17-18 & FY 18-19 OPERATING BUDGET ENTERPRISE FUNDS



# WATER FUND

- Water system distributes up to 15 million gallons per day
- Serves more than 16,000 accounts
- Revenue primarily from water sales and base charges
- Proposed FY 2017-18 Appropriations
  - Operating \$22.4M
  - Capital & Maintenance \$9.0M
- Proposed FY 2018-19 Appropriations
  - Operating \$24.0M
  - Capital & Maintenance \$3.9M



## WATER FUND SUMMARY

	FY 15-16 (Actuals)	FY 16-17 (Revised)	FY 17-18 (Proposed)	FY 18-19 (Proposed)
Operating Revenues	\$ 23.5	\$ 27.3	\$ 28.9	\$ 30.0
Use of Reserves	0.0	11.3	2.5	0.0
<b>Total Available</b>	<b>\$ 23.5</b>	<b>\$ 38.6</b>	<b>\$ 31.4</b>	<b>\$ 30.0</b>
Operating Appropriations	\$ 17.4	\$ 22.8	\$ 22.4	\$ 24.0
Capital Improvements	0.7	15.8	9.0	3.9
Reserve Account	5.4	0.0	0.0	2.1
<b>Total Appropriations</b>	<b>\$ 23.5</b>	<b>\$ 38.6</b>	<b>\$ 31.4</b>	<b>\$ 30.0</b>
(In millions)				



## WATER FUND – SUSTAINABILITY

- Several projects planned to analyze ways to reduce reliance on imported water
  - Los Robles Golf Course Groundwater Utilization Project
  - Conejo Valley Groundwater Management Plan



# WASTEWATER FUND

- Hill Canyon treats an average of 10.5 million gallons per day
- Serves more than 37,300 accounts
- 100% Renewable Energy
- Revenue primarily from service charges
- Proposed FY 2017-18 Appropriations
  - Operating \$18.9M
  - Capital & Maintenance \$5.8M
- Proposed FY 2018-19 Appropriations
  - Operating \$19.3M
  - Capital & Maintenance \$5.7M



## WASTEWATER FUND SUMMARY

	FY 15-16 (Actuals)	FY 16-17 (Revised)	FY 17-18 (Proposed)	FY 18-19 (Proposed)
Operating Revenues	\$ 22.8	\$ 19.4	\$ 20.6	\$ 20.8
Use of Reserves	0.0	8.8	4.1	4.2
<b>Total Available</b>	<b>\$ 22.8</b>	<b>\$ 28.2</b>	<b>\$ 24.7</b>	<b>\$ 25.0</b>
Operating Appropriations	\$ 14.3	\$ 16.3	\$ 15.3	\$ 15.8
Capital Improvements	2.2	8.3	5.8	5.6
Debt Service	3.6	3.6	3.6	3.6
Reserve Account	2.7	0.0	0.0	0.0
<b>Total Appropriations</b>	<b>\$ 22.8</b>	<b>\$ 28.2</b>	<b>\$ 24.7</b>	<b>\$ 25.0</b>
(In millions)				



## SOLID WASTE FUND

- Recycling, Household Hazardous Waste, Sustainability, Community Enhancement, Neighborhood Clean-up, Adopt-A-Highway
- Revenues generated primarily from commercial & residential recycling, landfill facility fees, grants, and various other sources (FY 2017-18: \$1.5M, FY 2018-19: \$1.5M)



# SOLID WASTE FUND

- Proposed FY 2017-18 Appropriations - \$1.5M
- Proposed FY 2018-19 Appropriations - \$1.8M
- Shortfalls are anticipated due to decrease in landfill facility fees and State grants combined with increased cost for maintenance & operations
- Sufficient reserves to cover shortfalls, but reserves will continue to decrease if gap is not addressed

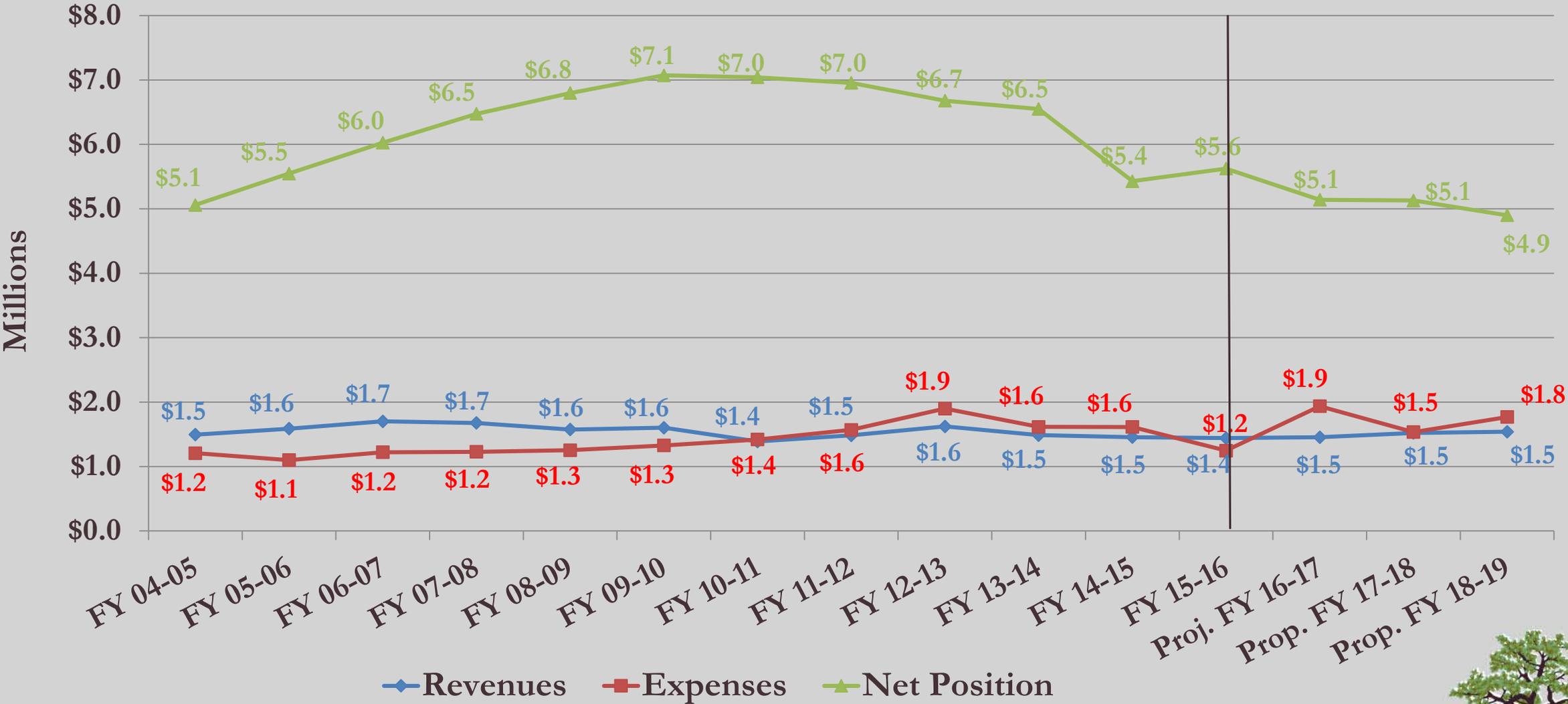


## SOLID WASTE FUND SUMMARY

	FY 15-16 (Actuals)	FY 16-17 (Revised)	FY 17-18 (Proposed)	FY 18-19 (Proposed)
Operating Revenues	\$ 1.4	\$ 1.4	\$ 1.5	\$ 1.5
Use of Reserves	0.0	0.5	0.0	0.2
<b>Total Available</b>	<b>\$ 1.4</b>	<b>\$ 1.9</b>	<b>\$ 1.5</b>	<b>\$ 1.7</b>
Operating Appropriations	\$ 1.2	\$ 1.9	\$ 1.5	\$ 1.6
Capital Improvements	0.0	0.0	0.0	0.1
Reserve Account	0.2	0.0	0.0	0.0
<b>Total Appropriations</b>	<b>\$ 1.4</b>	<b>\$ 1.9</b>	<b>\$ 1.5</b>	<b>\$ 1.7</b>
(In millions)				



# SOLID WASTE FUND REVENUE/EXPENSE HISTORY



## TRANSPORTATION FUND

- Thousand Oaks Transit Bus system, Dial-A-Ride
- Westlake Village, Agoura Hills, Oak Park, & Moorpark - Bus and DAR services
- Revenues primarily from State and Federal funding
- Capital projects will not proceed without adequate capital and grant funding
- Long-term planning and strategies
  - Thousand Oaks Transit Master Plan



## TRANSPORTATION FUND

- Since 2011, the Transportation program has changed:
  - 2012 – Took over Moorpark Transit, Westlake Village (DAR)
  - 2014 – Started Kanan Shuttle and Oak Park DAR
  - 2015 – Started Agoura Hills DAR & Charter services and “East County Transit Alliance,” which includes Intercity ADA and Senior DAR services



# TRANSPORTATION FUND SUMMARY

	FY 15-16 (Actuals)	FY 16-17 (Revised)	FY 17-18 (Proposed)	FY 18-19 (Proposed)
Operating Revenues	\$ 7.0	\$ 9.1	\$ 10.4	\$ 12.0
Use of Reserves	0.0	11.7	0.0	1.0
<b>Total Available</b>	<b>\$ 7.0</b>	<b>\$ 20.8</b>	<b>\$ 10.4</b>	<b>\$ 13.0</b>
Operating Appropriations	\$ 6.6	\$ 12.7	\$ 8.7	\$ 9.4
Capital Improvements	0.1	8.1	1.7	3.6
Reserve Account	0.3	0.0	0.0	0.0
<b>Total Appropriations</b>	<b>\$ 7.0</b>	<b>\$ 20.8</b>	<b>\$ 10.4</b>	<b>\$ 13.0</b>
(In millions)				



# GOLF COURSE FUND

- Managed by Arcis Golf
- Estimated revenue \$5.1M for FY 2017-18 & \$5.2M for FY 20178-19
- Fund will require use of net position



# PROPOSED FY 2017-18 & FY 2018-19

## LOS ROBLES GREENS GOLF COURSE FUND SUMMARY

	FY 15-16 (Actuals)	FY 16-17 (Revised)	FY 17-18 (Proposed)	FY 18-19 (Proposed)
Operating Revenues	\$ 6.1	\$ 5.2	\$ 5.1	\$ 5.2
Use of Reserves	0.9	1.2	0.3	0.2
<b>Total Available</b>	<b>\$ 7.0</b>	<b>\$ 6.4</b>	<b>\$ 5.4</b>	<b>\$ 5.4</b>
Operating Appropriations	\$ 5.2	\$ 4.6	\$ 5.0	\$ 5.0
Capital Improvements	1.8	1.5	0.3	0.3
Debt Service	0.0	0.2	0.0	0.0
<b>Transfers Out</b>	<b>0.0</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>
<b>Total Appropriations</b>	<b>\$ 7.0</b>	<b>\$ 6.4</b>	<b>\$ 5.4</b>	<b>\$ 5.4</b>
(In millions)				



# THEATRES FUND

- Operations of the 1,800 seat Fred Kavli Theatre and 400 seat Janet and Ray Scherr Forum
- Operating without General Fund subsidy for operational expenses since 2007



# PROPOSED FY 2017-18 & FY 2018-19 THEATRE FUND SUMMARY

	FY 15-16 (Actuals)	FY 16-17 (Revised)	FY 17-18 (Proposed)	FY 18-19 (Proposed)
Operating Revenues	\$ 3.7	\$ 4.2	\$ 4.1	\$ 4.2
Use of Reserves	0.0	0.2	0.0	0.1
<b>Total Available</b>	<b>\$ 3.7</b>	<b>\$ 4.4</b>	<b>\$ 4.1</b>	<b>\$ 4.3</b>
Operating Appropriations	\$ 3.7	\$ 4.2	\$ 3.9	\$ 4.0
Capital Improvements	0.0	0.2	0.1	0.3
Reserve Account	0.0	0.0	0.1	0.0
<b>Total Appropriations</b>	<b>\$ 3.7</b>	<b>\$ 4.4</b>	<b>\$ 4.1</b>	<b>\$ 4.3</b>
(In millions)				



## CITYWIDE LONG-TERM CHALLENGES

- Increased reliance on the General Fund
  - Existing Library Fund support at \$1.1M & \$1.7M
  - Increased Stormwater Fund support to \$0.5M & \$0.7M
  - Lighting Fund support estimated in future years
  - Possible future additional support for Landscaping Fund, Solid Waste Fund (operating by drawing on fund balance/reserves)
- Increase in Public Safety & Pension costs



# CITYWIDE LONG-TERM CHALLENGES

- Street Infrastructure Needs
  - Declining Gas Tax and Developer Fee Revenues with increasing needs to fund future capital requirements
  - Estimated annual capital/maintenance requirement for existing level of service: \$6.5M
  - Past revenue sources diminished/non-existent (RDA, TDA, Grants, Fiber-to-the-Premises)
  - Estimated deferred requirement maintained with use of one-time General Fund – Capital Reserves for FY 2017-2019: \$10.8M



# CITYWIDE LONG-TERM CHALLENGES

- Water System
  - Increasing water purchase costs
- Water and Wastewater Infrastructure maintenance costs
- Theatres Fund
  - Maintain structurally balanced budget



## BUDGET SUMMARY

- Reduced positions by over 100 positions; no further position reductions
- Modest revenue increases
- Low tax City with limited ability to further increase revenue
- Maintenance-oriented City
  - Revenue impacts
  - Operational challenges
- Increased reliance on GF to other funds



## RECOMMENDATIONS

1. Receive information on Proposed FY 2017-18 and FY 2018-19 Operating Budget
2. Schedule a Public Hearing for formal City Council review and adoption on June 13, 2017





# PROPOSED FY 2017-18 & FY 2018-19 OPERATING BUDGET

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## DISCUSSION AND QUESTIONS

City of

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Thousand Oaks

