

City of  
**Thousand Oaks**  
California



**Capital Improvement  
Program Budget**

Fiscal Year 2009-2010 & 2010-2011





# City of Thousand Oaks & Redevelopment Agency

## Adopted Capital Improvement Program Budget Fiscal Years 2009-2010 and 2010-2011

**ABOUT THE COVER** – Top photo: Goebel Senior Adult Center & Grant Brimhall Thousand Oaks Library; left, Hill Canyon Wastewater Treatment Plant; right, City of Thousand Oaks Municipal Service Center; and bottom, Thousand Oaks Civic Arts Plaza, including the Bank of America Performing Arts Center, Fred Kavli Theatre for the Performing Arts, and the Janet and Ray Scherr Forum Theatre/City Council Chambers.

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**City of Thousand Oaks  
&  
Redevelopment Agency**

**Adopted Capital Improvement Program Budget  
Fiscal Years 2009-2010 and 2010-2011**

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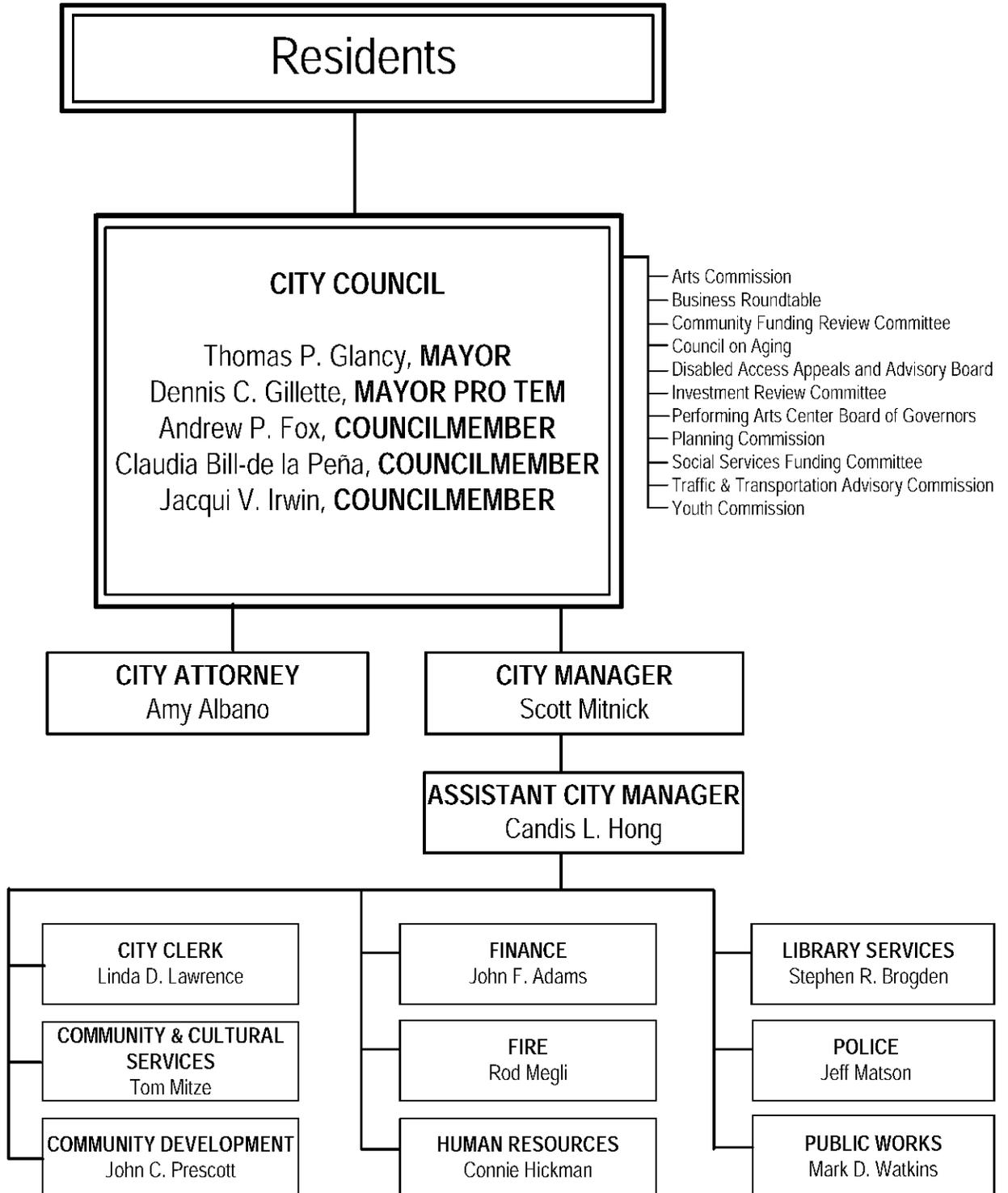
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# CITY OF THOUSAND OAKS





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# Capital Improvement Program

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# California Society of Municipal Finance Officers

Certificate of Award  
For  
*Excellence in Capital Budgeting*

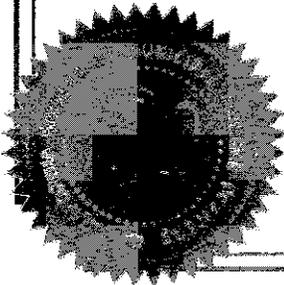
*Fiscal Year 2007-2009*

*The California Society of Municipal Finance Officers (CSMFO) proudly presents this certificate to*

**City of Thousand Oaks**

*For meeting the criteria established to achieve the Excellence Award in the CAPITAL BUDGET CATEGORY.*

*March 6, 2008*



*Brad Grant*

Brad Grant  
CSMFO President

*Cindy Guzik*

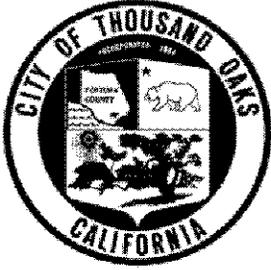
Cindy Guzik, Chair  
Budgeting & Financial Reporting

The City's Fiscal Year 2007-2009 Adopted Biennial Capital Improvement Program (CIP) Budget received the above "Excellence in Capital Budgeting" award from the California Society of Municipal Finance Officers (CSMFO). This award is valid for a two-year period. In order to receive this award, a governmental unit must publish a CIP budget, which meets specific rating criteria. In preparing the Fiscal Year 2009-2011 Adopted Capital Improvement Program (CIP) Budget document, staff followed the same CSMFO criteria. This document will be submitted for consideration for the 2009-2011 award.



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# CIP BUDGET MESSAGE



# **M E M O R A N D U M**

*City of Thousand Oaks • Thousand Oaks, California*  
*City Manager's Office*

**TO:** City Council

**FROM:** Scott Mitnick, City Manager

**DATE:** September 9, 2009

**SUBJECT:** **Adopted FY 2009-2010 and FY 2010-2011 Capital Improvement Program Budget**

On behalf of the entire management team, please find the City of Thousand Oaks Capital Improvement Program (CIP) Budget for Fiscal Years (FY) 2009-2010 and 2010-2011, as adopted by City Council on June 9, 2009. This document is prepared separately from the FY 2009-2010 and 2010-2011 Operating Budget document, which was also adopted on June 9, 2009, in order to provide a more thorough and detailed description of the 101 capital improvement projects contained within the CIP Budget document.

The Planning Commission reviewed the document on April 27, 2009, and verified General Plan consistency. Also, the City Council's Capital Facilities Committee reviewed various capital projects included in the CIP budget. This review has been noted in the description of those projects.

These are not normal times and this is not a status-quo adopted CIP Budget. The adopted CIP Budget consists of 101 projects totaling \$105,532,753 for FY 2009-2010 and FY 2010-2011. As the City approaches build-out and long-planned, large public infrastructure projects are completed, the need for similar-sized projects that are linked to growth will start to level off.

In preparing the CIP Budget, staff ensured appropriate funding for the below listed City Council Goals and Top Priorities. In balancing both the Operating and CIP Budgets, the City used various tools, including its Ten-Year Financial Strategic Plan, as well as creating a Brainstorming Action Group (BAG) where City staff was asked to develop revenue efficiencies, decreases in appropriations, and alternative ideas to continue City programs more efficiently (best practices). Several recommendations were implemented to balance the CIP Budget.

## **Adhering To City Council Top Priorities**

On March 24, 2009, City Council reaffirmed ten broad Citywide Goals and adopted ten Citywide Top Priorities for FY 2009-2010, as part of its Goal Setting Workshop. The Adopted FY 2009-2010 and 2010-2011 City's Operating and CIP Budgets provide sufficient resources to achieve City Council's Goals and Top Priorities, as well as the several hundred specific objectives within each Department.

The following tables delineate City Council's Ten Broad Goals, including funding sources:

No.	City Council Goals	Funding Source
A.	Provide municipal government leadership, which is open and responsive to residents, and is characterized by ethical behavior, stability, promoting public trust, transparency, confidence in the future, and cooperative interaction among civic leaders, residents, business representatives, and City staff, while recognizing and respecting legitimate differences of opinion on critical issues facing the City.	General Fund
B.	Operate City government in a fiscally and managerially responsible and prudent manner to ensure that the City of Thousand Oaks remains one of California's most desirable places to live, work, visit, recreate, and raise a family.	General Fund
C.	Maintain strong commitment to public safety (including Police, Fire, Emergency Medical Services, and Emergency Management) to ensure City remains one of the safest Cities in the United States, with a population over 100,000.	General Fund
D.	Complete ring of open space around the City; Protect and preserve ridgelines, natural habitat, and designated open space areas.	Conejo Recreation and Open Space Acquisition Fund, Developer Funds, or the General Fund
E.	As the City transitions from a "growth" community to a "maintenance and renewal" community, provide and enhance essential public infrastructure to implement the goals and policies of the Thousand Oaks General Plan, and ensure that City retains its role and reputation as a leader in protecting the environment and preserving limited natural resources.	All funds and Developer Fees
F.	Continue City's commitment to cultural programs and services (such as Performing Arts/Theatres, Libraries, TOTV, Visual Arts, Youth and Senior Programs).	General Fund, Library Fund, and Theatres Fund
G.	Participate in public-private and multi-jurisdictional opportunities to ensure City residents have access to high levels of parks, recreation, education, and leisure programs and services.	General Fund, Developer Agreement Funds, and/or Conejo Recreation and Open Space Acquisition Fund
H.	Maintain a strong local employment base geared toward retaining high quality businesses; Sustaining a healthy business community; and, Diversifying the local economy, with a specific emphasis on small businesses and high technology/biotech jobs.	General Fund

No.	City Council Goals (cont'd)	Funding Source
I.	Implement high quality redevelopment projects within Thousand Oaks Boulevard Redevelopment Project and Newbury Road Project Areas; Develop a pedestrian oriented, viable, and self-sustaining "Downtown"; and, continue to produce long-term affordable housing.	Redevelopment Agency, CDBG Funds, and various grant funding
J.	Prepare for transition of City workforce by ensuring that sufficient succession planning takes place and by developing an employment base which is reflective of the community.	General Fund

On March 24, 2009, City Council approved Top Priorities for FY 2009-2010. The Adopted FY 2009-2010 and 2010-2011 CIP Budget document was prepared to ensure sufficient resources are provided to achieve City Council's Top Priorities:

No.	Applicable City Council Priority Goal (Approved March 24, 2009)	Funding Sources
1.	Maintain Fiscal Responsibility.	General Fund Operating Budget
2.	Continue to maintain highest levels of Public Safety.  2.c. – Continue to improve Bicycle Safety.  The following are bike-related projects Adopted for the next 2-year CIP budget: <i>CI 1236 – Erbes Road Improvements</i> <i>CI 1195 – Conejo Creek Bike Path</i> <i>CI 4245 – Lynn Road Bike Lanes</i> <i>CI 5068 – Read Road Bike Path Connector</i> <i>MI 2040 – Hillcrest Dr. &amp; other Bicycle Safety Improvements</i>	General Fund Operating Budget, Bicycle and Traffic Safety Fund, State, and Federal Grants
3.	Enhance Environmental Programs.  3.a. – Plan for water rationing, scarcity of supply, increased costs, and take a proactive approach on Water Conservation programs.  <i>CI5171 Landscaping Water Conservation Program</i>  3.d. – Continue to implement Solar Energy & Cogeneration Program. Make Hill Canyon Treatment Plant 100 percent energy self-sufficient.	All funds and Developer fees.
4.	Continue to pursue Public Transportation Projects.  4.a. – Obtain funding for 101/23 Interchange Project and Complete 23 Freeway landscaping.  <i>CI5172 – 101/23 Interchange Improvements</i>	All funds, Developer fees, and various grant funding.

No.	Applicable City Council Priority Goal (Approved March 24, 2009) (cont'd)	Funding Sources
5.	Continue with Cultural Arts Review	General Fund - Community and Cultural Services Operating Budget.
6.	Work cooperatively with Conejo Recreation and Park District (CRPD) to implement a variety of joint projects/programs. 6.a. – Construct Lang Ranch Community Park. <i>MI2048 – Lang Ranch Community Park</i>	Conejo Recreation and Open Space Acquisition Fund, Developer Agreement Funds, and General Fund.
7.	Acquire more open space and ensure existing open space is effectively managed.  <i>CI1227 – Open Space Acquisition - Citywide</i>	Conejo Recreation and Open Space Acquisition Fund, Developer Agreement Funds, and General Fund.
8.	Increase Affordable Housing Units	Redevelopment Agency, General Fund, and various grant and debt financing funding.
9.	Continue to cooperate with Thousand Oaks Boulevard Association on Thousand Oaks Boulevard Specific Plan  <i>CI5118 – Auto Mall Parking Modifications</i> <i>CI4068 – Thousand Oaks Blvd. Improve. Ph. II</i> <i>CI4299 – Thousand Oaks Blvd. Improve. Ph. III</i>	Redevelopment Agency, General Fund, and various grant and debt financing funding.
10.	Develop and implement a comprehensive Citywide Parking Enforcement Program.  10.d. – Complete Lawrence Drive RV storage facility <i>MI2043 – Lawrence Drive RV Storage Site Feasibility Study</i>	General Fund Operating Budget

As background, **Table 1** (next page) shows that from July 2005 to June 2009, the City Council appropriated over \$140.8 million towards capital improvement projects/programs. The table shows the 11 major capital improvement categories. The CIP Budget and the Financial Strategic Plan will continue to be structured using these categories.

**Table 1 – Original Budgets for Prior Fiscal Years**

<u>Category</u>	<u>FY 2005-06</u>	<u>FY 2006-07</u>	<u>FY 2007-08</u>	<u>FY 2008-09</u>
1. Street	\$ 7,461,000	\$ 6,129,000	\$ 6,984,000	\$ 7,182,000
2. Undergrounding	230,000	80,000	-	-
3. Transportation	580,000	2,340,000	7,551,000	3,520,000
4. Landscape/Streetscape	500,000	140,000	4,110,000	3,000,000
5. Stormwater	620,500	2,396,000	2,635,000	1,540,000
6. Water	5,065,000	4,680,000	3,790,000	3,422,000
7. Wastewater	3,470,000	5,570,000	7,415,000	4,840,000
8. Open Space	60,000	60,000	60,000	60,000
9. Library	5,000,000	-	670,000	400,000
10. Facility	7,199,000	4,650,000	19,550,000	6,232,000
11. Comm. Dev. Block Grant	507,400	500,000	360,300	260,300
	<u>\$ 30,692,900</u>	<u>\$ 26,545,000</u>	<u>\$ 53,125,300</u>	<u>\$ 30,456,300</u>

The Five-Year Capital Improvement Program Plan provides detailed information for each capital improvement project to receive appropriations in FY 2009-2010 & FY 2010-2011, as well as summary information for the projects staff anticipates undertaking through FY 2013-2014. Since many capital improvement projects take more than two fiscal years to design and construct, developing a five-year plan allows City Council to better forecast and anticipate upcoming infrastructure improvements.

Due to the economic slowdown, \$11.4 million of the \$25.8 million in facility projects budgeted in FY 2007-2008 and 2008-2009 have been put on hold or changed in scope, which includes the Teen Center Expansion, Civic Arts Plaza Entry, and Parking Structure Upgrades.

**Capital Improvement Program Budget Process & Prioritization of Projects**

The development of the Capital Improvement Program Budget was a cooperative and coordinated effort between the applicable City Departments involved in the planning and implementation of the respective projects. The process began with the Operating & Capital Improvement Program Budget Calendar being approved by City Council on November 25, 2008. This document informed staff of key deadlines related to the budgets.

Capital improvement appropriations are reviewed at the end of each fiscal year and, if necessary, are carried forward to the subsequent fiscal year. The budgetary level of control for all project types is the fund level. The City Manager has the discretion to transfer appropriations between projects within a fund, but changes to appropriations or transfers between funds must be approved by City Council. Multi-year projects have been budgeted in the initial year of the project. The CIP Budget was prepared in accordance with Generally Accepted Accounting Principles (GAAP) and was adopted by City Council on June 9, 2009.

Incorporating the Financial Strategic Plan (FSP): Since the adoption of the FY 2007-2009 Operating and Capital Budgets in June 2007, the City's Financial Strategic Plan was updated in preparation of the FY 2009-2011 budget process. During the past 18 months, staff made ten separate Financial Strategic Plan presentations to City Council. On May 13, 2008, a "Presentation on the City's Future capital and Infrastructure Needs" was presented to City Council (refer to Staff Report included in Additional Budget Information section at page xxv). As part of the Financial Strategic Plan, staff developed a Ten-Year Capital Improvement Plan to determine a direction for the City to take in order to provide and maintain citywide infrastructure. This was the initial step in prioritizing citywide projects, as well as determining funding for projects included in the CIP document. City staff used the Financial Strategic Plan to prepare both the Operating and CIP Budgets.

At the beginning of the budget process, departments submitted proposed capital improvement project worksheets, which were prioritized based on the Financial Strategic Plan and City Council rankings (refer to CIP Project Prioritization on page vii), and identified work program goals, project scheduling, and availability of funding. Proposed projects were then submitted to their Department Manager's for review and prioritization, based on need and funding availability. All future years' appropriations were increased using an inflation factor. In some instances, during the planning and prioritization process, various projects were scaled back to maintain a consistent appropriation amount. The Departments then forwarded the prioritized projects to the Finance Department Budget Team.

Once all the projects had been identified, the Finance Department Budget Team reviewed the various projects and determined the affect on Fund Balances/Retained Earnings to ensure availability of funds to complete each project. Available Fund Balance and capital revenue sources were calculated by Finance Department staff, with input from the respective departments. If there was limited funding, Finance worked with Department management and staff to reprioritize projects to future fiscal years or determined if there were alternative funding sources available (e.g., other City funds, bond issuances, Community Facilities Districts, etc.).

The CIP Budget was reviewed by the City Manager's Office and the Finance Department, and then was submitted to City Council for its review and subsequent adoption.

### **Organization of Adopted FY 2009-2010 & FY 2010-2011 CIP Budget Document**

The CIP Budget/Plan contains three main sections: 1) Summaries Section; 2) Capital Improvement Projects by Category Section; and, 3) Capital Improvement Projects by Fund Section. It also includes information on anticipated carryovers, which is referred to in the budget-to-date column. New for this year, are "Priorities" for projects as outlined in the FY 2009-2010 City Council Priorities.

- 1) Summaries Section: This section will provide charts and tables which illustrate: A) Five-Year Summary of CIP Projects by Category; B) Overview of Capital Improvement Projects for FY 2009-2010; C) Overview of Capital Improvement Projects for FY 2010-2011; and, D) Five-Year Summary of Capital Improvement Projects by Fund.
- 2) Capital Improvement Projects by Category Section: This section consists of 11 sub-sections with separate pages for each Capital Improvement Project for FY 2009-2010 & FY 2010-2011. Separate pages are not provided for projects planned to take place in FY 2011-2012, FY 2012-2013, and FY 2013-2014. Rather, summary information for projects anticipated in these three future fiscal years is provided at the beginning of each sub-section tab (in table format).
- 3) Capital Improvement Projects by Fund Section: This section provides an overview of all projects for FY 2009-2010 & FY 2010-2011 and those planned for FY 2011-2012, FY 2012-2013, and FY 2013-2014, by Fund, then category. This section is helpful to reveal how much each fund will spend on Capital Improvement Projects, as well as the overall impact of adopted capital projects on each fund balance.

Explanation of Budget to Date Column: As mentioned above, it is not unusual for major capital improvement projects to take more than two fiscal years to design and construct. Further, before any new capital improvement project(s) can be considered, existing capital improvement projects already authorized by City Council must be fully funded from existing reserves. This year's Adopted CIP Budget document includes a "Budget to Date" column to provide a better disclosure of commitments and/or restrictions to available fund balance. Additionally, the use of this "Budget-to-Date" column provides City Council with a formal method to "reauthorize" appropriation authority for all carryover capital projects.

Explanation of CIP Project Priorities: As part of the City Council Goal-Setting Workshop on February 24, 2009, and adoption of the City of Thousand Oaks FY 2009-2010 Top Priorities, the CIP Budget will include "Priorities." The following three-tier priority ranking will also be included in staff reports that involve adopted capital improvement projects:

- \* Priority One – Addresses health & safety, legal and regulatory requirements
- \* Priority Two – Necessary, but not essential, and there could be consequences if deferred
- \* Priority Three – Nice to do and would contribute to quality of life, but not essential

## **Adopted FY 2009-2010 & FY 2010-2011 CIP Budget = \$105.5 Million**

The adopted FY 2009-2010 and FY 2010-2011 CIP Budget totals \$105,532,753. As the City approaches build-out and long-planned, large public infrastructure projects are completed, the need for similar-sized projects that are linked to growth will start to level off.

The CIP Budget is divided into 11 categories, and is summarized below:

<b><u>No.</u></b>	<b><u>Category</u></b>	<b><u>FY 2009-2010</u></b>	<b><u>FY 2010-2011</u></b>	<b><u>Two-Year Total</u></b>
1.	Street Projects	\$ 11,322,000	\$ 10,155,553	\$ 21,477,553
2.	Undergrounding Projects	250,000	0	250,000
3.	Transportation/Traffic Proj.	13,763,000	10,119,000	23,882,000
4.	Landscape Projects	1,830,000	1,500,000	3,330,000
5.	Stormwater Projects	1,600,000	4,300,000	5,900,000
6.	Water Projects	12,565,000	6,030,000	18,595,000
7.	Wastewater Projects	10,805,000	12,990,000	23,795,000
8.	Open Space Projects	60,000	60,000	120,000
9.	Library Projects	775,000	425,000	1,200,000
10.	Facility Projects	4,492,000	1,915,000	6,407,000
11.	CDBG Projects	288,100	288,100	576,200
<b>TOTAL</b>		<b>\$ 57,750,100</b>	<b>\$ 47,782,653</b>	<b>\$ 105,532,753</b>

Street Projects: The adopted FY 2009-2010 & FY 2010-2011 CIP Budget contains 12 Street Projects totaling \$21,477,553. This represents an increase from the FY 2007-2008 and FY 2008-2009 CIP Budget of \$7,311,553 from \$14,166,000. Some of the more notable upcoming projects include:

1. Pavement Overlay Projects (\$8,799,000)
2. Erbes Road Improvements (\$6,000,000)
3. Norwegian Grade Rehabilitation (\$1,791,553)
4. Pavement Slurry Seal Citywide (\$1,400,000)

Undergrounding Projects: The adopted FY 2009-2010 & FY 2010-2011 CIP Budget contains two Undergrounding Projects totaling \$250,000. The adopted projects will underground overhead utility lines along Ventu Park Road, between Newbury Road and Lynn Road, and along Hillcrest Drive for one-half mile, just east of Conejo School Road.

Transportation/Traffic Projects: The adopted FY 2009-2010 & FY 2010-2011 CIP Budget contains 23 Transportation/Traffic Projects totaling \$23,882,000. This represents an increase from the FY 2007-2008 and FY 2008-2009 CIP Budget of \$12,811,000 from \$11,071,000. Some of the more notable upcoming projects include:

1. Route 101 at Wendy Drive Interchange Improvements (\$8,600,000)
2. Route 101/23 Interchange Improvements design (\$6,500,000)
3. Lynn Road Bike Lanes (\$1,800,000)
4. Conejo Creek Bike Path (\$1,630,000)

Landscape/Streetscape Projects: The adopted FY 2009-2010 & FY 2010-2011 CIP Budget contains four Landscape/Streetscape Projects totaling \$3,330,000. This represents a decrease from the FY 2007-2008 and FY 2008-2009 CIP Budget of \$3,780,000 from \$7,110,000. Some of the more notable upcoming projects include:

1. Landscape Assessment District Improvements and Upgrades (\$1,630,000)
2. Landscaping Water Conservation Program (\$800,000)
3. Route 23 Interchange Landscaping (\$800,000)

The landscaping water conservation program is a new project directed toward making improvements that would reduce the amount of irrigation water and maintenance used in landscaping by using drought tolerant plant materials or hardscapes; expected savings in water alone is approximately \$36,000 per year.

Stormwater Projects: The adopted FY 2009-2010 & FY 2010-2011 CIP Budget contains six Stormwater Projects totaling \$5,900,000. This represents an increase from the FY 2007-2008 and FY 2008-2009 CIP Budget of \$1,725,000 from \$4,175,000. The three most significant Stormwater Projects are:

1. Runoff and Groundwater Recovery Project (\$3,250,000) – project is contingent on receipt of grant funding
2. High-Maintenance Relief Drainage Improvement (\$1,600,000)
3. Malibu Creek Bacteria TMDL (\$300,000)

Ventura County, Los Angeles County, cities on both sides of the countyline, along with the City of Thousand Oaks are tributary to Malibu Creek that ultimately discharges to the North Santa Monica Bay. The adopted Malibu Creek Bacteria Total Maximum Daily Load (TMDL) requires the development and implementation of a plan to monitor and achieve compliance with numeric standards for bacteria. Thousand Oaks is responsible for discharges to Lindero, Russel, and Potrero Creeks. The effective date for compliance was April 1, 2009. Weekly monitoring results for bacteria currently being conducted indicates that standards are consistently being exceeded.

Water Projects: The adopted FY 2009-2010 & FY 2010-2011 CIP Budget contains 15 Water Projects totaling \$18,595,000. This represents an increase from the FY 2007-2008 and FY 2008-2009 CIP Budget of \$11,383,000 from \$7,212,000. Some of the more notable upcoming Water Projects include:

1. Water Service Line Upgrade (\$5,600,000)
2. Wilder #2 Reservoir & Pump Station (\$3,900,000)
3. La Granada Pump Station (\$1,500,000)
4. Reservoir Coating & Painting (\$1,500,000)

Wastewater Projects: The adopted FY 2009-2010 & FY 2010-2011 CIP Budget contains 20 Wastewater Projects totaling \$23,795,000. This represents an increase from FY 2007-2008 and FY 2008-2009 CIP Budget of \$11,540,000 from \$12,255,000. New capital projects contained in this adopted CIP Budget are needed to maintain and/or ensure compliance. The more notable upcoming projects include:

1. HCTP Upgrade Phase IV – UV Disinfection (\$5,500,000)
2. Interceptor CIP Phase III – Units E & V (\$4,500,000)
3. Calleguas Creek TMDL Implementation (\$2,600,000)
4. HCTP Biosolids Management (\$2,200,000)

Open Space: The adopted FY 2009-2010 & FY 2010-2011 CIP Budget contains one Open Space Project totaling \$120,000; COSCA maintenance projects at \$60,000 each year. \$1,200,000 is available in the Open Space Fund for Open Space acquisition.

Library Projects: The adopted FY 2009-2010 & FY 2010-2011 CIP Budget contains three Library Projects totaling \$1,200,000. The new projects are primarily for fire suppression upgrades at the Thousand Oaks Library and a parking lot overlay at the Newbury Park Branch Library.

Facility Projects: The adopted FY 2009-2010 & FY 2010-2011 CIP Budget contains 14 Facility Projects totalling \$6,407,000. This represents a decrease from the FY 2007-2008 and FY 2008-2009 CIP Budget of \$19,375,000 from \$25,782,000. The more notable upcoming projects include:

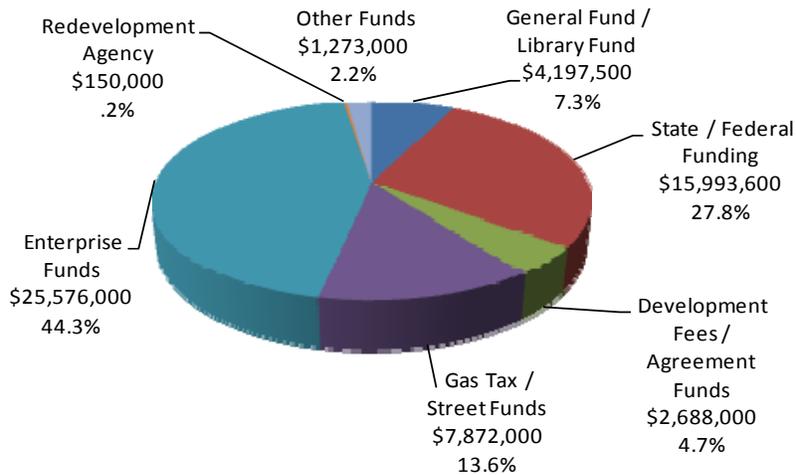
1. Municipal Service Center (MSC) Expansion (\$1,842,000)
2. City Facilities Communications System (\$1,250,000)
3. Hillcrest Center Roof Deck (\$1,000,000)

Community Development Block Grant (CDBG) Projects: The adopted FY 2009-2010 & FY 2010-2011 CIP Budget contains one Community Development Block Grant Project totaling \$576,200. This represents a decrease from the FY 2007-2008 and FY 2008-2009 CIP Budget of \$44,400 from \$620,600. Upcoming capital project is the Neighborhood Improvement Program/Old Town West (\$576,200).

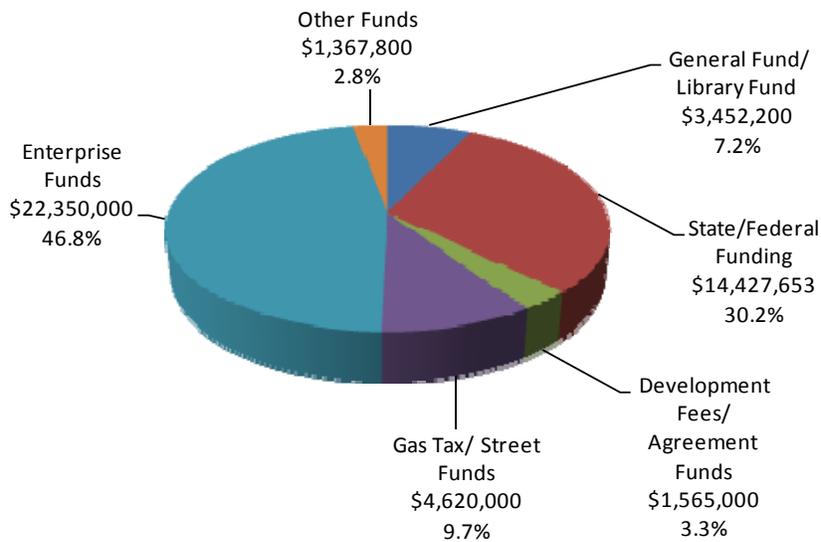
### **Project Funding for Adopted FY 2009-2010 & FY 2010-2011 CIP Budgets**

The adopted FY 2009-2010 & FY 2010-2011 CIP Budget is \$105.5 million. In order to accomplish this, the City will use various funding sources to support the CIP Budget. It is important to note that a large portion of the funding for capital improvement projects contained in this document comes from Federal or State funding, and if the funding is not received several of the projects will not go forward. To demonstrate the various sources used to fund the CIP Budget, the graphs on the next page show the appropriations by Funding Source for the FY 2009-2010 & FY 2010-2011 budgets. Please note that \$30.4 million is grant funded.

**Capital Improvement Program by Funding Source  
FY 2009-2010 Total: \$57,750,100**



**Capital Improvement Program by Funding Source  
FY 2010-2011 Total: \$47,782,653**



In development of the CIP Budget, staff analyzes the available funding sources and potential grants to support a project request. For any one program/project, the City could use multiple funding sources; a good example is the MSC expansion where nine separate funding sources are being used. A detailed analysis can be seen in the CIP Manual under the last tab labeled "CIP Projects by Fund."

Following are the highlights of the major funding sources for the CIP Budget:

**General Fund (including Library Fund):** The General Fund is the City's primary operating fund and provides City Council with the most discretion in allocating resources. It is also the City's largest fund with operating costs of approximately \$70 million. Due to projected reductions in revenues in FY 2008-2009, the General Fund Undesignated Fund Balance is not expected to grow. With no projected growth, new General Fund projects have been re-prioritized to fund only Priority One and Two projects.

Additional funding for FY 2009-2010 & FY 2010-2011 projects became available when these projects were reduced: CI 5090, Parking Structure Upgrades (\$1,600,000) and CI 4505, Civic Arts Entry Plaza (\$3,400,000). For FY 2009-2010 & FY 2010-2011, the Adopted CIP budget in the General Fund is \$7,649,700, as outlined below:

1. Streets & Transportation – \$200,000
2. Landscape – \$1,015,200
3. Stormwater – \$650,000
4. Wastewater – \$325,000
5. Open Space – \$120,000
6. Library – \$1,200,000
7. Facility – \$4,139,500

State/Federal Funds: Funding is provided by State or Federal Programs, usually in conjunction with, or as a match to, some other form of City funding. For FY 2009-2010 & FY 2010-2011, the adopted CIP Budget projects \$30,421,253 in State and Federal funding. Some of the funding has already been secured, but a significant portion has not. Should grant funds not be received, those projects would be postponed until other funding is identified. Below are the various funding sources with identified projects.

State Grant-funded Projects include:

1. Proposition 1B – second half of City's share of Local Streets and Roads grant funding will be about \$1,900,000.
2. A California Integrated Waste Management Board (CIWMB) grant of \$250,000 was awarded to the City to fund a Recycled Asphalt Rubber Hot Mix demonstration project (CI 4578).

Federal Grant-funded Projects include:

1. The Federal FY 2008-2009 Appropriations Bill included an earmark of \$6,500,000 to help fund the design of the 101/23 Freeway Interchange Project (CI 5172).
2. The next Federal Transportation Six-Year Bill (SafeTeaLu-2) will provide \$2,500,000 for arterial overlay (CI 4202); this may not be available until FY 2011-2012.
3. The recently-adopted American Recovery and Reinvestment Act of 2009 (ARRA) provides for the following grant funds:
  - a. CI 1195 – Conejo Creek Bike Path - \$1,300,000
  - b. CI 5165 – Norwegian Grade Rehabilitation - \$1,661,553
4. Possible projects for Federal Stimulus Funding under the Safe Drinking Water Act State Revolving Fund:
  - a. CI 1162 – Water Service Line Upgrade – \$5,600,000
  - b. CI 1167 – Wilder Reservoir/Pump Station - \$2,925,000
  - c. CI 4551 – Automatic Meter Reading Program - \$975,000
  - d. CI 8082 – La Granada Pump Station - \$1,200,000
  - e. MI 2010 – Reservoir Coating and Painting Program - \$1,500,000
  - f. MI 2036 – Reservoir Mixing Improvements - \$320,000

5. Possible projects for Federal Stimulus Funding under the Clean Water Act State Revolving Fund:

- a. MI 2078 – Stormwater Quality Improvements - \$500,000
- b. CI 4215 – Replace Existing Corrugated Metal Pipes - \$1,000,000
- c. CI 5154 – Malibu Creek Bacteria TMDL - \$550,000
- d. CI 4270 and CI 5064 – Interceptor Improvements - \$5,000,000
- e. CI 4533, CI 5058, and CI 5061 – UV Disinfection and Others - \$12,000,000

Enterprise Funds: Forty-one projects are being funded from the City's various Enterprise Funds (e.g., Water, Wastewater, Solid Waste, Transportation, Golf Course, and Theatres). Enterprise Funds act as businesses and charge user fees. In most cases, Enterprise Funds use retained earnings (reserves) to pay for the construction and maintenance of new and existing capital and infrastructure. For FY 2009-2010 & FY 2010-2011, the adopted CIP Budget has \$47,926,000 in new project funding.

1. Water – \$18,990,300
2. Wastewater – \$27,115,300
3. Solid Waste – \$370,400
4. Transportation – \$850,000
5. Golf Course – \$600,000

Gas Tax Funds: For FY 2009-2010 & FY 2010-2011, the adopted CIP budget has \$12,492,000 in new project funding requests. For Gas Tax funds, reduced State revenues has resulted in the State taking State Transit Assistance (STA) Transit Funds away from counties. Ventura County transit programs, including MetroLink, must therefore be backfilled with Transportation Development Act (TDA) funds. Thousand Oaks' share of the backfill is \$844,000 per year. The recently-approved MV Transportation contract for Thousand Oaks Transportation and Dial-a-Ride services is \$500,000 more than previous years. Increased transportation program funding requirements reduce, by an equal amount, TDA funds available for streets and roads projects. General Gas Tax revenues are expected to decrease. Total anticipated Gas Tax-related funding loss is estimated at approximately \$1,500,000 per year.

Developer Fee/Agreement Funds: These funds are collected for all new development in the City, for the design and construction of projects related to a specific area or type, or based upon a developer agreement. For FY 2009-2010 & FY 2010-2011 the adopted CIP Budget has \$4,253,000 in new project funding requests. This is a 34% reduction from the prior CIP budget and is due to limited new development in the City. The major project is the 101/Wendy Drive Interchange Project, where the Fund has only \$530,000 in reserves currently. The City anticipates Federal grant funding and the possible funding from the General Fund.

Redevelopment Agency (RDA) Funds: The City has two RDA project areas; Thousand Oaks Boulevard and Newbury Road Redevelopment Plans. For FY 2009-2010 & FY 2010-2011, the adopted CIP budget has \$150,000 in new project funding requests. Funding for the Thousand Oaks Boulevard Plan comes from the 2005 Tax Allocation Refunding Bonds and the 2002 Newbury Road Plan comes from the 2002 Tax Allocation Refunding Bonds.

Other Funds: Funding included in the “Other” category is related to the Lighting & Landscaping Fund, as well as the City’s Open Space Fund. For FY 2009-2010 & FY 2010-2011, the adopted CIP Budget has \$2,790,800 in new project funding requests, primarily in the Lighting & Landscaping funds.

**Brainstorming Action Group (BAG) Recommendations:** On February 24, 2009, City Council was presented with a list of recommendations from staff to enhance revenues or reduce expenditures. The following chart lists those recommendations related to the CIP Budget process:

No.	“BAG” Recommendation	Status
1.	Obtain Federal Stimulus money. (BAG Revenue Rec. #83)	Working on shovel-ready projects to submit for Stimulus Funding.
2.	Explore installation and use of solar panels at library facilities. (BAG Expend Rec. #1)	Exploring various energy saving and generating sources, such as solar panels at the various City facilities.
3.	Implement VOIP phone system and receive rate savings immediately. (BAG Expend Rec. #27)	Working on implementing a City Facilities communication system during the next couple of fiscal years. (CI5175)
4.	Delay installation of traffic signals. Install in larger batches for cost savings (\$100-\$200K savings every five years). (BAG Expend Rec. #48)	DPW proposes to construct only one traffic signal per year for the upcoming two year budget cycle.
5.	Installation of UV disinfection. (BAG Expend Rec. #47)	DPW implementing UV disinfection at Hill Canyon Treatment Plant during this budget cycle. (CI4533)
6.	Review capital projects for postponement or elimination. City could earn money on interest earnings. Also consider decreasing future M&O costs. (BAG Expend Rec. #11)	Specific projects are postponed or eliminated throughout the budget process.
7.	Replace landscaping and turf throughout the City with natural vegetation that would reduce irrigation and maintenance costs after initial planting. (BAG Expend Rec. #98)	DPW currently looking into replacing landscape and turf throughout the City with natural vegetation or hardscape that would reduce irrigation and maintenance costs. (CI5171)
8.	Xeriscaping for all CAP landscaping. (BAG Expend Rec. #102)	Projects are planned for drought-tolerant landscaping at City Facilities. (CI5115)
9.	Expansion of HCTP Co-gen facility. (BAG Expend Rec. #51)	Looking into expanding the Co-gen at HCTP.

	<b>"BAG" Recommendation (cont'd)</b>	<b>Status</b>
10.	Suspend or postpone Forum Theatre upgrades (\$500K in FY 2010). (BAG Expend Rec. #13)	Forum Theatre upgraded equipment will be funded using Fixed Asset Replacement and PEG money.
11.	Postpone MSC expansion. (BAG Expend Rec. #53)	Currently moving ahead on the MSC Expansion (CI5131). The current cost of the expansion is \$5.2 million. There will be on-going maintenance & operating costs related to this project. The project will be using phased grant funding for the bus parking/refueling and Household Hazardous Waste sites.
12.	Install motion-sensitive switches everywhere in CAP to turn off lights when not in use. Institute policy to shut down all equipment every night. (BAG Expend Rec. #114)	A comprehensive review to promote energy efficiencies throughout the CAP and other City Facilities is underway.

### **City Council CIP Project Direction**

During the City Council meeting on October 28, 2008, City Council, along with the recommendation from the Council Capital Facilities Committee, directed staff to postpone or change the scope on three General Fund capital projects for FY 2008-2009; the Teen Center Expansion, \$5.6 million; Civic Arts Plaza Entry, \$3.8 million; and the Parking Structure Improvements, \$2.0 million.

Community (Teen) Center Expansion: During the FY 2009-2010 and 2010-2011 CIP Budget Process, staff redefined two of the three General Fund projects. The only previously-adopted project remaining in its original scope in the CIP Budget is CI 4091, Community (Teen) Center Expansion. In addition to the costs of the expansion, this project will also generate annual maintenance and operating costs. The Council Capital Facilities Committee agreed recommending proceeding with this project only if grant funding is received.

Sidewalk Construction and Landscape Improvements Capital Projects: As part of the CIP Budget, the Department of Public Works (DPW) prepares a list of various Sidewalk Construction and Landscape Improvements Capital Projects to be prioritized by City Council. For FY's 2009-2011, DPW recommends that this program be suspended due to limited funding. Sidewalk construction projects have been historically funded with Gas Tax Funds and landscape improvements have been historically funded by the General Fund. Staff is recommending that new Sidewalk Construction and Landscape Improvement Projects, related to specific locations throughout the City prioritized by City Council, be postponed for this two-year budget cycle.

## **Key Issues Facing the City of Thousand Oaks CIP Budget Over Next Two Years**

During the last two years, there have been changes in the national, state, and local economies that have not been seen since the Great Depression in the early 1930s. These changes which include, but are not limited to, the housing and financial crisis, have made it extremely difficult to forecast upcoming City revenues that fund the various projects throughout the City. The City of Thousand Oaks is not alone with budget challenges, there are many cities currently fortifying their financial stance in order to weather this economic storm. The following are key issues related to the CIP projects:

1. **Stormwater Permit Implementation Costs** – In May 2009, the Regional Water Quality Control Board approved the Countywide NPDES permit. New permit requirements are currently being analyzed, but with more stringent standards and requirements than in the past. The City will realize significant costs in the future which are unknown at this time.
2. **Theatres Fund Support** – During the last budget process, one of City Council's priorities was to ensure that the Theatre Fund was self-sufficient (no General Fund subsidy). In the adopted budget, Theatres will use its Net Assets over the next two years to maintain the current status of no General Fund subsidy. To ensure available Net Assets to cover operating costs, Community & Cultural Services management decided to postpone all new CIP projects. With the pending Cultural Arts Report and the current fee structure, future General Fund support may be needed.
3. **Development Related Revenues** – As a built-out community, the City has seen a significant decline in development related revenues, specifically in Developer Impact Fees that support capital projects and permit revenues that support services and operations. As these revenues continue to decrease, the City will be facing significant challenges to maintain the projects and services the community has come to expect.
4. **Water Rates** – With increasing water purchase costs and proposed rate increases, funding necessary to maintain the City's water infrastructure is going to become more difficult and the City will need to look into alternative ways to pay for the City's water infrastructure systems growth and maintenance. The Water Fund's Financial Strategic Plan was presented to the City Council on July 28, 2009. The adopted budget includes projected increases in water rates.

## **Maintaining A Quality Public Infrastructure System**

The adopted Capital Improvement Program Budget for the next two fiscal years includes new projects, and many previously approved projects will be continued into these two fiscal years. Previously approved projects, combined with those contained in this document, will serve to maintain and enhance the City's existing public infrastructure system (open space, streets, sidewalks, water distribution, wastewater collection and treatment, drainage, arts/cultural facilities, libraries, public buildings/facilities, etc.). Providing a quality infrastructure system is vital to the continued success of Thousand Oaks' local economy.

## Summary

The adopted CIP Budget for the next two fiscal years includes 40 less projects, but an increase of \$22.8 million from the prior two year CIP Budget. With the 101 projects scheduled, the City is implementing a very ambitious program. As discussed above, several critical infrastructure projects, such as the Norwegian Grade Rehabilitation, Erbes Road Improvements, the 101/23 Interchange Project design, and the Wendy Drive Interchange Improvements are included in this CIP budget. The CIP Budget also contains several much-needed capital projects, such as the Municipal Service Center Expansion, Landscaping Water Conservation Program, and the Citywide Communications System, as well as many projects that are essential to the day-to-day operations of a quality city.

As the adopted CIP Budget for FY 2009-2010 & FY 2010-2011 is based on the City's Financial Strategic Plan; staff believes it represents a responsible fiscal plan that addresses the City's immediate infrastructure needs for the next two fiscal years. It is important to note that a majority of funding for the capital projects contained in this document comes from Federal or State funding, and if the funding is not received several of the projects will not go forward.

In closing, I would like to extend my personal thanks to the outstanding financial leadership of Finance Director John Adams for guiding the overall CIP Budget preparation process. Personal thanks and appreciation are also extended to the entire budget team, Budget Officer Brent Sakaida, and staff from all departments for the many hours of outstanding work, tremendous interdepartmental cooperation, and uncompromising commitment to the City's overall infrastructure.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "Scott Mitnick", written over a horizontal line.

Scott Mitnick  
City Manager



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## **ADDITIONAL CIP BUDGET INFORMATION**

Sidewalk Construction and Landscape Improvements  
Priorities – Citywide Staff Memo



# M E M O R A N D U M

*City of Thousand Oaks • Thousand Oaks, California*

## *Public Works Department*

To: Scott Mitnick, City Manager

From: Mark D. Watkins, Public Works Director

Date: March 16, 2009

Subject: 2009/2011 Sidewalk Construction and Landscape Improvements Capital Projects

As part of the biennial budget process, the City Council is typically asked to prioritize projects for sidewalk construction and landscape improvements at locations Citywide. In 2007, the City Council was asked to reconfirm the existing sidewalk priority list, as higher construction costs had limited the number of projects that could be completed, and previous lists had not been completed. For 2009/2011, we recommend that this program be suspended due to limited funding.

The sidewalk projects have historically been funded with Gas Tax Funds. This year, we have been notified that State Transportation Account funds (STA) of approximately \$5.5 million annually Countywide have been eliminated for the next five years. This will have an impact on the City's Gas Tax revenues of approximately \$840,000 per year. We have also had an increase to the contract for our transportation programs of a little less than \$500,000. This, combined with increased costs for construction, significantly impacts the street rehabilitation program. We are in the process of updating the City's Pavement Management System and will identify the pavement maintenance needs. While this effort is not complete, we do know that there will be a funding deficit.

The landscaping projects have historically been funded with City General Funds. Since both the Gas Tax Funds and the City General Funds are experiencing shortages, we recommend suspending both the sidewalk construction and landscape improvement projects for Fiscal Year 2009/2011 biennial budget. In the Capital Budget for Fiscal Year 2007/2008 and 2008/2009, approximately \$150,000 per year was budgeted for sidewalk construction Citywide, and \$250,000 per year for landscape projects Citywide.

Mark D. Watkins  
Public Works Director

c: ✓ Candis Hong, Assistant City Manager  
✓ John Adams, Interim Finance Director  
Jay Spurgin, Deputy Public Works Director



# **M E M O R A N D U M**

*City of Thousand Oaks • Thousand Oaks, California*

*Public Works Department*

**TO:** Scott Mitnick, City Manager

**FROM:** Mark D. Watkins, Public Works Director

**DATE:** May 22, 2009

**SUBJECT:** Missing Sidewalk Sections – Priority Ranking

The Public Works Department has an ongoing program to add sidewalks in areas that have none, typically filling in gaps. Although the program has been suspended during the upcoming two year budget cycle, several projects with prior year funding are proceeding.

Attached is the current sidewalk priority ranking list for missing sidewalk sections on arterial and collector roads. The list ranks sidewalk sections on a point system, with those sections with a higher number of points given higher priority.

There are currently twelve sidewalk sections at the top of the list with 12 points. Four are currently designed and awaiting construction and will use carryover funding to complete construction during FY 2009/2010. These sidewalk sections are:

- CI 4208: Moorpark Road from 400 feet north of Olsen Road to 50 feet south of Crossbridge Drive. Available funding \$99,000, including \$52,000 grant.
- CI 4520 (2 sections): Lynn Road from 900 feet west of Ventu Park Drive to East Kelly Road, and Reino Road from Lynn Road to 240 feet north of Paseo De Leon. Available funding \$134,000, including \$54,000 grant.
- CI 4523: Westlake Boulevard from Agoura Road to Route 101. Available funding \$150,000.

Three sidewalk projects from the list of projects prioritized by City Council as part of the previous budget will soon begin design, along with a fourth project partially funded with grant funds. Staff is working with the Ventura County Transportation Commission (VCTC) to transfer \$400,000 in federal grant funds from the cancelled Willow Lane Bicycle Path project to these projects for construction funding. Note that these grant funds can only be used for non motorized transportation projects. These projects are:

- CI 4524: Pederson Road from Rustic Glen to Northwood Parkway (north side). Estimated cost \$80,000.

- CI 4525: Pederson Road from Erbes Road to Rustic Glen (north side). Estimated cost \$245,000.
- CI 4526: Westlake Boulevard from Bay Drive to Agoura Road (east side). Estimated cost \$225,000.
- CI 4522: Hillcrest Drive from Lynn Road to McCloud Avenue. Estimated cost \$240,000 (partially funded by \$57,000 TDA Article 3 grant).

The remaining top priority projects would be at the top of the list for future budget cycles. These projects are:

- Gainsborough Road between Grand Oak Lane and 100 feet west of Grand Oak Lane (south side). Estimated cost \$35,000.
- Janss Road between Paige Lane and 200 feet west of El Monte Drive (south side). Estimated cost \$85,000.
- Westlake Boulevard between Hillcrest Drive and 200 feet north of Thousand Oaks Boulevard (east side). Estimated cost \$165,000.
- Hillcrest Drive from Lawrence Drive to 1000 feet south of Wendy Drive. Estimated cost \$60,000.



Mark D. Watkins  
Public Works Director

## SIDEWALK PRIORITY RANKING CRITERIA

<b>1) PEDESTRIAN TRAFFIC ATTRACTOR:</b>	<p>Sidewalks within reasonable walking distance to schools, libraries, shopping centers, bus stops, or other high pedestrian attractors are given a higher priority, with schools given highest priority.</p> <ul style="list-style-type: none"> <li>● On Safe Route to School <span style="float: right;">3 points</span></li> <li>● Major route adjacent to school or high pedestrian attractor <span style="float: right;">2 points</span></li> <li>● Within half mile of school or high pedestrian attractor <span style="float: right;">1 point</span></li> <li>● No school or high pedestrian attractor within 1/2 mile of segment <span style="float: right;">0 points</span></li> </ul>
<b>2) PEDESTRIAN TRAFFIC GENERATOR:</b>	<p>High pedestrian volume generator and higher population density areas are given a higher priority.</p> <ul style="list-style-type: none"> <li>● High pedestrian generator or population density &gt; 5 units/Acre <span style="float: right;">2 points</span></li> <li>● Medium pedestrian volume or population density &gt; 2 units/Acre <span style="float: right;">1 point</span></li> <li>● Low pedestrian generator or population density &lt; 2 units/Acre <span style="float: right;">0 points</span></li> </ul>
<b>3) EXISTING CONDITION:</b>	<p>Streets that have no sidewalk on either side are given a higher priority</p> <ul style="list-style-type: none"> <li>● No sidewalk either side <span style="float: right;">4 points</span></li> <li>● No sidewalk one side <span style="float: right;">2 points</span></li> <li>● Has existing sidewalks on both sides (even if damaged) <span style="float: right;">0 points</span></li> </ul>
<b>4) CONSTRUCTION DIFFICULTIES:</b>	<p>Sidewalks requiring retaining walls, driveway corrections, utility or structure relocations, road widening, heavy landscape removal or other construction difficulties are given a lower priority.</p> <ul style="list-style-type: none"> <li>● None or low construction difficulties <span style="float: right;">2 points</span></li> <li>● Medium construction difficulties <span style="float: right;">1 point</span></li> <li>● High construction difficulties <span style="float: right;">0 points</span></li> </ul>
<b>5) ROAD CLASSIFICATION:</b>	<p>Sidewalks along street sections with a higher road classification are given higher priority.</p> <ul style="list-style-type: none"> <li>● If the segment is Arterial <span style="float: right;">2 points</span></li> <li>● If the segment is Collector <span style="float: right;">1 point</span></li> <li>● If the segment is Residential, Industrial or other <span style="float: right;">0 points</span></li> </ul>
<b>6) RIGHT OF WAY:</b>	<p>Sidewalks with available right-of-way are given higher priority than sidewalks for which right-of-way would be required.</p> <ul style="list-style-type: none"> <li>● No right of way required <span style="float: right;">2 points</span></li> <li>● Limited right of way required and no severe problems anticipated. <span style="float: right;">1 points</span></li> <li>● Right of way required on numerous parcels or difficult to obtain. <span style="float: right;">0 points</span></li> </ul>

# SIDEWALK PRIORITY RANKING

STREET	FROM	TO	SIDE OF STREET	LENGTH(FT)	CRITERIA 1: PED TRAFFIC ATTRACTORS	CRITERIA 2: PED TRAFFIC GENERATORS	CRITERIA 3: EXISTING CONDITION	CRITERIA 4: CONSTRUCT DIFFICULTIES	CRITERIA 5: ROAD CLASSIFICATION	CRITERIA 6: RIGHT OF WAY	TOTAL POINTS (maximum = 15)	REMARKS
GAINSBOROUGH RD	100 FT. S/O GRAND OAK LANE	GRAND OAK LN	S	100	3	1	2	2	2	2	12	Could be included in Gainsborough Widening Project Dwg. 05-06A (temp. design). No south SW.
HILLCREST DR	LAWRENCE DRIVE	1000 FT. S. OF WENDY DR	N	1,100	2	1	4	1	2	2	12	
HILLCREST DR	LYNN RD	MC CLOUD AV.	N	1,880	2	2	2	2	2	2	12	CI 4522. TDA Article 3 project
JANISS RD	PAIGE LN	200 W. OF EL MONTE	S	600	3	2	2	2	1	2	12	Near library, leeh and senior center.
LYNN ROAD	1511 SUSAN DR (900' W/O VENTU PARK)	EAST KELLY RD	N	2,000	2	2	2	2	2	2	12	CI 4520. Dwg. 05-30A. Designed, not constructed.
MOORPARK RD	400' N. OF OLSEN	450' S. OF CROSSRIDGE	W	1,800	2	1	4	1	2	2	12	CI 4208. Designed (temporary SW), not constructed.
PEDERSON ROAD	ERBES ROAD	RUSTIC GLEN DR	N	1,000	3	2	2	2	1	2	12	CI 4524. Under design.
PEDERSON ROAD	RUSTIC GLEN DR	NORTHWOOD PKWY	N	2,800	3	2	2	2	1	2	12	CI 4525. Under design.
REINO ROAD	AGOURA ROAD	240 FT. N. OF PASEO DE LEON	W	840	2	2	2	2	2	2	12	CI 4520 Dwg. 05-30A. Designed, not constructed
WESTLAKE BLVD	AGOURA ROAD	ROUTES 101	W	2,140	2	2	2	2	2	2	12	CI 4523. Designed but not constructed.
WESTLAKE BLVD	BAY CIRCLE	AGOURA ROAD	E	2,890	2	2	2	2	2	2	12	CI 4526. Under design.
WESTLAKE BLVD	THOUSAND OAKS BLVD	HILLCREST DR	E	3,200	2	2	2	2	2	2	12	Near shopping, WLHS
LAKEVIEW CANYON RD	LINDERO CANYON RD	POINSETTIA AVE	S	400	2	1	4	1	1	2	11	No exist S/W either side, requested to condo entrance.
MOORPARK RD	AVE DE LOS ARBOLES	700 FT. S/O OLSEN RD	E	2,900	3	1	2	1	2	2	11	
AGOURA RD	100 FT. EAST OF WESTLAKE BLVD	CITY LIMIT	S	2,600	2	2	2	1	1	2	10	
HAMPSHIRE RD	FOOTHILL DRIVE	WESTLAKE BLVD	E	4,600	2	1	2	1	2	2	10	Adjacent to industrial area.
LOS FELIZ DRIVE	SKYLINE DR.	100' W/O DUESENBERG DR	BOTH	1,525	2	2	4	2	0	0	10	Numerous missing segments with RW required.
MOORPARK RD	400' N. OF OLSEN	450' S. OF CROSSRIDGE	E	1,800	2	1	2	1	2	2	10	Requires road widening.
SUNSET HILLS BLVD	100 FT. EAST OF OLSEN ROAD	400 FT. EAST OF OLSEN ROAD	N	300	1	1	2	2	2	2	10	
THOUSAND OAKS BLVD	1432 E. THOUSAND OAKS BLVD	ALONG CARLSON FRONTAGE	S	475	2	2	2	2	0	0	10	RW required
CONEJO SCHOOL ROAD	HILLCREST DR	THOUSAND OAKS BLVD	W	1,300	3	2	2	1	1	0	9	Portion complete
HILLCREST DR	NORTH VALLEY DR	100 FT. W/O DUESENBERG	N	2,850	1	0	2	2	2	2	9	
LAWRENCE DRIVE	HILLCREST DR	RANCHO CONEJO	BOTH	5,700	1	1	4	1	1	1	9	
LOS FELIZ DRIVE	SKYLINE DR.	THOUSAND OAKS BLVD	BOTH	5,200	1	2	4	2	0	0	9	Numerous missing segments with RW required.
LYNN ROAD	1580 WEST LYNN (460 FT. W/O CULVER)	NEWBURY LANE	S	750	1	0	2	2	2	2	9	
LYNN ROAD	GREENMEADOW	HAIGH	N	2,800	1	1	2	1	2	2	9	Portion of segment DG trail
LYNN ROAD	VENTU PARK	HEAVENLY VALLEY RD	S	2,200	1	0	2	2	2	2	9	
OLD CONEJO ROAD	JENNY DR	REINO RD	S	650	2	1	2	1	1	2	9	Could be included in Old Conejo Widening Project
OLD CONEJO ROAD	JENNY DR	RUTH DR	S	1,550	2	1	2	1	1	2	9	Could be included in Old Conejo Widening Project.
OLSEN RD	CITY LIMIT	RTE 23 NB OFF RAMP	N	4,050	0	0	4	1	2	2	9	No existing S/W either side, only 1 side needed.
OLSEN RD	MOORPARK ROAD	650 FT. W/O PEDERSON RD	N	600	2	1	2	1	2	1	9	Dev. project suspended Dwg. 03-22A (obsolete)
TRIUNFO CYN RD	HAMPSHIRE RD	TOWNSGATE	BOTH	1,600	1	1	4	1	0	2	9	Industrial
VIA MERIDA	50 FT. W/O THOUSAND OAK	VIA COLINAS	E	2,600	2	1	4	1	0	1	9	No. exist S/W either side, only 1 side needed.
ERBES RD	650 FT. S/O AVE. DE LAS FLORES	350 FT. S/O MARVIEW DR.	E	2,000	1	1	2	1	2	1	6	
HODGENCAMP RD	WILBUR RD	BENSON WAY	E	500	2	1	2	1	1	1	8	
LYNN ROAD	260' S OF LYNNVIEW ST	WHITEGATE	S	1,500	0	0	2	2	2	2	8	

Publish Date: May 5, 2009

# SIDEWALK PRIORITY RANKING

STREET	FROM	TO	SIDE OF STREET	LENGTH(FT)	CRITERIA 1: PED TRAFFIC ATTRACTORS	CRITERIA 2: PED TRAFFIC GENERATORS	CRITERIA 3: EXISTING CONDITION	CRITERIA 4: CONSTRUCT DIFFICULTIES	CRITERIA 5: ROAD CLASSIFICATION	CRITERIA 6: RIGHT OF WAY	TOTAL POINTS (maximum = 15)	REMARKS
LYNN ROAD	LA CAM RD	MAPLELEAF AVE	S	2,050	0	0	2	2	2	2	8	
OLSEN RD	CALLE ZOCALO	RTE 23 NB OFF RAMP	BOTH	3,200	0	0	4	1	2	1	8	
RANCHO CONEJO BLVD	HILLCREST DR	LAWRENCE DR	W	5,077	1	1	2	1	2	1	8	Exist. AC path, Exist. Curb & gutter.
REINO ROAD	800 FT N/O PASEO DE LEON	700 FT. NO PASEO DE LEON	E	200	1	0	2	1	2	2	8	Industrial area.
TOWNSGATE RD	HAMPSHIRE RD	WESTLAKE BLVD	BOTH	8,500	1	1	4	1	0	1	8	No existing paved SW (DG to east, Landscape to west)
WESTLAKE BLVD	HILLCREST DR	AVE. DE LOS ARBOLES	E	17,731	1	0	2	1	2	2	7	
ERBES RD	480 FT. S/O LEMONBERRY	1,100' SOUTH OF LEMONBERRY	N	670	0	0	2	2	1	2	7	
POTRERO ROAD	REINO ROAD	WEST END	N	0	1	0	2	2	0	2	7	
WESTLAKE BLVD	AGOURA RD	BRIDGEGATE	W	4,700	1	1	0	1	2	2	7	Existing SW, but needs repair.
WESTLAKE BLVD	BRIDGEGATE	BAY	E	2,150	1	1	0	1	2	2	7	Existing SW, but needs repair.
GREENMEADOW AVE.	MOORPARK ROAD	NORTHERLY END	W	1,500	1	2	2	1	0	0	6	Existing SW east side does not meet ADA.
OLSEN RD	CALLE ZOCALO	ERBES RD	S	1,450	0	0	2	1	2	1	6	
OLSEN RD	SUNSET HILLS	ERBES RD	S	4,000	0	0	2	1	2	1	6	

Publish Date: May 5, 2009



# **M E M O R A N D U M**

*City of Thousand Oaks • Thousand Oaks, California*  
*Finance Department*

**TO:** Scott Mitnick, City Manager

**FROM:** Candis L. Hong, Finance Director

**DATE:** May 13, 2008

**SUBJECT:** Financial Strategic Plan – Presentation on City's Future Capital and Infrastructure Needs

**RECOMMENDATION:**

Receive and file department report and presentation.

**FINANCIAL IMPACT:**

**No Additional Funding Requested.** Funding is included in the approved FY 2007-08 General Fund Budget. Minimal staff time to prepare staff report and presentation.

**BACKGROUND:**

At the June 12, 2007 Public Hearing on the Operating and Capital Improvement Program (CIP) Budgets, City Council requested staff to update the current Financial Strategic Plan. This evening's presentation is the fifth presentation to City Council over the past year related to the City's Financial Strategic Plan. Prior presentations have focused on key areas of the plan, including the City's economy, demographics, and sales tax.

The presentation to City Council, along with the rest of this report and the Financial Strategic Plan will include various capital projects and programs paid for by both the General Fund and the City's other major funds, which are essential to the on-going maintenance of a maturing city. Staff will present the capital and infrastructure needs of the City for the next ten years and their funding requirements.

The Discussion and Analysis has been divided into three areas: 1) Overview of the City's Capital Improvement Budget – Includes five years of history and program descriptions, 2) Adopted FY 2007-2008 & FY 2008-2009 CIP Budgets – Overview of the current CIP Budget and Funding, and 3) Financial Strategic Plan – Includes the initial Ten-Year Capital Plan, along with future funding challenges.

**DISCUSSION/ANALYSIS:**

***Overview of the City’s Capital Improvement Budget***

The biennial budget process includes the development of the City’s Capital Improvement Program (CIP) Budget and Five-Year Capital Plan. The process generally begins eight months prior to adoption and requires assistance from all departments within the City. As shown below (**Table 1**) from July 2002 to June 2007, City Council appropriated over \$138 million towards capital improvement projects/programs. Major projects/programs have included the expansions at the library and wastewater treatment plant.

**Table 1 - Prior Fiscal Year CIP Original Budgets**

	<b>Category</b>	<b>FY 2002-03</b>	<b>FY 2003-04</b>	<b>FY 2004-05</b>	<b>FY 2005-06</b>	<b>FY 2006-07</b>
1.	Street Projects	\$ 7,579,000	\$ 4,094,000	\$ 4,769,000	\$ 7,461,000	\$ 6,129,000
2.	Undergrounding	-	-	-	230,000	80,000
3.	Transportation/Traffic	2,163,000	1,525,000	375,000	580,000	2,340,000
4.	Landscape Projects	150,000	800,000	1,175,000	500,000	140,000
5.	Stormwater Projects	1,540,000	2,642,000	450,000	620,500	2,396,000
6.	Water Projects	2,354,000	2,975,000	3,875,000	5,065,000	4,680,000
7.	Wastewater Projects	10,295,000	10,930,000	10,130,000	3,470,000	5,570,000
8.	Open Space Projects	310,000	60,000	60,000	60,000	60,000
9.	Library Projects	552,000	4,974,950	250,000	5,000,000	-
10.	Housing Projects	-	-	-	-	-
11.	Facility Projects	800,000	4,685,000	530,000	7,199,000	4,650,000
12.	CDBG Projects	540,000	297,300	297,300	507,400	500,000
	<b>TOTAL</b>	<b>\$ 26,283,000</b>	<b>\$ 32,983,250</b>	<b>\$ 21,911,300</b>	<b>\$ 30,692,900</b>	<b>\$ 26,545,000</b>

The table shows the 12 major capital improvement categories. The CIP Budget and the Financial Strategic Plan will continue to be structured using these categories. As part of this report, staff is providing a brief description for each major category below:

**Street Projects/Programs:** Maintaining a viable street system is one of the City’s main responsibilities. Every year a variety of street capital improvement projects are undertaken. Such projects include street construction/rehabilitation, median and turn lane modifications, street overlays, slurry seals, curb ramps, and sidewalk construction and replacement. All projects are prioritized in conformance with the City’s General Plan, Congestion Management Plan, Pavement Management Plan, Federal/State mandates, Federal/State grant restrictions, and local community standards.

Public Works staff prepares a detailed Pavement Management Plan (PMP) every five years. This plan includes both a visual and physical assessment of every street in town and a five-year paving plan. The last PMP was prepared in 2003 and the current plan is underway. In the five years since the last PMP was completed, there has been a dramatic increase in the price of oil and the cost per ton of asphalt has more than doubled. This increase in costs, combined with the aging of City streets, will contribute to a substantial increase in funding needs in order to maintain the current condition of the City’s streets.

Gas Taxes, Federal Transportation Development Act (TDA), Developer Fees, and a variety of other Federal/State and regional grants fund most of the one-time street capital improvement projects. Revenues from the City's Gas Tax Funds provide for most of the recurring street maintenance and operations costs.

**Undergrounding Projects/Programs:** Undergrounding projects include the undergrounding of existing overhead power and communications facilities. Moorpark Road improvements are part of a long-term plan for undergrounding main utility lines. These projects are primarily funded by Southern California Edison Undergrounding Utility funds and Developer Fee funds. The utility companies are responsible for the undergrounding, operations, and maintenance.

**Transportation & Traffic Projects/Programs:** Transportation & Traffic projects include modifications to the Transportation Center, bus route improvements, traffic signals, traffic calming, bike lanes, freeway interchange improvements, safe routes to school projects, and bus purchases. Federal grants, State grants, Gas Tax Funds, and Developer Fees typically pay for one-time capital improvements. Recurring maintenance and operations costs are paid for with Transportation Development Act (TDA) Funds and General Fund/Developer Fee (e.g., AQMD fund) subsidies.

**Landscape & Streetscape Projects/Programs:** Landscape & Streetscape projects are specifically designed to provide improvements within the public right-of-way or on public land, which enhance and beautify the community. Redevelopment Agency, Gas Tax Funds, Landscape Assessment District, and General Fund revenues usually fund initial capital improvement projects. Recurring operational and maintenance costs are usually paid for by Landscape District Funds and General Fund.

**Stormwater Projects/Programs:** Stormwater projects include capital improvements that ensure adequate collection and conveyance of stormwater runoff. Stormwater facilities include inlets, channels, culverts, detention, and debris basins. These facilities are often included with other projects, such as street improvements. The need for stormwater projects is determined by the City's Stormwater Master Plan, problem areas identified during significant storms, land development requirements, relationships with other capital projects, and community standards.

The City recently received a Tentative Draft National Pollutant Discharge Elimination System (NPDES) discharge permit for our storm drain system. This new permit has the potential to require significant capital improvements to the storm drain system. These improvements are not included here as the permit has not been issued; however, they have the potential to require capital expenditures.

Redevelopment Agency, Gas Tax Funds, and General Fund revenues usually fund initial capital improvement projects. Recurring maintenance and operations costs are usually paid for by Gas Tax Funds and General Fund.

**Water Projects/Programs:** The City’s water customers count on a viable and dependable water storage and distribution system. In order to ensure such a system remains in good operating condition, capital improvement projects are undertaken every year. Such projects include repair, replacement, and upgrades of existing facilities, pump stations, storage reservoirs, and water mains. The scheduling of these projects is based on the City’s Water Master Plan and the need to repair and replace obsolete and deteriorated facilities or to accommodate water service requirements for development.

The Water Master Plan was completed in 2005 and provided a detailed analysis of required water capital needs. Due to significant increases to wholesale water rates, some water capital projects have been delayed so that water rate increases can be moderated. Water connection fee revenue has also been impacted by the general slow-down in the economy and housing market.

Water capital projects are funded via two separate funds: 1) Water Capital Program (Developer Fees) Fund; and, 2) Water Capital Facilities Replacement / Water Rates Fund. Recurring maintenance and operations costs are funded exclusively from water rates.

**Wastewater Projects/Programs:** The City’s wastewater customers rely on a viable and dependable wastewater collection and treatment system. In order to ensure such a system remains in good operating condition, wastewater capital improvement projects are undertaken every year. Such projects include improvements to the system for collection, treatment, reclamation, and disposal of wastewater. Projects are based on the City’s Wastewater Master Plan and the need to replace existing aging or deteriorated infrastructure, capacity expansion needs, potential for treated wastewater reuse, operational and process improvements, regulatory and permitting requirements, and community standards.

The Wastewater Master Plan was completed in 2002 and included a detailed capital plan for improvements to the wastewater collection system. The Hill Canyon Wastewater Treatment Plant is currently meeting all discharge and capacity requirements and no immediate major improvements are required. As it is difficult to accurately ascertain future possible regulatory requirements, it is possible that future discharge permits will require increased capital expenditures.

Wastewater capital projects are funded via three separate funds: 1) Wastewater Capital Program (Developer Fees) Fund; 2) Wastewater Capital Facilities Replacement Fund; and, 3) Wastewater Capital Program (Service Charges) Fund. Recurring maintenance and operations costs are funded exclusively from wastewater rates.

**Open Space Projects/Programs:** Open Space projects include land acquisition; construction and rehabilitation of trails, fences, parking areas, and related improvements. Capital projects in this category may be identified by either City or Conejo Recreation and Park District (CRPD), usually as part of the annual Conejo Open Space Conservation Agency (COSCA) budget process. The exception to this process is land acquisition, which is proposed and evaluated on a case-by-case basis, as opportunities become available.

**Redevelopment & Housing Projects/Programs:** Housing projects are funded principally by the City's Redevelopment Agency (RDA). State law requires 20 percent of Redevelopment Agency property tax increment revenues be used to increase and improve the supply of low and moderate income housing within the community. Combined with anticipated tax-exempt bond funds and other state and federal funding, the Redevelopment Agency Housing Fund is the basis from which the City operates an integrated housing program. The City's housing program provides a variety of activities designed to assist low and moderate income residents.

**Community Development Block Grant (CDBG) Projects/Programs:** The Community Development Block Grant (CDBG) was established in 1974 by the U.S. Department of Housing and Urban Development (HUD) to provide community development assistance to local communities, which are in turn given the responsibility and authority to develop projects and activities, which best meet the local community development needs of their area. Block grant funds are used to fund capital improvement projects designed to benefit lower income households throughout the community.

**City Facilities Projects/Programs:** The City owns and manages over a dozen public facilities, which require periodic rehabilitation and upgrades. Capital improvement needs are identified through operational experiences and community standards. Attached as **Exhibit C**, is the Facilities Maintenance & Improvement Program Plan for all major facilities.

Below is a list of the major City-owned facilities:

Civic Arts Plaza Building	Teen Center	401 Hillcrest
Municipal Service Center	Senior Center	403 Hillcrest
Hill Canyon Treatment Plant	Fred Kavli Theatre	Cameron Center
Transportation Center	Scherr Forum Theatre	Janss House
Grant R. Brimhall Library	Newbury Park Library	Childcare Center
CAP Parking Structure	Los Robles Golf Course	

**The Adopted FY 2007-2008 & FY 2008-2009 CIP Budget and Five-Year Capital Plan**

On June 12, 2007, the City Council appropriated over \$83 million towards capital improvements for Fiscal Years 2007-08 & 2008-09. Also, as part of the budget process, prior year CIP Budgets are carried over for projects which have not been completed. As of June 30, 2007, \$59.3 million was carried over into the current fiscal year (fiscal year 2007-08). Most of the \$59.3 million was from the \$138.4 million that was appropriated by City Council in the past five years during the budget process, but a few major projects were appropriated during the 2006-07 fiscal year, including \$16 million in housing projects.

For the current CIP Budget, the City has in excess of \$142 million appropriated towards capital improvements. **Table 2** below summarizes the budgets of the 12 categories for the current CIP Budget. Some of the more notable one-time projects include: Discovery Center, Lang Ranch Park, Municipal Service Center expansion, Auto-Mall Parking, and the Teen Center expansion.

**Table 2 - Current CIP Budget**

No.	Category	Budget Carryover	FY 2007-08	FY 2008-09	CIP Budget Total
1.	Street Projects	\$ 5,910,400	\$ 6,984,000	\$ 7,182,000	\$ 20,076,400
2.	Undergrounding Projects	310,000	-	-	310,000
3.	Transportation/Traffic	4,388,944	7,551,000	3,520,000	15,459,944
4.	Landscape Projects	1,611,000	4,110,000	3,000,000	8,721,000
5.	Stormwater Projects	4,737,500	2,635,000	1,540,000	8,912,500
6.	Water Projects	75,000	3,790,000	3,422,000	7,287,000
7.	Wastewater Projects	8,594,065	7,415,000	4,840,000	20,849,065
8.	Open Space Projects	1,800,000	60,000	60,000	1,920,000
9.	Library Projects	-	670,000	400,000	1,070,000
10.	Housing Projects	15,950,000	-	-	15,950,000
11.	Facility Projects	14,910,000	19,550,000	6,232,000	40,692,000
12.	CDBG Projects	1,015,900	360,300	260,300	1,636,500
<b>TOTAL</b>		<b>\$59,302,809</b>	<b>\$53,125,300</b>	<b>\$30,456,300</b>	<b>\$142,884,409</b>

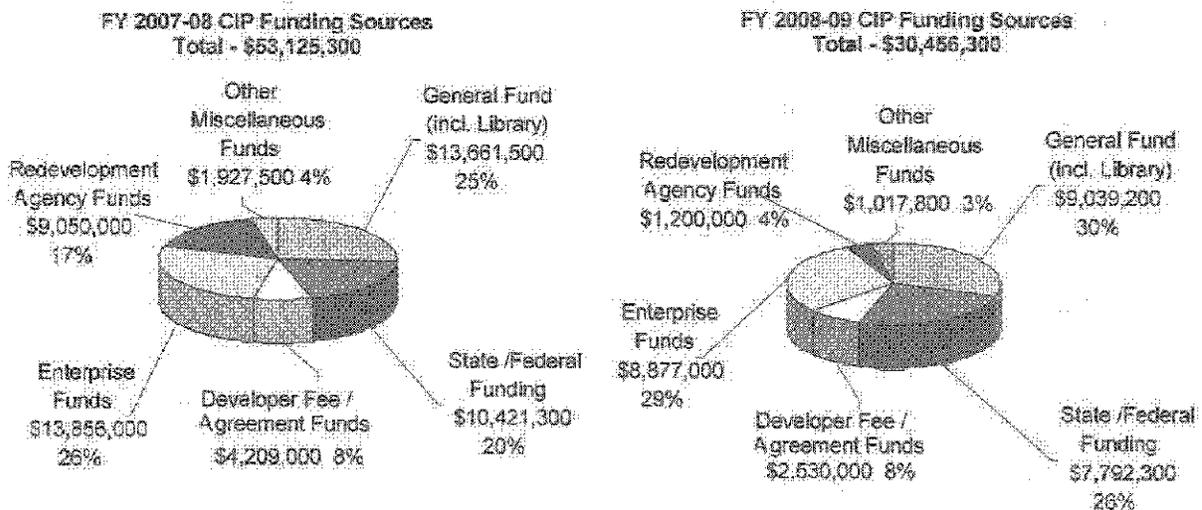
**Key Capital Improvement Program Funding Sources**

The City uses various funding sources to support the CIP Budget and for any one program/project, the City could use multiple funding sources. An example of a project that would use multiple funding sources is the expansion at the Municipal Service Center, where seven separate funding sources are being used. The list below highlights the major funding sources for the capital improvement budget.

1. **General Fund** (including Library Fund) – The General Fund is the City’s primary operating fund.
2. **State/Federal Funds** – Funding is provided by State or Federal Programs, usually in conjunction with, or as a match to, some other form of funding.

3. **Developer Fee/Agreement Funds** – These funds are collected for all new development in the City. These fees are collected for the design and construction of projects related to a specific area or type, or based upon a developer agreement.
4. **Enterprise Funds** – Financing for some projects may come from the Enterprise Funds (e.g., Water, Wastewater, Solid Waste, Transportation, Golf Course, and Theatres). Enterprise Funds charge a fee for their use and in most cases use retained earnings or debt issuance to pay for the construction and maintenance of new and existing infrastructure.
5. **Redevelopment Agency Funds** – Funds contributed by the Thousand Oaks Redevelopment Agency for projects within, or for the benefit to, one of the two redevelopment project areas (e.g., Thousand Oaks Boulevard Project Area and Newbury Road Project Area). Funding is primarily from property tax increment, loan, or bond proceeds and may include Agency Low-Moderate Income Housing Funds.
6. **Other Funds** – Funding included in the "Other" category are related to Lighting & Landscaping funds, as well as the City's Open Space Fund.

To demonstrate the various sources used to fund the CIP Budget, the graphs below show the appropriations by Funding Source for the FY 2007-08 & 2008-09 budgets.



**Financial Strategic Plan – Ten-Year Capital Improvement Plan**

As part of the Financial Strategic Plan, staff has developed a Ten-Year Capital Improvement Plan. As part of the process, the project team met with various department staff to create a draft list of capital programs/projects that could be scheduled for the upcoming ten-year period to enhance and maintain the City's aging facilities and infrastructure. Since this list is based on department requests, the projects have not been prioritized by the City Council nor have they been incorporated into the Financial Strategic Plan model to determine how they might be funded. The final Financial Strategic Plan will help guide the City in the future development of both the operating and capital budgets, but any projects will come forward to the City Council for approval as part of the Biennial CIP Budget process.

**Ten-Year Capital Improvement Plan – Projects verses Programs**

The Five-Year Capital Improvement Plan traditionally has included one-time capital projects along with on-going capital programs. The ten-year forecast for the Capital Plan includes both, but for presentation, staff separated out one-time projects to highlight the major one-time demands on the City. **Table 3** below contains the various capital improvement **Projects** that are specific in nature and are not on-going (i.e., Municipal Service Center Expansion). The list contains 22 projects totaling over \$96 million. Some of the projects have been initially funded (\$32.3 million), but complete funding is required in future fiscal years by City Council. The table also shows the budget year along with the estimated funding period for the project. More detailed information is attached as **Exhibit A**.

**Table 3 - Projects**

#	Project Description	Budget Year	Funding Period	Total Funding
1.	Municipal Service Center Expansion	FY 2008	3 Years	\$ 5,730,000
2.	Route 101 at Wendy Drive Soundwall	FY 2008	1 Year	2,636,000
3.	Lawrence Drive Storm Drain	FY 2008	1 Year	1,800,000
4.	Lang Ranch Community Park	FY 2008	1 Year	5,000,000
5.	Discovery Center	FY 2008	1 Year	5,000,000
6.	Fiore Teen Center Expansion	FY 2008	2 Years	2,500,000
7.	Thousand Oaks Blvd Improvements	FY 2008	2 Years	2,500,000
8.	Route 101 at Wendy Dr. Interchange	FY 2008	3 Years	9,741,000
9.	Interceptor Improvements	FY 2008	4 Years	11,800,000
10.	TMDL Implementation	FY 2009	3 Years	6,100,000
11.	Erbes Road Improvements	FY 2009	4 Years	7,000,000
12.	Lynn Road/101 Improvements	FY 2009	3 Years	2,595,000
13.	Norwegian Grade Rehabilitation	FY 2009	2 Years	1,100,000
14.	Golf Course Maintenance Building	FY 2010	2 Years	2,000,000
15.	Route 101/Ventu Park Road Soundwall	FY 2010	2 Years	2,800,000
16.	Route 23 Interchange Landscaping	FY 2010	3 Years	4,000,000
17.	Timber School Purchase	FY 2010	1 Year	10,000,000
18.	Wilder No. 2 Reservoir & Pump Station	FY 2011	2 Years	3,900,000
19.	CAP Improvements Phase IV	FY 2013	4 Years	5,000,000
20.	Kelley Road Storm Drain, Phase 3	FY 2013	2 Years	4,500,000
21.	Newbury Park Library Expansion	FY 2017	2 Years	1,000,000
<b>Totals</b>				<b>\$ 96,702,000</b>

Besides one-time **Projects** previously stated, the other aspect to addressing the City’s facilities and complex infrastructure is through various Capital Improvement **Programs**. An example of one such program would be the Citywide Street Overlay Program. There are major **Programs** under each category. As shown on the next page in **Table 4**, on-going capital improvements are grouped into 13 program areas that over a ten-year period would need approximately \$228 million in funding. For demonstration purposes, the table also shows what the average funding needs are for each program annually. The table does include a column identifying where the City has traditionally funded these projects. More detailed information is provided in **Exhibits B and C**.

**Table 4 - Programs**

#	Program Description	Funding Sources	Avg. Annual Costs	Total Ten Year Costs
1.	Street Improvements	c,e,h,f,b	\$ 1,105,800	\$ 11,058,000
2.	Street Maintenance – Overlay	c,f,h	7,040,000	70,400,000
3.	Street Maintenance – Concrete	c,e,h	840,800	8,408,000
4.	Street Maintenance – Slurry Seal	c	2,347,000	23,470,000
5.	Transportation/Traffic Improvements	e,f,h,b,c	2,088,200	20,882,000
6.	Undergrounding (a)	e	186,100	1,861,000
7.	Landscape Improvements	d,b,e,h	1,193,300	11,933,000
8.	Storm Drain System Improvements	c,f,e,b	756,600	7,566,000
9.	Water System Upgrades	g	3,574,930	35,749,300
10.	Wastewater System Upgrades	g	958,690	9,586,900
11.	Hill Canyon Treatment Plant Upgrades	g	800,360	8,003,600
12.	Open Space Acquisitions	e,b	310,000	3,100,000
13.	Facilities Improvements	b,g	1,634,100	16,341,000
<b>Totals</b>			<b>\$ 22,835,880</b>	<b>\$ 228,358,800</b>

- a. Undergrounding budgeted every other fiscal year
- b. General Fund
- c. Gas Tax / Street Fund
- d. Lighting & Landscaping Fund
- e. Developer Fees/Agreement Fund
- f. Redevelopment Agency
- g. Enterprise Fund
- h. Federal / State Grant Funding

**Funding – Future Challenges**

Overall, the draft Ten-Year Capital Improvement Plan identifies approximately \$294 million in new funding for projects and programs. This averages \$29.4 million per year for the next ten years and does not appear significantly higher than past capital campaigns (refer to Page 2). But what has changed is the possible funding sources, including the projected fund balances for the major funds (i.e. General Fund, Gas Tax Fund, Development Funds, and Water Fund).

To demonstrate the funding challenges, in **Table 5** staff used the current Fiscal Year 2007-2008/2008-2009 CIP Budget, which was approved by City Council on June 12, 2007, to prepare a summary of the funding gaps for Fiscal Years 2009 – 2012. Since the CIP Budget includes a Five-Year Capital Plan, the City Council only appropriates two fiscal years, with the final three years (2009-12) used as a planning tool. As the Five-Year Capital Plan is a rolling plan, the final three years are used as the starting point for the next two year budget cycle. So at the beginning of the budget cycle, a fund balance analysis is prepared with projected revenues to determine what projects could be funded. Based on that analysis, recommendations are made to the City Council for approval as part of the next CIP Budget.

**Table 5** below highlights eight major funding sources for the final three years (Fiscal Years 2009-10, 2010-11, and 2011-12) of the current Five-Year Capital Plan. It starts by showing the projected beginning undesignated/unreserved fund balances as of July 1, 2009 based on original projections in May 2007. With the beginning balances, staff then summarized all three fiscal years for projected project revenues and projected capital expenditures to establish the estimated ending fund balance as of June 30, 2012. In reviewing the summary, several funds have negative ending fund balances, which staff considers “funding gaps,” while a few have positive ending fund balances.

**Table 5 - Prior Capital Plan Funding**

#	Program Description	Beginning Fund Balance FY 2009-10 <sup>(1)</sup>	Projected Revenue FY 2009-12 <sup>(2)</sup>	Projected Capital Exp. FY 2009-12 <sup>(3)</sup>	Ending Fund Balance FY 2011-12 <sup>(4)</sup>
1.	General Fund / Library Fund	\$ 333,300	\$ -	\$ 4,640,800	\$ (4,307,500)
2.	Gas Tax / Street Funds <sup>(5)</sup>	683,656	36,336,000	47,980,000	(10,960,344)
3.	Lighting & Landscaping Fund	2,919,700	750,000	2,227,200	1,442,500
4.	Developer Fees/Agreement	6,753,600	5,848,000	9,814,000	2,787,600
5.	Redevelopment Agency <sup>(6)</sup>	2,520,000	2,595,000	5,000,000	115,000
6.	Water Fund	2,310,000	9,760,000	13,828,000	(1,758,000)
7.	Wastewater Fund	18,290,800	17,427,000	18,980,000	16,737,800
8.	Theatre Fund	935,000	-	240,000	695,000
<b>Totals</b>		<b>\$ 34,746,056</b>	<b>\$ 72,716,000</b>	<b>\$ 102,710,000</b>	<b>\$ 4,752,056</b>

- 1) Beginning Fund Balance - CIP Budget, adopted June 12, 2007.
- 2) Three years projected revenue - CIP Budget, adopted June 12, 2007.
- 3) Three years projected CIP expenditures - CIP Budget, adopted June 12, 2007.
- 4) Ending Fund balance - CIP Budget, adopted June 12, 2007.
- 5) Gas Tax/Street Funds include: Funds 132 (Gas Tax 2105), 133 (Gas Tax 2106), 135 (TDA Funds), 136 (SB821), 162 (AB2928), and 183 (Street/Transportation Federal Fund)
- 6) Redevelopment Agency Funds include Thousand Oaks Blvd, Newbury Road, and Low/Mod Housing Funds.

Note: CDBG Fund not included - Grant funding is used to fund capital projects.

The funding gaps shown in **Table 5** are before the financial strategic plan takes into account uncertainties and various impacts, including 1) the State budget, 2) Measure B, 3) the economy, 4) inflationary cost of materials, 5) potential costs related to regulatory requirements, and 6) other costs related to maintenance and operations.

**Summary**

It should be noted that Ten-Year Capital Plan for Capital Projects/Programs represents staff’s “Wish List” to continue to maintain the City’s facilities and infrastructure in a manner in which the residents have become accustomed. This is not final, as some projects/programs may be added or eliminated as staff, with guidance from City Council, finalizes the Financial Strategic Plan.

While the process to develop the Draft Ten-Year Capital Plan was the first step, the next step is to incorporate the capital plan into the Financial Strategic Plan Model. Along with operating costs, the City will be able to determine whether there are adequate resources to fund the draft capital plan.

This analytical process will have to be performed as part of the “Draft” Financial Strategic Plan, which will bring all the various elements together, including:

1. Fund Balance Analysis
2. Revenue Forecasts
3. Operating Expenditure Projections
4. Capital and Infrastructure Needs
5. Operating Transfers In/Out Analysis
6. Long Term Debt Analysis

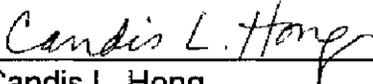
Finally, at the City Council “Financial Strategic Plan Update” scheduled for June 10, 2008, staff will recommend which Projects/Programs can be funded and those that may have to be delayed until alternative/additional funding is available. These recommendations will be part of the Financial Strategic Plan Gap Closing Strategies. As part of gap closing strategies, staff may request City Council revisit a number of approved capital improvement projects, which could be postponed due to additional day-to-day and long-term maintenance and operational costs.

**CITY COUNCIL GOAL COMPLIANCE:**

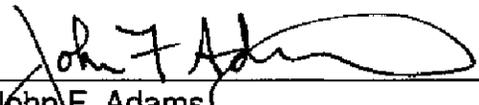
Meets City Council Goal B:

Operate City government in a fiscally and managerially responsible and prudent manner to ensure that the City of Thousand Oaks remains one of California’s most desirable places to live, work, visit, recreate, and raise a family.

Submitted By:

  
\_\_\_\_\_  
Candis L. Hong  
Finance Director

Prepared By:

  
\_\_\_\_\_  
John F. Adams  
Deputy Finance Director

Attachments:

- Exhibit A – Capital Improvement Plan – Projects
- Exhibit B – Capital Improvement Plan – Programs
- Exhibit C – Facilities Maintenance & Improvement Program Plan

TEN-YEAR CAPITAL IMPROVEMENT PROJECT PLAN  
EXHIBIT "A"

PROJECT	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	TOTAL
Municipal Service Center (MSC) Expansion	\$ 373,000	\$ 1,492,000	\$ 3,865,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,730,000
Route 101 at Wendy Drive Soundwall	\$ 2,636,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,636,000
Lawrence Drive Storm Drain	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Route 101 at Wendy Dr. Interchange	\$ 550,000	\$ -	\$ 9,191,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,741,000
Interceptor Improvements	\$ 4,500,000	\$ 800,000	\$ 5,800,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,800,000
Golf Course Maintenance Building	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Eibes Road Improvements	\$ -	\$ 1,500,000	\$ 500,000	\$ 2,000,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000
Lynn Road/101 Improvements	\$ -	\$ 200,000	\$ 250,000	\$ 2,145,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,595,000
Nonwegian Grade Rehabilitation	\$ -	\$ 300,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
TMDL Implementation	\$ -	\$ 500,000	\$ 2,100,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,100,000
Route 101 at Ventu Park Road Soundwall	\$ -	\$ -	\$ 300,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,800,000
Route 23 Interchange Landscaping	\$ -	\$ -	\$ 1,200,000	\$ 1,200,000	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
Timber School Improvements	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000
Wildier No. 2 Reservoir and Pump Station	\$ -	\$ -	\$ -	\$ 882,000	\$ 3,018,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,900,000
Second Level Entry to City Hall	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000	\$ 2,000,000	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 5,000,000
Civic Arts Plaza Building Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,350,000
Kelley Road Storm Drain, Phase 3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000
Newbury Park Library Expansion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
	\$ 19,959,000	\$ 4,592,000	\$ 25,206,000	\$ 18,927,000	\$ 12,618,000	\$ 4,250,000	\$ 6,600,000	\$ 750,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 83,052,000

TEN-YEAR CAPITAL IMPROVEMENT PROGRAM PLAN  
EXHIBIT "B"

PROGRAM	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	TEN-YEAR SUBTOTAL	TOTAL
Street Improvements	\$ 1,265,000	\$ 1,450,000	\$ 3,911,000	\$ 971,000	\$ 1,754,000	\$ 443,000	\$ 489,000	\$ 543,000	\$ 607,000	\$ 683,000	\$ 774,000	\$ 863,000	\$ 11,058,000	\$ 12,783,000
Street Maintenance - Overlay	\$ 4,550,000	\$ 3,730,000	\$ 8,000,000	\$ 6,200,000	\$ 6,400,000	\$ 6,650,000	\$ 6,900,000	\$ 7,150,000	\$ 7,400,000	\$ 7,500,000	\$ 7,900,000	\$ 8,200,000	\$ 70,400,000	\$ 78,680,000
Street Maintenance - Concrete	\$ 649,000	\$ 702,000	\$ 872,000	\$ 728,000	\$ 761,000	\$ 777,000	\$ 804,000	\$ 833,000	\$ 863,000	\$ 895,000	\$ 927,000	\$ 960,000	\$ 8,468,000	\$ 9,758,000
Street Maintenance - Slurry Seal	\$ 500,000	\$ 500,000	\$ 2,000,000	\$ 2,070,000	\$ 2,140,000	\$ 2,220,000	\$ 2,300,000	\$ 2,380,000	\$ 2,460,000	\$ 2,540,000	\$ 2,630,000	\$ 2,730,000	\$ 23,470,000	\$ 24,470,000
Transportation/Traffic Improvements	\$ 4,565,000	\$ 3,520,000	\$ 2,335,000	\$ 4,629,000	\$ 2,878,000	\$ 1,425,000	\$ 1,473,000	\$ 1,523,000	\$ 1,575,000	\$ 1,627,000	\$ 1,680,000	\$ 1,737,000	\$ 20,882,000	\$ 28,787,000
Undergrounding	\$ -	\$ -	\$ 250,000	\$ -	\$ 300,000	\$ -	\$ 360,000	\$ -	\$ 432,000	\$ -	\$ 519,000	\$ -	\$ 1,861,000	\$ 1,861,000
Landscape Improvements	\$ 2,610,000	\$ 2,000,000	\$ 1,256,000	\$ 945,000	\$ 1,976,000	\$ 1,007,000	\$ 1,039,000	\$ 1,072,000	\$ 1,106,000	\$ 1,141,000	\$ 1,177,000	\$ 1,213,000	\$ 11,939,000	\$ 16,543,000
Storm Drain System Improvements	\$ 895,000	\$ 1,150,000	\$ 516,000	\$ 593,000	\$ 550,000	\$ 569,000	\$ 744,000	\$ 799,000	\$ 859,000	\$ 925,000	\$ 986,000	\$ 1,075,000	\$ 7,566,000	\$ 9,941,000
Water System Upgrades	\$ 3,750,000	\$ 2,422,000	\$ 2,673,000	\$ 2,532,000	\$ -	\$ 4,210,000	\$ 3,892,000	\$ 4,290,000	\$ 3,668,000	\$ 4,540,000	\$ 4,825,600	\$ 5,018,700	\$ 35,749,300	\$ 42,961,300
Wastewater System Upgrades	\$ 1,505,000	\$ 1,650,000	\$ 1,304,000	\$ 1,064,000	\$ 765,000	\$ 444,000	\$ 482,000	\$ 481,000	\$ 338,000	\$ 351,000	\$ 2,146,000	\$ 2,231,900	\$ 9,586,900	\$ 12,771,900
Hill Canyon Treatment Plant Upgrades	\$ 1,410,000	\$ 1,360,000	\$ 2,725,000	\$ 1,758,000	\$ 382,000	\$ 388,000	\$ 414,000	\$ 430,000	\$ 447,000	\$ 469,000	\$ 483,600	\$ 503,000	\$ 8,003,600	\$ 11,273,600
Open Space Acquisitions	\$ 60,000	\$ 60,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 3,100,000	\$ 3,220,000
City Owned Facilities Improvements (refer to Exhibit "C")	\$ 927,500	\$ 8,214,000	\$ 1,943,500	\$ 1,815,000	\$ 858,500	\$ 1,054,000	\$ 1,500,000	\$ 1,889,000	\$ 2,724,500	\$ 1,193,000	\$ 959,500	\$ 1,054,000	\$ 14,991,000	\$ 21,132,500
	\$ 22,486,500	\$ 24,678,000	\$ 26,095,500	\$ 23,592,000	\$ 19,064,500	\$ 19,507,000	\$ 20,687,000	\$ 21,700,000	\$ 22,789,500	\$ 22,370,000	\$ 25,327,700	\$ 25,915,600	\$ 227,008,800	\$ 274,173,300
Total Projects (Exhibit "A")	\$ 9,859,000	\$ 25,206,000	\$ 18,927,000	\$ 12,618,000	\$ 4,250,000	\$ 6,630,000	\$ 750,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 83,052,000	\$ 83,052,000
Total Programs (Exhibit "B")	\$ 22,486,500	\$ 24,678,000	\$ 26,095,500	\$ 23,592,000	\$ 19,064,500	\$ 19,507,000	\$ 20,687,000	\$ 21,700,000	\$ 22,789,500	\$ 22,370,000	\$ 25,327,700	\$ 25,915,600	\$ 227,008,800	\$ 274,173,300
Total Projects and Programs	\$ 32,345,500	\$ 49,884,000	\$ 45,022,500	\$ 36,170,000	\$ 23,314,500	\$ 26,107,000	\$ 21,437,000	\$ 21,950,000	\$ 22,789,500	\$ 22,370,000	\$ 25,327,700	\$ 25,915,600	\$ 227,008,800	\$ 357,225,300

CITY OWNED FACILITIES  
TEN-YEAR CAPITAL "MAINTENANCE AND IMPROVEMENT" PROGRAM PLAN  
EXHIBIT "C"

	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	TEN-YEAR SUBTOTAL	TOTAL
<b>CITY OWNED FACILITIES</b>														
Civic Arts Plaza Building	\$ 155,000	\$ 645,000	\$ 145,000	\$ 150,000	\$ 26,000	\$ 300,000	\$ 375,000	\$ 490,000	\$ 1,085,000	\$ 115,000	\$ 93,000	\$ 38,000	2,817,000	3,617,000
Childcare Center	5,000	-	5,000	-	5,000	-	5,000	4,000	-	75,000	55,000	200,000	349,000	349,000
Janss House	5,000	75,000	20,000	30,000	-	250,000	30,000	-	-	7,000	20,000	-	357,000	362,000
Cameron Center	-	-	-	16,000	-	20,000	30,000	-	7,500	-	70,000	10,000	153,500	228,500
Teen Center	-	7,000	190,000	205,000	55,000	20,000	30,000	45,000	50,000	70,000	-	130,000	795,000	802,000
Senior Center	-	-	145,000	190,000	95,000	45,000	45,000	-	52,000	100,000	100,000	-	772,000	772,000
Fried Kavli Theatre	50,000	-	165,000	150,000	108,000	-	510,000	810,000	100,000	380,000	150,000	-	2,353,000	2,403,000
Scherr Forum Theatre	225,000	-	35,000	-	-	-	-	67,000	-	22,000	75,000	-	199,000	424,000
Parking Structure	-	3,750,000	-	-	-	-	20,000	100,000	85,000	-	-	200,000	405,000	4,155,000
401 Hillcrest	-	109,000	530,000	85,000	-	-	35,000	8,000	525,000	130,000	-	121,000	1,434,000	1,543,000
403 Hillcrest	-	197,000	543,000	25,000	70,000	-	158,000	17,000	250,000	100,000	100,000	19,000	1,282,000	1,389,000
Municipal Service Center	23,500	25,000	12,000	400,000	-	120,000	138,000	36,000	60,000	-	25,000	30,000	821,000	869,500
G. Brimhall Library	365,000	-	70,000	370,000	260,000	100,000	-	50,000	391,000	142,000	200,000	-	1,563,000	1,978,000
Newbury Park Library	-	425,000	20,000	110,000	180,000	140,000	50,000	175,000	50,000	-	-	195,000	920,000	1,345,000
Transportation Center	-	-	10,000	-	-	-	-	20,000	6,000	-	10,000	18,000	64,000	64,000
Hill Canyon Treatment Plant	74,000	71,000	53,500	84,000	59,500	59,000	74,000	67,000	63,000	72,000	61,500	93,000	686,500	831,500
	<u>\$927,500</u>	<u>\$5,214,000</u>	<u>\$1,943,500</u>	<u>\$1,815,000</u>	<u>\$ 858,500</u>	<u>\$1,054,000</u>	<u>\$1,500,000</u>	<u>\$1,839,000</u>	<u>\$2,724,500</u>	<u>\$1,193,000</u>	<u>\$859,500</u>	<u>\$1,054,000</u>	<u>\$14,991,000</u>	<u>\$21,132,500</u>

## **RESOLUTIONS**

City of Thousand Oaks Operating and Capital  
Improvement Program Budget Resolution

Redevelopment Agency Operating and Capital  
Improvement Program Budget Resolution

Planning Commission Reporting on the Consistency of  
the Capital Improvement Program Budget with the  
Thousand Oaks General Plan Resolution

**RESOLUTION NO. 2009-050**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF THOUSAND OAKS ADOPTING THE ANNUAL CITY OF THOUSAND OAKS OPERATING AND CAPITAL IMPROVEMENT PROGRAM BUDGETS FOR FISCAL YEARS 2009-10 AND 2010-11 AND REPEALING FEES FOR INTER-LIBRARY REQUESTS AND NON-RESIDENT BORROWER**

**WHEREAS**, in November 2008 the budget process began with a calendar being set for all critical deadlines in order to conclude the budget preparation process with a June 9, 2009 Public Hearing; and

**WHEREAS**, on April 7, 2009, the City Council held a Study Session to review the Capital Improvement Program Budget; and

**WHEREAS**, on April 27, 2009, the Thousand Oaks Planning Commission reviewed the Capital Improvement Program Budget for General Plan consistency and found it to be consistent; and

**WHEREAS**, on May 5, 2009, the City Council held a Study Session to review the Operating Budget; and

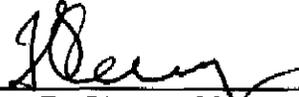
**WHEREAS**, the City Manager's recommended budgets were forwarded to the City Council in June 2009; and

**WHEREAS**, a Public Hearing was noticed and held by the City Council on June 9, 2009.

**NOW, THEREFORE BE IT RESOLVED THAT**, the City Council of the City of Thousand Oaks does hereby adopt the City of Thousand Oaks Fiscal Year 2009-2010 Operating Budget of \$170,881,892, and Capital Improvement Program Budget of \$57,750,100, which totals \$228,631,992, and Fiscal Year 2010-2011 Operating Budget of \$170,558,616 and Capital Improvement Program Budget of \$47,782,653, which totals \$218,341,269.

BE IT FURTHER RESOLVED THAT library fees LI-08A Inter-Library Requests (set at \$5 per item) and LI-10 Non-Resident Borrower's Fee (set at \$70 per year) are hereby repealed effective July 1, 2009.

**PASSED AND ADOPTED** this 9th day of June, 2009.



\_\_\_\_\_  
Thomas P. Glancy, Mayor  
City of Thousand Oaks, California

**ATTEST:**



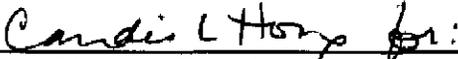
\_\_\_\_\_  
Linda D. Lawrence, City Clerk

**APPROVED AS TO FORM:**



\_\_\_\_\_  
Amy Albano, City Attorney

**APPROVED AS TO ADMINISTRATION:**



\_\_\_\_\_  
Scott Mitnick, City Manager

CERTIFICATION

STATE OF CALIFORNIA     )  
COUNTY OF VENTURA     ) SS.  
CITY OF THOUSAND OAKS    )

I, LINDA D. LAWRENCE, City Clerk of the City of Thousand Oaks, DO HEREBY CERTIFY that the foregoing is a full, true, and correct copy of Resolution No. 2009-050, which was duly and regularly passed and adopted by said City Council at a regular meeting held June 9, 2009, by the following vote:

AYES:     Councilmembers Irwin, Fox, Gillette and Mayor Glancy

NOES:     Councilmember Bill-de la Peña

ABSENT:   None

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the City of Thousand Oaks, California.

  
\_\_\_\_\_  
Linda D. Lawrence, City Clerk  
City of Thousand Oaks, California

Res. No. 2009-050

**RDA RESOLUTION NO. 272**

**A RESOLUTION OF THE AGENCY BOARD OF THE THOUSAND OAKS REDEVELOPMENT AGENCY ADOPTING THE ANNUAL REDEVELOPMENT AGENCY OPERATING AND CAPITAL IMPROVEMENT PROGRAM BUDGETS FOR FISCAL YEARS 2009-10 AND 2010-11**

**WHEREAS**, in November 2008, the budget process began with a calendar being set for all critical deadlines in order to conclude the budget preparation process with a June 9, 2009 Public Hearing; and

**WHEREAS**, on April 7, 2009, the City Council/Redevelopment Agency Board held a Study Session to review the Capital Improvement Program Budget; and

**WHEREAS**, on April 27, 2009, the Thousand Oaks Planning Commission reviewed the Capital Improvement Program Budget for General Plan consistency and found it to be consistent; and

**WHEREAS**, on May 5, 2009, the City Council/Redevelopment Agency Board held a Study Session to review the Operating Budget; and

**WHEREAS**, the Executive Director's recommended budgets were forwarded to the City Council/Redevelopment Agency in June 2009; and

**WHEREAS**, a Public Hearing was noticed and held by the City Council/Redevelopment Agency Board on June 9, 2009.

**NOW, THEREFORE BE IT RESOLVED THAT**, the Thousand Oaks Redevelopment Agency does hereby adopt the Thousand Oaks Redevelopment Agency Operating and Capital Improvement Budgets for Fiscal Years 2009-2010 and 2010-2011, detailed as follows:

Section 1: The Thousand Oaks Redevelopment Agency does hereby adopt the Thousand Oaks Redevelopment Agency Operating and Capital Improvement Budgets for Fiscal Years 2009-2010 and 2010-2011 as follows:

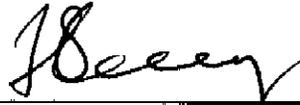
	<u>Operating</u>	<u>Capital</u>	<u>2009-2010 Total</u>
1. Thousand Oaks Blvd. CRA #2	\$17,902,396	\$ 150,000	\$18,052,396
2. Newbury Road CRA #5	\$ 2,117,389	\$ 0	\$ 2,117,389
3. Low/Moderate Housing Fund	\$ 4,216,644	\$ 0	\$ 4,216,644
	\$24,236,429	\$ 150,000	\$24,386,429

	<u>Operating</u>	<u>Capital</u>	<u>2010-2011</u> <u>Total</u>
1. Thousand Oaks Blvd. CRA #2	\$17,804,631	\$ 0	\$17,804,631
2. Newbury Road CRA #5	\$ 2,163,190	\$ 0	\$ 2,163,190
3. Low/Moderate Housing Fund	<u>\$ 4,258,817</u>	<u>\$ 0</u>	<u>\$ 4,258,817</u>
	\$24,226,638	\$ 0	\$24,226,638

**Section 2:** The use of taxes allocated from the Project for the purposes of improving and increasing the community's supply of low- and moderate-income housing available at affordable cost outside the Project Area and within the City of Thousand Oaks will be of benefit to the Project.

**Section 3:** The Low/Moderate Housing Fund has been reviewed and is found to be in compliance with the expenditure schedule relating to excess surplus amounts. The Redevelopment Agency determines that the planning and administrative expenses from the Low/Moderate Housing Fund are necessary for the production, improvement, or preservation of low- and moderate-income housing.

**PASSED AND ADOPTED** this 9th day of June, 2009.



\_\_\_\_\_  
Thomas P. Glancy, Chair  
Thousand Oaks Redevelopment Agency

**ATTEST:**



\_\_\_\_\_  
Linda D. Lawrence, Secretary

**APPROVED AS TO FORM:**



\_\_\_\_\_  
Amy Albano, Agency Counsel

**APPROVED AS TO ADMINISTRATION:**



\_\_\_\_\_  
Scott Mitnick, Executive Director

CERTIFICATION

STATE OF CALIFORNIA     )  
COUNTY OF VENTURA     ) SS.  
CITY OF THOUSAND OAKS   )

I, LINDA D. LAWRENCE, Secretary of the City of Thousand Oaks Redevelopment Agency, DO HEREBY CERTIFY that the foregoing is a full, true, and correct copy of RDA Resolution No. 272 which was duly passed and adopted by the Redevelopment Agency at a regular meeting held June 9, 2009, by the following vote:

AYES: Directors Irwin, Fox, Gillette and Chair Glancy

NOES: Director Bill-de la Peña

ABSENT: None

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the Redevelopment Agency of the City of Thousand Oaks, California.

  
\_\_\_\_\_  
Linda D. Lawrence, Secretary  
City of Thousand Oaks, California

RDA Res. No. 272

CITY OF THOUSAND OAKS  
PLANNING COMMISSION  
RESOLUTION NO. 32-2009 PC

A RESOLUTION OF THE PLANNING COMMISSION OF  
THE CITY OF THOUSAND OAKS REPORTING ON THE  
CONSISTENCY OF THE FISCAL YEAR 2009-2010 AND  
2010-2011 CITY CAPITAL IMPROVEMENT PROGRAM  
WITH THE THOUSAND OAKS GENERAL PLAN

WHEREAS, Section 65401 of the California Government Code requires the Planning Commission to review the proposed Capital Improvement Program and report to the City Council as to its conformity with the City's General Plan; and,

WHEREAS, on April 27, 2009, the Planning Commission reviewed the City's proposed Capital Improvement Program for FY's 2009-2010 and 2010-2011.

NOW, THEREFORE, BE IT RESOLVED that the Planning Commission hereby finds that the projects presented in the FY 2009-2010 and 2010-2011 Capital Improvement Program are consistent with the Thousand Oaks General Plan.

I HEREBY CERTIFY, that the foregoing resolution was adopted by the Planning Commission of the City of Thousand Oaks at a regular meeting held on the 27th day of April, 2009, per the following vote:

AYES:	COMMISSIONERS:	Adam, Grumney, Reynolds, and Chair Lunn
NOES:	COMMISSIONERS:	None
ABSENT:	COMMISSIONERS:	Fisher



Mark Lunn, Chair  
Planning Commission



John C. Prescott, Secretary  
Planning Commission

Res. No. 32-2009 PC



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## **CIP SUMMARY**

# Capital Improvement Program

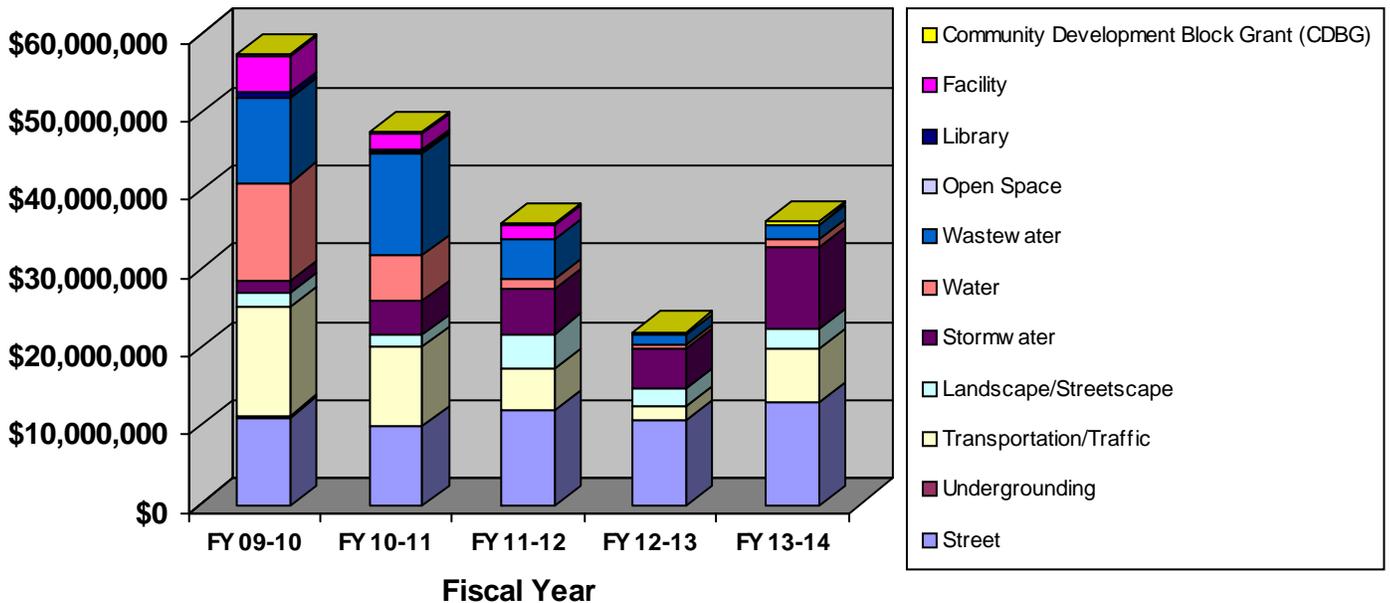
## Five-Year Summary by Category

No.	Category	Page	# Projects	Budget To Date	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	Total
1	Street Projects	7	12 / 34	\$5,565,000	\$11,322,000	\$10,155,553	\$12,287,500	\$10,925,000	\$13,165,000	\$63,420,053
2	Undergrounding Projects	25	2 / 2	1,095,400	250,000	0	0	0	0	1,345,400
3	Transportation/Traffic Projects	29	23 / 32	4,672,000	13,763,000	10,119,000	5,310,000	1,710,000	7,010,000	42,584,000
4	Landscape/Streetscape Projects	59	4 / 11	3,675,000	1,830,000	1,500,000	4,398,000	2,314,000	2,480,000	16,197,000
5	Stormwater Projects	67	6 / 14	491,600	1,600,000	4,300,000	5,685,000	5,050,000	10,455,000	27,581,600
6	Water Projects	75	15 / 16	80,000	12,565,000	6,030,000	1,360,000	630,000	1,060,000	21,725,000
7	Wastewater Projects	93	20 / 21	0	10,805,000	12,990,000	5,050,000	1,250,000	1,770,000	31,865,000
8	Open Space Projects	115	1 / 2	1,200,000	60,000	60,000	50,000	50,000	50,000	1,470,000
9	Library Projects	119	3 / 4	400,000	775,000	425,000	0	0	0	1,600,000
10	Facility Projects	125	14 / 34	22,775,333	4,492,000	1,915,000	1,620,000	0	0	30,802,333
11	Community Development Block Grant (CDBG) Pr	159	1 / 1	660,000	288,100	288,100	300,000	300,000	300,000	2,136,200
Grand Total			<b>101 / 171</b>	<b>\$40,614,333</b>	<b>\$57,750,100</b>	<b>\$47,782,653</b>	<b>\$36,060,500</b>	<b>\$22,229,000</b>	<b>\$36,290,000</b>	<b>\$240,726,586</b>

Note: "Budget to Date" refers to budget appropriations approved by City Council prior to June 30, 2009. These appropriations reflect "active" projects and are in addition to those appropriations approved/requested over the next five fiscal years to complete applicable capital improvement projects. "Total" reflects the total of the five fiscal years plus the "Budget to Date" column.

"# Projects" column shows number of projects for proposed Fiscal Years 2009-2010 & 2010-2011 as well as total number of projects listed within each category.

### CIP Project Summary FY 2009-10 through 2013-14

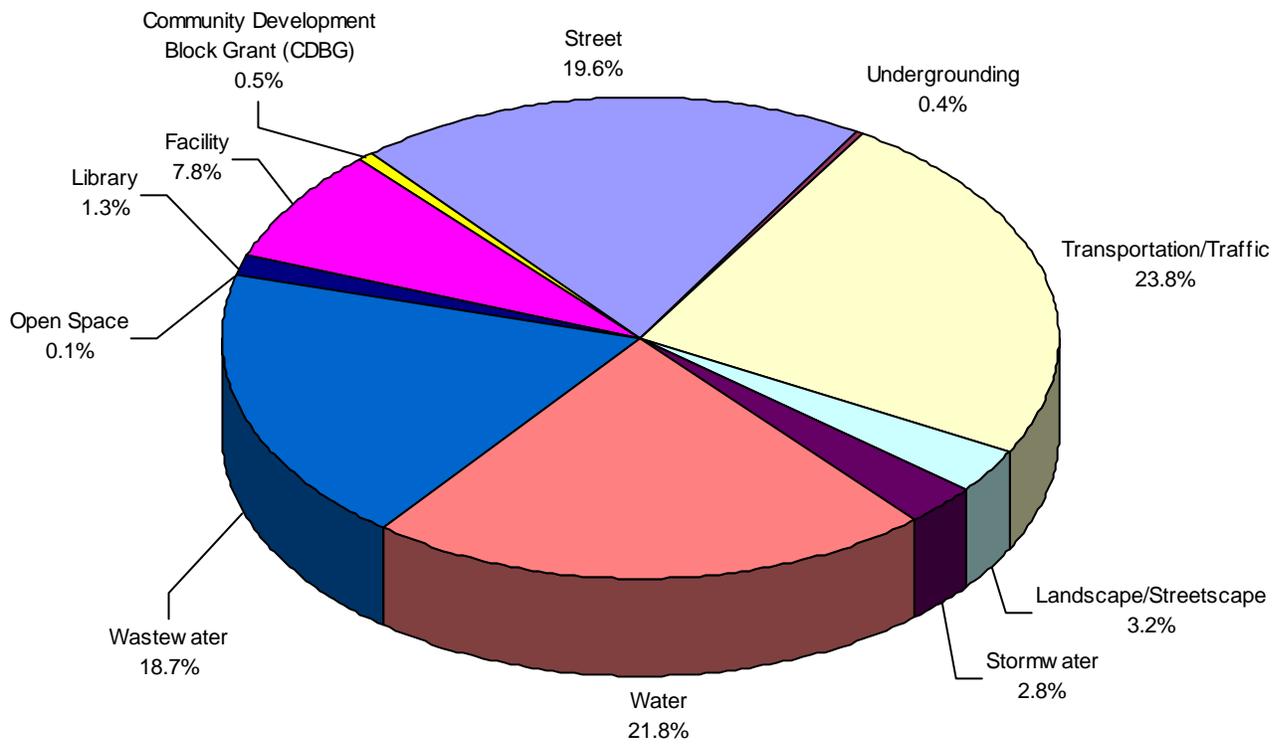


# Capital Improvement Program

## Overview of Projects

### by Category

FY 2009 - 2010



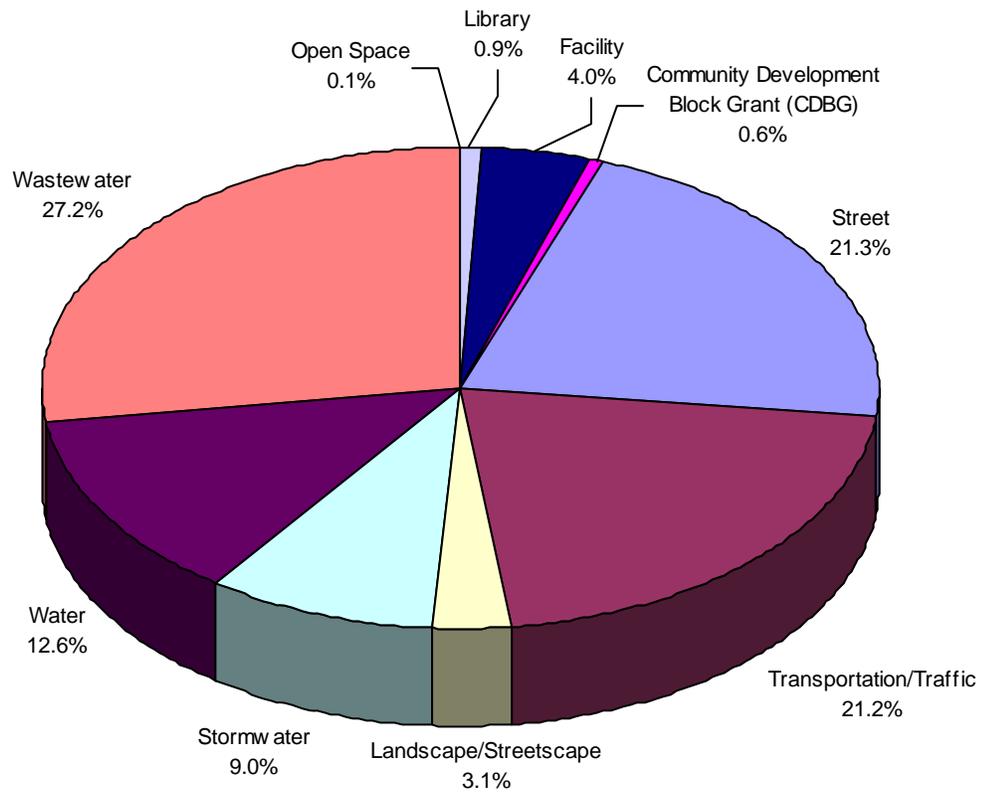
\$57,750,100

# Capital Improvement Program

## Overview of Projects

### by Category

FY 2010 - 2011



\$47,782,653

# Capital Improvement Program

## Five-Year Summary

### by Fund

No.	Funds	Page	Budget to Date	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	Total
1	General Fund (001)	163	\$13,849,833	\$3,422,500	\$3,027,200	\$3,364,800	\$2,063,000	\$2,053,000	\$27,780,333
2	Library (110)	165	400,000	775,000	425,000	0	0	0	1,600,000
3	Comm. Dev. Block Grant CDBG (120)	166	660,000	288,100	288,100	300,000	300,000	300,000	2,136,200
4	Gas Tax 2105 (132)	167	287,000	1,817,000	1,215,000	3,330,000	3,374,000	2,832,500	12,855,500
5	Gas Tax 2106 (133)	169	0	700,000	500,000	1,250,000	450,000	1,350,000	4,250,000
6	Gas Tax TDA (135)	170	2,740,000	4,100,000	1,550,000	5,135,000	5,300,000	5,850,000	24,675,000
7	SB 821 (Bicycle/Pedestrian) (136)	171	238,000	55,000	55,000	60,000	60,000	60,000	528,000
8	City Lighting District (141)	172	617,000	435,300	325,000	225,000	225,000	75,000	1,902,300
9	AD 79-2 Lighting/Landscape District (142)	173	420,500	837,700	1,042,800	1,048,200	762,000	672,000	4,783,200
10	Traffic Congestion (162)	174	0	1,200,000	1,300,000	0	1,500,000	0	4,000,000
11	Streets/Transportation Projects (Federal) (183)	175	3,578,000	15,705,500	14,139,553	3,850,000	650,000	6,750,000	44,673,053
12	Thousand Oaks Blvd (RDA) (420)	176	11,100,000	150,000	0	0	0	0	11,250,000
13	Newbury Road (RDA) (450)	177	1,000,000	0	0	1,000,000	3,750,000	8,660,000	14,410,000
14	Comm. Recreation Facilities Open Space (512)	178	1,200,000	0	0	0	0	0	1,200,000
15	Dev. Fees - Wendy Dr Interchange (530)	179	0	0	0	2,400,000	0	0	2,400,000
16	Dev. Fees - RD Imprv. (532)	180	116,600	320,000	320,000	395,000	730,000	3,112,500	4,994,100
17	Dev. Fees - Air Quality (537)	181	722,000	755,000	570,000	950,000	150,000	150,000	3,297,000
18	Dev. Fee - Underground Utility (540)	182	95,000	0	0	0	0	0	95,000
19	Dev. Fee - Underground Utility CW (541)	183	985,400	250,000	0	0	0	0	1,235,400
20	Dev. Fees - TO RD Imprv. (543)	184	175,000	780,000	480,000	1,777,500	970,000	1,530,000	5,712,500
21	Dev. Fees - Traffic Safety (551)	185	25,000	583,000	195,000	235,000	235,000	235,000	1,508,000
22	Water Cap Programs Dev Fees (612)	186	0	6,534,300	780,000	408,000	220,000	318,000	8,260,300
23	Water Cap Facilities Repair (613)	187	425,000	6,426,000	5,250,000	952,000	410,000	742,000	14,205,000
24	Wastewater Cap Pgm Dev Fees (622)	188	0	3,041,300	3,520,000	732,000	32,000	318,000	7,643,300
25	Wastewater Cap Fac Rep (623)	189	345,000	686,000	550,000	550,000	550,000	550,000	3,231,000
26	Wastewater Cap Pgm Serv. Chrg (624)	190	0	7,568,000	11,750,000	6,598,000	498,000	732,000	27,146,000
27	Solid Waste (631)	191	940,000	370,400	0	0	0	0	1,310,400
28	Transportation - General Art 8C (651)	192	320,000	450,000	400,000	500,000	0	0	1,670,000
29	Golf Course - Los Robles (671)	193	10,000	500,000	100,000	1,000,000	0	0	1,610,000
30	Theatre (681)	194	365,000	0	0	0	0	0	365,000
<b>Grand Total</b>			<b>\$40,614,333</b>	<b>\$57,750,100</b>	<b>\$47,782,653</b>	<b>\$36,060,500</b>	<b>\$22,229,000</b>	<b>\$36,290,000</b>	<b>\$240,726,586</b>

Note: "Budget to Date" refers to budget appropriations approved by City Council prior to June 30, 2009. These appropriations reflect "active" projects and are in addition to those appropriations approved/requested over the next five fiscal years to complete applicable capital improvement projects. "Total" reflects the total of the five fiscal years plus the "Budget to Date" column.

# Capital Improvement Program

## Five-Year Project Revenue Summary

### by Fund

No.	Funds	Page	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	Total	Revenue Source
1	General Fund (001)	163	\$0	\$0	\$0	\$0	\$0	\$0	(a)
2	Library (110)	165	775,000	425,000	0	0	0	1,200,000	(a)
3	Comm. Dev. Block Grant CDBG (120)	166	288,100	288,100	300,000	300,000	300,000	1,476,200	(b)
4	Gas Tax 2105 (132)	167	700,000	700,000	700,000	700,000	700,000	3,500,000	(c)
5	Gas Tax 2106 (133)	169	500,000	500,000	500,000	500,000	500,000	2,500,000	(c)
6	Gas Tax TDA (135)	170	1,456,000	1,456,000	1,456,000	1,456,000	1,456,000	7,280,000	(c)
7	SB 821 (Bicycle/Pedestrian) (136)	171	55,000	55,000	65,900	65,900	65,900	307,700	(c)
8	City Lighting District (141)	172	250,000	260,000	260,000	260,000	260,000	1,290,000	(a)
9	AD 79-2 Lighting/Landscape District (142)	173	0	0	0	0	0	0	(a)
10	Traffic Congestion (162)	174	1,216,876	1,333,395	0	1,300,000	0	3,850,271	(c)
11	Streets/Transportation Projects (Federal) (183)	175	15,705,500	14,139,533	3,850,000	650,000	6,750,000	41,095,033	(b)
12	Thousand Oaks Blvd (RDA) (420)	176	1,338,000	1,381,000	1,425,000	1,471,000	1,518,000	7,133,000	(d)
13	Newbury Road (RDA) (450)	177	252,000	260,000	268,000	277,000	285,000	1,342,000	(d)
14	Comm. Recreation Facilities Open Space (512)	178	48,000	48,000	48,000	48,000	48,000	240,000	(e)
15	Dev. Fees - Wendy Dr Interchange (530)	179	45,600	23,600	23,600	23,600	23,600	140,000	(f)
16	Dev. Fees - RD Imprv. (532)	180	110,000	110,000	110,000	110,000	110,000	550,000	(f)
17	Dev. Fees - Air Quality (537)	181	205,000	125,000	125,000	125,000	125,000	705,000	(f)
18	Dev. Fee - Underground Utility (540)	182	40,000	40,000	40,000	40,000	40,000	200,000	(f)
19	Dev. Fee - Underground Utility CW (541)	183	25,000	0	0	0	0	25,000	(f)
20	Dev. Fees - TO RD Imprv. (543)	184	105,000	105,000	5,000	5,000	5,000	225,000	(f)
21	Dev. Fees - Traffic Safety (551)	185	75,000	75,000	75,000	75,000	75,000	375,000	(f)
22	Water Cap Programs Dev Fees (612)	186	4,356,000	232,000	243,000	245,000	256,000	5,332,000	(g)
23	Water Cap Facilities Repair (613)	187	5,903,000	5,110,000	1,312,000	1,314,000	1,317,000	14,956,000	(g)
24	Wastewater Cap Pgm Dev Fees (622)	188	1,314,000	1,235,000	1,319,000	2,754,000	1,555,000	8,177,000	(g)
25	Wastewater Cap Fac Rep (623)	189	594,000	596,000	598,000	600,000	602,000	2,990,000	(g)
26	Wastewater Cap Pgm Serv. Chrg (624)	190	4,546,000	7,566,000	7,597,000	4,238,000	4,680,000	28,627,000	(g)
27	Solid Waste (631)	191	0	0	0	0	0	0	(a)
28	Transportation - General Art 8C (651)	192	450,000	400,000	500,000	0	0	1,350,000	(a)
29	Golf Course - Los Robles (671)	193	500,000	100,000	1,000,000	0	0	1,600,000	(g)
30	Theatre (681)	194	0	0	0	0	0	0	(g)
<b>Grand Total</b>			<b>\$40,853,076</b>	<b>\$36,563,648</b>	<b>\$21,820,500</b>	<b>\$16,557,500</b>	<b>\$20,671,500</b>	<b>\$136,466,224</b>	

**Revenue Source**

- (a) Fund Reserves
- (b) Grant Reimbursements
- (c) State Gas Tax Revenues
- (d) Redevelopment Debt
- (e) Bedroom Tax, General Fund/Golf Course Transfer
- (f) Developer Fees/Agreement Funds
- (g) Service Fees/Retained Earnings

# Capital Improvement Program Revenue Source by Fund

## Governmental Funds

Fund (Fund No.)	Revenue Source/Restrictions
General Fund (001)	Reserves Use of reserves to fund one-time capital improvements of \$4.2 million and \$3.5 million for FY 2009-10 and FY 2010-11, respectively. This also includes Library projects since it is subsidized by the General Fund.
CDBG (120)	Grants Federal grants restricted for community projects and social services.
Gas Tax (132) Gas Tax (133) Gas Tax (135) SB 821 (136) Federal TEA-21 (183)	Street Improvement Section 2105, 2106 and 2107 gas tax from \$0.18/gallon tax on fuel, including the \$0.09 rate imposed by Prop. 111, SB325 gas tax from 1/4 cent sales tax, traffic safety fines for moving violations, and Federal Highway Administrative Grant.
City Lighting District (141)	Lighting and Landscaping District Property tax levied specifically to maintain lighting and landscaping maintenance in various districts.
Comm. Recreation Facilities Open Space (512) Road Improvements (532) Borchard/101 (534) Air Quality (537) Underground Utility (540/541) T.O. Road Improvements (543) Traffic Safety (551) Signal Construction (552) Shapell/MGM Ranch Developers Agreement (560) Dos Vientos Developers Agreement (561)	Capital Projects Developer/Capital Facility fees restricted for road/bridge improvements, undergrounding of utilities, and public facilities.  Community Recreation and Open Space Endowment Fund revenues (from General Fund transfer, Los Robles Golf Course transfers and bedroom tax) restricted for acquisition of open space.
RDA - Thousand Oaks Blvd. (420) RDA - Low/Mod Housong (430) RDA - Newbury Road (450)	Redevelopment Agency Property tax increment restricted for City redevelopment purposes.

## Enterprise Funds

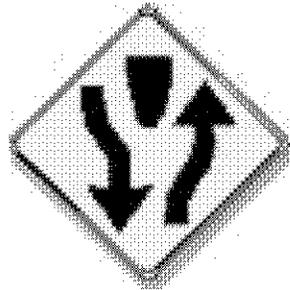
Fund (Fund No.)	Revenue Source/Restrictions
Water Capital Program (612) Water Capital Facilities (613)	Water fees collected to support water operations and capital outlay.
Wastewater Capital Program (622) Wastewater Capital Facilities (623) Wastewater Capital Service Charge (624)	Wastewater fees collected to support wastewater operations and capital outlay.
Solid Waste (631)	Recycling fees, landfill facility fee, temporary drop box fee, grants, and interest income used to support solid waste operations and capital outlay.
Transportation (651)	Transportation fees and Article 8C money from Ventura County Transportation Commission for the Transportation Development Act (TDA) allocation from the Local Transportation Fund of Ventura County to support transportation operations and capital outlay.
Golf Course (671)	Golf Course fees collected to support golf course operations and capital outlay.
Theatres (681)	Theatre fees and donations support Theatre operations and capital outlay.

# CIP PROJECTS BY CATEGORY

## Street Projects

# Capital Improvement Program

## Street Projects



Maintaining a viable street system is one of the City's main responsibilities. Every year a variety of street capital improvement projects are undertaken. Such projects include street construction/rehabilitation, median and turn lane modifications, street overlay, slurry seals, curb ramps, and sidewalk construction and replacement. All projects are prioritized in conformance with the City's General Plan, Congestion Management Plan, Pavement Management Plan, Federal/State mandates, Federal/State grant restrictions, and local community standards.

Gas Taxes, Federal Transportation Development Act (TDA), Developer Fees, and a variety of other Federal/State and regional grants fund most of the one-time street capital improvement projects. Revenues from the City's Gas Tax Funds and General Fund provide for most of the recurring street maintenance and operations costs.

City Council prioritizes "Sidewalk Construction Citywide" projects during the review process of the Proposed Budget. During this two-year budget process staff recommended postponing prioritized projects.

# Capital Improvement Program

## Five-Year Summary

### Street Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
1	CI1236	Erbes Road Improvements	One	9	\$1,200,000	\$3,000,000	\$3,000,000	\$0	\$0	\$0	\$7,200,000
2	CI4202	Pavement Overlay - Arterial	Two	10	2,200,000	650,000	650,000	2,500,000	0	0	6,000,000
3	CI4203	Moorpark Road Rcpaving Project	Two	11	0	1,150,000	0	0	0	0	1,150,000
4	CI4208	TDA Article 3 Pedestrian and Bicycle Upgrades	Two	12	99,000	0	0	0	0	0	99,000
5	CI4225	Moorpark Road at Hillcrest Drive	Three		0	0	0	910,000	0	0	910,000
6	CI4226	TO Boulevard - Moorpark Road to Duesenberg Drive	Three		0	0	0	1,512,500	0	0	1,512,500
7	CI4231	Lynn Road/101 Improvements	Three		0	0	0	200,000	250,000	2,145,000	2,595,000
8	CI4233	Gainsborough Road from Camino Manzanas to Tuolumne	Three		0	0	0	80,000	500,000	0	580,000
9	CI4235	Lynn Road - Wendy to Reino Median Improvements	Three		0	0	0	80,000	100,000	900,000	1,080,000
10	CI4239	Ventura Park Road Improvements	Three		0	0	0	0	200,000	150,000	350,000
11	CI4240	Reino Road, Kimber Drive - Borchard Road	Three		0	0	0	0	50,000	150,000	200,000
12	CI4246	Lawrence Drive at Teller Road	Three		0	0	0	50,000	245,000	0	295,000
13	CI4247	Moorpark Road at Thousand Oaks Boulevard	Three		0	0	0	50,000	200,000	150,000	400,000
14	CI4251	Moorpark Road North of Thousand Oaks Boulevard	Three		0	0	0	0	0	100,000	100,000
15	CI4252	Conejo School Road/Hillcrest Drive to TO Boulevard	Three		0	0	0	0	0	150,000	150,000
16	CI4254	Borchard Road at Michael Drive	Three		0	0	0	0	0	65,000	65,000
17	CI4501	Newbury Road Improvements East of Ventura Park Road	Three		0	0	0	0	200,000	750,000	950,000
18	CI4526	Bridge Evaluations	Two	13	150,000	0	0	300,000	1,000,000	1,000,000	2,450,000
19	CI4564	Sidewalk Construction Citywide - Annual	Three		0	0	0	130,000	130,000	130,000	390,000
20	CI4565	SB 821 Annual Bicycle/Pedestrian Projects	Two	14	266,000	442,000	145,000	150,000	150,000	150,000	1,303,000
21	CI4578	Recycled Rubberized Asphalt Project	Two	15	250,000	0	0	0	0	0	250,000
22	CI5114	Street Lights at Intersections	Two	16	200,000	100,000	100,000	0	0	0	400,000
23	CI5122	Pavement Overlay Citywide - Annual	Two	17	0	3,500,000	3,998,000	4,250,000	4,500,000	4,500,000	20,749,000
24	CI5124	Curb Ramps with Overlays Citywide - Annual	Three	18	1,100,000	0	0	350,000	350,000	350,000	2,150,000
25	CI5163	Newbury Road Improvements	Three		0	0	0	0	200,000	775,000	975,000
26	CI5164	Olsen Road Widening at City Limit	Two	19	0	150,000	0	0	0	0	150,000
27	CI5165	Norwegian Grade Rehabilitation	One	20	100,000	930,000	861,553	0	0	0	1,891,553
28	CI5170	Moorpark Road Widening	Three		0	0	0	50,000	1,050,000	0	1,100,000
29	CI5176	Westlake Blvd/Potrero Rd Sidewalk Construction	One	21	0	400,000	0	0	0	0	400,000
30	MI2007	Pavement Slurry Seal - Citywide	Two	22	0	500,000	900,000	800,000	900,000	900,000	4,000,000
31	MI2012	Concrete Replacement and Sidewalk Repair - Citywide	Two	23	0	400,000	400,000	550,000	550,000	550,000	2,450,000
32	MI2029	Unscheduled Street Repairs and Enhancements	Two	24	0	100,000	100,000	100,000	100,000	100,000	500,000
33	MI2030	Old Conejo Road - Reino Road to Wendy Drive	Three		0	0	0	75,000	100,000	0	175,000
34	MI2035	Benchmark Circuit & Centerline Monumentation Update	Three		0	0	0	150,000	150,000	150,000	450,000
<b>Project Totals (34 projects)</b>					<b>\$5,565,000</b>	<b>\$11,322,000</b>	<b>\$10,155,553</b>	<b>\$12,287,500</b>	<b>\$10,925,000</b>	<b>\$13,165,000</b>	<b>\$63,420,053</b>

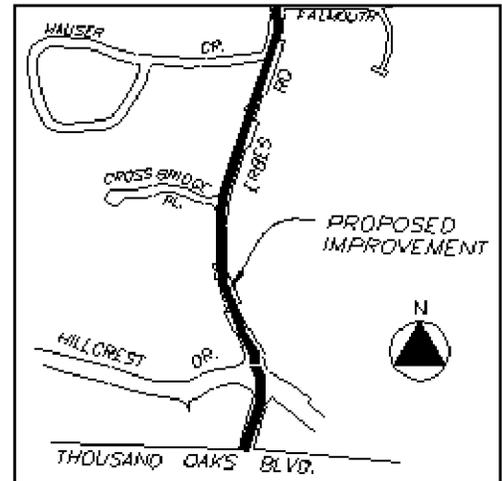
# Capital Improvement Program

## Street Project

### Erbes Road Improvements

- CI1236 -

**Description:** Improvements to Erbes Road from Falmouth Street to Thousand Oaks Boulevard. Right-of-way acquisition will be required to provide sidewalks and bike lanes on both sides and improve the intersection of Erbes Road and Hillcrest Drive. City Council direction is to maintain one lane in each direction and a center turn lane. Project will provide enhanced pedestrian and bicycle improvements and improve Level of Service (LOS) at the intersection of Erbes Road and Hillcrest Drive.



**Project Manager:** Mike Tohidian

**Fund(s)** 135 Gas Tax TDA 183 Streets/Transportation Projects (Federal)

**Justification:** Enhances pedestrian and bicycle accessibility and safety and improves Erbes/Hillcrest intersection to reduce congestion.

**Comments:** Includes undergrounding of electrical lines. Roadway design work will be completed by Spring 2010 followed by parcel/land acquisitions and undergrounding design works, which are expected to take approximately six months. Project subject to availability of funding and will require several individual parcel/land acquisitions. Preliminary project costs estimate is \$7,600,000.

**General Plan Consistency:** Circulation and Safety Elements

**Operations Impact:** Reduces maintenance expenses for the roadway, but increases sidewalk maintenance costs (Gas Tax Fund). Increases Bicycle Fund maintenance expenses for new bike lane(s).

**Begin Date:** Summer 2009 **End Date:** Summer 2011 **Priority:** One  Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
135	Gas Tax TDA	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000
183	Streets/Transportation Projects (Fe	0	3,000,000	3,000,000	0	0	0	6,000,000
		\$1,200,000	\$3,000,000	\$3,000,000	\$0	\$0	\$0	\$7,200,000







# Capital Improvement Program

## Street Project

### Bridge Evaluations

- CI4528 -

**Description:** Engineering study to evaluate existing City bridges for structural, seismic, functional, and safety adequacy.



**Project Manager:** Diana Lockyer

**Fund(s)** 135 Gas Tax TDA

**Justification:** Age of bridges and modern standards warrant evaluations.

**Comments:** Necessary improvements, modifications, and replacements will be programmed in future years.

**General Plan Consistency:** Circulation and Safety Elements

**Operations Impact:** None with evaluation phase.

**Begin Date:** Summer 2009    **End Date:** Spring 2014    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
135	Gas Tax TDA	\$150,000	\$0	\$0	\$300,000	\$1,000,000	\$1,000,000	\$2,450,000



# Capital Improvement Program

## Street Project

### Recycled Rubberized Asphalt Project

- CI4578 -

**Description:** FY 2009-10 asphalt pavement demonstration using recycled Rubberized Asphalt Pavement (RAP) with Asphalt Rubber Hot Mix (ARHM) on residential and/or arterial streets.



**Project Manager:** Dan Lazo

**Fund(s)** 001 General Fund

**Justification:** Reduces maintenance costs, protects street surface, adds useful life.

**Comments:** California Integrated Waste Management Board (CIWMB) grant in the amount of \$250,000 was awarded for asphalt pavement demonstration using recycled RAP to fund this project. Location to be determined.

**General Plan Consistency:** Circulation Element

**Operations Impact:** Reduces street maintenance costs to Gas Tax Funds.

**Begin Date:** Summer 2009    **End Date:** Summer 2010    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

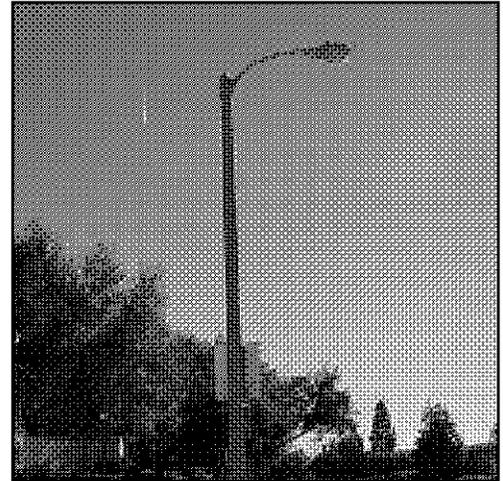
# Capital Improvement Program

## Street Project

### Street Lights at Intersections

- CI5114 -

**Description:** Installation of 52 street lights Citywide at various intersections along arterial and collector streets in need of lights.



**Project Manager:** Dan Lazo

**Fund(s)** 141 City Lighting District

**Justification:** Provides safety lights at various dark intersections.

**Comments:** None

**General Plan Consistency:** Circulation and Safety Elements

**Operations Impact:** Will require additional maintenance and energy costs to Lighting Fund.

**Begin Date:** Summer 2009    **End Date:** Summer 2011    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
141	City Lighting District	\$200,000	\$100,000	\$100,000	\$0	\$0	\$0	\$400,000

# Capital Improvement Program

## Street Project

### Pavement Overlay Citywide - Annual

- CI5122 -

**Description:** Annual pavement rehabilitation program of overlaying various streets with Asphalt Rubber Hot Mix (ARHM). Also includes video retrofit on traffic signals affected by the pavement overlay project.



**Project Manager:** Dan Lazo

**Fund(s)** 135 Gas Tax TDA 162 Traffic Congestion  
 183 Streets/Transportation Projects (Federal)

**Justification:** Reduces maintenance costs, protects street surface by adding useful life. Video retrofit replaces existing built-in traffic loops that are removed during the pavement overlay construction process.

**Comments:** Locations determined from Pavement Management Program and geographical equity throughout the City on residential and arterial streets. Paving will be ARHM or other appropriate paving material. Historically, the video retrofit program was budgeted for \$50,000 per year. Uses Proposition 1B's second half funding of \$1,899,000.

**General Plan Consistency:** Circulation Element

**Operations Impact:** Reduces street maintenance costs to Gas Tax Funds.

**Begin Date:** Fall 2009      **End Date:** Spring 2014      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
135	Gas Tax TDA	\$0	\$2,300,000	\$1,500,000	\$4,250,000	\$3,900,000	\$4,500,000	\$16,450,000
162	Traffic Congestion	0	1,200,000	600,000	0	600,000	0	2,400,000
183	Streets/Transportation Projects (Fe	0	0	1,899,000	0	0	0	1,899,000
		\$0	\$3,500,000	\$3,999,000	\$4,250,000	\$4,500,000	\$4,500,000	\$20,749,000

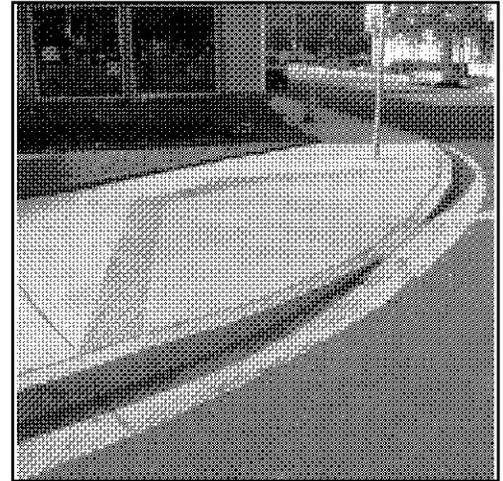
# Capital Improvement Program

## Street Project

### Curb Ramps with Overlays Citywide - Annual

- CI5124 -

**Description:** Annual construction of curb ramps in accordance with Americans with Disabilities Act (ADA) requirements on streets that are overlaid as part of the annual street rehabilitation program and other locations as may be determined by the Disabled Access Appeals and Advisory Board.



**Project Manager:** Chris Lynch

**Fund(s)** 135 Gas Tax TDA

**Justification:** Improve pedestrian sidewalk access in accordance with ADA standards.

**Comments:** This program will construct curb cut ramps on streets that are overlaid during the prior fiscal year. Associated with past (CI 4205, CI 4518, CI 4519), current (CI 5122), and future overlay projects.

**General Plan Consistency:** Circulation Element

**Operations Impact:** Will require sidewalk maintenance by Gas Tax Funds.

**Begin Date:** Fall 2009

**End Date:** Spring 2014

**Priority:** Three

Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
135	Gas Tax TDA	\$1,100,000	\$0	\$0	\$350,000	\$350,000	\$350,000	\$2,150,000

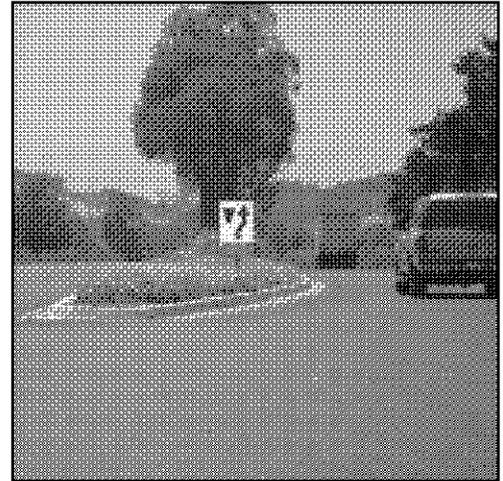
# Capital Improvement Program

## Street Project

### Olsen Road Widening at City Limit

- CI5164 -

**Description:** Widening of Olsen Road at the East City limit to match planned widening of Madera Road by City of Simi Valley.



**Project Manager:** Chris Lynch

**Fund(s)** 132 Gas Tax 2105

**Justification:** Continuity of final connection of Olsen Road and Madera Road at City limit.

**Comments:** Agreement required between City of Thousand Oaks and City of Simi Valley to have work performed under one contract. Intent would be for Simi Valley to oversee contract with repayment by Thousand Oaks (since majority of widening work is within Simi Valley limits).

**General Plan Consistency:** Circulation Element

**Operations Impact:** Better traffic flow and increased safety. Will increase street sweeping and street maintenance costs in Gas Tax Funds.

**Begin Date:** Fall 2009

**End Date:** Fall 2010

**Priority:** Two

Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
132	Gas Tax 2105	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000

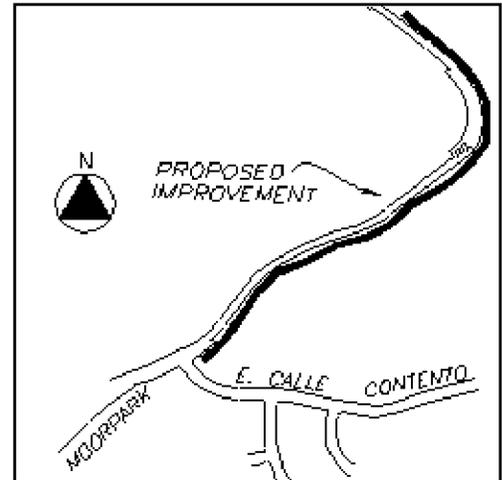
# Capital Improvement Program

## Street Project

### Norwegian Grade Rehabilitation

- CI5165 -

**Description:** Preliminary engineering investigation for pavement rehabilitation, design, and construction of cost effective drainage and shoulder enhancements on north Moorpark Road (Norwegian Grade) between Calle Contento and east of Marvella Court. Highway Safety Improvements Program (HSIP) grant of \$800,000 for guardrail and other roadside features for Moorpark Road along half-mile section of Norwegian Grade will help fund this project.



**Project Manager:** Dan Lazo

**Fund(s)** 132 Gas Tax 2105 183 Streets/Transportation Projects (Federal)

**Justification:** Pavement is showing signs of distress. Road drainage and shoulder conditions will be evaluated and rehabilitation strategies designed, followed by construction.

**Comments:** Project includes pavement rehabilitation, drainage improvements, and guardrails. Second half of stimulus fund of \$861,553 will be used for this project.

**General Plan Consistency:** Circulation Element

**Operations Impact:** Possibility of complete road closure for duration of project.

**Begin Date:** Summer 2008 **End Date:** Summer 2010 **Priority:** One  Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
132	Gas Tax 2105	\$100,000	\$130,000	\$0	\$0	\$0	\$0	\$230,000
183	Streets/Transportation Projects (Fe	0	800,000	861,553	0	0	0	1,661,553
		\$100,000	\$930,000	\$861,553	\$0	\$0	\$0	\$1,891,553

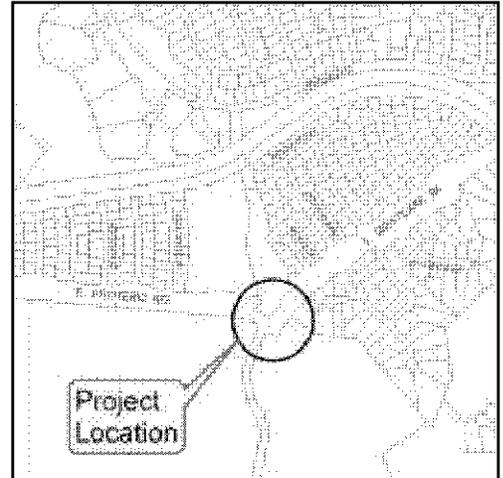
# Capital Improvement Program

## Street Project

### Westlake Blvd/Potrero Rd Sidewalk Construction

- CI5176 -

**Description:** The project includes the design and construction of 700 linear feet of new sidewalk, two curb ramps, upgrade of an existing crosswalk and new signage on the eastside of Westlake Boulevard and 100 feet of sidewalk on the westside of Westlake Boulevard north of Potrero Road adjacent to Westlake Elementary School.



**Project Manager:** Kathy Lowry

**Fund(s)** 183 Streets/Transportation Projects (Federal)

**Justification:** Provides for pedestrian safe access along arterial and collector streets; improves pedestrian access along major thoroughfares.

**Comments:** None

**General Plan Consistency:** Circulation and Safety Elements

**Operations Impact:** Will require ongoing maintenance funded by Gas Tax Funds.

**Begin Date:** Fall 2009      **End Date:** Summer 2011      **Priority:** One       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
183	Streets/Transportation Projects (Fe	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000

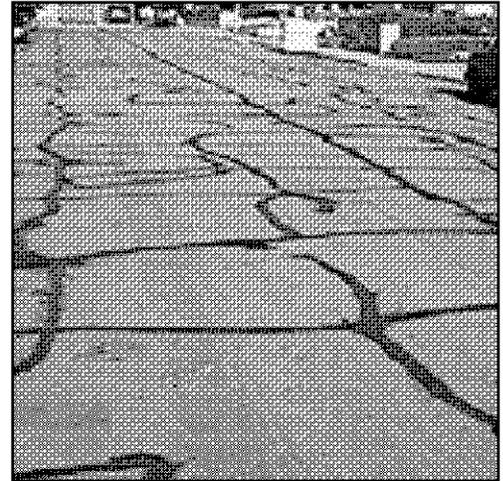
# Capital Improvement Program

## Street Project

### Pavement Slurry Seal - Citywide

- MI2007 -

**Description:** Annual street maintenance program to slurry seal City streets and roads. Placement of Type II emulsion aggregate slurry seal to pavement surface.



**Project Manager:** Joe Bravo

**Fund(s)** 001 General Fund 133 Gas Tax 2106  
 162 Traffic Congestion

**Justification:** Provides support to the pavement management system as a strategy to extend the life of pavement by sealing surface cracks with emulsion and aggregate.

**Comments:** Ongoing program. Revenue received from Verizon Fiber to the Premises (FTTP) is partially funding this project.

**General Plan Consistency:** Circulation Element

**Operations Impact:** Reduction in street maintenance costs to Gas Tax Funds.

**Begin Date:** Summer 2009    **End Date:** Summer 2014    **Priority:** Two    Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
133	Gas Tax 2106	0	400,000	200,000	800,000	0	900,000	2,300,000
162	Traffic Congestion	0	0	700,000	0	900,000	0	1,600,000
		\$0	\$500,000	\$900,000	\$800,000	\$900,000	\$900,000	\$4,000,000

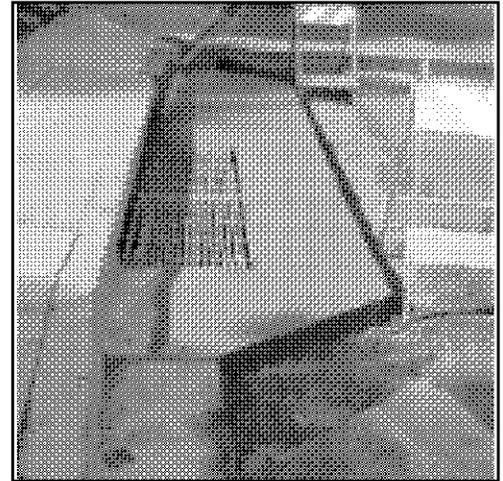
# Capital Improvement Program

## Street Project

### Concrete Replacement and Sidewalk Repair - Citywide

- MI2012 -

**Description:** Annual program to replace sidewalks, curbs, and gutters Citywide in an effort to reduce trip and fall liability.



**Project Manager:** Joe Bravo

**Fund(s)** 133 Gas Tax 2106

142 AD 79-2 Lighting/Landscape District

**Justification:** Maintains pedestrian circulation facilities.

**Comments:** Ongoing program. Additional costs due to the adopted practice of installing root barriers to City streets in an attempt to reduce hardscape damage to City concrete sidewalks, thereby prolonging the life of the tree and preventing removal.

**General Plan Consistency:** Circulation and Safety Elements

**Operations Impact:** Reduction in street maintenance costs to Gas Tax Funds.

**Begin Date:** Summer 2009

**End Date:** Summer 2014

**Priority:** Two

Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
133	Gas Tax 2106	\$0	\$300,000	\$300,000	\$450,000	\$450,000	\$450,000	\$1,950,000
142	AD 79-2 Lighting/Landscape Distri	0	100,000	100,000	100,000	100,000	100,000	500,000
		\$0	\$400,000	\$400,000	\$550,000	\$550,000	\$550,000	\$2,450,000

# Capital Improvement Program

## Street Project

### Unscheduled Street Repairs and Enhancements

- MI2029 -

**Description:** Provides for unscheduled repairs, improvements, and enhancements within the public right-of-way. Work includes repairs and improvements to pavements, curbs and gutters, sidewalks, storm drains, landscape, signs, walls, fences, and other Gas Tax eligible expenditures.



**Project Manager:** Tom Pizza

**Fund(s)** 132 Gas Tax 2105

**Justification:** Necessary to maintain traffic circulation, mitigate hazardous conditions, protect critical facilities, and provide enhancements within the public right-of-way.

**Comments:** None

**General Plan Consistency:** Circulation Element

**Operations Impact:** Reduce maintenance costs to Gas Tax Funds.

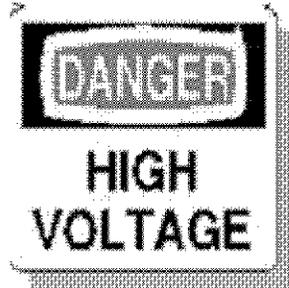
**Begin Date:** Summer 2005    **End Date:** Spring 2014    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
132	Gas Tax 2105	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

## Undergrounding Projects

# Capital Improvement Program

## Undergrounding Projects



Undergrounding projects include the undergrounding of existing overhead power and communications facilities.

Projects are identified by community standards and are funded by the City Lighting District and Developer Fee funds. The utility companies are responsible for the undergrounding, operations, and maintenance.

# Capital Improvement Program

## Five-Year Summary

### Undergrounding Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
1	CI4568	Hillcrest Drive Undergrounding	Two	27	\$310,000	\$200,000	\$0	\$0	\$0	\$0	\$510,000
2	CI5117	Undergrounding Citywide with Development Projects	Two	28	785,400	50,000	0	0	0	0	835,400
<b>Project Totals (2 projects)</b>					<b>\$1,095,400</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,345,400</b>



# Capital Improvement Program

## Undergrounding Project

### Undergrounding Citywide with Development Projects

- CI5117 -

**Description:** Utilize funds in the City's Undergrounding accounts to complete the remaining utility undergrounding work Citywide in accordance with the June 1, 1993, City Council Master Plan. Includes the project at Ventu Park Road between Newbury Road and Lynn Road (approximately 15 poles and 2,000 feet of wires).



**Project Manager:** Nader Heydari

**Fund(s)** 541 Dev. Fee - Underground Utility CW

**Justification:** Performing the undergrounding in conjunction with private development projects allows the City to benefit from economy of scale, provides SoCal Edison Rule 20B cost rebates, and will result in the beautification and improved safety of various streets Citywide.

**Comments:** Cost estimates for each project will be developed by combining utility costs from SoCal Edison, Time Warner Cable, and Verizon Communications together with construction costs for the trenching and sitework. Reimbursement agreements between the City and the developer will be utilized to allocate responsibility for costs.

**General Plan Consistency:** Scenic Highway Element

**Operations Impact:** No impact. Increased safety and aesthetics resulting from the removal of electrical and telecommunications facilities from overhead.

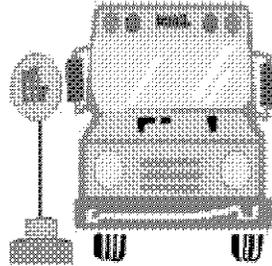
**Begin Date:** Fall 2008      **End Date:** Spring 2010      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
541	Dev. Fee - Underground Utility CW	\$785,400	\$50,000	\$0	\$0	\$0	\$0	\$835,400

## Transportation/Traffic Projects

# Capital Improvement Program

## Transportation/Traffic Projects



Transportation & Traffic projects include bus route improvements, traffic signals, traffic calming, bike lanes, freeway interchange improvements, safe routes to school projects, and bus purchases.

Federal grants, State grants, Gas Tax Funds, and Developer Fees typically pay for one-time capital improvements. Recurring maintenance and operations costs are paid for with Transportation Development Act (TDA) Funds and General Fund/Developer Fee (e.g., AQMD fund) subsidies.

# Capital Improvement Program

## Five-Year Summary

### Transportation/Traffic Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
1	CI1195	Concho Creek Bike Path	Two	31	\$0	\$1,380,000	\$250,000	\$0	\$0	\$0	\$1,630,000
2	CI1225	Signal Equipment Replacement - Citywide	One	32	0	150,000	150,000	150,000	150,000	150,000	750,000
3	CI1326	Wildwood School Lighted Crosswalk	One	33	72,000	8,000	0	0	0	0	80,000
4	CI4001	Traffic Signal Operations Center	Three	34	0	10,000	10,000	0	0	0	20,000
5	CI4046	Route 101 at Lynn Road Soundwall	Three		0	0	0	0	0	1,100,000	1,100,000
6	CI4047	Route 101 at Ventura Park Road Soundwall	Three		0	0	0	0	0	1,700,000	1,700,000
7	CI4245	Lynn Road Bike Lanes - Hillcrest to Arboles	One	35	200,000	500,000	1,300,000	0	0	0	2,000,000
8	CI4541	Roadside Safety Enhancements	One	36	0	150,000	150,000	150,000	150,000	150,000	750,000
9	CI4567	Intersection Level of Service Improvements	Three		0	0	0	50,000	50,000	50,000	150,000
10	CI4569	Expand Traffic Signal Coordination	Two	37	392,000	0	0	0	0	0	392,000
11	CI4570	Lynn Road Signal Synchronization	Two	38	446,000	0	0	0	0	0	446,000
12	CI5050	Route 101 at Wendy Drive Interchange Improvements	Two	39	0	4,600,000	4,000,000	2,400,000	0	0	11,000,000
13	CI5068	Read Road Bike Path Connector	One	40	300,000	150,000	0	0	0	0	450,000
14	CI5074	Safe Routes to School Grants	One	41	145,000	200,000	60,000	60,000	60,000	60,000	585,000
15	CI5118	Auto Mall Street Parking Modifications	Two	42	2,000,000	0	0	0	0	0	2,000,000
16	CI5119	Purchase Bus Wash System	Two	43	200,000	0	0	0	0	0	200,000
17	CI5120	Purchase Bus Lift	Two	44	120,000	0	0	0	0	0	120,000
18	CI5137	Traffic Signal - Annual	Two	45	0	200,000	200,000	200,000	200,000	200,000	1,000,000
19	CI5155	Community Transportation Center	Two	46	0	200,000	800,000	1,000,000	0	0	2,000,000
20	CI5156	Moorpark Road Bike Staging Area	Two	47	0	0	50,000	750,000	0	0	800,000
21	CI5157	Weathersfield School Lighted Crosswalk	One	48	0	15,000	100,000	0	0	0	115,000
22	CI5166	Route 23 Whitecliff Road Soundwall	Three		0	0	0	0	600,000	3,300,000	3,900,000
23	CI5168	Traffic Sign Upgrade	Two	49	90,000	50,000	50,000	50,000	50,000	0	290,000
24	CI5172	101/23 Interchange Improvements	Two	50	0	4,500,000	2,000,000	0	0	0	6,500,000
25	CI5173	Hillcrest Drive Bike Lane Project	Two	51	707,000	500,000	639,000	50,000	0	0	1,896,000
26	CI5177	Dial-A-Ride (DAR) Vehicle Purchase	Two	52	0	450,000	0	0	0	0	450,000
27	MI2033	Intersection Safety Improvements	One	53	0	0	10,000	50,000	50,000	50,000	160,000
28	MI2034	YMCA Driveway Left Turn Lane	One	54	0	350,000	0	0	0	0	350,000
29	MI2040	Bicycle Safety Improvements Citywide	One	55	0	50,000	50,000	50,000	50,000	50,000	250,000
30	MI2041	Pedestrian Safety Enhancement	One	56	0	100,000	100,000	100,000	100,000	100,000	500,000
31	MI2042	Traffic Calming Enhancements	Two	57	0	50,000	50,000	100,000	100,000	100,000	400,000
32	MI2080	Signal Maintenance	Two	58	0	150,000	150,000	150,000	150,000	0	600,000
<b>Project Totals (32 projects)</b>					<b>\$4,672,000</b>	<b>\$13,763,000</b>	<b>\$10,119,000</b>	<b>\$5,310,000</b>	<b>\$1,710,000</b>	<b>\$7,010,000</b>	<b>\$42,584,000</b>

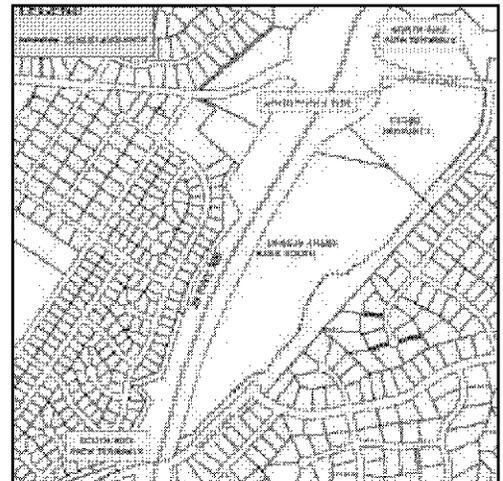
# Capital Improvement Program

## Transportation/Traffic Project

### Conejo Creek Bike Path

- CI1195 -

**Description:** Construction of Class I bikeway/pedestrian path between Janss Road at Paige Lane and the eastern terminus of Gainsborough Road. The path will travel through Conejo Creek Park South and under State Route 23 Freeway at the Paige Lane undercrossing. Project will provide non-vehicular access to Conejo Valley School District site, Thousand Oaks Library, Alex Fiore Teen Center, Goebel Senior Center, and Conejo Creek Park North from points west of State Route 23 Freeway.



**Project Manager:** Chris Lynch

**Fund(s)** 183 Streets/Transportation Projects (Federal)                      537 Dev. Fees - Air Quality

**Justification:** Provides improvements based on Bicycle Master Plan.

**Comments:** American Recovery and Reinvestment Act (ARRA) of 2009 funding of \$1,300,000 will be used towards this project. Federal grants require 10-20 percent City matching funds.

**General Plan Consistency:** Circulation Element

**Operations Impact:** Project provides pedestrian/bicycle link between Janss and Gainsborough Roads, resulting in reduced pedestrian/bicycle travel times and cleaner air. Minor operating costs incurred for path cleaning and maintenance.

**Begin Date:** Spring 2008      **End Date:** Fall 2010                      **Priority:** Two                      **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
183	Streets/Transportation Projects (Fe	\$0	\$1,300,000	\$0	\$0	\$0	\$0	\$1,300,000
537	Dev. Fees - Air Quality	0	80,000	250,000	0	0	0	330,000
		\$0	\$1,380,000	\$250,000	\$0	\$0	\$0	\$1,630,000



# Capital Improvement Program

## Transportation/Traffic Project

### Wildwood School Lighted Crosswalk

- CI1326 -

**Description:** Lighted road-embedded light-emitting diode (LED) crosswalk system for Avenida de Los Arboles at Velarde Drive for students walking to Wildwood School.



**Project Manager:** Chris Lynch

**Fund(s)** 183 Streets/Transportation Projects (Federal)                      551 Dev. Fees - Traffic Safety

**Justification:** Projects that provide safer routes to school encourage parents to allow their children to walk to school, which reduces congestion at school zones with parents' vehicles.

**Comments:** \$72,000 Safe Routes to School grant requires 10 percent City match.

**General Plan Consistency:** Safety Element

**Operations Impact:** Improved safety at lighted crosswalk due to increased visibility of pedestrians crossing street. Maintenance costs for lighted crosswalk are approximately \$600 per year and will come from the Traffic Signal Maintenance Fund.

**Begin Date:** Summer 2008    **End Date:** Summer 2009                      **Priority:** One    **✓ Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
183	Streets/Transportation Projects (Fe	\$72,000	\$0	\$0	\$0	\$0	\$0	\$72,000
551	Dev. Fees - Traffic Safety	0	8,000	0	0	0	0	8,000
		\$72,000	\$8,000	\$0	\$0	\$0	\$0	\$80,000

# Capital Improvement Program

## Transportation/Traffic Project

### Traffic Signal Operations Center

- CI4001 -

**Description:** Develop the plans for a City Hall-based Traffic Signal Operation Center. Work includes a needs assessment study followed by installation of improvements. Anticipated equipment may include computer hardware and software to remotely operate and modify traffic timing from City Hall, conduit and hardwire connections throughout City, video cameras to monitor traffic congestion Citywide, and large screen format monitors at operation center. Create GIS layers for traffic engineering data to enhance operations. Conduct study to determine control center location.



**Project Manager:** Robert Sweeting

**Fund(s)** 537 Dev. Fees - Air Quality

**Justification:** Circulation Element and City Council policy to achieve lower congestion and a minimum Level of Service (LOS) of "C" or better at City intersections.

**Comments:** None

**General Plan Consistency:** Circulation Element

**Operations Impact:** Traffic Signal operation costs of new Traffic Signal Operations Center are anticipated to increase an undetermined amount; cost associated with on-site inspections and trouble-shooting efforts should be reduced because of ability to monitor remotely.

**Begin Date:** Fall 2009      **End Date:** Fall 2011      **Priority:** Three      **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
537	Dev. Fees - Air Quality	\$0	\$10,000	\$10,000	\$0	\$0	\$0	\$20,000

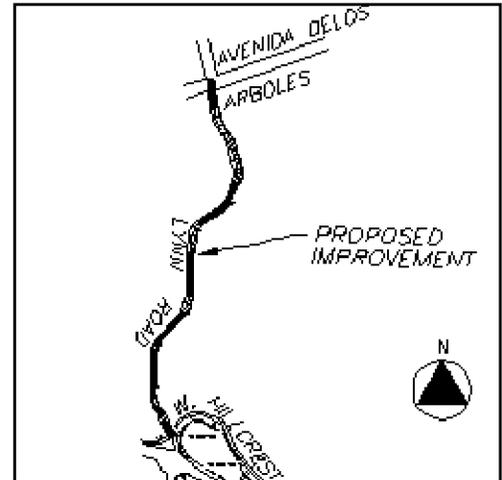
# Capital Improvement Program

## Transportation/Traffic Project

### Lynn Road Bike Lanes - Hillcrest to Arboles

- CI4245 -

**Description:** Identified in the Bicycle Facilities Master Plan as proposed Class 2 bicycle lane on Lynn Road in both directions from Hillcrest Drive to Avenida de Los Arboles for a total of approximately three miles of bicycle lane improvements.



**Project Manager:** Chris Lynch

**Fund(s)** 183 Streets/Transportation Projects (Federal)                      537 Dev. Fees - Air Quality

**Justification:** Provides safer use of the roadway. Improves alternative transportation circulation system for commuter and recreational bicycle users.

**Comments:** A report in 1997 indicated that because Lynn Road lacks the width to install bicycle lanes, while maintaining the same number of traffic lanes, at least six feet of median widening is required in each direction. Also, since Lynn Road is a primary road with significant traffic volumes and traffic would be using the widened section, a substantial structural pavement section is required.

**General Plan Consistency:** Circulation Element

**Operations Impact:** None.

**Begin Date:** Fall 2009                      **End Date:** Summer 2011                      **Priority:** One                       **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
183	Streets/Transportation Projects (Fe	\$0	\$300,000	\$1,300,000	\$0	\$0	\$0	\$1,600,000
537	Dev. Fees - Air Quality	200,000	200,000	0	0	0	0	400,000
		\$200,000	\$500,000	\$1,300,000	\$0	\$0	\$0	\$2,000,000

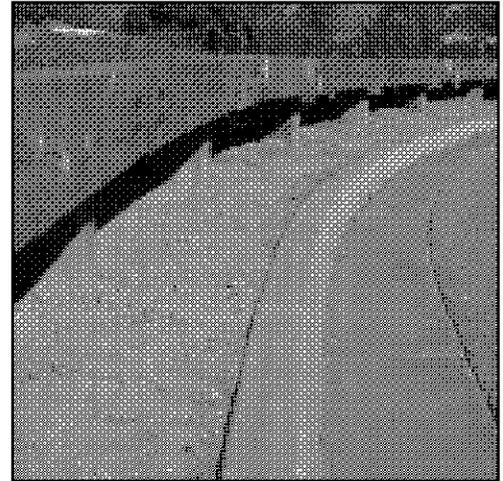
# Capital Improvement Program

## Transportation/Traffic Project

### Roadside Safety Enhancements

- CI4541 -

**Description:** This project is to identify and reduce roadside safety concerns. Remove existing obstacles to vehicle and pedestrian safety and/or provide vehicle barriers or guardrails to protect motorists and non-vehicle users from errant vehicles.



**Project Manager:** John Helliwell

**Fund(s)** 132 Gas Tax 2105

**Justification:** Project will enhance level of citizen protection and safety along various roadway sections.

**Comments:** Decorative and durable guardrail that weathers is anticipated to be the main traffic control device installed at existing locations meeting criteria requirements.

**General Plan Consistency:** Circulation and Safety Elements

**Operations Impact:** Additional maintenance costs are anticipated to repair wood guardrail over time or if damaged. Also, the replacement cycle for wood guardrail devices is shorter than the traditional metal-beam type guardrail or concrete barriers.

**Begin Date:** Fall 2009

**End Date:** Summer 2014

**Priority:** One

Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
132	Gas Tax 2105	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000

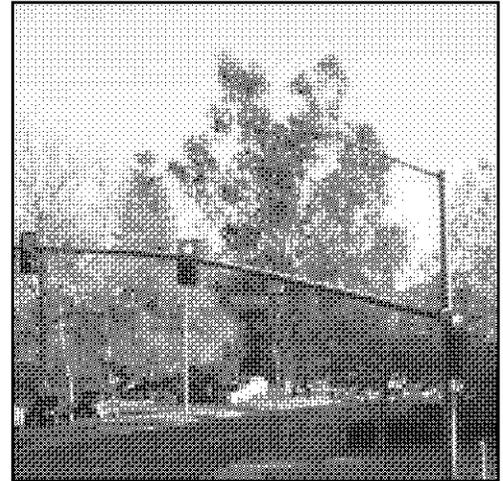
# Capital Improvement Program

## Transportation/Traffic Project

### Expand Traffic Signal Coordination

- CI4569 -

**Description:** Expand master signal coordination system to add conduit and conductor cable to hardwire between signals along Hampshire Road, Rancho Conejo Boulevard, Borchard Road, Ventu Park Road, Camino Dos Rios, Lynn Road, and Hillcrest Drive.



**Project Manager:** John Helliwell

**Fund(s)** 141 City Lighting District  
537 Dev. Fees - Air Quality

183 Streets/Transportation Projects (Federal)

**Justification:** Project will interconnect timing wiring between existing and future traffic signals to improve level of service and enhance traffic flow.

**Comments:** Project has Ventura County Transportation Commission (VCTC) approval for Congestion Management Air Quality (CMAQ) funding. There is a 20 percent City match for this funding.

**General Plan Consistency:** Circulation Element

**Operations Impact:** Maintenance costs are not anticipated to increase significantly. There will be an operations cost savings because telephone lines will not need to be rented to accomplish the communication system needs. There will also be a considerable community benefit in terms of cleaner air, reduced travel times, and fuel conservation.

**Begin Date:** Fall 2009      **End Date:** Fall 2011      **Priority:** Two       **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
141	City Lighting District	\$76,000	\$0	\$0	\$0	\$0	\$0	\$76,000
183	Streets/Transportation Projects (Fe	240,000	0	0	0	0	0	240,000
537	Dev. Fees - Air Quality	76,000	0	0	0	0	0	76,000
		\$392,000	\$0	\$0	\$0	\$0	\$0	\$392,000



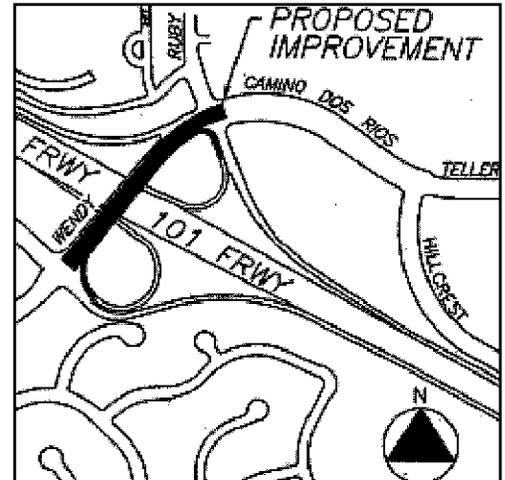
# Capital Improvement Program

## Transportation/Traffic Project

### Route 101 at Wendy Drive Interchange Improvements

- CI5050 -

**Description:** Widen Wendy Drive overcrossing with travel and bike lanes in both directions. Modify southbound 101 off-ramp, northbound on-ramp and signals, and improve intersections. Complete interchange landscaping, including additional hardscape to showcase the area as a gateway to the City.



**Project Manager:** Mike Tohidian

**Fund(s)** 135 Gas Tax TDA 183 Streets/Transportation Projects (Federal)  
 530 Dev. Fees - Wendy Dr Interchange

**Justification:** Maintain Level of Service (LOS) "C" for interchange at build-out of General Plan zoning for Newbury Park area. Future traffic southbound on Wendy Drive overcrossing will exceed current storage capacity, substantially degrading LOS of Wendy Drive southbound ramps/Old Conejo Road intersection, which will interfere with flow of traffic through the intersection of Route 101/Wendy Drive northbound ramps. Add a northbound right-turn lane at Wendy Drive and Camino Dos Rios.

**Comments:** Preparation of Project Approval/Environmental Document (PA/ED), Phase I and Caltrans project approval should be completed by Spring 2009. Phase II design to follow PA/ED, completed by Spring 2010. Construction costs for the widening will be partially funded by \$5.6 million in Federal Funds and partially funded by the Wendy Drive/US 101 Freeway Interchange Fee established by the City to collect funds from developers contributing to additional vehicle trips at Wendy Drive overcrossing. Construction should begin by Fall 2010. Preliminary project costs estimate is \$13,000,000.

**General Plan Consistency:** Circulation Element

**Operations Impact:** Increased Roadway and Bicycle Fund maintenance expenses for new roadway and bike lanes. Caltrans will maintain the bridge.

**Begin Date:** Summer 2009    **End Date:** Fall 2012    **Priority:** Two    **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
135	Gas Tax TDA	\$0	\$600,000	\$0	\$0	\$0	\$0	\$600,000
183	Streets/Transportation Projects (Fe	0	4,000,000	4,000,000	0	0	0	8,000,000
530	Dev. Fees - Wendy Dr Interchange	0	0	0	2,400,000	0	0	2,400,000
		\$0	\$4,600,000	\$4,000,000	\$2,400,000	\$0	\$0	\$11,000,000

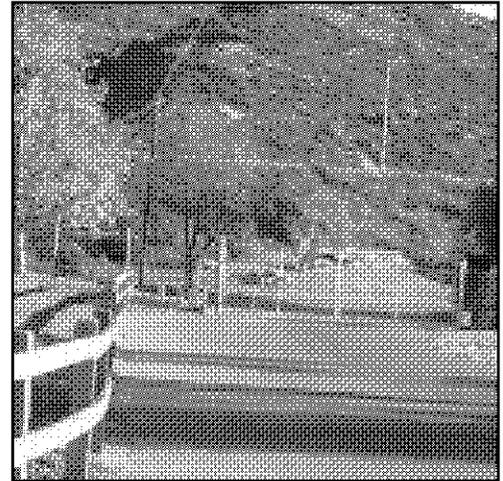
# Capital Improvement Program

## Transportation/Traffic Project

### Read Road Bike Path Connector

- CI5068 -

**Description:** Connects Class I (off-street) Bike Path from Read Road/Maya Pradera Lane to Olsen Road along the Olsen Road Lift Station access road. Improvements may include access gates, asphalt/concrete paving, pipe guards, delineation striping, control signs, dry bike crossing at existing drainage channels, traffic signal modifications to Caltrans Route 23 southbound and northbound off-ramp signal at Olsen Road to provide bike crossing to existing bike lanes, and bicycle information/directional signage.



**Project Manager:** John Helliwell

**Fund(s)** 537 Dev. Fees - Air Quality

**Justification:** Improves alternative transportation circulation system for commuter and recreational bicycle users.

**Comments:** Completes an alternate bike route for inter-County bike facility connections. Currently, bicyclists must use either the narrow Norwegian Grade (North Moorpark Road) or the on-freeway bike lane along Route 23 between Tierra Rejada and Olsen Road. This project is ranked very important to community cyclists.

**General Plan Consistency:** Circulation and Safety Elements

**Operations Impact:** Will require maintenance of pavement, striping, signing, possible landscaping/irrigation elements, at an estimated \$20 per mile of bicycle lane or \$100 per mile of bicycle path.

**Begin Date:** Spring 2008      **End Date:** Summer 2010      **Priority:** One       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
537	Dev. Fees - Air Quality	\$300,000	\$150,000	\$0	\$0	\$0	\$0	\$450,000

# Capital Improvement Program

## Transportation/Traffic Project

### Safe Routes to School Grants

- CI5074 -

**Description:** City received Safe Routes to School grants from State and Federal funding sources for Wildwood, Maple, Redwood, Acacia, and Aspen Elementary Schools for construction of traffic calming measures and student pedestrian crossing and electronic warning systems. Additional Safe Routes to School grants are anticipated in the next budget cycle and City match funding will be required.



**Project Manager:** John Helliwell

**Fund(s)** 183 Streets/Transportation Projects (Federal)                      551 Dev. Fees - Traffic Safety

**Justification:** Projects that provide safer routes to schools are anticipated to encourage parents to show their children the safest methods to walk to school, rather than congest school zones with parents' vehicles.

**Comments:** Amounts shown below depict the City's 20 percent project cost share for approved grants.

**General Plan Consistency:** Safety Element

**Operations Impact:** If grants are approved, maintenance costs will increase for lighted crosswalks and additional sidewalk.

**Begin Date:** Fall 2007                      **End Date:** Summer 2014                      **Priority:** One                       **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
183	Streets/Transportation Projects (Fe	\$120,000	\$150,000	\$50,000	\$50,000	\$50,000	\$50,000	\$470,000
551	Dev. Fees - Traffic Safety	25,000	50,000	10,000	10,000	10,000	10,000	115,000
		\$145,000	\$200,000	\$60,000	\$60,000	\$60,000	\$60,000	\$585,000

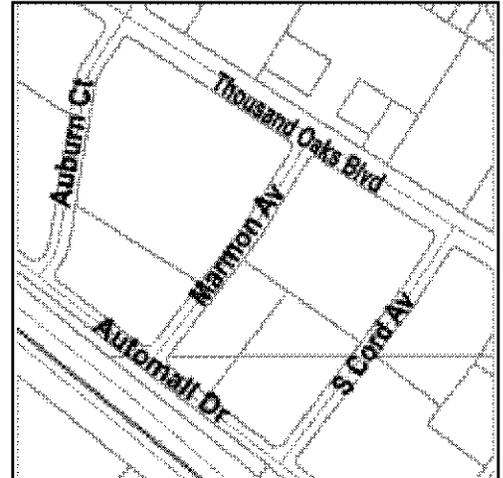
# Capital Improvement Program

## Transportation/Traffic Project

### Auto Mall Street Parking Modifications

- CI5118 -

**Description:** Develop angle parking plan and construct street and landscaping improvements on public streets in Auto Mall area including Auto Mall Drive, Auburn Court, Marmon Avenue, Cord Avenue, Pierce Arrow Avenue, and Packard Court.



**Project Manager:** Jay Spurgin

**Fund(s)** 420 Thousand Oaks Blvd (RDA)

**Justification:** Project will provide additional parking for Auto Mall users.

**Comments:** Will be approximately \$6 million project; remainder of funding to come from Auto Mall or other financial instruments (i.e. CFD, bond, etc.). On May 15, 2007, City Council voted to appoint two Councilmembers to serve on an Ad Hoc City Council Auto Mall Committee to review with staff various Auto Mall parking, landscaping, signage, design, budget, and related issues. Fund 420 - Thousand Oaks Blvd. (RDA) supported by 2005 Tax Allocation Refunding Bonds.

**General Plan Consistency:** Circulation Element

**Operations Impact:** Additional street and striping improvements will require additional maintenance, which could be funded as part of the CFD.

**Begin Date:** Fall 2007      **End Date:** Fall 2011      **Priority:** Two      ✓ Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
420	Thousand Oaks Blvd (RDA)	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000

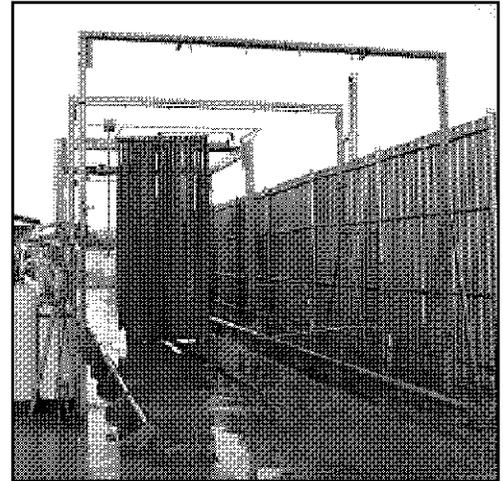
# Capital Improvement Program

## Transportation/Traffic Project

### Purchase Bus Wash System

- CI5119 -

**Description:** Purchase of a new bus wash system.



**Project Manager:** Larry McKinney

**Fund(s)** 651 Transportation - General Art 8C

**Justification:** Provide adequate cleaning of transit buses.

**Comments:** The existing bus wash system is over 22 years old and repair parts are difficult to locate. Anticipate major repairs will be needed to keep current system operational.

**General Plan Consistency:** Conservation and Safety Elements

**Operations Impact:** Reduces maintenance and operational cost.

**Begin Date:** Summer 2008    **End Date:** Fall 2009    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
651	Transportation - General Art 8C	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000

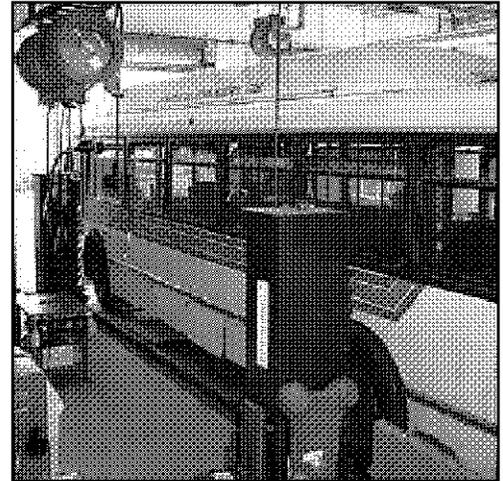
# Capital Improvement Program

## Transportation/Traffic Project

### Purchase Bus Lift

- CI5120 -

**Description:** Replacement of 50,000 lb. capacity bus lift.



**Project Manager:** Larry McKinney

**Fund(s)** 651 Transportation - General Art 8C

**Justification:** Purchase of a low profile parallelogram bus lift to provide adequate accessibility for servicing engine and drive train components.

**Comments:** Due to the above ground four post bus lift configuration and the length of the buses, technicians are unable to remove the bus wheels to service brakes and tires. To properly service the engine, the bus must be backed into the shop and onto the lift. Replacing our current lift with a parallelogram type lift will eliminate these issues.

**General Plan Consistency:** Safety Element

**Operations Impact:** Improves accessibility for maintenance of bus components.

**Begin Date:** Summer 2008    **End Date:** Fall 2009    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
651	Transportation - General Art 8C	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000



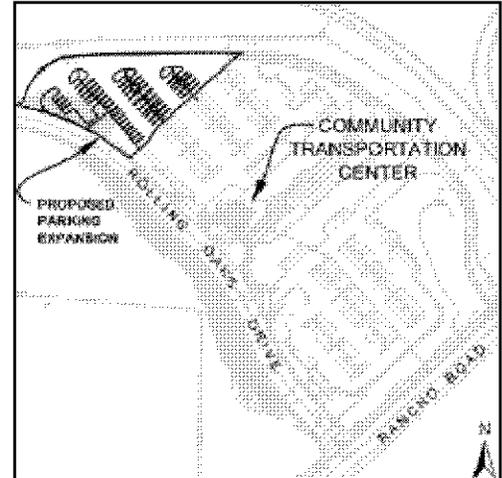
# Capital Improvement Program

## Transportation/Traffic Project

### Community Transportation Center

- CI5155 -

**Description:** Expansion of the five-acre Community Transportation Center bus, transit, and Park & Ride facility westward of the 20-acre City owned property. The project will include grading and paving of an additional five-acre parking area.



**Project Manager:** Mike Tohidian

**Fund(s)** 183 Streets/Transportation Projects (Federal) 537 Dev. Fees - Air Quality  
 651 Transportation - General Art 8C

**Justification:** The existing five-acre bus, transit, and Park & Ride facility is close to capacity on a daily basis. Additional park and ride demand is anticipated as the use of public transportation and/or carpooling increases.

**Comments:** A preliminary design should at least be considered in 2009 to provide the City several alternatives on how the 20-acre site should be developed in the future.

**General Plan Consistency:** Circulation Element

**Operations Impact:** Increase in maintenance costs to the General Fund and Transportation Fund.

**Begin Date:** Summer 2009    **End Date:** Summer 2012    **Priority:** Two    **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
183	Streets/Transportation Projects (Fe	\$0	\$100,000	\$400,000	\$500,000	\$0	\$0	\$1,000,000
537	Dev. Fees - Air Quality	0	100,000	0	0	0	0	100,000
651	Transportation - General Art 8C	0	0	400,000	500,000	0	0	900,000
		\$0	\$200,000	\$800,000	\$1,000,000	\$0	\$0	\$2,000,000

# Capital Improvement Program

## Transportation/Traffic Project

### Moorpark Road Bike Staging Area

- CI5156 -

**Description:** Design and construct, at the southern terminus of Moorpark Road along the existing Greenmeadow Bike Path/Route, a bike staging area with median removal, bike lockers, shade structures, paving, drainage facilities, and parking spaces.



**Project Manager:** Kathy Lowry

**Fund(s)** 537 Dev. Fees - Air Quality

**Justification:** Improves recreational biking alternatives in circulation system.

**Comments:** Project will finish the terminus of Moorpark Road and per Circulation Element will no longer be extended toward the south. Project will also provide improved and paved parking area for existing Los Robles Open Space Trailhead and a staging area, with bicycle improvements (bike lockers, shade structures, etc.) for the intersecting Greenmeadow Bike Path/Route.

**General Plan Consistency:** Circulation and Safety Elements

**Operations Impact:** Project will require maintenance of paved areas, striping, and landscaping at an estimated cost of \$500 per year.

**Begin Date:** Fall 2010      **End Date:** Summer 2012      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
537	Dev. Fees - Air Quality	\$0	\$0	\$50,000	\$750,000	\$0	\$0	\$800,000

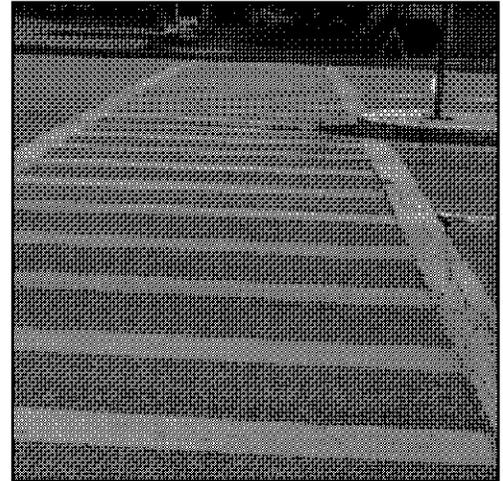
# Capital Improvement Program

## Transportation/Traffic Project

### Weathersfield School Lighted Crosswalk

- CI5157 -

**Description:** Design and construct a lighted pedestrian crossing warning system at the intersection of Moorpark Road and Camino Dos Palos. Improvements include light-emitting diode (LED) strobe light features embedded in the road along marked crosswalk lines, advanced "at-crossing" flashing yellow beacon lights with lighted warning signs, push button poles, and sidewalk ramps as required.



**Project Manager:** John Helliwell

**Fund(s)** 183 Streets/Transportation Projects (Federal)                      537 Dev. Fees - Air Quality

**Justification:** Project provides a safety walking route for students crossing from the west side of Moorpark Road to Weathersfield School located on the east side of Moorpark Road. Students have been reassigned from University School (scheduled for closure) to Weathersfield School.

**Comments:** Ventura County Transportation Commission (VCTC) has approved a pedestrian improvement grant to provide 40 percent of the cost of project funding. The original project location was at Pederson Road and Calle Almendro. However, a four-way stop sign control was provided at this intersection in the Fall of 2007 and it was determined that a four-way stop control should not also have a yellow flashing light system.

**General Plan Consistency:** Safety Element

**Operations Impact:** Increased maintenance costs of approximately \$1,300 per year (\$800 for additional power costs and \$500 for preventative maintenance costs).

**Begin Date:** Fall 2009                      **End Date:** Fall 2010                      **Priority:** One                      Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
183	Streets/Transportation Projects (Fe	\$0	\$0	\$40,000	\$0	\$0	\$0	\$40,000
537	Dev. Fees - Air Quality	0	15,000	60,000	0	0	0	75,000
		\$0	\$15,000	\$100,000	\$0	\$0	\$0	\$115,000

# Capital Improvement Program

## Transportation/Traffic Project

### Traffic Sign Upgrade

- CI5168 -

**Description:** This project provides for the upgrade of City street name signs as per the State Manual on Uniform Control Devices (MUTCD) requirements.



**Project Manager:** Joe Bravo

**Fund(s)** 135 Gas Tax TDA

**Justification:** Replacement would adhere to sign standard design changes in an effort to reduce traffic accidents and injuries resulting from poor visibility.

**Comments:** Federal and State MUTCD Section 20.38 requires compliance by January 2012. Compliance will result in greater reflectivity, increased visibility from 6" to 9" in size, and updated colors (green background with white lettering).

**General Plan Consistency:** Circulation and Safety Elements

**Operations Impact:** Greater visibility of traffic signs for traffic approaching intersections.

**Begin Date:** Summer 2007    **End Date:** Spring 2013    **Priority:** Two    **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
135	Gas Tax TDA	\$90,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$290,000

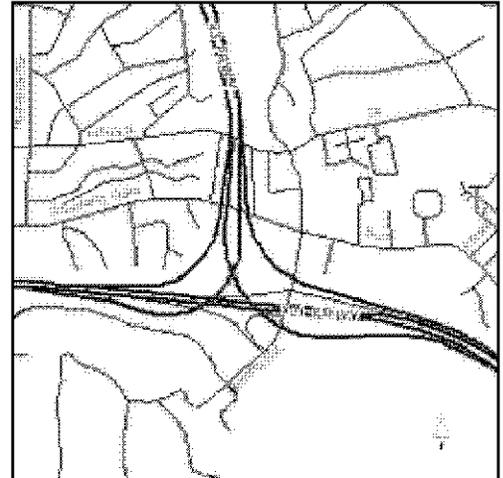
# Capital Improvement Program

## Transportation/Traffic Project

### 101/23 Interchange Improvements

- CI5172 -

**Description:** Design of the State Route (SR) 101 and 23 Freeway Interchange expansion. The improvements will add one additional lane each from the 23 Freeway to the westbound SR 101 and from the SR 101 to the northbound 23 Freeway. The City is to front the funding and assume responsibility for performing the design of the improvements to a "ready to bid" state.



**Project Manager:** Dean Morales

**Fund(s)** 183 Streets/Transportation Projects (Federal)

**Justification:** The design would be performed sooner, and the cost will be less, rather than waiting on the normal Caltrans process. Depending upon the continuing economic stimulus funding, having this project advanced to a "shovel-ready" status would make this project eligible for funding, if available.

**Comments:** The cost to advance the project to a "shovel ready" status is approximately \$6.5 million. This funding would come from City reserves and the City would be paid back without interest when the project funding becomes available, currently estimated to be in FY 2011-12. A Federal appropriations bill earmark of \$427,500 was recently secured for the project. Advancing the funding for this project will require AB 3090 Agreement to be approved by the California Transportation Commission. This will require subsequent City Council approval.

**General Plan Consistency:** Circulation Element

**Operations Impact:** No impact. All maintenance and operations costs for interchange improvements will be borne by Caltrans.

**Begin Date:** Summer 2009    **End Date:** Summer 2011    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
183	Streets/Transportation Projects (Fe	\$0	\$4,500,000	\$2,000,000	\$0	\$0	\$0	\$6,500,000

# Capital Improvement Program

## Transportation/Traffic Project

### Hillcrest Drive Bike Lane Project

- CI5173 -

**Description:** Design and construction of bike lanes on Hillcrest Drive from Camino Dos Rios/Wendy Drive to Westlake Boulevard and on Conejo School Road from Hillcrest Drive.



**Project Manager:** Chris Lynch

**Fund(s)** 183 Streets/Transportation Projects (Federal)                      537 Dev. Fees - Air Quality

**Justification:** Improves alternative transportation circulation system for commuter and recreational bicycle users.

**Comments:** Projects are identified in the City-adopted Bicycle Master Plan. Also, the City's Bicycle Advisory Team has indicated the importance of connecting the Hillcrest Drive bicycle routes with the Willow Lane freeway undercrossing. Bicycle Transportation Account (BTA) grants have been awarded in the amount of \$390,000. City funding matches are approximately \$50,000 for Conejo School Road Bike Lane and \$50,000 for Hillcrest Drive Bike Lane. Uses remaining high-priority Transportation Efficiency Act for 21st Century (TEA) program funding in the amount of \$406,000 and Congestion Mitigation and Air Quality Program (CMAQ) funding in the amount of \$400,000. City portion of project funded by Air Quality Developer Fees.

**General Plan Consistency:** Circulation and Safety Elements

**Operations Impact:** Will require maintenance of pavement, striping, and signing at an estimated \$20 per mile of bicycle lane or \$100 per mile of bicycle path.

**Begin Date:** Fall 2009                      **End Date:** Fall 2012                      **Priority:** Two                       **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
183	Streets/Transportation Projects (Fe	\$607,000	\$450,000	\$589,000	\$0	\$0	\$0	\$1,646,000
537	Dev. Fees - Air Quality	100,000	50,000	50,000	50,000	0	0	250,000
		\$707,000	\$500,000	\$639,000	\$50,000	\$0	\$0	\$1,896,000

# Capital Improvement Program

## Transportation/Traffic Project

### Dial-A-Ride (DAR) Vehicle Purchase

- CI5177 -

**Description:** Purchase of five new Dial-A-Ride (DAR) vehicles.



**Project Manager:** Roy Myers

**Fund(s)** 651 Transportation - General Art 8C

**Justification:** Lower cost of operating own vehicles instead of leasing. With grant funding, the option is more attractive.

**Comments:** \$450,000 American Recovery and Reinvestment Act (ARRA) transit grant was awarded to the City.

**General Plan Consistency:** Circulation Element

**Operations Impact:** Increase in maintenance costs to the General Fund and Transportation Fund.

**Begin Date:** Summer 2009    **End Date:** Summer 2010    **Priority:** Two    **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
651	Transportation - General Art 8C	\$0	\$450,000	\$0	\$0	\$0	\$0	\$450,000

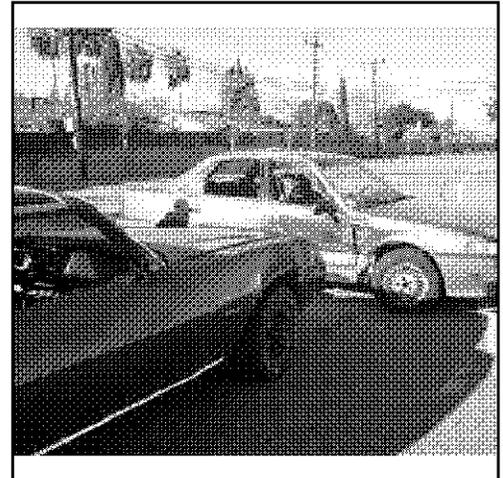
# Capital Improvement Program

## Transportation/Traffic Project

### Intersection Safety Improvements

- MI2033 -

**Description:** Provide intersection safety study and improvements for all road users at locations where stopping sight distance is a safety concern. Types of safety improvements include "No Right Turn on Red" signs, dual left turn lanes at intersections, centerline two-way left turn lanes, lighted crosswalk systems, vegetation removal, and equipment relocations.



**Project Manager:** Robert Sweeting

**Fund(s)** 551 Dev. Fees - Traffic Safety

**Justification:** Reduces the potential of right angle type vehicle collisions by enhancing available sight distance for motorists, pedestrians, and bicyclists.

**Comments:** A priority plan for improvements will be developed that will identify the type and location of improvements to help resolve sight distance concerns.

**General Plan Consistency:** Conservation and Safety Elements

**Operations Impact:** Some electronic vehicle warning systems may increase maintenance/power costs, which are unknown until projects are identified.

**Begin Date:** Fall 2009      **End Date:** Fall 2014      **Priority:** One      Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
551	Dev. Fees - Traffic Safety	\$0	\$0	\$10,000	\$50,000	\$50,000	\$50,000	\$160,000

# Capital Improvement Program

## Transportation/Traffic Project

### YMCA Driveway Left Turn Lane

- MI2034 -

**Description:** Add street pavement and striping to Moorpark Road near YMCA driveway to provide for a left turn lane. Currently, northbound through lane is blocked by motorists turning left into the YMCA facility.



**Project Manager:** John Helliwell

**Fund(s)** 551 Dev. Fees - Traffic Safety

**Justification:** This is a safety improvement project. Left turn traffic will have a safer place to wait for gaps in southbound Moorpark Road traffic. Rear end collision potential will be reduced and northbound through traffic congestion will be reduced.

**Comments:** None

**General Plan Consistency:** Safety Element

**Operations Impact:** Minor amount of additional paving and striping to maintain.

**Begin Date:** Fall 2008      **End Date:** Fall 2010      **Priority:** One       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
551	Dev. Fees - Traffic Safety	\$0	\$350,000	\$0	\$0	\$0	\$0	\$350,000

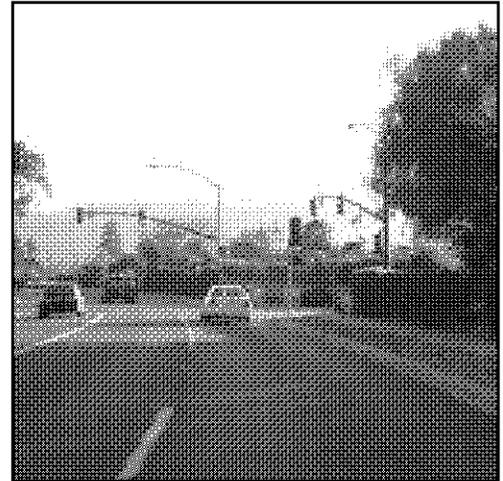
# Capital Improvement Program

## Transportation/Traffic Project

### Bicycle Safety Improvements Citywide

- MI2040 -

**Description:** Install signs to control wrong-way bike riding along Thousand Oaks Boulevard. Program to include educational elements for safe bike travel on arterial streets. Bike lane striping and designation Citywide, and other recommendations of the adopted Bicycle Master Plan or improvement recommendations of the Bicycle Advisory Team.



**Project Manager:** John Helliwell

**Fund(s)** 537 Dev. Fees - Air Quality

**Justification:** Improves alternative transportation circulation system for commuter and recreational bicycle users. This is an ongoing bike safety program.

**Comments:** None

**General Plan Consistency:** Circulation and Safety Elements

**Operations Impact:** Will require maintenance of any new pavement, striping, and signs at an estimated \$20 per mile of bicycle lane improvements.

**Begin Date:** Fall 2009      **End Date:** Fall 2014      **Priority:** One       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
537	Dev. Fees - Air Quality	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000

# Capital Improvement Program

## Transportation/Traffic Project

### Pedestrian Safety Enhancement

- MI2041 -

**Description:** Provides for pedestrian safety signs, access, and visibility to motorists' enhancements at various locations. Also provides City funding match for Federal and State grants for pedestrian safety projects and provides funding for recommended projects in pedestrian safety assessment review, including lighted crosswalks on Thousand Oaks Boulevard and other locations.



**Project Manager:** John Helliwell

**Fund(s)** 132 Gas Tax 2105

**Justification:** Project will help improve safety for pedestrians along roadways and at street crossings.

**Comments:** None

**General Plan Consistency:** Safety Element

**Operations Impact:** Adding additional signs, striping, and pedestrian warning devices will increase maintenance costs by a minimal, but unknown amount.

**Begin Date:** Fall 2009

**End Date:** Fall 2013

**Priority:** One

Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
132	Gas Tax 2105	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

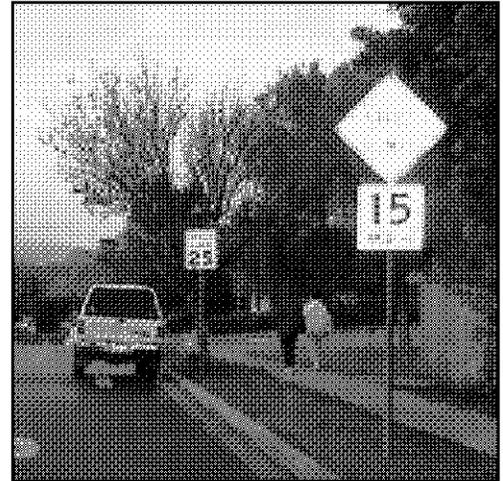
# Capital Improvement Program

## Transportation/Traffic Project

### Traffic Calming Enhancements

- MI2042 -

**Description:** Provides engineering, construction, and installation of traffic-calming measures Citywide. Potential improvements include speed humps, radar speed feed-back signs and pole construction, street narrowing methods, and curb flare-out sections at intersections.



**Project Manager:** John Helliwell

**Fund(s)** 001 General Fund

**Justification:** Provide new construction of traffic-calming measures at various approved locations Citywide that are recommended by the City Traffic and Transportation Advisory Commission.

**Comments:** Features may include street furniture and landscaping improvements and more aesthetically-pleasing street closure elements. New traffic-calming measures may include residential traffic circles, street-narrowing sections, median islands, and raised crosswalks.

**General Plan Consistency:** Circulation and Safety Elements

**Operations Impact:** Will require additional street and landscaping maintenance.

**Begin Date:** Fall 2009      **End Date:** Fall 2013      **Priority:** Two      Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$50,000	\$50,000	\$100,000	\$100,000	\$100,000	\$400,000

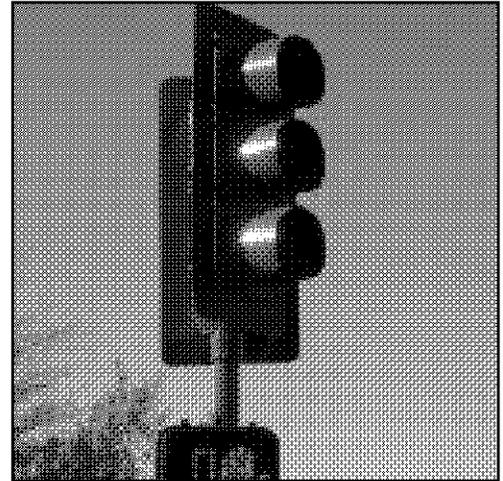
# Capital Improvement Program

## Transportation/Traffic Project

### Signal Maintenance

- MI2080 -

**Description:** Provides for ongoing traffic signal maintenance through painting fixtures, replacement of high energy bulbs to lower voltage light-emitting diode (LED) lights, and replacement of backup batteries to provide operation in case of power loss.



**Project Manager:** Joe Bravo

**Fund(s)** 141 City Lighting District

**Justification:** Allows for the necessary preventive signal maintenance needed to reduce power consumption, increase reliability, and extend the life and aesthetic value of the signal masts and poles.

**Comments:** Life cycle costs are as follows:  
 LED replacement - eight years \$30,000 annually  
 Signal pole painting - eight years \$70,000 annually  
 Battery backup - three years \$50,000 annually (beginning in FY 2010-11)

**General Plan Consistency:** Circulation and Safety Elements

**Operations Impact:** Will reduce maintenance costs to General Fund.

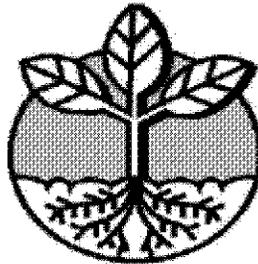
**Begin Date:** Summer 2009    **End Date:** Summer 2013    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
141	City Lighting District	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$0	\$600,000

# Landscape/Streetscape Projects

## Capital Improvement Program

### Landscape/Streetscape Projects



Landscape/Streetscape projects are specifically designed to provide improvements within the public right-of-way or on public land, which enhance and beautify the community.

Redevelopment Agency, Gas Tax Funds, Landscape Assessment District, and General Fund revenues usually fund initial capital improvement projects. Recurring operational and maintenance costs are usually paid for by Gas Tax Funds and General Fund.

City Council prioritizes "Landscape Improvements" projects during the review process of the Proposed Budget.

# Capital Improvement Program

## Five-Year Summary

### Landscape/Streetscape Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
1	CI4048	Route 101 at Rancho Road Landscaping	Three		\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
2	CI4066	City Entrance/Gateway Signs	Three		0	0	0	500,000	200,000	1,000,000	1,700,000
3	CI4068	Thousand Oaks Boulevard Improvements - Phase II	Three	61	2,500,000	0	0	0	0	0	2,500,000
4	CI4224	State Route 23 Interchange Landscaping	Two	62	175,000	800,000	0	800,000	0	600,000	2,375,000
5	CI4230	Sunset Hills Boulevard Interchange	Three		0	0	0	0	149,000	0	149,000
6	CI4232	Olsen Road Interchange	Three		0	0	0	0	185,000	0	185,000
7	CI4299	Thousand Oaks Boulevard Improvements, Phase III	Three	63	1,000,000	0	0	0	0	0	1,000,000
8	CI5115	Existing Landscaping Upgrades	Two	64	0	580,000	1,050,000	998,000	680,000	580,000	3,888,000
9	CI5171	Landscaping Water Conservation Program	Two	65	0	400,000	400,000	800,000	800,000	0	2,400,000
10	MI2079	Landscape Unscheduled Repairs	Two	66	0	50,000	50,000	50,000	50,000	50,000	250,000
11	MI2502	New Citywide Median Parkway Improvements	Three		0	0	0	250,000	250,000	250,000	750,000
<b>Project Totals (11 projects)</b>					<b>\$3,675,000</b>	<b>\$1,830,000</b>	<b>\$1,500,000</b>	<b>\$4,398,000</b>	<b>\$2,314,000</b>	<b>\$2,480,000</b>	<b>\$16,197,000</b>

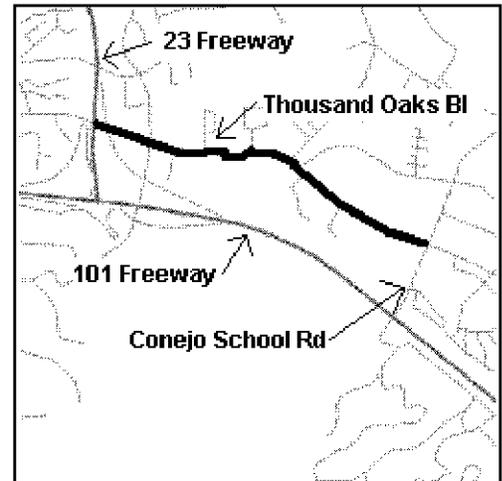
# Capital Improvement Program

## Landscape/Streetscape Project

### Thousand Oaks Boulevard Improvements - Phase II

- CI4068 -

**Description:** Design and construction of streetscape improvements on central Thousand Oaks Boulevard, located between State Route 23 Freeway and Conejo School Road.



**Project Manager:** Haider Alawami

**Fund(s)** 420 Thousand Oaks Blvd (RDA)

**Justification:** Improves appearance, provides business district identity, encourages pedestrian interaction, allows for commercial-related activities, and encourages and leverages private investment.

**Comments:** Will coordinate with other Thousand Oaks Boulevard-related public improvements and private development as it occurs. Fund 420 - Thousand Oaks Blvd. (RDA) supported by 2005 Tax Allocation Refunding Bonds.

**General Plan Consistency:** Land Use, Circulation and Scenic Highway Elements

**Operations Impact:** Minor to moderate increase in expenditures paid by Lighting and Landscape Funds.

**Begin Date:** Fall 2003

**End Date:** Fall 2010

**Priority:** Three

Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
420	Thousand Oaks Blvd (RDA)	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000

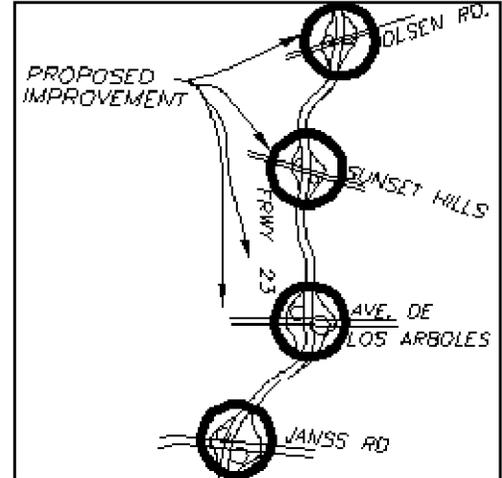
# Capital Improvement Program

## Landscape/Streetscape Project

### State Route 23 Interchange Landscaping

- CI4224 -

**Description:** Landscaping at various locations along State Route 23, including planting vines on the soundwall and planting trees and shrubs at Sunset Hills Boulevard Interchange.



**Project Manager:** Mike Tohidian

**Fund(s)** 001 General Fund 132 Gas Tax 2105  
 183 Streets/Transportation Projects (Federal)

**Justification:** Beautification of area.

**Comments:** Work scheduled for Fall 2009 to be included with Caltrans' landscaping project. The City's portion of the cost is \$500,000.

**General Plan Consistency:** Circulation Element

**Operations Impact:** Will require five-year plant establishment and maintenance.

**Begin Date:** Fall 2009      **End Date:** Summer 2014      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$115,000	\$0	\$0	\$0	\$0	\$0	\$115,000
132	Gas Tax 2105	60,000	325,000	0	0	0	0	385,000
183	Streets/Transportation Projects (Fe	0	475,000	0	800,000	0	600,000	1,875,000
		\$175,000	\$800,000	\$0	\$800,000	\$0	\$600,000	\$2,375,000

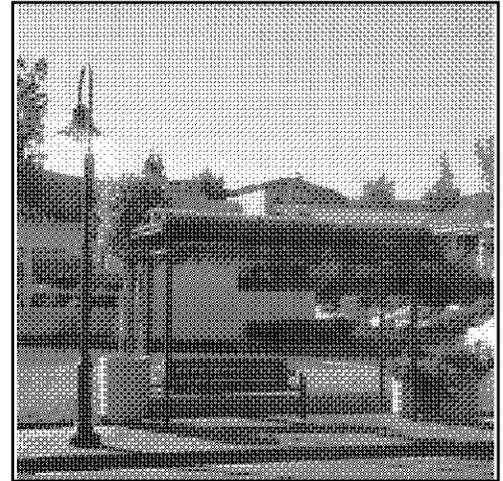
# Capital Improvement Program

## Landscape/Streetscape Project

### Thousand Oaks Boulevard Improvements, Phase III

- CI4299 -

**Description:** Design and construction of streetscape improvements on East Thousand Oaks Boulevard, located between Conejo School Road and Duesenberg Drive.



**Project Manager:** Haider Alawami

**Fund(s)** 420 Thousand Oaks Blvd (RDA)

**Justification:** Improves appearance, provides business district identity, encourages pedestrian interaction, allows for commercial-related activities, and encourages and leverages private investment.

**Comments:** Will coordinate with other Thousand Oaks Boulevard-related public improvements and will also be coordinated with private development as it occurs. Fund 420 - Thousand Oaks Blvd. (RDA) supported by 2005 Tax Allocation Refunding Bonds.

**General Plan Consistency:** Land Use, Circulation and Scenic Highway Elements

**Operations Impact:** Minor to moderate increase in expenditures paid by Lighting and Landscape Funds.

**Begin Date:** Fall 2008      **End Date:** Fall 2011      **Priority:** Three       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
420	Thousand Oaks Blvd (RDA)	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000

# Capital Improvement Program

## Landscape/Streetscape Project

### Existing Landscaping Upgrades

- CI5115 -

**Description:** Improvement and upgrade of landscaped areas and irrigation systems in the Landscape District and General Fund areas, per Landscaping & Lighting Assessment District (LLAD) Capital Improvement Program report by Muni Financial.



**Project Manager:** Dean Morales

**Fund(s)** 001 General Fund 142 AD 79-2 Lighting/Landscape District

**Justification:** Lowers long-term maintenance costs, improves operational efficiency and water conservation, and aesthetically enhances existing landscaped areas.

**Comments:** None

**General Plan Consistency:** Scenic Highway Element

**Operations Impact:** Overall decrease in operations and maintenance costs.

**Begin Date:** Spring 2009      **End Date:** Summer 2014      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$58,000	\$157,200	\$99,800	\$68,000	\$58,000	\$441,000
142	AD 79-2 Lighting/Landscape Distri	0	522,000	892,800	898,200	612,000	522,000	3,447,000
		\$0	\$580,000	\$1,050,000	\$998,000	\$680,000	\$580,000	\$3,888,000

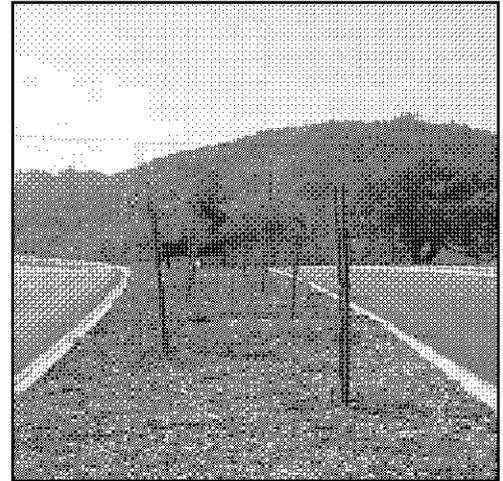
# Capital Improvement Program

## Landscape/Streetscape Project

### Landscaping Water Conservation Program

- CI5171 -

**Description:** Within the General Fund areas Citywide, replacement of existing landscape features in street medians and parkways with xeriscape or water conservation enhancement landscaping materials.



**Project Manager:** Dean Morales

**Fund(s)** 001 General Fund

**Justification:** Provides funding for the repair, replacement, or improvements of landscaping using xeriscape or water conservation enhancement landscape features to reduce operational and maintenance costs.

**Comments:** This project will provide the City an opportunity to consider advanced landscaping techniques now available in the industry that will be friendly to the environment and reduce costs. The budget assumes an estimated 800,000 square feet of landscape area to be improved at a cost of about \$4 per square foot.

**General Plan Consistency:** Conservation and Safety Elements

**Operations Impact:** Reduces landscape maintenance costs. Irrigation water cost savings of about \$36,000 per year.

**Begin Date:** Summer 2009    **End Date:** Summer 2013    **Priority:** Two    Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$400,000	\$400,000	\$800,000	\$800,000	\$0	\$2,400,000

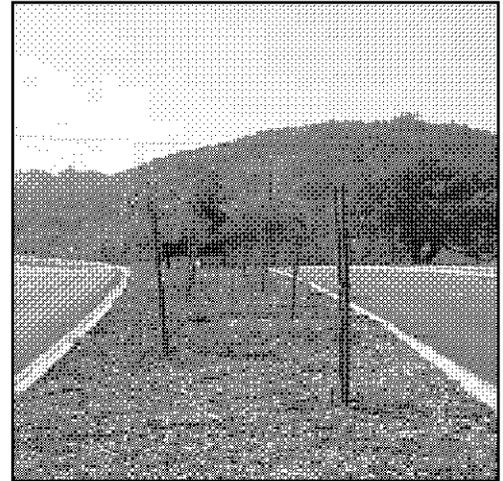
# Capital Improvement Program

## Landscape/Streetscape Project

### Landscape Unscheduled Repairs

- MI2079 -

**Description:** Districtwide landscape zone repair and replacement or improvement of landscape features, along with irrigation devices and/or components, as needed.



**Project Manager:** Hans Faber

**Fund(s)** 142 AD 79-2 Lighting/Landscape District

**Justification:** Provides funding for the repair or replacement of landscape features and irrigation devices/components that unexpectedly fail due to age or other causes. Allows for improvements to be made as necessary to extend the life of the infrastructure.

**Comments:** This project will provide the needed flexibility to respond to unexpected infrastructure failures and an overall effort to improve the aesthetic value of the City.

**General Plan Consistency:** Conservation and Safety Elements

**Operations Impact:** Reduces stormwater maintenance costs.

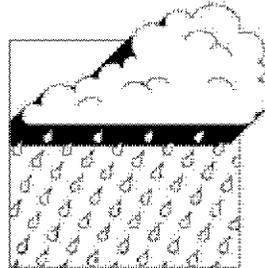
**Begin Date:** Summer 2009    **End Date:** Summer 2014    **Priority:** Two    Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
142	AD 79-2 Lighting/Landscape Distri	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000

# Stormwater Projects

# Capital Improvement Program

## Stormwater Projects



Stormwater projects include capital improvements that provide facilities for the collection and disposal of stormwater runoff. Stormwater facilities include inlets, channels, culverts, detention, and debris basins. These facilities are often included with other projects, such as street improvements. The need for stormwater projects is determined by the City's Stormwater Master Plan, problem areas identified during significant storms, land development requirements, relationships with other capital projects, and community standards.

Redevelopment Agency, Gas Tax Funds, and General Fund revenues usually fund initial capital improvement projects. Recurring maintenance and operations costs are usually paid for by Gas Tax Funds and General Fund.

# Capital Improvement Program

## Five-Year Summary

### Stormwater Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
1	CI4215	Replace Existing Corrugated Metal & Other Pipes	Two	69	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
2	CI4249	La Grange Avenue, Reino Road/Meadowcrest Street	Three		0	0	0	0	0	80,000	80,000
3	CI4253	La Cam/West Kelly Road, Alice Ann Road - Michael Drive	Three		0	0	0	0	0	125,000	125,000
4	CI4297	Kelley Road Storm Drain, Phase 2	Three		0	0	0	0	0	7,600,000	7,600,000
5	CI5127	High-Maintenance Relief Drainage Improvement	One	70	291,600	800,000	800,000	800,000	800,000	800,000	4,291,600
6	CI5133	Thousand Oaks Boulevard Drainage Improvement	Two	71	200,000	150,000	0	0	0	0	350,000
7	CI5140	Kelley Road Storm Drain, Phase 3	Three		0	0	0	1,000,000	3,500,000	0	4,500,000
8	CI5151	Borchard Road Drainage Improvements	Three		0	0	0	0	200,000	750,000	950,000
9	CI5152	Lynn Road at Janss Road V-ditch	Two	72	0	100,000	0	0	0	0	100,000
10	CI5153	Young Avenue Drainage Improvements	Three		0	0	0	0	200,000	750,000	950,000
11	CI5154	Malibu Creek Bacteria TMDL	One	73	0	50,000	250,000	250,000	0	0	550,000
12	CI5167	Runoff and Groundwater Recovery Project	Three	74	0	250,000	3,000,000	3,000,000	0	0	6,250,000
13	MI2038	Storm Drain System Master Plan, Phase 2	Three		0	0	0	285,000	0	0	285,000
14	MI2078	Stormwater Quality Improvements	Three		0	0	0	100,000	100,000	100,000	300,000
<b>Project Totals (14 projects)</b>					<b>\$491,600</b>	<b>\$1,600,000</b>	<b>\$4,300,000</b>	<b>\$5,685,000</b>	<b>\$5,050,000</b>	<b>\$10,455,000</b>	<b>\$27,581,600</b>

# Capital Improvement Program

## Stormwater Project

### Replace Existing Corrugated Metal & Other Pipes

- CI4215 -

**Description:** Replacement of various existing corrugated metal storm drain pipes under roadways at various locations within City streets.



**Project Manager:** Elaine Camia

**Fund(s)** 001 General Fund 132 Gas Tax 2105

**Justification:** Replace pipes, which are deteriorated and silted up. Project was identified in the 2006 Stormwater Master Plan by Hasaan & Associates and the March 1999 Corrugated Metal Pipe (CMP) Remediation Study by Hawks & Associates.

**Comments:** Ongoing program to maintain the storm drain system. Staff will compile a list of high priority projects by Spring 2009. In house design to follow.

**General Plan Consistency:** Circulation and Safety Elements

**Operations Impact:** Will reduce storm water event maintenance call outs.

**Begin Date:** Summer 2009    **End Date:** Summer 2014    **Priority:** Two    Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
132	Gas Tax 2105	0	125,000	125,000	125,000	125,000	125,000	625,000
		\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000

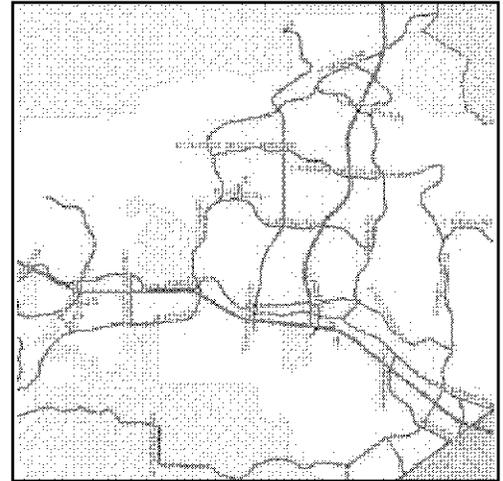
# Capital Improvement Program

## Stormwater Project

### High-Maintenance Relief Drainage Improvement

- CI5127 -

**Description:** The Storm Drain Master Plan identified 55 drainage problem areas; currently, there are 42 problem areas remaining. Staff will review the remaining areas and prioritize four sites annually for design and construction.



**Project Manager:** Elaine Camia

**Fund(s)** 532 Dev. Fees - RD Imprv. 543 Dev. Fees - TO RD Imprv.

**Justification:** Frequent drainage failures include excess surface flooding, as well as mud and rock disposition into the public right-of-way. Repairing an average of four sites annually will address the problem areas identified in the City's Storm Drain Master Plan within approximately 10 years.

**Comments:** The proposed projects will reduce or eliminate the need for annual maintenance and storm event call-outs. Design of drainage improvements at Wendy Drive and Lynn Road should be completed by Spring 2009 and construction completed by Summer 2009. Site #2 (Regal Avenue) and Site #3 (Moorpark Road at Santa Rosa Road) should be constructed in Fall 2009.

**General Plan Consistency:** Safety and Circulation Elements

**Operations Impact:** Overall, project will reduce other costs.

**Begin Date:** Summer 2009 **End Date:** Summer 2014 **Priority:** One  Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
532	Dev. Fees - RD Imprv.	\$116,600	\$320,000	\$320,000	\$320,000	\$320,000	\$320,000	\$1,716,600
543	Dev. Fees - TO RD Imprv.	175,000	480,000	480,000	480,000	480,000	480,000	2,575,000
		\$291,600	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$4,291,600

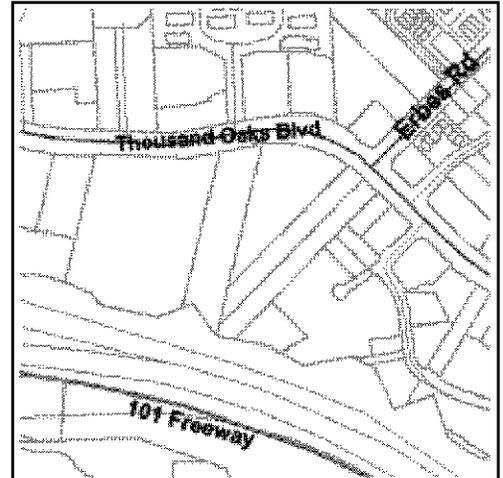
# Capital Improvement Program

## Stormwater Project

### Thousand Oaks Boulevard Drainage Improvement

- CI5133 -

**Description:** Construction of a reverse catch basin to capture stormwater flows and sediments from unimproved lots on Thousand Oaks Boulevard between Oak Lane and Maegan Place.



**Project Manager:** Elaine Camia

**Fund(s)** 420 Thousand Oaks Blvd (RDA)

**Justification:** Drainage improvement project identified as a high priority by the latest Storm Drain Master Plan and Municipal Service Center staff.

**Comments:** Design of improvement should be completed in Spring 2009. Construction is anticipated to begin in Summer 2009. Fund 420 - Thousand Oaks Blvd. (RDA) supported by 2005 Tax Allocation Refunding Bonds.

**General Plan Consistency:** Circulation and Safety Elements

**Operations Impact:** Will reduce stormwater event maintenance call-outs.

**Begin Date:** Summer 2009    **End Date:** Spring 2010    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
420	Thousand Oaks Blvd (RDA)	\$200,000	\$150,000	\$0	\$0	\$0	\$0	\$350,000

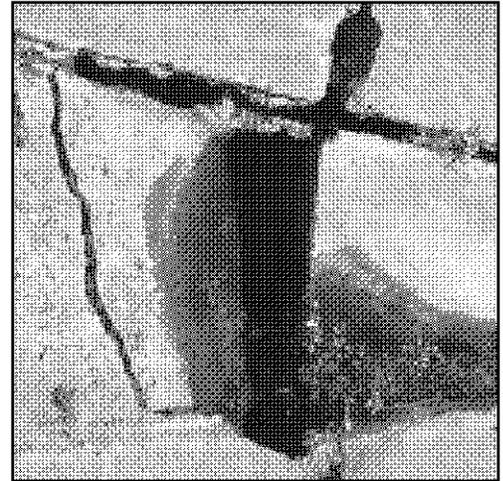
# Capital Improvement Program

## Stormwater Project

### Lynn Road at Janss Road V-ditch

- CI5152 -

**Description:** Replace bottom section of about 900 feet concrete v-ditch along the west side of Lynn Road north of Janss Road.



**Project Manager:** Elaine Camia

**Fund(s)** 001 General Fund

**Justification:** Prevents flooding of roadway caused by uncontrolled runoff.

**Comments:** None

**General Plan Consistency:** Safety Element

**Operations Impact:** Reduces operational and maintenance costs.

**Begin Date:** Summer 2009    **End Date:** Summer 2010    **Priority:** Two    Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000

# Capital Improvement Program

## Stormwater Project

### Malibu Creek Bacteria TMDL

- CI5154 -

**Description:** Develop and implement a plan to monitor for and achieve compliance with numeric standards for bacteria. Treatment approaches that may be considered for reducing bacterial loading include curb-line infiltration devices, in-stream treatment, and other processes that will be evaluated in an implementation study.



**Project Manager:** Dean Morales

**Fund(s)** 001 General Fund

**Justification:** Reduces risk of administrative fines for non-compliance with regulatory requirements. Ventura County, Los Angeles County, and the City of Thousand Oaks are tributary to Malibu Creek and ultimately North Santa Monica Bay. The adopted Malibu Creek Bacteria Total Maximum Daily Load (TMDL) requires the development and implementation of a plan to monitor for and achieve compliance with numeric standards for bacteria. Thousand Oaks is responsible for discharges to Lindero, Russel, and Potrero Creeks.

**Comments:** None

**General Plan Consistency:** Conservation and Safety Elements

**Operations Impact:** Increases operational and maintenance costs.

**Begin Date:** Summer 2009    **End Date:** Summer 2012    **Priority:** One     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$50,000	\$250,000	\$250,000	\$0	\$0	\$550,000

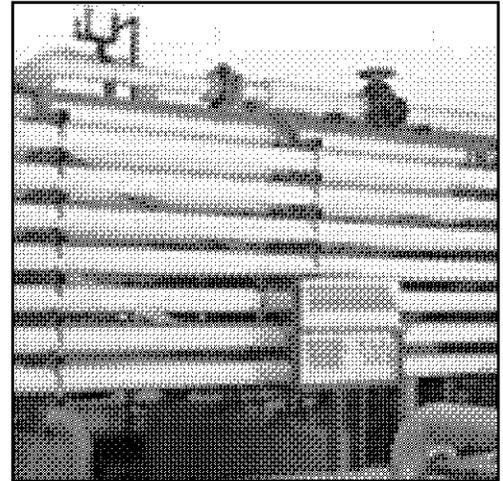
# Capital Improvement Program

## Stormwater Project

### Runoff and Groundwater Recovery Project

- CI5167 -

**Description:** Conduct a feasibility study to assess the sustainable development and exploitation of runoff and groundwater as a non-potable or potable water resource. The recovery of runoff and groundwater will address Total Maximum Daily Load (TMDL) compliance as well.



**Project Manager:** Dean Morales

**Fund(s)** 624 Wastewater Cap Pgm Serv. Chrg

**Justification:** A minimum sustainable groundwater resource of 6,000 acre-feet per year (AFY) can potentially supply non-potable use or potable use if properly treated. Net revenues of \$500K per year from the sale of this resource is very likely. Up to \$4M of net revenue per year is possible if capture of seasonal rainfall is achieved through lowering of the groundwater basin and implementation of water treatment. The revenue can fund the overall Stormwater Program in an enterprise type function, specifically the cost to comply with the bacteria and other Total Maximum Daily Load requirements, and the new NPDES permit. The project can help address the statewide shortage caused by the limitation of State Water project pumping from the Delta. In the long term, the project can help drought proof the City and reduce the importation from the State Water project.

**Comments:** American Recovery and Reinvestment Act of 2009 and Proposition 84 grants may be available for this project. Federal economic recovery funding for this type of project through the Clean Water State Revolving Fund loans may also be available.

**General Plan Consistency:** Conservation Element

**Operations Impact:** Increases operational and maintenance costs.

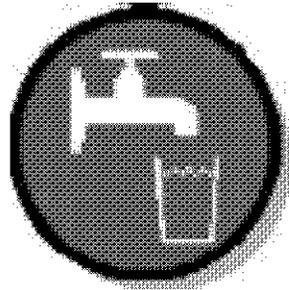
**Begin Date:** Summer 2009    **End Date:** Summer 2012    **Priority:** Three    **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
624	Wastewater Cap Pgm Serv. Chrg	\$0	\$250,000	\$3,000,000	\$3,000,000	\$0	\$0	\$6,250,000

# Water Projects

# Capital Improvement Program

## Water Projects



The City's water customers rely on a viable and dependable water storage and distribution system. Capital improvement projects are undertaken every year to provide a reliable system. Such projects include repair, replacement, and upgrades of existing facilities, pump stations, storage reservoirs, and water mains. The scheduling of these projects is based on the 2005 Water Master Plan, the need to repair and replace obsolete and deteriorated facilities, or to accommodate water service requirements for development.

Water capital projects are funded via two separate funds: 1) Water Capital Program (Developer Fees) Fund; and, 2) Water Capital Facilities Replacement Fund. Recurring maintenance and operations costs are funded primarily from water rates.

# Capital Improvement Program

## Five-Year Summary

### Water Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
1	CI1162	Water Service Line Upgrade	Two	77	\$0	\$2,800,000	\$2,800,000	\$0	\$0	\$0	\$5,600,000
2	CI1164	Ventur Park Hydro Line Replacement	One	78	0	850,000	0	0	0	0	850,000
3	CI1167	Wildor No. 2 Reservoir and Pump Station	Two	79	0	3,900,000	0	0	0	0	3,900,000
4	CI4030	Water System Unscheduled Improvements	One	80	0	450,000	450,000	450,000	450,000	450,000	2,250,000
5	CI4267	Reservoir Security Enhancement	One	81	0	300,000	100,000	0	0	0	400,000
6	CI4290	Automated Chlorine Analyzer	Three		0	0	0	300,000	0	0	300,000
7	CI4549	Reservoir Seismic Study/Structural Retrofit	Two	82	0	0	1,100,000	0	0	0	1,100,000
8	CI4551	Automatic Meter Reading (AMR) Program	Two	83	80,000	1,125,000	0	150,000	0	150,000	1,505,000
9	CI4571	Water Facilities Misc. Replacement/Upgrade Program	Two	84	0	180,000	180,000	180,000	180,000	180,000	900,000
10	CI5041	Water System Looping Program - Various Locations	Two	85	0	280,000	0	280,000	0	280,000	840,000
11	CI5044	Calleguas Municipal Water District Turnout Improvements	Two	86	0	100,000	0	0	0	0	100,000
12	CI5053	Pump Station and Miscellaneous Reservoir Improvements	Two	87	0	140,000	400,000	0	0	0	540,000
13	CI8082	La Granada Pump Station	Two	88	0	1,500,000	0	0	0	0	1,500,000
14	MI2010	Reservoir Coating and Painting Program	Two	89	0	500,000	1,000,000	0	0	0	1,500,000
15	MI2023	Reservoir Site Development - Ventur Park	Two	90	0	40,000	0	0	0	0	40,000
16	MI2038	Reservoir Mixing Improvements	Two	91	0	400,000	0	0	0	0	400,000
<b>Project Totals (16 projects)</b>					<b>\$80,000</b>	<b>\$12,565,000</b>	<b>\$6,030,000</b>	<b>\$1,360,000</b>	<b>\$630,000</b>	<b>\$1,060,000</b>	<b>\$21,725,000</b>

# Capital Improvement Program

## Water Project

### Water Service Line Upgrade

- CI1162 -

**Description:** Replacement of polybutylene service lines with copper lines throughout the City water service areas.



**Project Manager:** Ed Dusablon

**Fund(s)** 613 Water Cap Facilities Repair

**Justification:** Upgrades older water service lines to City construction standards; avoids costs and service disruptions from leaks.

**Comments:** Will be implemented if granted the American Recovery and Reinvestment Act (ARRA) funds.

**General Plan Consistency:** Safety Element

**Operations Impact:** Not only reduces maintenance costs, but also minimizes lost water revenues to the Water Fund through a tighter water distribution system.

**Begin Date:** Summer 2009    **End Date:** Spring 2011    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
613	Water Cap Facilities Repair	\$0	\$2,800,000	\$2,800,000	\$0	\$0	\$0	\$5,600,000



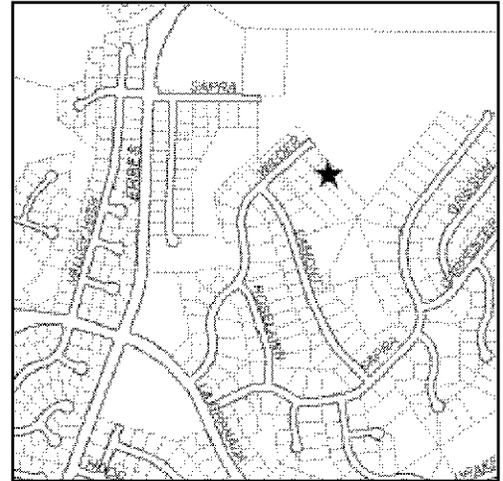
# Capital Improvement Program

## Water Project

### Wilder No. 2 Reservoir and Pump Station

- CI1167 -

**Description:** Construction of second Wilder Reservoir and Pump Station for increased storage and as back-up to the existing system; provides for study, design, and construction.



**Project Manager:** Shamir Shahamiri

**Fund(s)** 612 Water Cap Programs Dev Fees

**Justification:** Provides second reservoir and pump station for enhanced overall system reliability by eliminating the current storage deficiency and serving as back-up to the existing facility.

**Comments:** Study, design, and construction. The construction is subject to the availability of American Recovery and Reinvestment Act (ARRA) funding.

**General Plan Consistency:** Land Use and Safety Elements

**Operations Impact:** Increased maintenance costs to Water Fund by \$4,500 annually.

**Begin Date:** Fall 2009      **End Date:** Spring 2011      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
612	Water Cap Programs Dev Fees	\$0	\$3,900,000	\$0	\$0	\$0	\$0	\$3,900,000







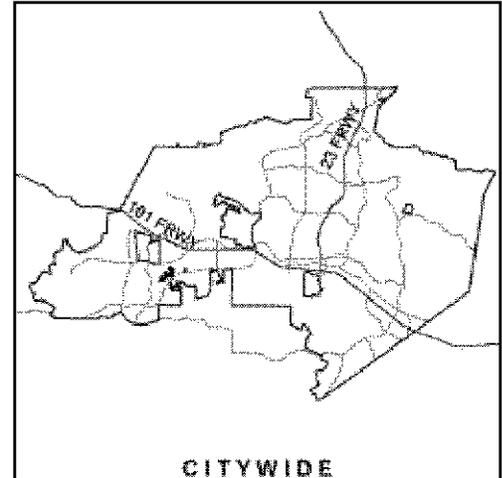
# Capital Improvement Program

## Water Project

### Automatic Meter Reading (AMR) Program

- CI4551 -

**Description:** Provides for remote reading of all City water meters.



**Project Manager:** Bob Miller

**Fund(s)** 613 Water Cap Facilities Repair

**Justification:** Improves safety and reliability of the system.

**Comments:** Study and installation. Installation is subject to the availability of American Recovery and Reinvestment Act (ARRA) funding. Preliminary project costs estimate is \$1,620,000.

**General Plan Consistency:** Safety Element

**Operations Impact:** Opportunity for cost savings of \$2,175 annually by freeing up staff time. Additionally, the new installations will result in unknown revenues by reducing water loss associated with older meters.

**Begin Date:** Fall 2008

**End Date:** Spring 2014

**Priority:** Two

Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
613	Water Cap Facilities Repair	\$80,000	\$1,125,000	\$0	\$150,000	\$0	\$150,000	\$1,505,000

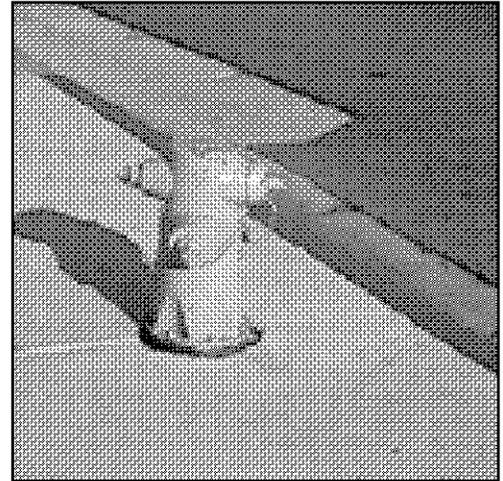
# Capital Improvement Program

## Water Project

### Water Facilities Misc. Replacement/Upgrade Program

- CI4571 -

**Description:** Provides fire hydrant, water meter, and valve repair/replacements/upgrades, well refurbishment and abandonment. Project will also provide for site paving repair/replacement.



**Project Manager:** Ed Dusablon

**Fund(s)** 612 Water Cap Programs Dev Fees

613 Water Cap Facilities Repair

**Justification:** Upgrade Dry Barrel Hydrants to current construction standards. Replacement of inaccurate, old, and damaged water meters and valves. Repair or replacement paving at pump station sites.

**Comments:** Annual Replacement Program.

**General Plan Consistency:** Safety Element

**Operations Impact:** Reduce maintenance costs and increase reliability.

**Begin Date:** Summer 2009

**End Date:** Spring 2014

**Priority:** Two

Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
612	Water Cap Programs Dev Fees	\$0	\$63,000	\$63,000	\$63,000	\$63,000	\$63,000	\$315,000
613	Water Cap Facilities Repair	0	117,000	117,000	117,000	117,000	117,000	585,000
		\$0	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$900,000

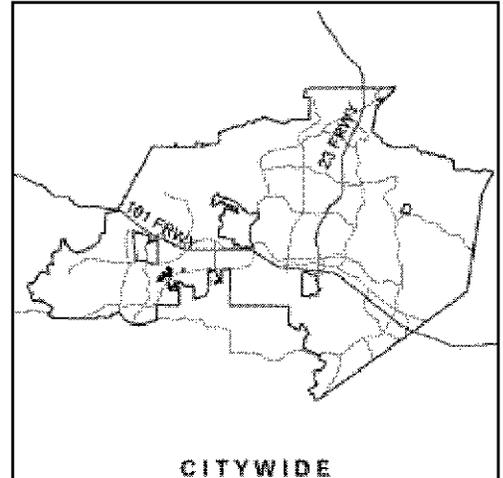
# Capital Improvement Program

## Water Project

### Water System Looping Program - Various Locations

- CI5041 -

**Description:** Extend dead-end water lines to tie into water system. Create looping for proper circulation of water throughout the system including the following: Hauser Circle to LD 584; Whitechapel Place to Eaglewood Avenue; Rimrock Road to Sundown Road; South Lynn Road and Helga Court; Conejo Oaks area looping; Corte Cancion; and La Granada Drive (looping Conejo Oaks area).



**Project Manager:** Shamir Shahamiri

**Fund(s)** 612 Water Cap Programs Dev Fees

613 Water Cap Facilities Repair

**Justification:** Provides more reliable and efficient water system.

**Comments:** Design and construction funding.

**General Plan Consistency:** Safety Element

**Operations Impact:** Increased maintenance costs to Water Fund of \$1,000 annually.

**Begin Date:** Fall 2009

**End Date:** Spring 2014

**Priority:** Two

Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
612	Water Cap Programs Dev Fees	\$0	\$98,000	\$0	\$98,000	\$0	\$98,000	\$294,000
613	Water Cap Facilities Repair	0	182,000	0	182,000	0	182,000	546,000
		\$0	\$280,000	\$0	\$280,000	\$0	\$280,000	\$840,000



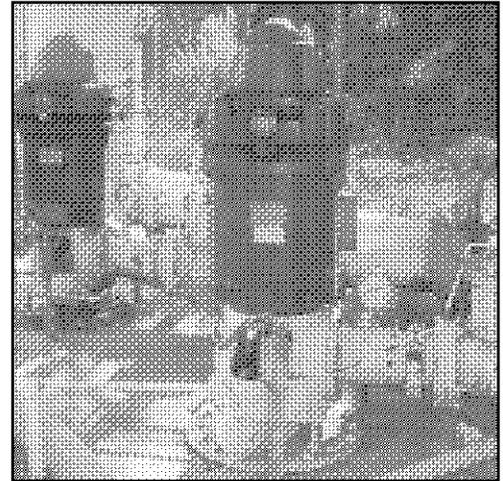
# Capital Improvement Program

## Water Project

### Pump Station and Miscellaneous Reservoir Improvements

- CI5053 -

**Description:** Additional pumps at pump station sites, including Sunset No. 2 (to pump to Oakbrook/Sunset 3 Zone) and Erbes Road (to pump to Lang Ranch/Sunset 2 Zone). Upgrade/replace old or inefficient pumps, miscellaneous structural, mechanical, and electrical upgrade/repair/replacement at reservoir and pump station sites, including study/design/construction addressing wildfire safety elements such as pump station enclosures and diesel pumps.



**Project Manager:** Shamir Shahamiri

**Fund(s)** 612 Water Cap Programs Dev Fees

613 Water Cap Facilities Repair

**Justification:** Improves reliability and efficiency of the system.

**Comments:** Study, design, and construction

**General Plan Consistency:** Safety Element

**Operations Impact:** Increases maintenance costs to Water Fund by approximately \$200 per year.

**Begin Date:** Fall 2009

**End Date:** Spring 2011

**Priority:** Two

Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
612	Water Cap Programs Dev Fees	\$0	\$49,000	\$140,000	\$0	\$0	\$0	\$189,000
613	Water Cap Facilities Repair	0	91,000	260,000	0	0	0	351,000
		\$0	\$140,000	\$400,000	\$0	\$0	\$0	\$540,000

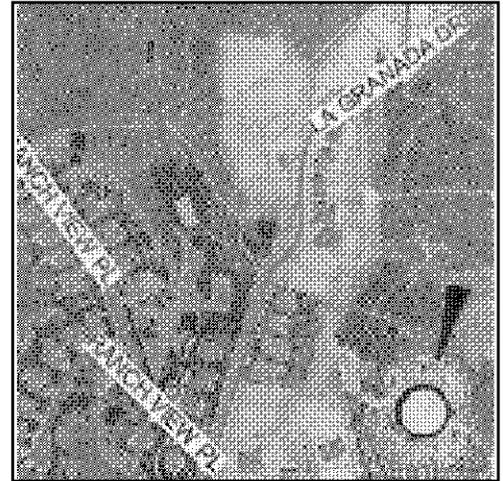
# Capital Improvement Program

## Water Project

### La Granada Pump Station

- CI8082 -

**Description:** Design and construction of a new pump station at, or near, La Granada reservoir site.



**Project Manager:** Shamir Shahamiri

**Fund(s)** 612 Water Cap Programs Dev Fees

**Justification:** Necessary to ensure consistent and reliable water to La Granada area customers and provide a backup water system to other customers.

**Comments:** Provides alternate and backup pumping system to La Granada reservoir and the existing/future Wilder reservoirs and pump stations. Construction is subject to the availability of American Recovery and Reinvestment Act (ARRA) or State Revolving Fund funding.

**General Plan Consistency:** Safety Element

**Operations Impact:** Provides system redundancy and reduces overload of the existing pumping system.

**Begin Date:** Summer 2009    **End Date:** Spring 2011    **Priority:** Two    **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
612	Water Cap Programs Dev Fees	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$1,500,000

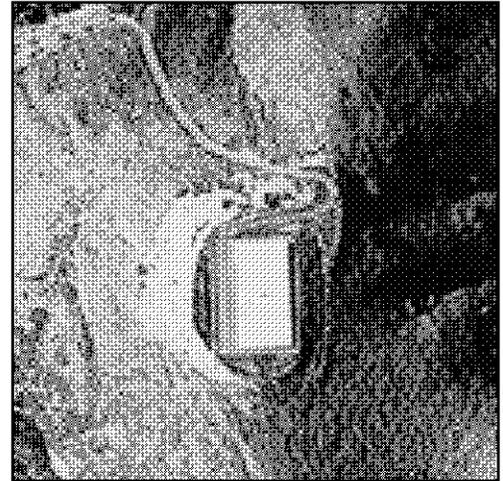
# Capital Improvement Program

## Water Project

### Reservoir Coating and Painting Program

- MI2010 -

**Description:** Provides for program to inspect and, if necessary, repaint exterior and recoat interior surfaces of various water reservoirs and hydro tanks.



**Project Manager:** Shamir Shahamiri

**Fund(s)** 613 Water Cap Facilities Repair

**Justification:** Provides necessary ongoing long-term maintenance of water system components.

**Comments:** Prevents corrosion and deterioration; ensures consistent water quality. Will be implemented if American Recovery and Reinvestment Act (ARRA) or State Revolving Fund funding is available.

**General Plan Consistency:** Conservation and Safety Elements

**Operations Impact:** Reduces Water Fund maintenance costs.

**Begin Date:** Summer 2009    **End Date:** Spring 2011    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
613	Water Cap Facilities Repair	\$0	\$500,000	\$1,000,000	\$0	\$0	\$0	\$1,500,000

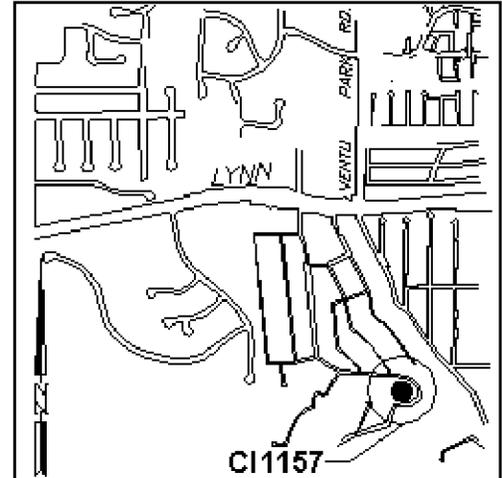
# Capital Improvement Program

## Water Project

### Reservoir Site Development - Ventu Park

- MI2023 -

**Description:** Study to determine the potential for reuse, development, conversion, or sale of the Ventu Park Reservoir site.



**Project Manager:** Tom Pizza

**Fund(s)** 612 Water Cap Programs Dev Fees

**Justification:** Allows review for future use.

**Comments:** Study is needed to determine best use of this property. This may or may not be a Water Fund use.

**General Plan Consistency:** Land Use and Safety Elements

**Operations Impact:** Not known at this time. Specific fund(s) impacted will depend on the outcome of the study.

**Begin Date:** Fall 2009      **End Date:** Spring 2010      **Priority:** Two      **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
612	Water Cap Programs Dev Fees	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000



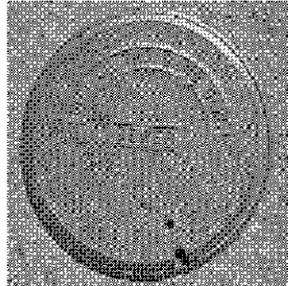


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## Wastewater Projects

# Capital Improvement Program

## Wastewater Projects



The City's wastewater customers rely on a viable and dependable wastewater collection and treatment system. Wastewater capital improvement projects are undertaken every year to ensure such a system remains in good operating condition. Such projects include improvements to the system for collection, treatment, reclamation, and disposal of wastewater. Projects are based on the 1994 Hill Canyon Wastewater Treatment Plant Facilities Plan and the 2002 Wastewater Interceptor Master Plan, the need to replace existing aging or deteriorating infrastructure, capacity expansion needs, potential for treated wastewater reuse, operational and process improvements, regulatory and permitting requirements, and community standards.

Wastewater capital projects are funded via three separate funds: 1) Wastewater Capital Program (Developer Fees) Fund; 2) Wastewater Capital Facilities Replacement Fund; and, 3) Wastewater Capital Program (Service Charges) Fund. Recurring maintenance and operations costs are funded primarily from wastewater rates.

# Capital Improvement Program

## Five-Year Summary

### Wastewater Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
1	CI4270	Interceptor CIP Phase III - Units E & V	Two	95	\$0	\$2,000,000	\$2,500,000	\$0	\$0	\$0	\$4,500,000
2	CI4287	Wastewater Asset Management	Two	96	0	50,000	50,000	0	0	0	100,000
3	CI4533	HCTP Upgrade Phase 4 - UV Disinfection	Two	97	0	500,000	5,000,000	0	0	0	5,500,000
4	CI5058	HCTP Biosolids Management	Two	98	0	2,200,000	0	0	0	0	2,200,000
5	CI5060	HCTP Cogen Facility Expansion/ Buyout	Three		0	0	0	0	0	520,000	520,000
6	CI5061	HCTP North and South Headworks	Two	99	0	1,900,000	0	0	0	0	1,900,000
7	CI5062	TMDL Implementation	One	100	0	500,000	2,100,000	3,500,000	0	0	6,100,000
8	CI5064	Interceptor CIP Phase IV - Units A & Y	Two	101	0	1,000,000	1,000,000	0	0	0	2,000,000
9	CI5066	Olsen Road Lift Station Upgrades	Two	102	0	350,000	0	0	0	0	350,000
10	CI5067	Waste Processing Facility	Two	103	0	120,000	0	0	0	0	120,000
11	CI5149	HCTP Secondary Access	Two	104	0	100,000	400,000	0	0	0	500,000
12	CI5150	Wastewater Flowmeter Installation	Two	105	0	125,000	0	0	0	0	125,000
13	CI8028	Wastewater Line Relining Program	Two	106	0	500,000	500,000	500,000	200,000	200,000	1,900,000
14	CI8030	Inflow/Infiltration Program - Manhole Rehabilitation	Two	107	0	250,000	250,000	0	0	0	500,000
15	MI2024	Wastewater Unscheduled Repairs - Wastewater Lines	Two	108	0	150,000	150,000	150,000	150,000	150,000	750,000
16	MI2025	TMDL Monitoring	One	109	0	300,000	330,000	330,000	330,000	330,000	1,620,000
17	MI2026	HCTP Wetlands Mitigation Bank	One	110	0	70,000	20,000	20,000	20,000	20,000	150,000
18	MI2027	Unit W Wastewater Interceptor Mitigation	One	111	0	140,000	140,000	0	0	0	280,000
19	MI2055	HCTP - Unscheduled Repairs & Replacements	Two	112	0	300,000	300,000	300,000	300,000	300,000	1,500,000
20	MI2056	HCTP Equipment Replacement	Two	113	0	150,000	150,000	150,000	150,000	150,000	750,000
21	MI2077	High Maintenance Repair Projects - Wastewater Lines	Two	114	0	100,000	100,000	100,000	100,000	100,000	500,000
<b>Project Totals (21 projects)</b>					<b>\$0</b>	<b>\$10,805,000</b>	<b>\$12,990,000</b>	<b>\$5,050,000</b>	<b>\$1,250,000</b>	<b>\$1,770,000</b>	<b>\$31,865,000</b>















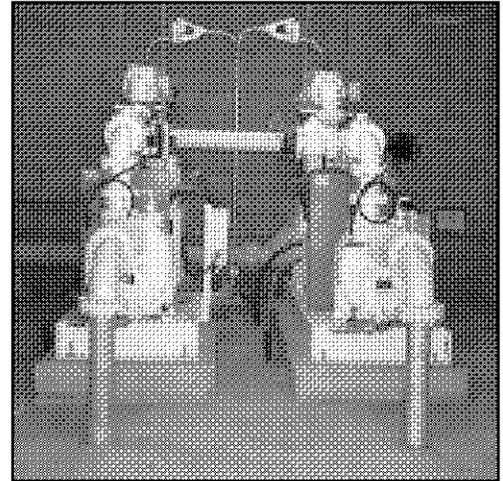
# Capital Improvement Program

## Wastewater Project

### Olsen Road Lift Station Upgrades

- CI5066 -

**Description:** Olsen Road Lift Station, increase size of wet well from 3,000 gallons up to 50,000 gallons.



**Project Manager:** Shamir Shahamiri

**Fund(s)** 624 Wastewater Cap Pgm Serv. Chrg

**Justification:** Minimizes maintenance and damage to pumps and motors, reduce electrical costs, and increase life of rotating assembly (impellers).

**Comments:** None

**General Plan Consistency:** Safety Element

**Operations Impact:** Minimize maintenance and increase pump integrity.

**Begin Date:** Spring 2009      **End Date:** Fall 2010      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
624	Wastewater Cap Pgm Serv. Chrg	\$0	\$350,000	\$0	\$0	\$0	\$0	\$350,000

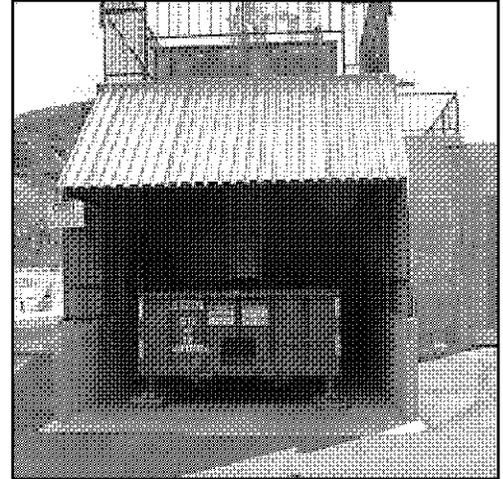
# Capital Improvement Program

## Wastewater Project

### Waste Processing Facility

- CI5067 -

**Description:** New facility to address waste generated in the collection system. A specific dumping site at the Municipal Service Center (MSC) that would separate organic/inorganic material through a hopper, grind it, press out the liquids, and compress it into a small block. The liquid would flow to the existing clarifier and the solids would be disposed of at a local landfill.



**Project Manager:** Shamir Shahamiri

**Fund(s)** 624 Wastewater Cap Pgm Serv. Chrg

**Justification:** The Hill Canyon Wastewater Treatment Plant (HCTP) will no longer be a viable dumping site after the installation of solar panels is complete. Wastewater staff would also be saving time and labor by disposing of the material locally as opposed to traveling outside of the City or to HCTP.

**Comments:** The facility may also aid the Street Division in reducing wet waste weight. The study cost would need to be calculated, however, a similar plan performed by Snohomish County Public Works was approximated at \$115,000.

**General Plan Consistency:** None

**Operations Impact:** None

**Begin Date:** Spring 2009      **End Date:** Fall 2009      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
624	Wastewater Cap Pgm Serv. Chrg	\$0	\$120,000	\$0	\$0	\$0	\$0	\$120,000





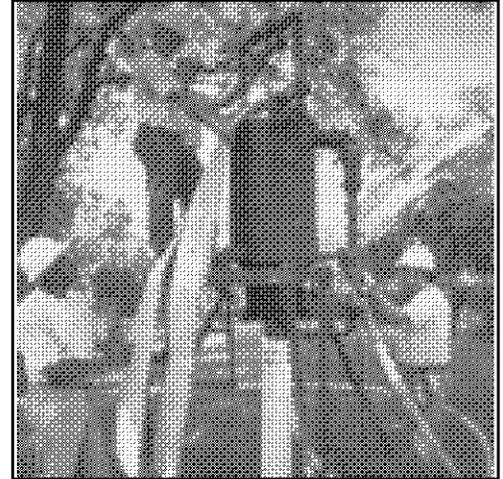
# Capital Improvement Program

## Wastewater Project

### Wastewater Line Relining Program

- CI8028 -

**Description:** Continuing program to reline existing damaged wastewater lines.



**Project Manager:** Roner Del Castillo

**Fund(s)** 624 Wastewater Cap Pgm Serv. Chrg

**Justification:** Improves wastewater system integrity.

**Comments:** Annual program.

**General Plan Consistency:** Safety Element

**Operations Impact:** Reduces maintenance costs in Wastewater Fund(s).

**Begin Date:** Summer 2009    **End Date:** Summer 2014    **Priority:** Two    Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
624	Wastewater Cap Pgm Serv. Chrg	\$0	\$500,000	\$500,000	\$500,000	\$200,000	\$200,000	\$1,900,000

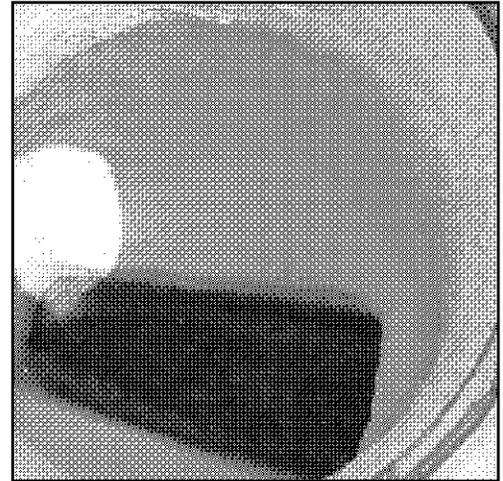
# Capital Improvement Program

## Wastewater Project

### Inflow/Infiltration Program - Manhole Rehabilitation

- CI8030 -

**Description:** Ongoing project to repair and replace damaged wastewater lines and manholes, and components to reduce quantity of non-wastewater elements entering the system.



**Project Manager:** Roner Del Castillo

**Fund(s)** 624 Wastewater Cap Pgm Serv. Chrg

**Justification:** Necessary to reduce inflow and infiltration of runoff or ground water into wastewater system.

**Comments:** None

**General Plan Consistency:** Safety and Conservation Elements

**Operations Impact:** Reduces Wastewater Fund operational costs.

**Begin Date:** Summer 2009    **End Date:** Summer 2011    **Priority:** Two    **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
624	Wastewater Cap Pgm Serv. Chrg	\$0	\$250,000	\$250,000	\$0	\$0	\$0	\$500,000

# Capital Improvement Program Wastewater Project

## Wastewater Unscheduled Repairs - Wastewater Lines

- MI2024 -

**Description:** Projects implemented annually to repair or replace old wastewater lines. These projects are not identified specifically during preparation of the Wastewater Capital Improvement Program. They are identified annually based on need.



**Project Manager:** Dean Morales

**Fund(s)** 624 Wastewater Cap Pgm Serv. Chрге

**Justification:** Provides funding for projects as a result of storm or earthquake damage. Provides for more reliable wastewater system.

**Comments:** Needed for health and safety.

**General Plan Consistency:** Safety Element

**Operations Impact:** Reduces Wastewater Fund maintenance costs.

**Begin Date:** Summer 2009    **End Date:** Spring 2014    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
624	Wastewater Cap Pgm Serv. Chрге	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000

# Capital Improvement Program

## Wastewater Project

### TMDL Monitoring

- MI2025 -

**Description:** Support program to develop Calleguas Creek Watershed Management Plan. Technical support to develop water quality objectives and permit limitations. Participate in the implementation of the Regional Water Recycling Project with Camrosa Water District and the Camarillo Sanitation District. This program helps define the scope of future capital projects.



**Project Manager:** Dean Morales

**Fund(s)** 001 General Fund 622 Wastewater Cap Pgm Dev Fees  
 624 Wastewater Cap Pgm Serv. Chrg

**Justification:** Allows active participation in regulatory processes with the objective of ensuring fair and reasonable wastewater and stormwater permit requirements, including new National Pollutant Discharge Elimination System (NPDES) and Total Maximum Daily Load (TMDL) permits. Funding of the Watersheds Coalition of Ventura County (WCVC) Memorandum of Understanding and Calleguas Creek Watershed Management Plan (CCWMP) Memorandum of Agreement is included in this project.

**Comments:** Part of Calleguas Watershed Management Plan.

**General Plan Consistency:** Conservation Element

**Operations Impact:** Some minimal staff coordination and minor recurring Wastewater Fund expenses.

**Begin Date:** Summer 2002    **End Date:** Summer 2014    **Priority:** One    **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$155,000	\$170,000	\$170,000	\$170,000	\$170,000	\$835,000
622	Wastewater Cap Pgm Dev Fees	0	29,000	32,000	32,000	32,000	32,000	157,000
624	Wastewater Cap Pgm Serv. Chrg	0	116,000	128,000	128,000	128,000	128,000	628,000
		\$0	\$300,000	\$330,000	\$330,000	\$330,000	\$330,000	\$1,620,000





# Capital Improvement Program

## Wastewater Project

### HCTP - Unscheduled Repairs & Replacements

- MI2055 -

**Description:** Repair, replacement, and upgrade of capital facilities to ensure ongoing operations. These are small projects, not specifically identified in the Capital Improvement Program. Projects may include: flare upgrade, covered garage for plant equipment, and installing missing perimeter fencing.



**Project Manager:** Mike Tohidian

**Fund(s)** 623 Wastewater Cap Fac Rep

**Justification:** Ensures ongoing permit compliance.

**Comments:** Part of the Wastewater Capital Improvement Program to be implemented annually.

**General Plan Consistency:** Public Buildings, Safety and Conservation Elements

**Operations Impact:** Reduces Wastewater Fund maintenance costs of obsolete/damaged components.

**Begin Date:** Summer 2009    **End Date:** Winter 2014    **Priority:** Two    **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
623	Wastewater Cap Fac Rep	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000

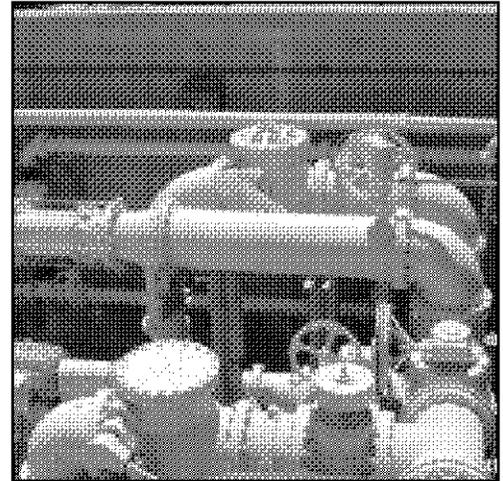
# Capital Improvement Program

## Wastewater Project

### HCTP Equipment Replacement

- MI2056 -

**Description:** Ongoing replacement/repair of major pieces of equipment.



**Project Manager:** Chuck Rogers

**Fund(s)** 623 Wastewater Cap Fac Rep

**Justification:** Necessary to maintain permit compliance.

**Comments:** Ongoing project.

**General Plan Consistency:** Public Buildings and Safety Elements

**Operations Impact:** Reduces Wastewater Fund maintenance costs.

**Begin Date:** Fall 2009      **End Date:** Summer 2014      **Priority:** Two      Carryover

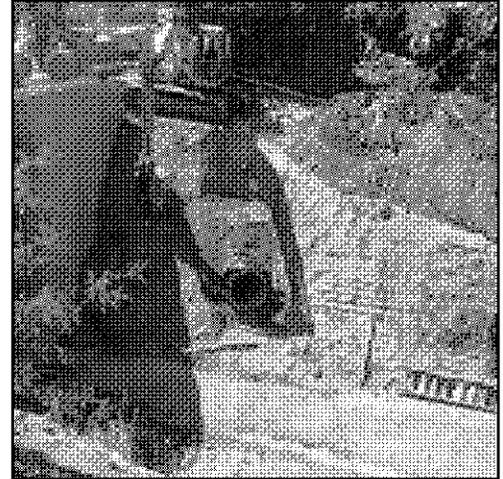
No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
623	Wastewater Cap Fac Rep	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000

# Capital Improvement Program Wastewater Project

## High Maintenance Repair Projects - Wastewater Lines

- MI2077 -

**Description:** Citywide review and correction of high maintenance locations within the wastewater collection system.



**Project Manager:** John Nelson

**Fund(s)** 623 Wastewater Cap Fac Rep

**Justification:** Repair of high maintenance lines will limit the chance of a sanitary sewer overflow within that pipeline or manhole while eliminating repeated cleanings throughout the year.

**Comments:** These locations are not identified within the Wastewater Master Plan and are based on recommendations from daily operations and maintenance practices. Correction of these issues will result in a reduction of operation and maintenance costs.

**General Plan Consistency:** None

**Operations Impact:** Reduced maintenance costs.

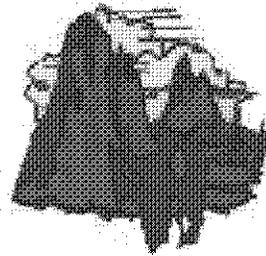
**Begin Date:** Summer 2009    **End Date:** Summer 2014    **Priority:** Two    Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
623	Wastewater Cap Fac Rep	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

# Open Space Projects

# Capital Improvement Program

## Open Space Projects



Open Space projects include: land acquisition, construction and rehabilitation of trails, fences, parking areas, and related improvements. Capital projects in this category may be identified by either City or Conejo Recreation and Park District (CRPD), usually as part of the annual Conejo Open Space Conservation Agency (COSCA) budget process. The exception to this process is land acquisition, which is proposed and evaluated on a case-by-case basis as opportunities become available.

# Capital Improvement Program

## Five-Year Summary

### Open Space Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
1	CI1170	COSCA Improvements and Renovations - Citywide	One	117	\$0	\$60,000	\$60,000	\$50,000	\$50,000	\$50,000	\$270,000
2	CI1227	Open Space Acquisition - Citywide	Two	118	1,200,000	0	0	0	0	0	1,200,000
<b>Project Totals (2 projects)</b>					<b>\$1,200,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$1,470,000</b>

# Capital Improvement Program

## Open Space Project

### COSCA Improvements and Renovations - Citywide

- CI1170 -

**Description:** Provides for Citywide renovation and installation of open space improvements such as trails, drainage improvements, fencing, signage, and creek crossings. Funding represents City portion of expected costs. Matching 50 percent will be paid by CRPD.



**Project Manager:** Kristin Foord

**Fund(s)** 001 General Fund

**Justification:** The repair and installation of open space improvements benefits public access and public safety.

**Comments:** Recurring expenditures associated with management of open space by the Conejo Open Space Conservation Agency (COSCA).

**General Plan Consistency:** Open Space Element

**Operations Impact:** Minor increased costs for maintenance and operations of open space improvements. Of these costs, 50 percent match is paid by the Conejo Recreation and Park District through the COSCA budget process. City's General Fund pays the other 50 percent matching share.

**Begin Date:** Summer 2009    **End Date:** Spring 2014    **Priority:** One    Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$60,000	\$60,000	\$50,000	\$50,000	\$50,000	\$270,000

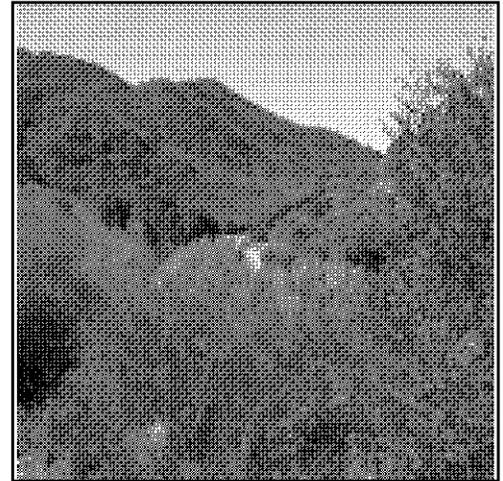
# Capital Improvement Program

## Open Space Project

### Open Space Acquisition - Citywide

- CI1227 -

**Description:** Enables the acquisition of land and trail easements Citywide with important open space resources, as opportunities arise.



**Project Manager:** Kristin Foord

**Fund(s)** 512 Comm. Recreation Facilities Open Space

**Justification:** Protects areas with important open space resources; assists in completion of the open space "ring" around the City; allows acquisition of key trail segments and implementation of the Trail Master Plan.

**Comments:** Purchase of land for open space compliments the ongoing practice of open space preservation through the development review process, and is needed in certain areas to adequately protect open space resources.

**General Plan Consistency:** Open Space Element

**Operations Impact:** Estimated \$80/acre/year in additional operation and maintenance costs for new open space acquisitions. Of these costs, 50 percent is paid by the Conejo Recreation and Park District (CRPD) through the Conejo Open Space Conservation Agency (COSCA) budget process. City's General Fund pays the other 50 percent share.

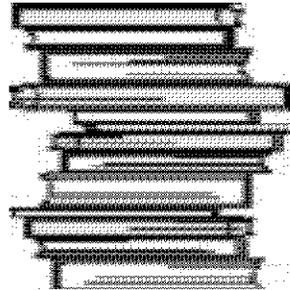
**Begin Date:** Summer 2009    **End Date:** Spring 2014    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
512	Comm. Recreation Facilities Open	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000

## Library Projects

# Capital Improvement Program

## Library Projects



### Grant R. Brimhall Library

Grant R. Brimhall Library projects include replacement of the halon fire suppression system, which is leaking and cannot be repaired, modification of water-based fire suppression systems in the electrical and computer rooms, and mechanical upgrades to improve energy efficiency and effectiveness for library occupants.

### Newbury Park Branch Library

Newbury Park Branch Library capital projects include replacement of the parking lot due to age and condition. Future inclement weather will increase deterioration of the parking lot surface. The other project is the replacement of original carpeting in the public and staff areas. The carpeting to be replaced in the public area is 18 years old and worn.

# Capital Improvement Program

## Five-Year Summary

### Library Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
1	CI5082	Nowbury Park Branch Library Carpet Upgrade	Two	121	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
2	CI5146	Libraries Mechanical Upgrades	Two	122	0	75,000	425,000	0	0	0	500,000
3	CI5169	Nowbury Park Branch Library Parking Lot	One	123	250,000	500,000	0	0	0	0	750,000
4	CI5174	Library Fire Suppression Systems	One	124	0	200,000	0	0	0	0	200,000
<b>Project Totals (4 projects)</b>					<b>\$400,000</b>	<b>\$775,000</b>	<b>\$425,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,600,000</b>

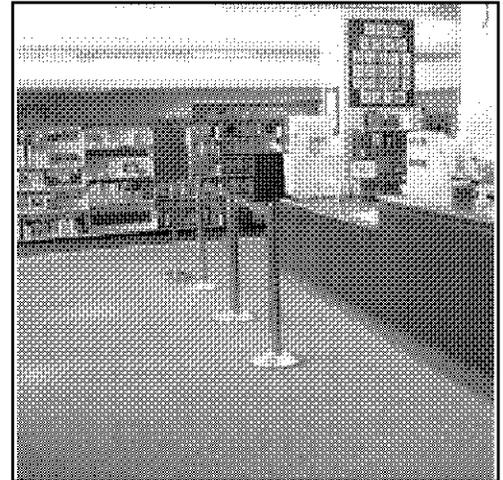
# Capital Improvement Program

## Library Project

### Newbury Park Branch Library Carpet Upgrade

- CI5082 -

**Description:** Replace carpeting in areas over ten years old.



**Project Manager:** Liz Perez

**Fund(s)** 110 Library

**Justification:** Replaces ten-year old worn carpet in heavily-used facility. Replacement will alleviate potential trip and fall hazards.

**Comments:** This replacement item is needed as part of the City's scheduled maintenance plan.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Reduced general fund maintenance costs.

**Begin Date:** Spring 2009      **End Date:** Fall 2009      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
110	Library	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

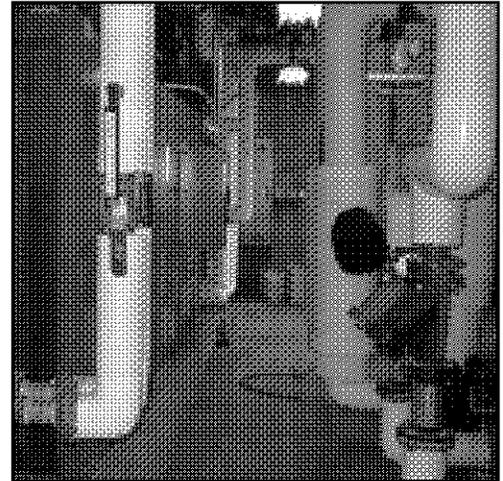
# Capital Improvement Program

## Library Project

### Libraries Mechanical Upgrades

- CI5146 -

**Description:** Replace/upgrade existing/original mechanical systems to improve energy efficiency and effectiveness for building occupants.



**Project Manager:** Liz Perez

**Fund(s)** 110 Library

**Justification:** Some of the existing components to the mechanical systems are over 20 years old. Systems which are substantially more energy-efficient due to advances in technology are now available. The existing systems currently have numerous failures due to their age.

**Comments:** Staff will seek available reimbursements through the Ventura County Regional Energy Alliance and other grants or rebates.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** By replacing existing equipment with more energy-efficient models, potential savings in electricity and natural gas could be 10-20% of existing costs. Ongoing maintenance of systems is approximately \$60,000 annually. Next scheduled system replacement FY 2029-30 (20 years).

**Begin Date:** Fall 2009      **End Date:** Summer 2010      **Priority:** Two      **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
110	Library	\$0	\$75,000	\$425,000	\$0	\$0	\$0	\$500,000

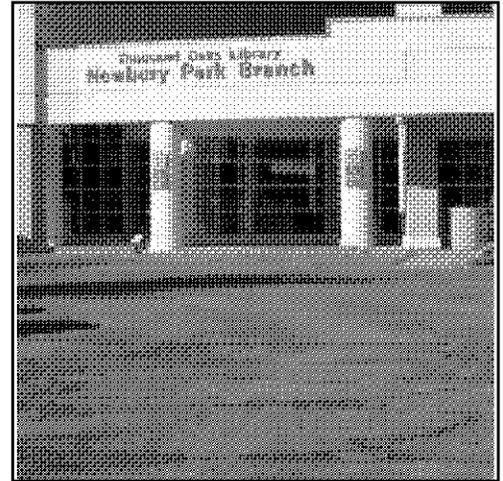
# Capital Improvement Program

## Library Project

### Newbury Park Branch Library Parking Lot

- CI5169 -

**Description:** Replace aging asphalt parking lot.



**Project Manager:** Liz Perez

**Fund(s)** 110 Library

**Justification:** The existing parking lot is more than 20 years old and has reached the end of its useful life. There is currently severe cracking, causing potholes that are a potential safety concern. Replacing the asphalt will improve safety at the site and is an investment in the City's infrastructure.

**Comments:** As part of the design and bid process, two options will be analyzed based on feedback from the Ad Hoc Capital Facilities Committee. Option #1 is a standard removal and replacement of the top 2" of asphalt. Option #2 is a sustainable solution with pervious paving and new sub-base for water detention/retention. This option would add significant cost (up to three times more) to the initial improvements, but would be a demonstration project for the public for improving water quality and storm water management.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Parking lot replacement is scheduled every 20 years. Regular slurry coats are scheduled every five years to increase the longevity of the parking lot and will be budgeted in the appropriate years.

**Begin Date:** Spring 2009      **End Date:** Fall 2009      **Priority:** One       **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
110	Library	\$250,000	\$500,000	\$0	\$0	\$0	\$0	\$750,000

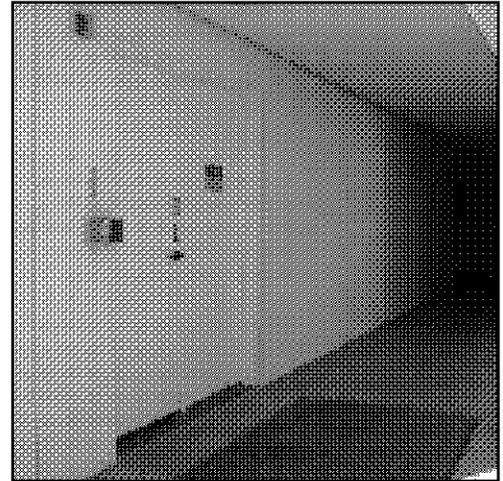
# Capital Improvement Program

## Library Project

### Library Fire Suppression Systems

- CI5174 -

**Description:** Replace aged halon fire suppression system in Grant R. Brimhall Library storage building and water-based fire suppression system in the library computer room.



**Project Manager:** Mike Farinon

**Fund(s)** 110 Library

**Justification:** The current, aged halon system is leaking and the water-based system in the computer room is unsafe and inappropriate to battle electrical fires. Evaluation and modification of water based systems in the computer and electrical rooms will increase safety for systems, data, and staff.

**Comments:** Replacing the system with an environmentally friendly FM-200 or similar system will improve fire safety and provide greater environmental protection.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** None

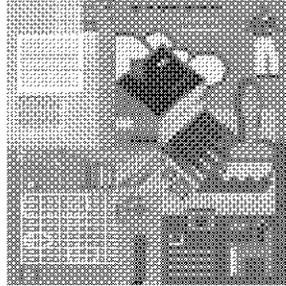
**Begin Date:** Spring 2010      **End Date:** Fall 2011      **Priority:** One      Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
110	Library	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000

## Facility Projects

# Capital Improvement Program

## Facility Projects



The City owns and manages various public facilities (listed below), which require periodic rehabilitation and upgrades. Capital improvement needs are identified through operational experiences and community standards.

Each year the Facilities Division updates the City's 15-year Facilities Maintenance Plan. The Plan is reviewed during the Capital Improvement Program (CIP) budget process to determine which projects are necessary for the upcoming years.

Below is a list of the major City-owned facilities:

Civic Arts Plaza Building, CAP Parking Structure, Teen Center, Senior Center, 401 Hillcrest, 403 Hillcrest, Municipal Service Center, Hill Canyon Treatment Plant, Cameron Center, Transportation Center, Fred Kavli Theatre, Scherr Forum Theatre, Janss House, Grant R. Brimhall Library, Newbury Park Library, Childcare Center, and the Los Robles Greens Golf Course.

# Capital Improvement Program

## Five-Year Summary

### Facility Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
1	CI4091	Community Center Expansion	Three	127	\$4,996,333	\$0	\$0	\$0	\$0	\$0	\$4,996,333
2	CI5057	Marquee Replacement	Three	128	150,000	0	0	0	0	0	150,000
3	CI5078	Hillcrest Center Roof Deck	Two	129	200,000	0	1,000,000	0	0	0	1,200,000
4	CI5079	Hillcrest Energy Savings Upgrades	Two	130	60,000	0	0	0	0	0	60,000
5	CI5081	Los Robles Greens Golf Course Energy Savings Upgrade	Two	131	10,000	0	0	0	0	0	10,000
6	CI5085	Teen and Senior Center Energy Savings Upgrades	Two	132	60,000	0	0	0	0	0	60,000
7	CI5086	Civic Arts Plaza Energy Savings Upgrades	Two	133	480,000	0	0	0	0	0	480,000
8	CI5090	Parking Structure Improvements	One	134	400,000	0	0	0	0	0	400,000
9	CI5093	Transportation Center Energy Savings Upgrades	Two	135	22,000	0	0	0	0	0	22,000
10	CI5108	Scherer Forum Theatre Seat Wagons	Two	136	180,000	0	0	0	0	0	180,000
11	CI5131	Municipal Service Center (MSC) Expansion	Two	137	3,358,000	1,842,000	0	0	0	0	5,200,000
12	CI5142	401 W. Hillcrest Mechanical Repairs	One	138	0	150,000	0	0	0	0	150,000
13	CI5143	Civic Arts Plaza Fire Alarm System	One	139	0	0	150,000	0	0	0	150,000
14	CI5144	Civic Arts Plaza Security Upgrades	One	140	0	250,000	250,000	0	0	0	500,000
15	CI5145	Kavli Theatre Lobby Carpet Replacement	Two		0	0	0	125,000	0	0	125,000
16	CI5147	Teen and Senior Center Roof Replacement	Two	141	0	400,000	0	0	0	0	400,000
17	CI5159	Los Robles Golf Course Maintenance Facility	Two	142	0	0	100,000	1,000,000	0	0	1,100,000
18	CI5160	Los Robles Golf Course Event Area	Two	143	0	500,000	0	0	0	0	500,000
19	CI5175	City Facilities Communications System	Two	144	600,000	1,250,000	0	0	0	0	1,850,000
20	CI5178	Civic Arts Plaza - Security Bollards & Lighting	One	145	400,000	0	0	0	0	0	400,000
21	MI2020	Cameron Center Parking Lot	One	146	75,000	0	0	0	0	0	75,000
22	MI2043	Lawrence Drive RV Storage Site Feasibility Study	Two	147	66,000	0	0	0	0	0	66,000
23	MI2047	Discovery Center - Holding Account	Three	148	5,000,000	0	0	0	0	0	5,000,000
24	MI2048	Lang Ranch Community Park - Holding Account	Two	149	5,000,000	0	0	0	0	0	5,000,000
25	MI2049	Kavli Theatre Light Booth Upgrade	Two	150	35,000	0	0	0	0	0	35,000
26	MI2062	Rancho Potrero Specific Plan	One	151	33,000	100,000	100,000	200,000	0	0	433,000
27	MI2064	Civic Arts Plaza Interior Theatre Painting	Two		0	0	0	125,000	0	0	125,000
28	MI2065	Kavli Theatre Lobby Upgrades	Two	152	0	0	70,000	170,000	0	0	240,000
29	MI2066	401/403 Hillcrest Exterior Painting	Two	153	0	0	125,000	0	0	0	125,000
30	MI2067	Slurry Coat at Various City Facilities	Two	154	0	0	60,000	0	0	0	60,000
31	MI2068	Teen and Senior Center Exterior Painting	Two	155	0	0	60,000	0	0	0	60,000
32	MI2081	401 Hillcrest Carpet & Paint	Two	156	150,000	0	0	0	0	0	150,000
33	MI2500	Timber School Historic Preservation	Three	157	1,000,000	0	0	0	0	0	1,000,000
34	MI2506	Boys and Girls Club Projects	Three	158	500,000	0	0	0	0	0	500,000
<b>Project Totals (34 projects)</b>					<b>\$22,775,333</b>	<b>\$4,492,000</b>	<b>\$1,915,000</b>	<b>\$1,620,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,802,333</b>

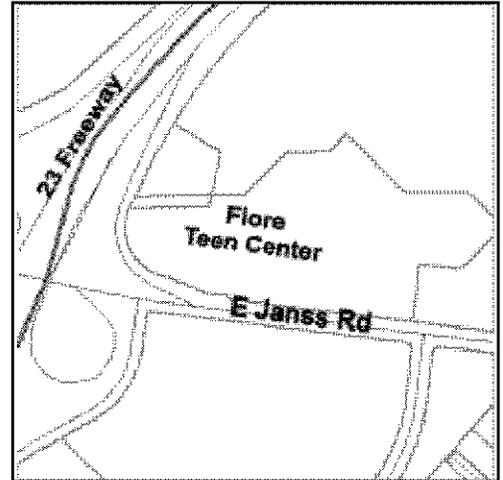
# Capital Improvement Program

## Facility Project

### Community Center Expansion

- CI4091 -

**Description:** Design and construct a 12,500 square foot full-size gymnasium with restrooms, storage, and auxillary spaces at the Fiore Teen Center.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** Provides the community access to a full-size gymnasium for youth sporting events, senior sporting activities, and large community evening and weekend events and programs.

**Comments:** Ad Hoc Senior Center/Teen Center Expansion Committee has supported this project since 2002. Project was delayed during FY 2007-08 waiting for decertification of an easement with Caltrans. In February 2009, the Capital Facilities Ad Hoc Committee recommended placing the project on hold until potential outside funding sources could be found. The project has been submitted for Federal Economic Stimulus Funds.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** The addition of a full-size gymnasium and restrooms will greatly increase the overall maintenance and operations costs for the Fiore Teen Center facility. Ongoing building maintenance costs are an estimated \$80,000 annually; programming costs are an estimated \$60,000 annually.

**Begin Date:** Summer 2003    **End Date:** Summer 2010    **Priority:** Three     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$4,996,333	\$0	\$0	\$0	\$0	\$0	\$4,996,333

# Capital Improvement Program

## Facility Project

### Marquee Replacement

- CI5057 -

**Description:** Replace existing marquee in front of Civic Arts Plaza on Thousand Oaks Boulevard with a modern marquee, capable of displaying "scrolling" messages.



**Project Manager:** Liz Perez

**Fund(s)** 681 Theatre

**Justification:** A marquee with better visibility and interactive displays would help attract more attention to upcoming Civic Arts Plaza events.

**Comments:** None

**General Plan Consistency:** Public Buildings and Social Elements

**Operations Impact:** No operable marquee for as long as one month.

**Begin Date:** Summer 2009    **End Date:** Fall 2009    **Priority:** Three     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
681	Theatre	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

# Capital Improvement Program

## Facility Project

### Hillcrest Center Roof Deck

- CI5078 -

**Description:** Rehabilitation and upgrade of roof deck to eliminate water intrusion.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** Decrease in maintenance costs and issues due to water intrusion from roof deck.

**Comments:** Exposed roof deck detailing continues to cause minor water intrusion throughout both 401 and 403 Hillcrest buildings. A report was completed in May 2006 by forensic engineers to determine cause of water intrusion and recommended repairs.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Reduced maintenance costs and deterioration of building by eliminating water intrusion. No ongoing maintenance costs associated with repairs over and above regularly scheduled maintenance. Next scheduled roof deck coating FY 2020-21 (ten years).

**Begin Date:** Spring 2009      **End Date:** Spring 2011      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$200,000	\$0	\$1,000,000	\$0	\$0	\$0	\$1,200,000

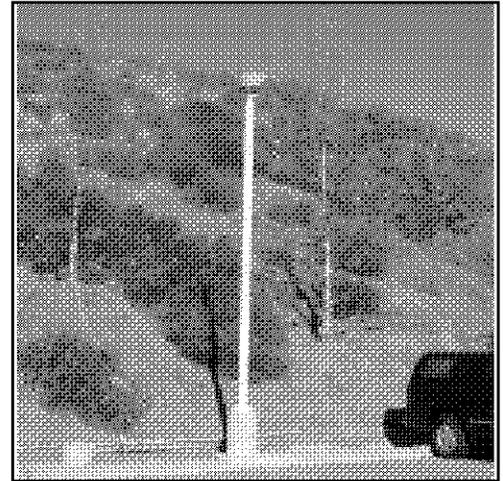
# Capital Improvement Program

## Facility Project

### Hillcrest Energy Savings Upgrades

- CI5079 -

**Description:** Convert parking lot lighting to hi-lo systems with motion sensors.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** New fixtures will be more energy-efficient and reduce the site's carbon footprint.

**Comments:** A portion of the cost may be provided by an incentive through the Ventura County Regional Energy Alliance. Any incentives or rebates will reduce the payback period.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Electricity costs will be reduced 20-30 percent immediately. Project will reduce on-going utility costs 20-30 percent through energy efficient light fixtures.

**Begin Date:** Winter 2009      **End Date:** Summer 2010      **Priority:** Two       **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000

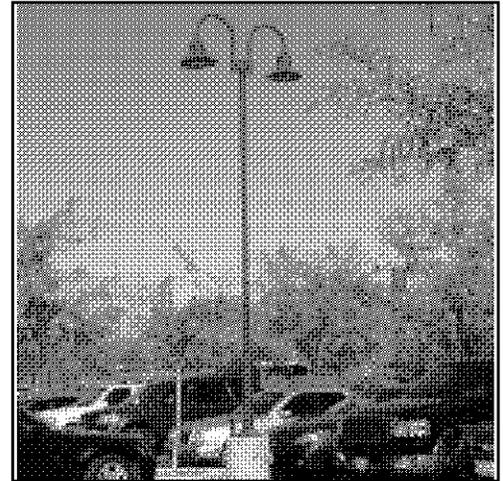
# Capital Improvement Program

## Facility Project

### Los Robles Greens Golf Course Energy Savings Upgrades

- CI5081 -

**Description:** Convert parking lot lighting to hi-lo systems with motion sensors.



**Project Manager:** Liz Perez

**Fund(s)** 671 Golf Course - Los Robles

**Justification:** New fixtures will be more energy-efficient and reduce the site's carbon footprint.

**Comments:** A portion of the cost may be provided by an incentive through the Ventura County Regional Energy Alliance. Any incentives or rebates will reduce the payback period.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Electricity costs will be reduced 20-30 percent immediately. Project will reduce ongoing utility costs 20-30 percent through energy-efficient light fixtures.

**Begin Date:** Winter 2009      **End Date:** Summer 2010      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
671	Golf Course - Los Robles	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000

# Capital Improvement Program

## Facility Project

### Teen and Senior Center Energy Savings Upgrades

- CI5085 -

**Description:** Convert parking lot lighting to hi-lo systems with motion sensors.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** New fixtures will be more energy-efficient and reduce the site's carbon footprint.

**Comments:** A portion of the cost may be provided by an incentive through the Ventura County Regional Energy Alliance. Any incentives or rebates will reduce the payback period.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Electricity costs will be reduced 20-30 percent immediately. Project will reduce ongoing utility costs 20-30 percent through energy-efficient light fixtures.

**Begin Date:** Winter 2009      **End Date:** Summer 2010      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000

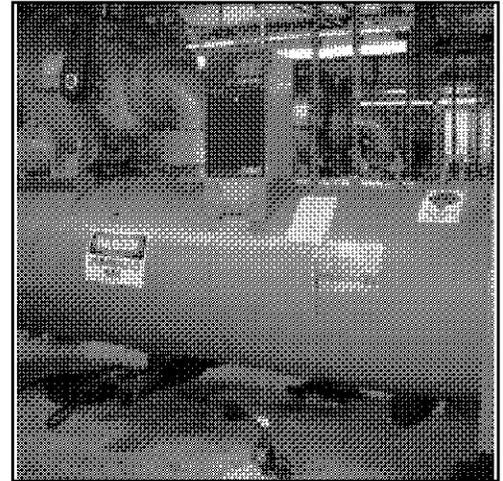
# Capital Improvement Program

## Facility Project

### Civic Arts Plaza Energy Savings Upgrades

- CI5086 -

**Description:** Convert chillers to an "all variable speed plant," and install variable frequency drives on hot water pumps and constant air volume air handlers.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** Energy savings could result in 30-80 percent return on investment.

**Comments:** A portion of the cost may be provided by an incentive through the Ventura County Regional Energy Alliance. Any incentives or rebates will reduce the payback period.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Reduced energy costs. No ongoing maintenance costs.

**Begin Date:** Winter 2009      **End Date:** Summer 2010      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$480,000	\$0	\$0	\$0	\$0	\$0	\$480,000

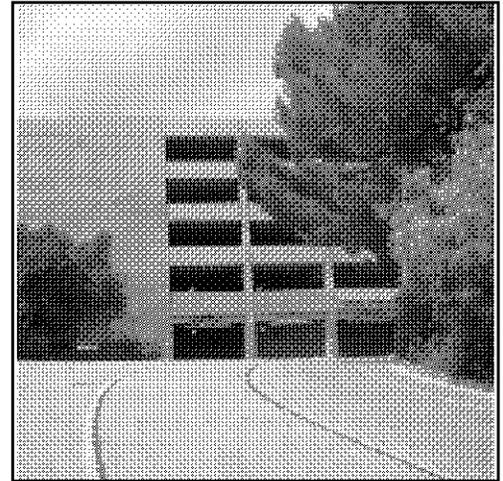
# Capital Improvement Program

## Facility Project

### Parking Structure Improvements

- CI5090 -

**Description:** Improvements will include security cameras, parking revenue controls, and potential solar installation.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** The Civic Arts Plaza parking structure is a prominent building at the Civic Arts Plaza complex. Improvements will compliment the quality of surrounding buildings and security improvements will protect the public and patrons using the facility. Added security features will reduce potential risks associated with an open, unmonitored building.

**Comments:** Project revised from original scope of work to only include security camera installation, parking revenue controls, and minor costs associated with potential solar installation.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Potential increased maintenance costs for improvement upkeep, potential reduced risk/liability due to security improvements, reduced energy costs from solar panels after initial payback period. Ongoing maintenance costs are unknown until final plans are completed.

**Begin Date:** Winter 2008      **End Date:** Summer 2010      **Priority:** One       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000

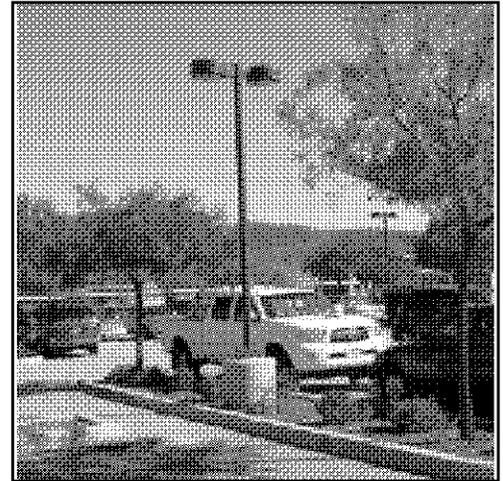
# Capital Improvement Program

## Facility Project

### Transportation Center Energy Savings Upgrades

- CI5093 -

**Description:** Convert parking lot lighting to hi-lo systems with motion sensors.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** New fixtures will be more energy-efficient and reduce the site's carbon footprint.

**Comments:** A portion of the cost may be provided by an incentive through the Ventura County Regional Energy Alliance. Any incentives or rebates will reduce the payback period.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Electricity costs will be reduced by 20-30 percent immediately. Project will reduce ongoing utility costs 20-30 percent through energy-efficient light fixtures.

**Begin Date:** Winter 2009      **End Date:** Summer 2010      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$22,000	\$0	\$0	\$0	\$0	\$0	\$22,000

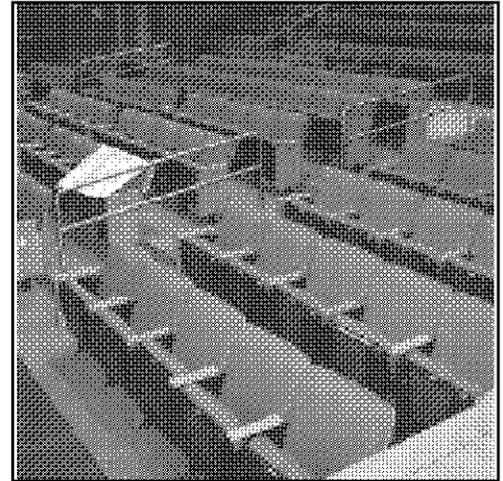
# Capital Improvement Program

## Facility Project

### Scherr Forum Theatre Seat Wagons

- CI5108 -

**Description:** Modify existing Scherr Forum Theatre seat wagons from air system to caster system.



**Project Manager:** Gary Mintz

**Fund(s)** 681 Theatre

**Justification:** The Scherr Forum Theatre seat wagons require ever-increasing labor to move due to the deterioration of original air casters, in addition to the difficulty and expense of obtaining replacements.

**Comments:** The structure of the seat wagons has been compromised by poor original design.

**General Plan Consistency:** Public Buildings and Social Elements

**Operations Impact:** None

**Begin Date:** Summer 2009    **End Date:** Summer 2009    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
681	Theatre	\$180,000	\$0	\$0	\$0	\$0	\$0	\$180,000

# Capital Improvement Program

## Facility Project

### Municipal Service Center (MSC) Expansion

- CI5131 -

**Description:** Expand the MSC into 3.29 acre parcel south of the property located at 1993 Rancho Conejo Boulevard. Expansion to include a community recycling facility, transportation/bus storage and maintenance, and meeting room/office space.



**Project Manager:** Grahame Watts

**Fund(s)**

001 General Fund	141 City Lighting District
142 AD 79-2 Lighting/Landscape District	183 Streets/Transportation Projects (Federal)
612 Water Cap Programs Dev Fees	613 Water Cap Facilities Repair
622 Wastewater Cap Pgm Dev Fees	623 Wastewater Cap Fac Rep
631 Solid Waste	

**Justification:** In February 2006, the City acquired the rights to a 3.29 acre parcel to be used for the expansion of the MSC to address hazardous waste collection, recycling, transportation, and equipment storage needs of the City.

**Comments:** A \$585,000 Federal Transportation Grant was awarded to the City to offset part of the MSC Expansion.

**General Plan Consistency:** Safety Element

**Operations Impact:** Increase in maintenance and operations expense related to the facility.

**Begin Date:** Fall 2007      **End Date:** Spring 2011      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$442,500	\$174,500	\$0	\$0	\$0	\$0	\$617,000
141	City Lighting District	280,000	110,300	0	0	0	0	390,300
142	AD 79-2 Lighting/Landscape Distri	420,500	165,700	0	0	0	0	586,200
183	Streets/Transportation Projects (Fe	585,000	230,500	0	0	0	0	815,500
612	Water Cap Programs Dev Fees	0	259,300	0	0	0	0	259,300
613	Water Cap Facilities Repair	345,000	136,000	0	0	0	0	481,000
622	Wastewater Cap Pgm Dev Fees	0	259,300	0	0	0	0	259,300
623	Wastewater Cap Fac Rep	345,000	136,000	0	0	0	0	481,000
631	Solid Waste	940,000	370,400	0	0	0	0	1,310,400
		\$3,358,000	\$1,842,000	\$0	\$0	\$0	\$0	\$5,200,000

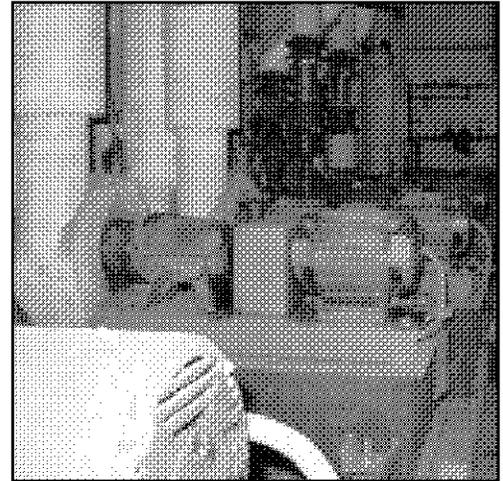
# Capital Improvement Program

## Facility Project

### 401 W. Hillcrest Mechanical Repairs

- CI5142 -

**Description:** Commissioning of existing system, design, and installation of required repairs/upgrades to existing mechanical systems.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** The existing mechanical systems and software controls are over 12 years old. The system has been experiencing frequent break-downs and inconsistent functionality. Analysis of the system will identify areas for repairs and upgrades, allowing for improved energy efficiency and improved building occupant comfort.

**Comments:** The City's Facilities Division, along with its mechanical system vendor, has made numerous attempts to repair the system over the past two years without success.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** New/upgraded controllers, software, and equipment will be more energy efficient and reduce utility costs and the building's carbon footprint. Less staff time will be required, including overtime, because of fewer anticipated maintenance calls. Costs for vendor repairs will also be reduced. No additional operating costs associated with the repairs/upgrades. Ongoing maintenance of system costs approximately \$5,500 annually. Next scheduled system replacement FY 2015-16 (20 years).

**Begin Date:** Summer 2009    **End Date:** Spring 2010    **Priority:** One    **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$150,000	\$0	\$0	\$0	\$0	\$150,000

# Capital Improvement Program

## Facility Project

### Civic Arts Plaza Fire Alarm System

- CI5143 -

**Description:** Replace/upgrade fire alarm system at the Civic Arts Plaza.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** Many components of the systems are discontinued, making it difficult to perform repairs and maintain the system. Technology has changed dramatically for fire alarm systems, and the City would have better controls and documentation with a new system.

**Comments:** The existing fire alarm system has been operating since the building was occupied in October 1996. The existing system has never been monitored by the fire department because a by-pass system was not designed to accommodate theatrical performances where the system would need to be over-ridden.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** A new system will include the by-pass feature and allow direct monitoring by the fire department and provide better response time in the event of an emergency requiring fire department assistance. Ongoing system maintenance cost approximately \$15,000. Next scheduled system replacement FY 2024-25 (15 years).

**Begin Date:** Summer 2010    **End Date:** Spring 2011    **Priority:** One     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000

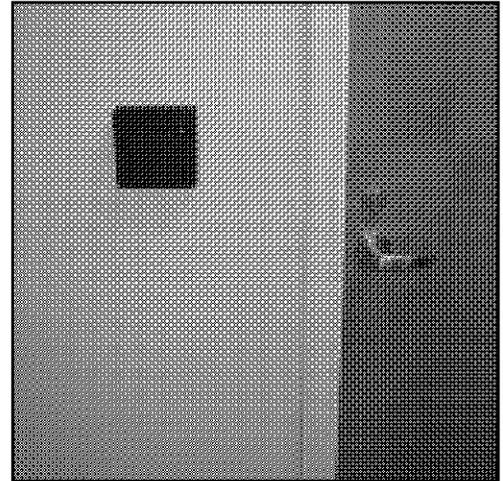
# Capital Improvement Program

## Facility Project

### Civic Arts Plaza Security Upgrades

- CI5144 -

**Description:** Additional and upgraded close-captioned television, card access, and badging systems (including all ancillary cabling/electrical).



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** The Civic Arts Plaza includes all City business offices, City Council offices, the 400+ seat Scherr Forum Theatre, and the 1800+ seat Kavli Theatre, making it a higher risk facility than a standard commercial business property. Added and improved security features will protect the City's physical asset, as well as the thousands of visitors and staff who come to the Civic Arts Plaza each year.

**Comments:** A security assessment was completed in 2008, which identified various upgrades to the Civic Arts Plaza to improve security.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Upgrades to security will improve visitor security comfort and reduce damages from potential break-ins and vandalism. Ongoing system maintenance cost approximately \$15,000 annually. Next scheduled system replacement FY 2029-30 (20 years).

**Begin Date:** Summer 2009    **End Date:** Summer 2011    **Priority:** One     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$250,000	\$250,000	\$0	\$0	\$0	\$500,000

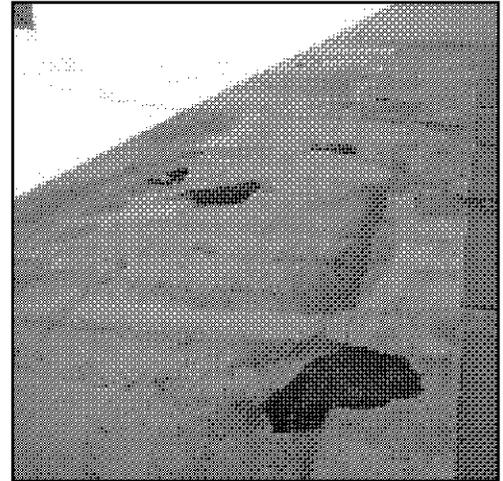
# Capital Improvement Program

## Facility Project

### Teen and Senior Center Roof Replacement

- CI5147 -

**Description:** Both roofs are approximately 20 years old and have reached their life expectancy. Both facilities have been experiencing leaks on a regular basis, that will only be eliminated by a complete roof replacement.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** Re-roofing maintains the overall City asset and reduces tenant complaints, repairs from water damage, and potential mold issues relating to the moisture intrusion.

**Comments:** Existing roofs have been repaired and patched over the past several years with no success in stopping the water intrusion.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Reduced maintenance costs and deterioration of building by eliminating water intrusion. No ongoing costs. Next scheduled roof replacement FY 2029-30 (20 years).

**Begin Date:** Spring 2010      **End Date:** Summer 2010      **Priority:** Two      Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000

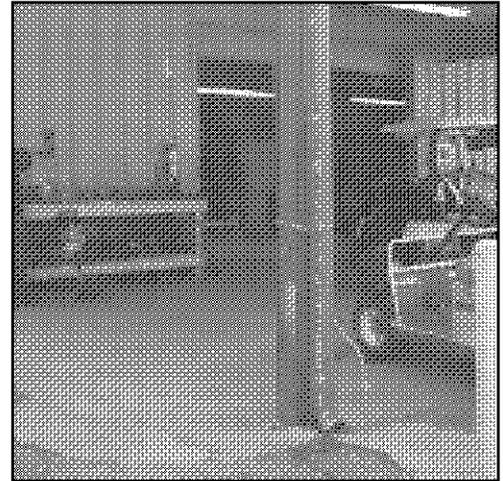
# Capital Improvement Program

## Facility Project

### Los Robles Golf Course Maintenance Facility

- CI5159 -

**Description:** Construction of upgrades to existing maintenance facility for compliance with current storm water requirements, sewer installation, and staff area upgrades.



**Project Manager:** Liz Perez

**Fund(s)** 671 Golf Course - Los Robles

**Justification:** The current facility needs to be upgraded to meet current state and local codes and requirements. Upgrades will be more environmentally sensitive and provide better efficiencies for staff.

**Comments:** The maintenance facility was not upgraded when the golf course went through its major renovation in 1999-2001. Much of the existing maintenance facility is over 30 years old and is in need of upgrading.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** None. All operational costs will be paid by Eagle Golf.

**Begin Date:** Fall 2010      **End Date:** Spring 2012      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
671	Golf Course - Los Robles	\$0	\$0	\$100,000	\$1,000,000	\$0	\$0	\$1,100,000

# Capital Improvement Program

## Facility Project

### Los Robles Golf Course Event Area

- CI5160 -

**Description:** Construction of event area on vacant 1.8 acres southeast of pro shop. Area to include storage building, hardscape, landscaping, and utilities for outdoor events such as weddings and golf tournaments.



**Project Manager:** Liz Perez

**Fund(s)** 671 Golf Course - Los Robles

**Justification:** The event area will generate additional revenue for the golf course and the City, as well.

**Comments:** Improvements to the vacant land were included in the 2006 agreement with Eagle Golf. Eagle will contribute \$150,000 toward the improvements.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** The golf course will manage the event area through their budget. It is anticipated a net revenue income will be derived from events. All operations costs will be paid for through Eagle Golf.

**Begin Date:** Fall 2009      **End Date:** Summer 2010      **Priority:** Two      **\_\_** Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
671	Golf Course - Los Robles	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000

# Capital Improvement Program

## Facility Project

### City Facilities Communications System

- CI5175 -

**Description:** Select and install a replacement telephone system, following research and system evaluations completed in FY 2008-09. Installation of system at City Hall, Municipal Service Center, Libraries, and Hill Canyon Treatment Plant.



**Project Manager:** Catherine Kaufman

**Fund(s)** 001 General Fund

**Justification:** As newer digital phone technology has become available, it has been determined that the City's current telephone systems at all facilities should be upgraded or replaced to allow for significant cost savings, additional features and functionality, as well as standardization of phone systems for manageability, consistency, and ease in future installations. It is expected the cost savings will provide a five-year payback of a recommended system.

**Comments:** Required cabling upgrades to begin at City Hall, Municipal Service Center and Hill Canyon Treatment Plant facilities during FY 2009-10. Network infrastructure equipment to be upgraded and installed at all facilities during FY 2009-10. Phone System "Request For Proposal" to be completed and installed during FY 2009-10 at all facilities. Continuation of consulting services as needed, beyond current scope of agreement during FY 2010-11.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Subsequent operating cost savings of approximately \$319,000 annually from cost of current phone systems.

**Begin Date:** Summer 2009    **End Date:** Summer 2010    **Priority:** Two     **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$600,000	\$1,250,000	\$0	\$0	\$0	\$0	\$1,850,000

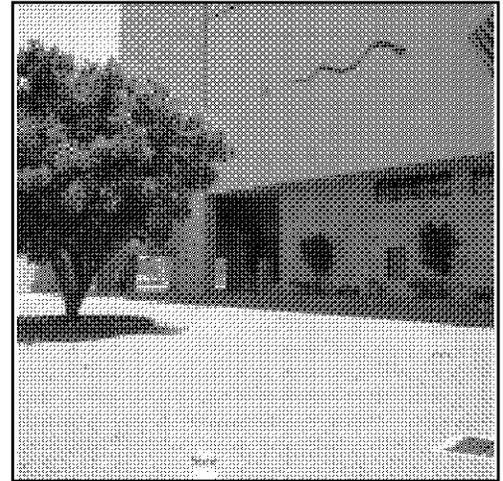
# Capital Improvement Program

## Facility Project

### Civic Arts Plaza - Security Bollards & Lighting

- CI5178 -

**Description:** Install security improvements (bollards, lighting) to third level entry plaza. This is the next redefined phase of CI4505 - Civic Arts Plaza Entry Plaza.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** Improvements will provide a safer and more secure facility for use by City Hall and theatre patrons, the public, and staff.

**Comments:** Master planning and design architects were hired in 2005 to study needs and develop potential upgrade projects. Needs Assessment was completed in 2005. From that report, six areas were identified: second level entry, interior lobbies, third level plaza, signage, east entrance, and the copper curtain. City Council approved development of the third level plaza as an area of focus. Ad Hoc Capital Facilities Committee has reviewed this project. Aesthetic upgrades may be considered a low priority, while the security and safety issues may be considered high. Ad Hoc Capital Facilities Committee reviewed this project in February 2009, and reduced the scope of work to only include security related items.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Reduced potential liability due to safety and security upgrades. Ongoing maintenance unknown until final plans are completed. Potential costs include maintenance of additional lighting and other physical upgrades.

**Begin Date:** Winter 2005      **End Date:** Spring 2010      **Priority:** One       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000

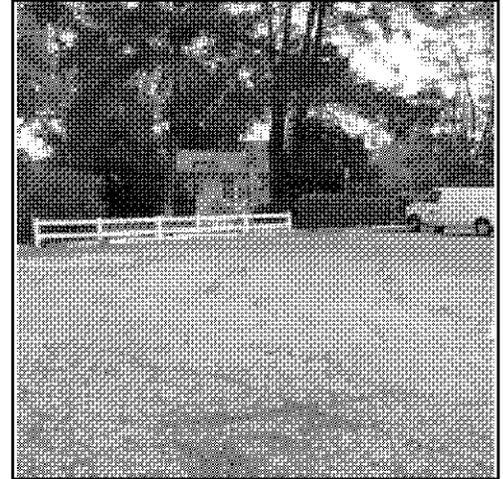
# Capital Improvement Program

## Facility Project

### Cameron Center Parking Lot

- MI2020 -

**Description:** Replace aging asphalt parking lot.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** Replacement of parking lot is needed as part of general maintenance.

**Comments:** These replacement items are needed as part of the City's scheduled maintenance plan.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Reduced General Fund maintenance costs.

**Begin Date:** Spring 2009

**End Date:** Fall 2009

**Priority:** One

✓ Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000

# Capital Improvement Program

## Facility Project

### Lawrence Drive RV Storage Site Feasibility Study

- MI2043 -

**Description:** Complete preliminary engineering and planning for RV storage facility.



**Project Manager:** Jay Spurgin

**Fund(s)** 001 General Fund

**Justification:** City-owned property is designated for RV and/or over-sized vehicle storage, which is needed in the community.

**Comments:** Completed feasibility study will precede a Request For Proposals/Qualifications process to lease property to private entity for development.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Further lease management by City staff.

**Begin Date:** Summer 2009    **End Date:** Spring 2010    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$66,000	\$0	\$0	\$0	\$0	\$0	\$66,000

# Capital Improvement Program

## Facility Project

### Discovery Center - Holding Account

- MI2047 -

**Description:** Design and develop a 70,000 square foot Discovery Center for Science and Technology that will include a "hands-on" science center centrally located adjacent to the Civic Arts Plaza, as designated in the Civic Arts Plaza Specific Plan.



**Project Manager:** Tom Mitze

**Fund(s)** 420 Thousand Oaks Blvd (RDA)

**Justification:** Discovery Center will be dedicated to education, assisting teachers, local bio-medical/scientific companies, and increasing public understanding of science, math, and technology through interactive exhibits and programs, in order to meet the widely-recognized need for enhanced science education for children and adults along the "101 Technology Corridor."

**Comments:** The Discovery Center was founded in 1994 by a group of scientists, educators, business leaders, and community activists as a non-profit organization dedicated to inspiring interest in science and technology among the youth and adults of Ventura, Santa Barbara, and western Los Angeles counties.

Verizon presented a \$500,000 grant to the Discovery Center at the January 9, 2007 City Council Meeting. Numerous other local businesses and individuals have provided grants. With the addition of the Redevelopment Agency's \$5 million contribution, the Discovery Center will be able to leverage funding from other Federal, State, and private sources. Redevelopment Agency funds will be released after matching and/or full project funding is obtained, and will be subject to City Council and Redevelopment Agency Board approval. Fund 420 - Thousand Oaks Blvd. (RDA) supported by 2005 Tax Allocation Refunding Bonds.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Significant annual General Fund contribution expected of at least \$1.0 million per 2007 feasibility study results.

**Begin Date:** Summer 2007    **End Date:** Winter 2010    **Priority:** Three     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
420	Thousand Oaks Blvd (RDA)	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$5,000,000

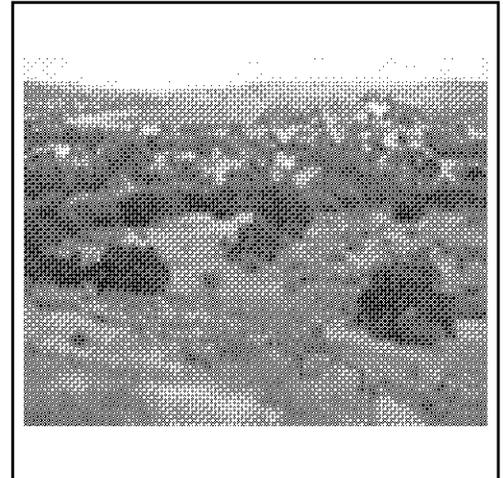
# Capital Improvement Program

## Facility Project

### Lang Ranch Community Park - Holding Account

- MI2048 -

**Description:** This park project is the last remaining community park as part of Conejo Recreation & Park District's (CRPD) Master Plan. As proposed, this project will develop approximately 46 acres of the 124-acre Lang Ranch with park facilities, to include active recreation and natural open space for the local community. Lang Ranch Community Park would also include driveways, walkways, trails, a community center, sports fields and sport courts, picnic area/structures, and play equipment.



**Project Manager:** Candis L. Hong

**Fund(s)** 001 General Fund

**Justification:** This project would provide active and passive community park facilities to the residents of the northwest portion of the CRPD service area, while preserving important natural resources. This area, with approximately 30,000 residents, is underserved for park areas and facilities per Park District standards.

**Comments:** A contract for the design development of the park has already been awarded. The proposed funds will be leveraged to obtain matching funding from the State and other sources.

**General Plan Consistency:** Recreation Element

**Operations Impact:** Indirect administration costs. CRPD will pay the recurring maintenance and supporting costs.

**Begin Date:** Spring 2008      **End Date:** Spring 2010      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$5,000,000

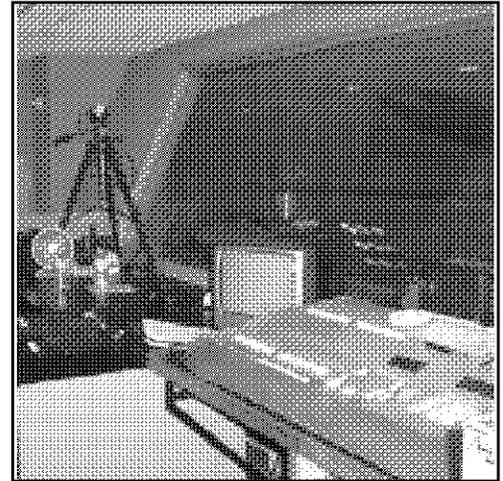
# Capital Improvement Program

## Facility Project

### Kavli Theatre Light Booth Upgrade

- MI2049 -

**Description:** Retrofit light booth in the Fred Kavli Theatre to accommodate modern video projection equipment. Add 220V electrical power and upgrade air cooling capacity.



**Project Manager:** Gary Mintz

**Fund(s)** 681 Theatre

**Justification:** As modern video projectors require more power and cooling, a retrofit would allow visiting companies to use the best equipment possible.

**Comments:** None

**General Plan Consistency:** Public Buildings and Social Elements

**Operations Impact:** No operational impact is foreseen.

**Begin Date:** Summer 2009    **End Date:** Fall 2009    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
681	Theatre	\$35,000	\$0	\$0	\$0	\$0	\$0	\$35,000

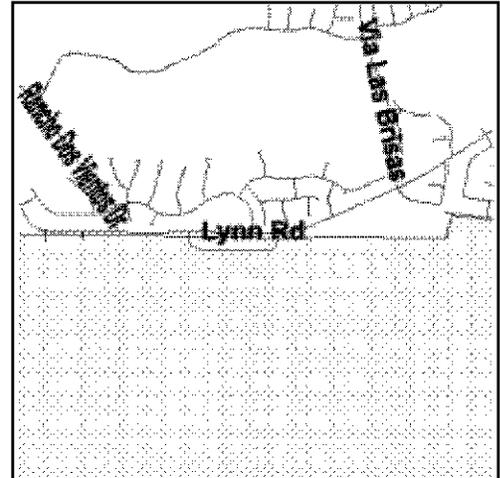
# Capital Improvement Program

## Facility Project

### Rancho Potrero Specific Plan

- MI2062 -

**Description:** Specific plan and construction of amenities in the northeast portion of the 316 acres located on the south side of Lynn Road in the Dos Vientos area, between Via Las Brisas and Rancho Dos Vientos Drive.



**Project Manager:** Greg Smith

**Fund(s)** 001 General Fund

**Justification:** Development of a specific plan will refine and formalize a concept plan for the property that was identified by a focus group and approved jointly by the City, Conejo Recreation and Park District (CRPD), and Conejo Open Space Conservation Agency (COSCA). The concept plan specifies land use and limited recreational improvements related to a picnic structure.

**Comments:** The concept plan was approved in January 2008. Staff is coordinating the project with the National Park Service. Funding for amenities is part of a cooperative agreement with CRPD as co-owner of the property.

**General Plan Consistency:** Recreation Element

**Operations Impact:** Staff time to work with other jurisdictions on development of specific plan.

**Begin Date:** Summer 2007    **End Date:** Summer 2012    **Priority:** One     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$33,000	\$100,000	\$100,000	\$200,000	\$0	\$0	\$433,000

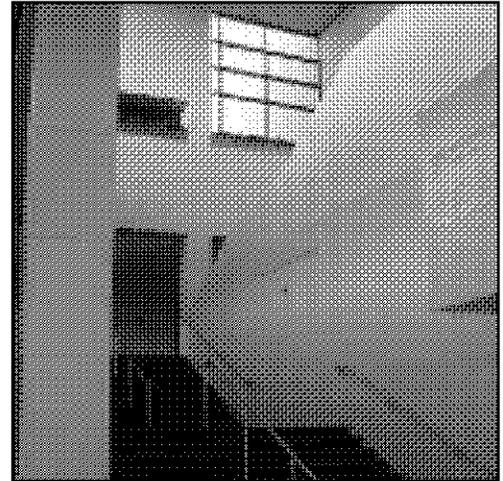
# Capital Improvement Program

## Facility Project

### Kavli Theatre Lobby Upgrades

- MI2065 -

**Description:** Replace ceiling system, add/replace lighting, tint windows, and refinish wood paneling.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** The existing ceiling system is difficult to maintain and current lighting is left unreplaced because of it. Overall lighting levels in the lobby are slightly below standard and do not use the most energy-efficient lamps. The large entry windows allow in enough light to significantly subject the wood paneling and carpeting to fading.

**Comments:** The Kavli Theatre has more than 350,000 visitors each year and is a heavily-used facility. Suggested upgrades will provide for a well-maintained facility.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** May result in reduced utility costs due to installation of more energy-efficient light fixtures and less need to refinish paneling. No additional operating costs associated with the upgrades.

**Begin Date:** Spring 2010      **End Date:** Fall 2011      **Priority:** Two       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$0	\$70,000	\$170,000	\$0	\$0	\$240,000

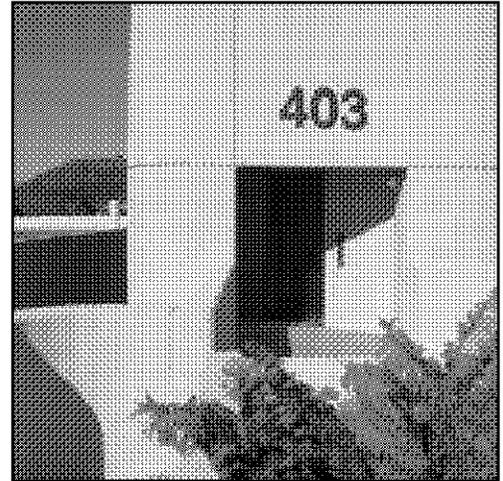
# Capital Improvement Program

## Facility Project

### 401/403 Hillcrest Exterior Painting

- MI2066 -

**Description:** Paint exteriors of both 401 and 403 West Hillcrest, including any handrails and exterior building metalwork.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** Exterior painting extends the life of the building exterior by sealing the plaster.

**Comments:** 401 and 403 West Hillcrest were designated a Historical Landmark in 1997 by the City of Thousand Oaks Cultural Heritage Board.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Regularly scheduled exterior painting increases the life span of the exterior wall plaster and life of the building. Well-maintained building exteriors also require less unscheduled maintenance. No ongoing costs; next scheduled exterior painting FY 2020-21 (10 years).

**Begin Date:** Spring 2010      **End Date:** Fall 2010      **Priority:** Two      **Carryover**

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$0	\$125,000	\$0	\$0	\$0	\$125,000

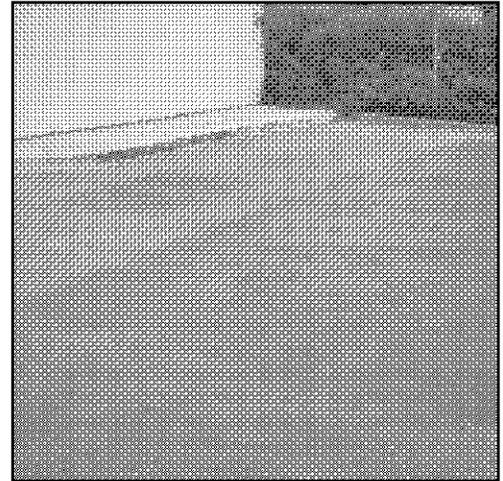
# Capital Improvement Program

## Facility Project

### Slurry Coat at Various City Facilities

- MI2067 -

**Description:** Slurry seal asphalt to existing parking lots at the following City facilities: Civic Arts Plaza; Child Care Center; Janss House; 401/403 W. Hillcrest, and Transportation Center.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** Slurry seal coating extends the life of the parking lot by sealing the asphalt.

**Comments:** The Transportation Center is well-used by the community for ride-share and carpooling purposes, as well as bus parking.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Regularly scheduled slurry coat increases the life span of the asphalt and life of the parking lot and well-maintained parking lots require less unscheduled maintenance. No ongoing costs; next scheduled slurry coat FY 2014-15 (five years).

**Begin Date:** Spring 2010      **End Date:** Summer 2010      **Priority:** Two      Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$0	\$60,000	\$0	\$0	\$0	\$60,000

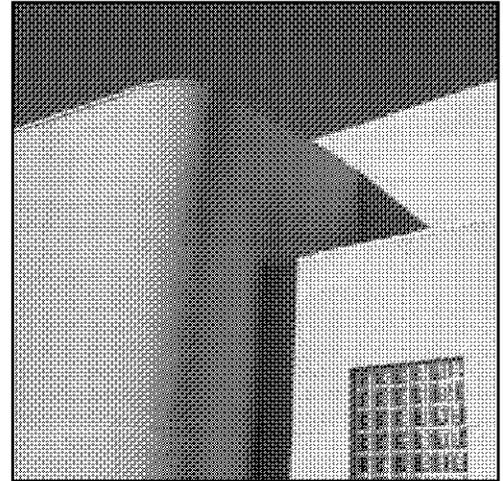
# Capital Improvement Program

## Facility Project

### Teen and Senior Center Exterior Painting

- MI2068 -

**Description:** Paint exteriors of both Fiore Teen Center and Goebel Senior Center, including any handrails and exterior building metalwork.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** Exterior painting extends the life of the building exteriors by sealing the plaster.

**Comments:** The Teen Center and Senior Center are well-used by the community and offer a wide variety of programs for all ages.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Regularly-scheduled exterior painting increases the life-span of the exterior wall plaster and life of the buildings. Well-maintained building exteriors also require less unscheduled maintenance. No on-going costs. Next scheduled exterior painting FY 2020-21 (10 years).

**Begin Date:** Summer 2010    **End Date:** Summer 2010    **Priority:** Two    Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$0	\$0	\$60,000	\$0	\$0	\$0	\$60,000

# Capital Improvement Program

## Facility Project

### 401 Hillcrest Carpet & Paint

- MI2081 -

**Description:** Install new carpeting and paint the building.



**Project Manager:** Liz Perez

**Fund(s)** 001 General Fund

**Justification:** Tenant improvements will be included in negotiated lease.

**Comments:** National Parks Service has renegotiated and extended their lease through Fall 2011, although they may not move out until 2013. City has postponed listing the property with a broker until a firm date to vacate is given by National Parks Service.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** No ongoing maintenance costs other than regularly scheduled maintenance.

**Begin Date:** Summer 2010    **End Date:** Summer 2011    **Priority:** Two     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

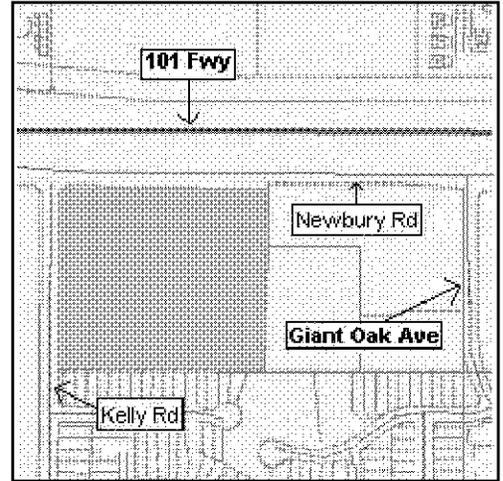
# Capital Improvement Program

## Facility Project

### Timber School Historic Preservation

- MI2500 -

**Description:** Assist Conejo Valley Unified School District (CVUSD) with reuse and preservation of former Timber School building located at southeast corner of Newbury Road and Kelley Road.



**Project Manager:** Russ Watson

**Fund(s)** 450 Newbury Road (RDA)

**Justification:** Project is consistent with Redevelopment Plan to assist Conejo Valley Unified School District in relocation of continuation high school sites. Project provides opportunity to preserve historic resource and provides reuse of Timber School building, thus strengthening economic base of the Redevelopment Agency (RDA) project area.

**Comments:** Assist CVUSD in relocating Conejo Valley Continuation High School. This is part of the Newbury Road Redevelopment Plan. Fund 450 - Newbury Road (RDA) supported by 2002 Tax Allocation Refunding Bonds.

**General Plan Consistency:** Land Use and Scenic Highway Elements

**Operations Impact:** Future maintenance costs will be paid by Conejo Valley Unified School District.

**Begin Date:** Fall 2005      **End Date:** Fall 2011      **Priority:** Three       Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
450	Newbury Road (RDA)	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000

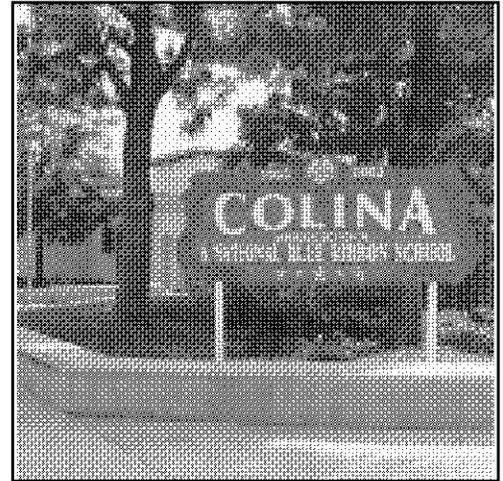
# Capital Improvement Program

## Facility Project

### Boys and Girls Club Projects

- MI2506 -

**Description:** \$1,000,000 Matching Capital Improvement Grant to partially fund construction of Boys & Girl Clubs at Los Cerritos, Colina, Sequoia, and Redwood Middle School facilities.



**Project Manager:** Candis L. Hong

**Fund(s)** 001 General Fund

**Justification:** On July 23, 2002, City Council approved entering into a \$1,000,000 Matching Capital Improvement Grant Agreement with Boys & Girls Clubs of Conejo & Las Virgenes, Inc. to construct four Boys & Girls Club facilities at Los Cerritos, Colina, Sequoia, and Redwood Middle Schools.

**Comments:** Los Cerritos and Colina Middle Schools' projects have been completed and grants paid to the Boys & Girls Club in 2004 and 2007, respectively. Sequoia and Redwood Middle School projects are on hold for a several years until economic conditions improve and the Boys and Girls Club is able to raise their portion of the construction funds.

**General Plan Consistency:** Public Buildings Element

**Operations Impact:** Minor indirect staff costs associated with managing the projects.

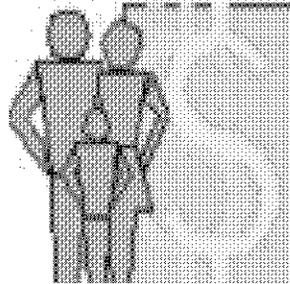
**Begin Date:** Summer 2002    **End Date:** Spring 2012    **Priority:** Three     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
001	General Fund	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000

## Community Development Block Grant (CDBG) Projects

# Capital Improvement Program

## Community Development Block Grant (CDBG) Projects



The Community Development Block Grant (CDBG) was established in 1974 by the U.S. Department of Housing and Urban Development (HUD) to provide community development assistance to local communities that are, in turn, given the responsibility and authority to develop projects and activities that best meet local needs. CDBG funds are used to fund capital improvement projects designed to primarily benefit lower income households.

During the FY 2009-2010 and 2010-2011 budget cycle, CDBG funds will be targeted to fund street, sidewalk, and storm drain improvements in the Old Town neighborhood west of Hampshire Road. The project area in Census Tract 71, Block Group 2, has one of the highest penetrations of lower-income households in the City (63.3 percent).

# Capital Improvement Program

## Five-Year Summary

### Community Development Block Grant (CDBG) Projects

No.	Proj #	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
1	CI4298	Neighborhood Improvement Program	One	161	\$660,000	\$288,100	\$288,100	\$300,000	\$300,000	\$300,000	\$2,136,200
Project Totals (1 projects)					\$660,000	\$288,100	\$288,100	\$300,000	\$300,000	\$300,000	\$2,136,200

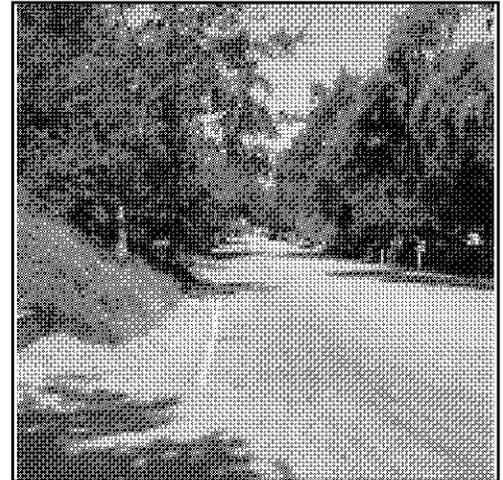
# Capital Improvement Program

## Community Development Block Grant (CDBG) Project

### Neighborhood Improvement Program

- CI4298 -

**Description:** Implementation of Old Town West Master Plan including street and parking improvements, pedestrian street lights and sidewalk/drainage improvements; located west of Hampshire Road, north of U.S. Highway 101, east of Live Oak Street, and south of Thousand Oaks Boulevard.



**Project Manager:** Caroline Milton

**Fund(s)** 120 Comm. Dev. Block Grant CDBG

**Justification:** Per City Council direction of June 24, 2008, this activity will improve public infrastructure that does not meet City standards in a neighborhood that pre-dates City incorporation.

**Comments:** The Old Town West Master Plan was prepared in collaboration with neighborhood residents and reviewed by the Residents Roundtable. The City Council approved the Master Plan on June 24, 2008, and directed staff to proceed with project implementation, including the construction of street and sidewalk improvements.

**General Plan Consistency:** Land Use and Social Elements

**Operations Impact:** Up to 20 percent of annual CDBG entitlement may be used to offset administrative costs for CDBG-funded projects.

**Begin Date:** Summer 2009    **End Date:** Spring 2014    **Priority:** One     Carryover

No.	Fund Name	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
120	Comm. Dev. Block Grant CDBG	\$660,000	\$288,100	\$288,100	\$300,000	\$300,000	\$300,000	\$2,136,200



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## CIP PROJECTS BY FUND

# Capital Improvement Program

## Five-Year Summary

### General Fund (001)

Street Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4578	Recycled Rubberized Asphalt Project	Two	15	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
MI2007	Pavement Slurry Seal - Citywide	Two	22	0	100,000	0	0	0	0	100,000
MI2035	Benchmark Circuit & Contourline Monumentation Update	Three		0	0	0	150,000	150,000	150,000	450,000
<b>Street Total</b>				<b>\$250,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$800,000</b>

Transportation/Traffic Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4567	Intersection Level of Service Improvements	Three		\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$150,000
MI2042	Traffic Calming Enhancements	Two	57	0	50,000	50,000	100,000	100,000	100,000	400,000
<b>Transportation/Traffic Total</b>				<b>\$0</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$550,000</b>

Landscape/Streetscape Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4066	City Entrance/Gateway Signs	Three		\$0	\$0	\$0	\$500,000	\$200,000	\$1,000,000	\$1,700,000
CI4224	State Route 23 Interchange Landscaping	Two	62	115,000	0	0	0	0	0	115,000
CI5115	Existing Landscaping Upgrades	Two	64	0	58,000	157,200	99,800	68,000	58,000	441,000
CI5171	Landscaping Water Conservation Program	Two	65	0	400,000	400,000	800,000	800,000	0	2,400,000
MI2502	New Citywide Median/Parkway Improvements	Three		0	0	0	250,000	250,000	250,000	750,000
<b>Landscape/Streetscape Total</b>				<b>\$115,000</b>	<b>\$458,000</b>	<b>\$557,200</b>	<b>\$1,649,800</b>	<b>\$1,318,000</b>	<b>\$1,308,000</b>	<b>\$5,406,000</b>

Stormwater Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4215	Replace Existing Corrugated Metal & Other Pipes	Two	69	\$0	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
CI5152	Lynn Road at Janss Road V-ditch	Two	72	0	100,000	0	0	0	0	100,000
CI5154	Malibu Creek Bacteria TMDL	One	73	0	50,000	250,000	250,000	0	0	550,000
MI2038	Storm Drain System Master Plan, Phase 2	Three		0	0	0	100,000	0	0	100,000
MI2078	Stormwater Quality Improvements	Three		0	0	0	100,000	100,000	100,000	300,000
<b>Stormwater Total</b>				<b>\$0</b>	<b>\$275,000</b>	<b>\$375,000</b>	<b>\$575,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$1,675,000</b>

Wastewater Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
MI2025	TMDL Monitoring	One	109	\$0	\$155,000	\$170,000	\$170,000	\$170,000	\$170,000	\$835,000
<b>Wastewater Total</b>				<b>\$0</b>	<b>\$155,000</b>	<b>\$170,000</b>	<b>\$170,000</b>	<b>\$170,000</b>	<b>\$170,000</b>	<b>\$835,000</b>

Open Space Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI1170	COSCA Improvements and Renovations - Citywide	One	117	\$0	\$60,000	\$60,000	\$50,000	\$50,000	\$50,000	\$270,000
<b>Open Space Total</b>				<b>\$0</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$270,000</b>

Facility Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4091	Community Center Expansion	Three	127	\$4,996,333	\$0	\$0	\$0	\$0	\$0	\$4,996,333
CI5078	Hillcrest Center Roof Deck	Two	129	200,000	0	1,000,000	0	0	0	1,200,000
CI5079	Hillcrest Energy Savings Upgrades	Two	130	60,000	0	0	0	0	0	60,000

Continued...

# Capital Improvement Program

## Five-Year Summary

### General Fund (001)

(Continued)

Facility Projects (Continued)										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5085	Teen and Senior Center Energy Savings Upgrades	Two	132	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
CI5086	Civic Arts Plaza Energy Savings Upgrades	Two	133	480,000	0	0	0	0	0	480,000
CI5090	Parking Structure Improvements	One	134	400,000	0	0	0	0	0	400,000
CI5093	Transportation Center Energy Savings Upgrades	Two	135	22,000	0	0	0	0	0	22,000
CI5131	Municipal Service Center (MSC) Expansion	Two	137	442,500	174,500	0	0	0	0	617,000
CI5142	401 W. Hillcrest Mechanical Repairs	One	138	0	150,000	0	0	0	0	150,000
CI5143	Civic Arts Plaza Fire Alarm System	One	139	0	0	150,000	0	0	0	150,000
CI5144	Civic Arts Plaza Security Upgrades	One	140	0	250,000	250,000	0	0	0	500,000
CI5145	Kavli Theatre Lobby Carpet Replacement	Two		0	0	0	125,000	0	0	125,000
CI5147	Teen and Senior Center Roof Replacement	Two	141	0	400,000	0	0	0	0	400,000
CI5175	City Facilities Communications System	Two	144	600,000	1,250,000	0	0	0	0	1,850,000
CI5178	Civic Arts Plaza - Security Bollards & Lighting	One	145	400,000	0	0	0	0	0	400,000
MI2020	Cameron Center Parking Lot	One	146	75,000	0	0	0	0	0	75,000
MI2043	Lawrence Drive RV Storage Site Feasibility Study	Two	147	66,000	0	0	0	0	0	66,000
MI2048	Lang Ranch Community Park - Holding Account	Two	149	5,000,000	0	0	0	0	0	5,000,000
MI2062	Rancho Conejo Specific Plan	One	151	33,000	100,000	100,000	200,000	0	0	433,000
MI2064	Civic Arts Plaza Interior Theatre Painting	Two		0	0	0	125,000	0	0	125,000
MI2065	Kavli Theatre Lobby Upgrades	Two	152	0	0	70,000	170,000	0	0	240,000
MI2066	401/403 Hillcrest Exterior Painting	Two	153	0	0	125,000	0	0	0	125,000
MI2067	Slurry Coat at Various City Facilities	Two	154	0	0	60,000	0	0	0	60,000
MI2068	Teen and Senior Center Exterior Painting	Two	155	0	0	60,000	0	0	0	60,000
MI2081	401 Hillcrest Carpet & Paint	Two	156	150,000	0	0	0	0	0	150,000
MI2506	Boys and Girls Club Projects	Three	158	500,000	0	0	0	0	0	500,000
<b>Facility Total</b>				<b>\$13,484,833</b>	<b>\$2,324,500</b>	<b>\$1,815,000</b>	<b>\$620,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$18,244,333</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>001 - General Fund Total</b>	<b>\$13,849,833</b>	<b>\$3,422,500</b>	<b>\$3,027,200</b>	<b>\$3,364,800</b>	<b>\$2,063,000</b>	<b>\$2,053,000</b>	<b>\$27,780,333</b>

General Fund Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$20,640,833	\$6,791,000	\$3,368,500	\$341,300	(\$3,023,500)	(\$5,086,500)
Project Appropriations	(\$13,849,833)	(\$3,422,500)	(\$3,027,200)	(\$3,364,800)	(\$2,063,000)	(\$2,053,000)
Project Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$6,791,000	\$3,368,500	\$341,300	(\$3,023,500)	(\$5,086,500)	(\$7,139,500)

# Capital Improvement Program

## Five-Year Summary

### Library Fund (110)

Library Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5082	Newbury Park Branch Library Carpet Upgrade	Two	121	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
CI5146	Libraries Mechanical Upgrades	Two	122	0	75,000	425,000	0	0	0	500,000
CI5169	Newbury Park Branch Library Parking Lot	One	123	250,000	500,000	0	0	0	0	750,000
CI5174	Library Fire Suppression Systems	One	124	0	200,000	0	0	0	0	200,000
<b>Library Total</b>				<b>\$400,000</b>	<b>\$775,000</b>	<b>\$425,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,600,000</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>110 - Library Total</b>	<b>\$400,000</b>	<b>\$775,000</b>	<b>\$425,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,600,000</b>

Library Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$400,000	\$0	\$0	\$0	\$0	\$0
Project Appropriations	(\$400,000)	(\$775,000)	(\$425,000)	\$0	\$0	\$0
Project Revenues	\$0	\$775,000	\$425,000	\$0	\$0	\$0
Ending Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0

# Capital Improvement Program

## Five-Year Summary

### Comm. Dev. Block Grant CDBG Fund (120)

Community Development Block Grant (CDBG) Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4298	Neighborhood Improvement Program	One	161	\$660,000	\$288,100	\$288,100	\$300,000	\$300,000	\$300,000	\$2,136,200
<b>Community Development Block Grant (CDBG) Total</b>				<b>\$660,000</b>	<b>\$288,100</b>	<b>\$288,100</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$2,136,200</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
120 - Comm. Dev. Block Grant CDBG Total	\$660,000	\$288,100	\$288,100	\$300,000	\$300,000	\$300,000	\$2,136,200

Comm. Dev. Block Grant CDBG Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$660,000	\$0	\$0	\$0	\$0	\$0
Project Appropriations	(\$660,000)	(\$288,100)	(\$288,100)	(\$300,000)	(\$300,000)	(\$300,000)
Project Revenues	\$0	\$288,100	\$288,100	\$300,000	\$300,000	\$300,000
Ending Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0

# Capital Improvement Program

## Five-Year Summary

### Gas Tax 2105 Fund (132)

Street Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4202	Pavement Overlay - Arterial	Two	10	\$0	\$650,000	\$650,000	\$0	\$0	\$0	\$1,300,000
CI4208	TDA Article 3 Pedestrian and Bicycle Upgrades	Two	12	47,000	0	0	0	0	0	47,000
CI4225	Moorpark Road at Hillcrest Drive	Three		0	0	0	875,000	0	0	875,000
CI4226	TO Boulevard - Moorpark Road to Duesenberg Drive	Three		0	0	0	250,000	0	0	250,000
CI4231	Lynn Road 101 Improvements	Three		0	0	0	200,000	250,000	1,072,500	1,522,500
CI4233	Gainsborough Road from Camino Manzanas to Tuolumne	Three		0	0	0	80,000	250,000	0	330,000
CI4235	Lynn Road - Wendy to Reino Median Improvements	Three		0	0	0	80,000	100,000	450,000	630,000
CI4239	Vontu Park Road Improvements	Three		0	0	0	0	200,000	150,000	350,000
CI4240	Reino Road, Kimber Drive - Borchard Road	Three		0	0	0	0	50,000	150,000	200,000
CI4246	Lawrence Drive at Teller Road	Three		0	0	0	50,000	245,000	0	295,000
CI4247	Moorpark Road at Thousand Oaks Boulevard	Three		0	0	0	50,000	200,000	0	250,000
CI4251	Moorpark Road North of Thousand Oaks Boulevard	Three		0	0	0	0	0	100,000	100,000
CI4252	Conejo School Road/Hillcrest Drive to TO Boulevard	Three		0	0	0	0	0	150,000	150,000
CI4254	Borchard Road at Michael Drive	Three		0	0	0	0	0	65,000	65,000
CI4564	Sidewalk Construction Citywide - Annual	Three		0	0	0	130,000	130,000	130,000	390,000
CI4565	SB 821 Annual Bicycle/Pedestrian Projects	Two	14	80,000	87,000	90,000	90,000	90,000	90,000	527,000
CI5164	Olsen Road Widening at City Limit	Two	19	0	150,000	0	0	0	0	150,000
CI5165	Norwegian Grade Rehabilitation	One	20	100,000	130,000	0	0	0	0	230,000
CI5170	Moorpark Road Widening	Three		0	0	0	50,000	1,050,000	0	1,100,000
MI2029	Unscheduled Street Repairs and Enhancements	Two	24	0	100,000	100,000	100,000	100,000	100,000	500,000
<b>Street Total</b>				<b>\$227,000</b>	<b>\$1,117,000</b>	<b>\$840,000</b>	<b>\$1,955,000</b>	<b>\$2,665,000</b>	<b>\$2,457,500</b>	<b>\$9,261,500</b>

Transportation/Traffic Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4541	Roadside Safety Enhancements	One	36	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
MI2041	Pedestrian Safety Enhancement	One	56	0	100,000	100,000	100,000	100,000	100,000	500,000
<b>Transportation/Traffic Total</b>				<b>\$0</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$1,250,000</b>

Landscape/Streetscape Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4048	Route 101 at Rancho Road Landscaping	Three		\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
CI4224	State Route 23 Interchange Landscaping	Two	62	60,000	325,000	0	0	0	0	385,000
CI4230	Sunset Hills Boulevard Interchange	Three		0	0	0	0	149,000	0	149,000
CI4232	Olsen Road Interchange	Three		0	0	0	0	185,000	0	185,000
<b>Landscape/Streetscape Total</b>				<b>\$60,000</b>	<b>\$325,000</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$334,000</b>	<b>\$0</b>	<b>\$1,719,000</b>

Stormwater Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4215	Replace Existing Corrugated Metal & Other Pipes	Two	69	\$0	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
<b>Stormwater Total</b>				<b>\$0</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$625,000</b>

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# Capital Improvement Program

## Five-Year Summary

### Gas Tax 2105 Fund (132)

(Continued)

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
132 - Gas Tax 2105 Total	\$287,000	\$1,817,000	\$1,215,000	\$3,330,000	\$3,374,000	\$2,832,500	\$12,855,500

<b>Gas Tax 2105 Fund Balance Summary</b>
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	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$2,030,832	\$1,743,832	\$626,832	\$111,832	(\$2,518,168)	(\$5,192,168)
Project Appropriations	(\$287,000)	(\$1,817,000)	(\$1,215,000)	(\$3,330,000)	(\$3,374,000)	(\$2,832,500)
Project Revenues	\$0	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000
Ending Fund Balance	\$1,743,832	\$626,832	\$111,832	(\$2,518,168)	(\$5,192,168)	(\$7,324,668)

# Capital Improvement Program

## Five-Year Summary

### Gas Tax 2106 Fund (133)

Street Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
MI2007	Pavement Slurry Seal - Citywide	Two	22	\$0	\$400,000	\$200,000	\$800,000	\$0	\$900,000	\$2,300,000
MI2012	Concrete Replacement and Sidewalk Repair - Citywide	Two	23	0	300,000	300,000	450,000	450,000	450,000	1,950,000
<b>Street Total</b>				<b>\$0</b>	<b>\$700,000</b>	<b>\$500,000</b>	<b>\$1,250,000</b>	<b>\$450,000</b>	<b>\$1,350,000</b>	<b>\$4,250,000</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>133 - Gas Tax 2106 Total</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$500,000</b>	<b>\$1,250,000</b>	<b>\$450,000</b>	<b>\$1,350,000</b>	<b>\$4,250,000</b>

Gas Tax 2106 Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$232,462	\$232,462	\$32,462	\$32,462	(\$717,538)	(\$667,538)
Project Appropriations	\$0	(\$700,000)	(\$500,000)	(\$1,250,000)	(\$450,000)	(\$1,350,000)
Project Revenues	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
Ending Fund Balance	\$232,462	\$32,462	\$32,462	(\$717,538)	(\$667,538)	(\$1,517,538)

# Capital Improvement Program

## Five-Year Summary

### Gas Tax TDA Fund (135)

Street Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI1236	Erbes Road Improvements	One	9	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000
CI4202	Pavement Overlay - Arterial	Two	10	200,000	0	0	0	0	0	200,000
CI4203	Moorpark Road Repaving Project	Two	11	0	850,000	0	0	0	0	850,000
CI4528	Bridge Evaluations	Two	13	150,000	0	0	300,000	1,000,000	1,000,000	2,450,000
CI4565	SB 821 Annual Bicycle/Pedestrian Projects	Two	14	0	300,000	0	0	0	0	300,000
CI5122	Pavement Overlay Citywide - Annual	Two	17	0	2,300,000	1,500,000	4,250,000	3,900,000	4,500,000	16,450,000
CI5124	Curb Ramps with Overlays Citywide - Annual	Three	18	1,100,000	0	0	350,000	350,000	350,000	2,150,000
<b>Street Total</b>				<b>\$2,650,000</b>	<b>\$3,450,000</b>	<b>\$1,500,000</b>	<b>\$4,900,000</b>	<b>\$5,250,000</b>	<b>\$5,850,000</b>	<b>\$23,600,000</b>

Transportation/Traffic Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5050	Route 101 at Wendy Drive Interchange Improvements	Two	39	\$0	\$600,000	\$0	\$0	\$0	\$0	\$600,000
CI5168	Traffic Sign Upgrade	Two	49	90,000	50,000	50,000	50,000	50,000	0	290,000
<b>Transportation/Traffic Total</b>				<b>\$90,000</b>	<b>\$650,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$890,000</b>

Stormwater Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
MI2038	Storm Drain System Master Plan, Phase 2	Three		\$0	\$0	\$0	\$185,000	\$0	\$0	\$185,000
<b>Stormwater Total</b>				<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$185,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$185,000</b>

135 - Gas Tax TDA Total										
				Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
				<b>\$2,740,000</b>	<b>\$4,100,000</b>	<b>\$1,550,000</b>	<b>\$5,135,000</b>	<b>\$5,300,000</b>	<b>\$5,850,000</b>	<b>\$24,675,000</b>

Gas Tax TDA Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$5,969,757	\$3,229,757	\$585,757	\$491,757	(\$3,187,243)	(\$7,031,243)
Project Appropriations	(\$2,740,000)	(\$4,100,000)	(\$1,550,000)	(\$5,135,000)	(\$5,300,000)	(\$5,850,000)
Project Revenues	\$0	\$1,456,000	\$1,456,000	\$1,456,000	\$1,456,000	\$1,456,000
Ending Fund Balance	\$3,229,757	\$585,757	\$491,757	(\$3,187,243)	(\$7,031,243)	(\$11,425,243)

# Capital Improvement Program Five-Year Summary SB 821 (Bicycle/Pedestrian) Fund (136)

Street Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4208	TDA Article 3 Pedestrian and Bicycle Upgrades	Two	12	\$52,000	\$0	\$0	\$0	\$0	\$0	\$52,000
CI4565	SB 821 Annual Bicycle/Pedestrian Projects	Two	14	186,000	55,000	55,000	60,000	60,000	60,000	476,000
<b>Street Total</b>				<b>\$238,000</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$528,000</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
136 - SB 821 (Bicycle/Pedestrian) Total	\$238,000	\$55,000	\$55,000	\$60,000	\$60,000	\$60,000	\$528,000

SB 821 (Bicycle/Pedestrian) Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$239,233	\$1,233	\$1,233	\$1,233	\$7,133	\$13,033
Project Appropriations	(\$238,000)	(\$55,000)	(\$55,000)	(\$60,000)	(\$60,000)	(\$60,000)
Project Revenues	\$0	\$55,000	\$55,000	\$65,900	\$65,900	\$65,900
Ending Fund Balance	\$1,233	\$1,233	\$1,233	\$7,133	\$13,033	\$18,933

# Capital Improvement Program

## Five-Year Summary

### City Lighting District Fund (141)

Street Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
C15114	Street Lights at Intersections	Two	16	\$200,000	\$100,000	\$100,000	\$0	\$0	\$0	\$400,000
<b>Street Total</b>				<b>\$200,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>

Undergrounding Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
C14568	Hillcrest Drive Undergrounding	Two	27	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000
<b>Undergrounding Total</b>				<b>\$15,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>

Transportation/Traffic Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
C11225	Signal Equipment Replacement - Citywide	One	32	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
C14569	Expand Traffic Signal Coordination	Two	37	76,000	0	0	0	0	0	76,000
C14570	Lynn Road Signal Synchronization	Two	38	46,000	0	0	0	0	0	46,000
M12080	Signal Maintenance	Two	58	0	150,000	150,000	150,000	150,000	0	600,000
<b>Transportation/Traffic Total</b>				<b>\$122,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$75,000</b>	<b>\$1,097,000</b>

Facility Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
C15131	Municipal Service Center (MSC) Expansion	Two	137	\$280,000	\$110,300	\$0	\$0	\$0	\$0	\$390,300
<b>Facility Total</b>				<b>\$280,000</b>	<b>\$110,300</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$390,300</b>

141 - City Lighting District Total										
				Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
				\$617,000	\$435,300	\$325,000	\$225,000	\$225,000	\$75,000	\$1,902,300

City Lighting District Fund Balance Summary							
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	
Beginning Fund Balance Available for Capital Improvements	\$2,206,122	\$1,589,122	\$1,403,822	\$1,338,822	\$1,373,822	\$1,408,822	
Project Appropriations	(\$617,000)	(\$435,300)	(\$325,000)	(\$225,000)	(\$225,000)	(\$75,000)	
Project Revenues	\$0	\$250,000	\$260,000	\$260,000	\$260,000	\$260,000	
Ending Fund Balance	\$1,589,122	\$1,403,822	\$1,338,822	\$1,373,822	\$1,408,822	\$1,593,822	

# Capital Improvement Program

## Five-Year Summary

### AD 79-2 Lighting/Landscape District Fund (142)

Street Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
MI2012	Concrete Replacement and Sidewalk Repair - Citywide	Two	23	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
<b>Street Total</b>				\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000

Landscape/Streetscape Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5115	Existing Landscaping Upgrades	Two	64	\$0	\$522,000	\$892,800	\$898,200	\$612,000	\$522,000	\$3,447,000
MI2079	Landscape Unscheduled Repairs	Two	66	0	50,000	50,000	50,000	50,000	50,000	250,000
<b>Landscape/Streetscape Total</b>				\$0	\$572,000	\$942,800	\$948,200	\$662,000	\$572,000	\$3,697,000

Facility Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5131	Municipal Service Center (MSC) Expansion	Two	137	\$420,500	\$165,700	\$0	\$0	\$0	\$0	\$586,200
<b>Facility Total</b>				\$420,500	\$165,700	\$0	\$0	\$0	\$0	\$586,200

AD 79-2 Lighting/Landscape District Total										
				Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
				\$420,500	\$837,700	\$1,042,800	\$1,048,200	\$762,000	\$672,000	\$4,783,200

AD 79-2 Lighting/Landscape District Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$4,748,097	\$4,327,597	\$3,489,897	\$2,447,097	\$1,398,897	\$636,897
Project Appropriations	(\$420,500)	(\$837,700)	(\$1,042,800)	(\$1,048,200)	(\$762,000)	(\$672,000)
Project Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$4,327,597	\$3,489,897	\$2,447,097	\$1,398,897	\$636,897	(\$35,103)

# Capital Improvement Program

## Five-Year Summary

### Traffic Congestion Fund (162)

Street Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5122	Pavement Overlay Citywide - Annual	Two	17	\$0	\$1,200,000	\$600,000	\$0	\$600,000	\$0	\$2,400,000
MI2007	Pavement Slurry Seal - Citywide	Two	22	0	0	700,000	0	900,000	0	1,600,000
<b>Street Total</b>				<b>\$0</b>	<b>\$1,200,000</b>	<b>\$1,300,000</b>	<b>\$0</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$4,000,000</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>162 - Traffic Congestion Total</b>	<b>\$0</b>	<b>\$1,200,000</b>	<b>\$1,300,000</b>	<b>\$0</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$4,000,000</b>

Traffic Congestion Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$0	\$0	\$16,876	\$50,271	\$50,271	(\$149,729)
Project Appropriations	\$0	(\$1,200,000)	(\$1,300,000)	\$0	(\$1,500,000)	\$0
Project Revenues	\$0	\$1,216,876	\$1,333,395	\$0	\$1,300,000	\$0
Ending Fund Balance	\$0	\$16,876	\$50,271	\$50,271	(\$149,729)	(\$149,729)

# Capital Improvement Program

## Five-Year Summary

### Streets/Transportation Projects (Federal) Fund (183)

Street Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI1236	Erbes Road Improvements	One	9	\$0	\$3,000,000	\$3,000,000	\$0	\$0	\$0	\$6,000,000
CI4202	Pavement Overlay - Arterial	Two	10	1,600,000	0	0	2,500,000	0	0	4,100,000
CI5122	Pavement Overlay Citywide - Annual	Two	17	0	0	1,899,000	0	0	0	1,899,000
CI5165	Norwegian Grade Rehabilitation	One	20	0	800,000	861,553	0	0	0	1,661,553
CI5176	Westlake Blvd/Potrero Rd Sidewalk Construction	One	21	0	400,000	0	0	0	0	400,000
<b>Street Total</b>				<b>\$1,600,000</b>	<b>\$4,200,000</b>	<b>\$5,760,553</b>	<b>\$2,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,060,553</b>

Transportation/Traffic Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI1195	Concho Creek Bike Path	Two	31	\$0	\$1,300,000	\$0	\$0	\$0	\$0	\$1,300,000
CI1326	Wildwood School Lighted Crosswalk	One	33	72,000	0	0	0	0	0	72,000
CI4046	Route 101 at Lynn Road Soundwall	Three		0	0	0	0	0	1,100,000	1,100,000
CI4047	Route 101 at Ventura Park Road Soundwall	Three		0	0	0	0	0	1,700,000	1,700,000
CI4245	Lynn Road Bike Lanes - Hillcrest to Arboles	One	35	0	300,000	1,300,000	0	0	0	1,600,000
CI4569	Expand Traffic Signal Coordination	Two	37	240,000	0	0	0	0	0	240,000
CI4570	Lynn Road Signal Synchronization	Two	38	354,000	0	0	0	0	0	354,000
CI5050	Route 101 at Wendy Drive Interchange Improvements	Two	39	0	4,000,000	4,000,000	0	0	0	8,000,000
CI5074	Safe Routes to School Grants	One	41	120,000	150,000	50,000	50,000	50,000	50,000	470,000
CI5155	Community Transportation Center	Two	46	0	100,000	400,000	500,000	0	0	1,000,000
CI5157	Weathersfield School Lighted Crosswalk	One	48	0	0	40,000	0	0	0	40,000
CI5166	Route 23 Whitcliff Road Soundwall	Three		0	0	0	0	600,000	3,300,000	3,900,000
CI5172	101/23 Interchange Improvements	Two	50	0	4,500,000	2,000,000	0	0	0	6,500,000
CI5173	Hillcrest Drive Bike Lane Project	Two	51	607,000	450,000	589,000	0	0	0	1,646,000
<b>Transportation/Traffic Total</b>				<b>\$1,393,000</b>	<b>\$10,800,000</b>	<b>\$8,379,000</b>	<b>\$550,000</b>	<b>\$650,000</b>	<b>\$6,150,000</b>	<b>\$27,922,000</b>

Landscape/Streetscape Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4224	State Route 23 Interchange Landscaping	Two	62	\$0	\$475,000	\$0	\$800,000	\$0	\$600,000	\$1,875,000
<b>Landscape/Streetscape Total</b>				<b>\$0</b>	<b>\$475,000</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$600,000</b>	<b>\$1,875,000</b>

Facility Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5131	Municipal Service Center (MSC) Expansion	Two	137	\$585,000	\$230,500	\$0	\$0	\$0	\$0	\$815,500
<b>Facility Total</b>				<b>\$585,000</b>	<b>\$230,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$815,500</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>183 - Streets/Transportation Projects (Federal) Total</b>	<b>\$3,578,000</b>	<b>\$15,705,500</b>	<b>\$14,139,553</b>	<b>\$3,850,000</b>	<b>\$650,000</b>	<b>\$6,750,000</b>	<b>\$44,673,053</b>

Streets/Transportation Projects (Federal) Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$3,578,000	\$0	\$0	\$0	\$0	\$0
Project Appropriations	(\$3,578,000)	(\$15,705,500)	(\$14,139,553)	(\$3,850,000)	(\$650,000)	(\$6,750,000)
Project Revenues	\$0	\$15,705,500	\$14,139,553	\$3,850,000	\$650,000	\$6,750,000
Ending Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0

# Capital Improvement Program

## Five-Year Summary

### Thousand Oaks Blvd (RDA) Fund (420)

Street Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
C14202	Pavement Overlay - Arterial	Two	10	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
<b>Street Total</b>				<b>\$400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>

Transportation/Traffic Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
C15118	Auto Mall Street Parking Modifications	Two	42	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
<b>Transportation/Traffic Total</b>				<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,000,000</b>

Landscape/Streetscape Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
C14068	Thousand Oaks Boulevard Improvements - Phase II	Three	61	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000
C14299	Thousand Oaks Boulevard Improvements, Phase III	Three	63	1,000,000	0	0	0	0	0	1,000,000
<b>Landscape/Streetscape Total</b>				<b>\$3,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,500,000</b>

Stormwater Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
C15133	Thousand Oaks Boulevard Drainage Improvement	Two	71	\$200,000	\$150,000	\$0	\$0	\$0	\$0	\$350,000
<b>Stormwater Total</b>				<b>\$200,000</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$350,000</b>

Facility Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
M12047	Discovery Center - Holding Account	Three	148	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$5,000,000
<b>Facility Total</b>				<b>\$5,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000,000</b>

420 - Thousand Oaks Blvd (RDA) Total										
Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total				
\$11,100,000	\$150,000	\$0	\$0	\$0	\$0	\$11,250,000				

Thousand Oaks Blvd (RDA) Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$17,692,000	\$6,592,000	\$7,780,000	\$9,161,000	\$10,586,000	\$12,057,000
Project Appropriations	(\$11,100,000)	(\$150,000)	\$0	\$0	\$0	\$0
Project Revenues	\$0	\$1,338,000	\$1,381,000	\$1,425,000	\$1,471,000	\$1,518,000
Ending Fund Balance	\$6,592,000	\$7,780,000	\$9,161,000	\$10,586,000	\$12,057,000	\$13,575,000

# Capital Improvement Program

## Five-Year Summary

### Newbury Road (RDA) Fund (450)

Street Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4501	Newbury Road Improvements East of Ventu Park Road	Three		\$0	\$0	\$0	\$0	\$200,000	\$750,000	\$950,000
CI5163	Newbury Road Improvements	Three		0	0	0	0	50,000	310,000	360,000
<b>Street Total</b>				<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$1,060,000</b>	<b>\$1,310,000</b>

Stormwater Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4297	Kelley Road Storm Drain, Phase 2	Three		\$0	\$0	\$0	\$0	\$0	\$7,600,000	\$7,600,000
CI5140	Kelley Road Storm Drain, Phase 3	Three		0	0	0	1,000,000	3,500,000	0	4,500,000
<b>Stormwater Total</b>				<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$3,500,000</b>	<b>\$7,600,000</b>	<b>\$12,100,000</b>

Facility Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
MI2500	Timber School Historic Preservation	Three	157	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
<b>Facility Total</b>				<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>

450 - Newbury Road (RDA) Total										
				Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
				\$1,000,000	\$0	\$0	\$1,000,000	\$3,750,000	\$8,660,000	\$14,410,000

Newbury Road (RDA) Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$4,285,000	\$3,285,000	\$3,537,000	\$3,797,000	\$3,065,000	(\$408,000)
Project Appropriations	(\$1,000,000)	\$0	\$0	(\$1,000,000)	(\$3,750,000)	(\$8,660,000)
Project Revenues	\$0	\$252,000	\$260,000	\$268,000	\$277,000	\$285,000
Ending Fund Balance	\$3,285,000	\$3,537,000	\$3,797,000	\$3,065,000	(\$408,000)	(\$8,783,000)

# Capital Improvement Program Five-Year Summary

## Comm. Recreation Facilities Open Space Fund (512)

Open Space Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
C11227	Open Space Acquisition - Citywide	Two	118	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000
<b>Open Space Total</b>				<b>\$1,200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,200,000</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>512 - Comm. Recreation Facilities Open Space Total</b>	<b>\$1,200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,200,000</b>

Comm. Recreation Facilities Open Space Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$1,200,000	\$0	\$48,000	\$96,000	\$144,000	\$192,000
Project Appropriations	(\$1,200,000)	\$0	\$0	\$0	\$0	\$0
Project Revenues	\$0	\$48,000	\$48,000	\$48,000	\$48,000	\$48,000
Ending Fund Balance	\$0	\$48,000	\$96,000	\$144,000	\$192,000	\$240,000

# Capital Improvement Program

## Five-Year Summary

### Dev. Fees - Wendy Dr Interchange Fund (530)

Transportation/Traffic Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
C15050	Route 101 at Wendy Drive Interchange Improvements	Two	39	\$0	\$0	\$0	\$2,400,000	\$0	\$0	\$2,400,000
<b>Transportation/Traffic Total:</b>				<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,400,000</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>530 - Dev. Fees - Wendy Dr Interchange Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,400,000</b>

Dev. Fees - Wendy Dr Interchange Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$13,478	\$13,478	\$59,078	\$82,678	(\$2,293,722)	(\$2,270,122)
Project Appropriations	\$0	\$0	\$0	(\$2,400,000)	\$0	\$0
Project Revenues	\$0	\$45,600	\$23,600	\$23,600	\$23,600	\$23,600
Ending Fund Balance	\$13,478	\$59,078	\$82,678	(\$2,293,722)	(\$2,270,122)	(\$2,246,522)

# Capital Improvement Program

## Five-Year Summary

### Dev. Fees - RD Imprv. Fund (532)

Street Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4231	Lynn Road/101 Improvements	Three		\$0	\$0	\$0	\$0	\$0	\$1,072,500	\$1,072,500
CI4235	Lynn Road - Wendy to Reino Median Improvements	Three		0	0	0	0	0	450,000	450,000
CI5163	Newbury Road Improvements	Three		0	0	0	0	150,000	465,000	615,000
MI2030	Old Conejo Road - Reino Road to Wendy Drive	Three		0	0	0	75,000	100,000	0	175,000
<b>Street Total</b>				<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$250,000</b>	<b>\$1,987,500</b>	<b>\$2,312,500</b>

Stormwater Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4249	La Grange Avenue, Reino Road/Meadowcrest Street	Three		\$0	\$0	\$0	\$0	\$0	\$80,000	\$80,000
CI4253	La Cam/West Kolly Road, Alicc Ann Road - Michael Drive	Three		0	0	0	0	0	125,000	125,000
CI5127	High-Maintenance Relief Drainage Improvement	One	70	116,600	320,000	320,000	320,000	320,000	320,000	1,716,600
CI5151	Borchard Road Drainage Improvements	Three		0	0	0	0	80,000	300,000	380,000
CI5153	Young Avenue Drainage Improvements	Three		0	0	0	0	80,000	300,000	380,000
<b>Stormwater Total</b>				<b>\$116,600</b>	<b>\$320,000</b>	<b>\$320,000</b>	<b>\$320,000</b>	<b>\$480,000</b>	<b>\$1,125,000</b>	<b>\$2,681,600</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
532 - Dev. Fees - RD Imprv. Total	\$116,600	\$320,000	\$320,000	\$395,000	\$730,000	\$3,112,500	\$4,994,100

Dev. Fees - RD Imprv. Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$3,803,661	\$3,687,061	\$3,477,061	\$3,267,061	\$2,982,061	\$2,362,061
Project Appropriations	(\$116,600)	(\$320,000)	(\$320,000)	(\$395,000)	(\$730,000)	(\$3,112,500)
Project Revenues	\$0	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000
Ending Fund Balance	\$3,687,061	\$3,477,061	\$3,267,061	\$2,982,061	\$2,362,061	(\$640,439)

# Capital Improvement Program

## Five-Year Summary

### Dev. Fees - Air Quality Fund (537)

Transportation/Traffic Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI1195	Concho Creek Bike Path	Two	31	\$0	\$80,000	\$250,000	\$0	\$0	\$0	\$330,000
CI4001	Traffic Signal Operations Center	Three	34	0	10,000	10,000	0	0	0	20,000
CI4245	Lynn Road Bike Lanes - Hillcrest to Arboles	One	35	200,000	200,000	0	0	0	0	400,000
CI4569	Expand Traffic Signal Coordination	Two	37	76,000	0	0	0	0	0	76,000
CI4570	Lynn Road Signal Synchronization	Two	38	46,000	0	0	0	0	0	46,000
CI5068	Road Road Bike Path Connector	One	40	300,000	150,000	0	0	0	0	450,000
CI5137	Traffic Signal - Annual	Two	45	0	100,000	100,000	100,000	100,000	100,000	500,000
CI5155	Community Transportation Center	Two	46	0	100,000	0	0	0	0	100,000
CI5156	Moorpark Road Bike Staging Area	Two	47	0	0	50,000	750,000	0	0	800,000
CI5157	Weatherfield School Lighted Crosswalk	One	48	0	15,000	60,000	0	0	0	75,000
CI5173	Hillcrest Drive Bike Lane Project	Two	51	100,000	50,000	50,000	50,000	0	0	250,000
MI2040	Bicycle Safety Improvements Citywide	One	55	0	50,000	50,000	50,000	50,000	50,000	250,000
<b>Transportation/Traffic Total</b>				<b>\$722,000</b>	<b>\$755,000</b>	<b>\$570,000</b>	<b>\$950,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$3,297,000</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>537 - Dev. Fees - Air Quality Total</b>	<b>\$722,000</b>	<b>\$755,000</b>	<b>\$570,000</b>	<b>\$950,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$3,297,000</b>

Dev. Fees - Air Quality Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$2,486,149	\$1,764,149	\$1,214,149	\$769,149	(\$55,851)	(\$80,851)
Project Appropriations	(\$722,000)	(\$755,000)	(\$570,000)	(\$950,000)	(\$150,000)	(\$150,000)
Project Revenues	\$0	\$205,000	\$125,000	\$125,000	\$125,000	\$125,000
Ending Fund Balance	\$1,764,149	\$1,214,149	\$769,149	(\$55,851)	(\$80,851)	(\$105,851)

# Capital Improvement Program

## Five-Year Summary

### Dev. Fee - Underground Utility Fund (540)

Undergrounding Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
C14568	Hillcrest Drive Undergrounding	Two	27	\$95,000	\$0	\$0	\$0	\$0	\$0	\$95,000
<b>Undergrounding Total</b>				<b>\$95,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$95,000</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>540 - Dev. Fee - Underground Utility Total</b>	<b>\$95,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$95,000</b>

Dev. Fee - Underground Utility Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$185,688	\$90,688	\$130,688	\$170,688	\$210,688	\$250,688
Project Appropriations	(\$95,000)	\$0	\$0	\$0	\$0	\$0
Project Revenues	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Ending Fund Balance	\$90,688	\$130,688	\$170,688	\$210,688	\$250,688	\$290,688

# Capital Improvement Program

## Five-Year Summary

### Dev. Fee - Underground Utility CW Fund (541)

Undergrounding Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4568	Hillcrest Drive Undergrounding	Two	27	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$400,000
CI5117	Undergrounding Citywide with Development Projects	Two	28	785,400	50,000	0	0	0	0	835,400
<b>Undergrounding Total</b>				<b>\$985,400</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,235,400</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
541 - Dev. Fee - Underground Utility CW Total	\$985,400	\$250,000	\$0	\$0	\$0	\$0	\$1,235,400

Dev. Fee - Underground Utility CW Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$1,232,805	\$247,405	\$22,405	\$22,405	\$22,405	\$22,405
Project Appropriations	(\$985,400)	(\$250,000)	\$0	\$0	\$0	\$0
Project Revenues	\$0	\$25,000	\$0	\$0	\$0	\$0
Ending Fund Balance	\$247,405	\$22,405	\$22,405	\$22,405	\$22,405	\$22,405

# Capital Improvement Program

## Five-Year Summary

### Dev. Fees - TO RD Imprv. Fund (543)

Street Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4203	Moorpark Road Repaving Project	Two	11	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000
CI4225	Moorpark Road at Hillcrest Drive	Three		0	0	0	35,000	0	0	35,000
CI4226	TO Boulevard - Moorpark Road to Duesenberg Drive	Three		0	0	0	1,262,500	0	0	1,262,500
CI4233	Gainsborough Road from Camino Manzanitas to Tuolumne	Three		0	0	0	0	250,000	0	250,000
CI4247	Moorpark Road at Thousand Oaks Boulevard	Three		0	0	0	0	0	150,000	150,000
<b>Street Total</b>				<b>\$0</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$1,297,500</b>	<b>\$250,000</b>	<b>\$150,000</b>	<b>\$1,997,500</b>

Stormwater Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5127	High-Maintenance Relief Drainage Improvement	One	70	\$175,000	\$480,000	\$480,000	\$480,000	\$480,000	\$480,000	\$2,575,000
CI5151	Borchard Road Drainage Improvements	Three		0	0	0	0	120,000	450,000	570,000
CI5153	Young Avenue Drainage Improvements	Three		0	0	0	0	120,000	450,000	570,000
<b>Stormwater Total</b>				<b>\$175,000</b>	<b>\$480,000</b>	<b>\$480,000</b>	<b>\$480,000</b>	<b>\$720,000</b>	<b>\$1,380,000</b>	<b>\$3,715,000</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>543 - Dev. Fees - TO RD Imprv. Total</b>	<b>\$175,000</b>	<b>\$780,000</b>	<b>\$480,000</b>	<b>\$1,777,500</b>	<b>\$970,000</b>	<b>\$1,530,000</b>	<b>\$5,712,500</b>

Dev. Fees - TO RD Imprv. Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$2,864,251	\$2,689,251	\$2,014,251	\$1,639,251	(\$133,249)	(\$1,098,249)
Project Appropriations	(\$175,000)	(\$780,000)	(\$480,000)	(\$1,777,500)	(\$970,000)	(\$1,530,000)
Project Revenues	\$0	\$105,000	\$105,000	\$5,000	\$5,000	\$5,000
Ending Fund Balance	\$2,689,251	\$2,014,251	\$1,639,251	(\$133,249)	(\$1,098,249)	(\$2,623,249)

# Capital Improvement Program

## Five-Year Summary

### Dev. Fees - Traffic Safety Fund (551)

Transportation/Traffic Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI1225	Signal Equipment Replacement - Citywide	One	32	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
CI1326	Wildwood School Lighted Crosswalk	One	33	0	8,000	0	0	0	0	8,000
CI5074	Safe Routes to School Grants	One	41	25,000	50,000	10,000	10,000	10,000	10,000	115,000
CI5137	Traffic Signal - Arroyo	Two	45	0	100,000	100,000	100,000	100,000	100,000	500,000
MI2033	Intersection Safety Improvements	One	53	0	0	10,000	50,000	50,000	50,000	160,000
MI2034	YMCA Driveway Left-Turn Lane	One	54	0	350,000	0	0	0	0	350,000
<b>Transportation/Traffic Total</b>				<b>\$25,000</b>	<b>\$583,000</b>	<b>\$195,000</b>	<b>\$235,000</b>	<b>\$235,000</b>	<b>\$235,000</b>	<b>\$1,508,000</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>551 - Dev. Fees - Traffic Safety Total</b>	<b>\$25,000</b>	<b>\$583,000</b>	<b>\$195,000</b>	<b>\$235,000</b>	<b>\$235,000</b>	<b>\$235,000</b>	<b>\$1,508,000</b>

Dev. Fees - Traffic Safety Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$814,407	\$789,407	\$281,407	\$161,407	\$1,407	(\$158,593)
Project Appropriations	(\$25,000)	(\$583,000)	(\$195,000)	(\$235,000)	(\$235,000)	(\$235,000)
Project Revenues	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Ending Fund Balance	\$789,407	\$281,407	\$161,407	\$1,407	(\$158,593)	(\$318,593)

# Capital Improvement Program

## Five-Year Summary

### Water Cap Programs Dev Fees Fund (612)

Water Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI1164	Ventura Park Hydro Line Replacement	One	78	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000
CI1167	Wilder No. 2 Reservoir and Pump Station	Two	79	0	3,900,000	0	0	0	0	3,900,000
CI4030	Water System Unscheduled Improvements	One	80	0	157,000	157,000	157,000	157,000	157,000	785,000
CI4267	Reservoir Security Enhancement	One	81	0	105,000	35,000	0	0	0	140,000
CI4290	Automated Chlorine Analyzer	Three		0	0	0	90,000	0	0	90,000
CI4549	Reservoir Seismic Study/Structural Retrofit	Two	82	0	0	385,000	0	0	0	385,000
CI4571	Water Facilities Misc. Replacement/Upgrade Program	Two	84	0	63,000	63,000	63,000	63,000	63,000	315,000
CI5041	Water System Looping Program - Various Locations	Two	85	0	98,000	0	98,000	0	98,000	294,000
CI5044	Calleguas Municipal Water District Turnout Improvements	Two	86	0	35,000	0	0	0	0	35,000
CI5053	Pump Station and Miscellaneous Reservoir Improvements	Two	87	0	49,000	140,000	0	0	0	189,000
CI8082	La Granada Pump Station	Two	88	0	1,500,000	0	0	0	0	1,500,000
MI2023	Reservoir Site Development - Ventura Park	Two	90	0	40,000	0	0	0	0	40,000
MI2036	Reservoir Mixing Improvements	Two	91	0	28,000	0	0	0	0	28,000
<b>Water Total</b>				<b>\$0</b>	<b>\$6,275,000</b>	<b>\$780,000</b>	<b>\$408,000</b>	<b>\$220,000</b>	<b>\$318,000</b>	<b>\$8,001,000</b>

Facility Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5131	Municipal Service Center (MSC) Expansion	Two	137	\$0	\$259,300	\$0	\$0	\$0	\$0	\$259,300
<b>Facility Total</b>				<b>\$0</b>	<b>\$259,300</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$259,300</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>612 - Water Cap Programs Dev Fees Total</b>	<b>\$0</b>	<b>\$6,534,300</b>	<b>\$780,000</b>	<b>\$408,000</b>	<b>\$220,000</b>	<b>\$318,000</b>	<b>\$8,260,300</b>

Water Cap Programs Dev Fees Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$4,618,303	\$4,618,303	\$2,440,003	\$1,892,003	\$1,727,003	\$1,752,003
Project Appropriations	\$0	(\$6,534,300)	(\$780,000)	(\$408,000)	(\$220,000)	(\$318,000)
Project Revenues	\$0	\$4,356,000	\$232,000	\$243,000	\$245,000	\$256,000
Ending Fund Balance	\$4,618,303	\$2,440,003	\$1,892,003	\$1,727,003	\$1,752,003	\$1,690,003

# Capital Improvement Program

## Five-Year Summary

### Water Cap Facilities Repair Fund (613)

Water Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI1162	Water Service Line Upgrade	Two	77	\$0	\$2,800,000	\$2,800,000	\$0	\$0	\$0	\$5,600,000
CI1164	Ventu Park Hydro Line Replacement	One	78	0	550,000	0	0	0	0	550,000
CI4030	Water System Unscheduled Improvements	One	80	0	293,000	293,000	293,000	293,000	293,000	1,465,000
CI4267	Reservoir Security Enhancement	One	81	0	195,000	65,000	0	0	0	260,000
CI4290	Automated Chlorine Analyzer	Three		0	0	0	210,000	0	0	210,000
CI4549	Reservoir Seismic Study/Structural Retrofit	Two	82	0	0	715,000	0	0	0	715,000
CI4551	Automatic Meter Reading (AMR) Program	Two	83	80,000	1,125,000	0	150,000	0	150,000	1,505,000
CI4571	Water Facilities Misc. Replacement/Upgrade Program	Two	84	0	117,000	117,000	117,000	117,000	117,000	585,000
CI5041	Water System Looping Program - Various Locations	Two	85	0	182,000	0	182,000	0	182,000	546,000
CI5044	Calleguas Municipal Water District Turnout Improvements	Two	86	0	65,000	0	0	0	0	65,000
CI5053	Pump Station and Miscellaneous Reservoir Improvements	Two	87	0	91,000	260,000	0	0	0	351,000
MI2010	Reservoir Coating and Painting Program	Two	89	0	500,000	1,000,000	0	0	0	1,500,000
MI2036	Reservoir Mixing Improvements	Two	91	0	372,000	0	0	0	0	372,000
<b>Water Total</b>				<b>\$80,000</b>	<b>\$6,290,000</b>	<b>\$5,250,000</b>	<b>\$952,000</b>	<b>\$410,000</b>	<b>\$742,000</b>	<b>\$13,724,000</b>

Facility Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5131	Municipal Service Center (MSC) Expansion	Two	137	\$345,000	\$136,000	\$0	\$0	\$0	\$0	\$481,000
<b>Facility Total</b>				<b>\$345,000</b>	<b>\$136,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$481,000</b>

				Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>613 - Water Cap Facilities Repair Total</b>				<b>\$425,000</b>	<b>\$6,426,000</b>	<b>\$5,250,000</b>	<b>\$952,000</b>	<b>\$410,000</b>	<b>\$742,000</b>	<b>\$14,205,000</b>

Water Cap Facilities Repair Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$2,273,908	\$1,848,908	\$1,325,908	\$1,185,908	\$1,545,908	\$2,449,908
Project Appropriations	(\$425,000)	(\$6,426,000)	(\$5,250,000)	(\$952,000)	(\$410,000)	(\$742,000)
Project Revenues	\$0	\$5,903,000	\$5,110,000	\$1,312,000	\$1,314,000	\$1,317,000
Ending Fund Balance	\$1,848,908	\$1,325,908	\$1,185,908	\$1,545,908	\$2,449,908	\$3,024,908

# Capital Improvement Program

## Five-Year Summary

### Wastewater Cap Pgm Dev Fees Fund (622)

Wastewater Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI4270	Interceptor CIP Phase III - Units E & V	Two	95	\$0	\$1,400,000	\$1,750,000	\$0	\$0	\$0	\$3,150,000
CI4287	Wastewater Asset Management	Two	96	0	10,000	10,000	0	0	0	20,000
CI4533	HCTP Upgrade Phase 4 - UV Disinfection	Two	97	0	100,000	1,000,000	0	0	0	1,100,000
CI5058	HCTP Biosolids Management	Two	98	0	440,000	0	0	0	0	440,000
CI5060	HCTP Cogen Facility Expansion/ Buyout	Three		0	0	0	0	0	286,000	286,000
CI5061	HCTP North and South Headworks	Two	99	0	380,000	0	0	0	0	380,000
CI5062	TMDL Implementation	One	100	0	100,000	420,000	700,000	0	0	1,220,000
CI5064	Interceptor CIP Phase IV - Units A & Y	Two	101	0	200,000	200,000	0	0	0	400,000
CI5149	HCTP Secondary Access	Two	104	0	20,000	80,000	0	0	0	100,000
CI5150	Wastewater Flowmeter Installation	Two	105	0	25,000	0	0	0	0	25,000
MI2025	TMDL Monitoring	One	109	0	29,000	32,000	32,000	32,000	32,000	157,000
MI2028	HCTP Wetlands Mitigation Bank	One	110	0	50,000	0	0	0	0	50,000
MI2027	Unit W Wastewater Interceptor Mitigation	One	111	0	28,000	28,000	0	0	0	56,000
<b>Wastewater Total</b>				<b>\$0</b>	<b>\$2,782,000</b>	<b>\$3,520,000</b>	<b>\$732,000</b>	<b>\$32,000</b>	<b>\$318,000</b>	<b>\$7,384,000</b>

Facility Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5131	Municipal Service Center (MSC) Expansion	Two	137	\$0	\$259,300	\$0	\$0	\$0	\$0	\$259,300
<b>Facility Total</b>				<b>\$0</b>	<b>\$259,300</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$259,300</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>622 - Wastewater Cap Pgm Dev Fees Total</b>	<b>\$0</b>	<b>\$3,041,300</b>	<b>\$3,520,000</b>	<b>\$732,000</b>	<b>\$32,000</b>	<b>\$318,000</b>	<b>\$7,643,300</b>

Wastewater Cap Pgm Dev Fees Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$5,000,000	\$5,000,000	\$3,272,700	\$987,700	\$1,574,700	\$4,296,700
Project Appropriations	\$0	(\$3,041,300)	(\$3,520,000)	(\$732,000)	(\$32,000)	(\$318,000)
Project Revenues	\$0	\$1,314,000	\$1,235,000	\$1,319,000	\$2,754,000	\$1,555,000
Ending Fund Balance	\$5,000,000	\$3,272,700	\$987,700	\$1,574,700	\$4,296,700	\$5,533,700

# Capital Improvement Program

## Five-Year Summary

### Wastewater Cap Fac Rep Fund (623)

Wastewater Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
MI2055	HCTP - Unscheduled Repairs & Replacements	Two	112	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
MI2056	HCTP Equipment Replacement	Two	113	0	150,000	150,000	150,000	150,000	150,000	750,000
MI2077	High Maintenance Repair Projects - Wastewater Lines	Two	114	0	100,000	100,000	100,000	100,000	100,000	500,000
<b>Wastewater Total</b>				<b>\$0</b>	<b>\$550,000</b>	<b>\$550,000</b>	<b>\$550,000</b>	<b>\$550,000</b>	<b>\$550,000</b>	<b>\$2,750,000</b>

Facility Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5131	Municipal Service Center (MSC) Expansion	Two	137	\$345,000	\$136,000	\$0	\$0	\$0	\$0	\$481,000
<b>Facility Total</b>				<b>\$345,000</b>	<b>\$136,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$481,000</b>

				Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>623 - Wastewater Cap Fac Rep Total</b>				<b>\$345,000</b>	<b>\$686,000</b>	<b>\$550,000</b>	<b>\$550,000</b>	<b>\$550,000</b>	<b>\$550,000</b>	<b>\$3,231,000</b>

Wastewater Cap Fac Rep Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$2,050,293	\$1,705,293	\$1,613,293	\$1,659,293	\$1,707,293	\$1,757,293
Project Appropriations	(\$345,000)	(\$686,000)	(\$550,000)	(\$550,000)	(\$550,000)	(\$550,000)
Project Revenues	\$0	\$594,000	\$596,000	\$598,000	\$600,000	\$602,000
Ending Fund Balance	\$1,705,293	\$1,613,293	\$1,659,293	\$1,707,293	\$1,757,293	\$1,809,293

# Capital Improvement Program

## Five-Year Summary

### Wastewater Cap Pgm Serv. Chrg Fund (624)

Stormwater Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
C15167	Runoff and Groundwater Recovery Project	Thrc	74	\$0	\$250,000	\$3,000,000	\$3,000,000	\$0	\$0	\$6,250,000
<b>Stormwater Total</b>				\$0	\$250,000	\$3,000,000	\$3,000,000	\$0	\$0	\$6,250,000

Wastewater Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
C14270	Interceptor CIP Phase III - Units E & V	Two	95	\$0	\$600,000	\$750,000	\$0	\$0	\$0	\$1,350,000
C14287	Wastewater Asset Management	Two	96	0	40,000	40,000	0	0	0	80,000
C14533	HCTP Upgrade Phase 4 - UV Disinfection	Two	97	0	400,000	4,000,000	0	0	0	4,400,000
C15058	HCTP Biosolids Management	Two	98	0	1,760,000	0	0	0	0	1,760,000
C15060	HCTP Cogn Facility Expansion/ Buyout	Thrc		0	0	0	0	0	234,000	234,000
C15061	HCTP North and South Headworks	Two	99	0	1,520,000	0	0	0	0	1,520,000
C15062	TMDL Implementation	One	100	0	400,000	1,680,000	2,800,000	0	0	4,880,000
C15064	Interceptor CIP Phase IV - Units A & Y	Two	101	0	800,000	800,000	0	0	0	1,600,000
C15066	Olsen Road Lift Station Upgrades	Two	102	0	350,000	0	0	0	0	350,000
C15067	Waste Processing Facility	Two	103	0	120,000	0	0	0	0	120,000
C15149	HCTP Secondary Access	Two	104	0	80,000	320,000	0	0	0	400,000
C15150	Wastewater Flowmeter Installation	Two	105	0	100,000	0	0	0	0	100,000
C18028	Wastewater Line Relining Program	Two	106	0	500,000	500,000	500,000	200,000	200,000	1,900,000
C18030	Inflow/Infiltration Program - Manhole Rehabilitation	Two	107	0	250,000	250,000	0	0	0	500,000
M12024	Wastewater Unscheduled Repairs - Wastewater Lines	Two	108	0	150,000	150,000	150,000	150,000	150,000	750,000
M12025	TMDL Monitoring	One	109	0	116,000	128,000	128,000	128,000	128,000	628,000
M12026	HCTP Wetlands Mitigation Bank	One	110	0	20,000	20,000	20,000	20,000	20,000	100,000
M12027	Unit W Wastewater Interceptor Mitigation	One	111	0	112,000	112,000	0	0	0	224,000
<b>Wastewater Total</b>				\$0	\$7,318,000	\$8,750,000	\$3,598,000	\$498,000	\$732,000	\$20,896,000

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>624 - Wastewater Cap Pgm Serv. Chrg Total</b>	\$0	\$7,568,000	\$11,750,000	\$6,598,000	\$498,000	\$732,000	\$27,146,000

Wastewater Cap Pgm Serv. Chrg Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$10,242,461	\$10,242,461	\$7,220,461	\$3,036,461	\$4,036,461	\$7,775,461
Project Appropriations	\$0	(\$7,568,000)	(\$11,750,000)	(\$6,598,000)	(\$498,000)	(\$732,000)
Project Revenues	\$0	\$4,546,000	\$7,566,000	\$7,597,000	\$4,238,000	\$4,680,000
Ending Fund Balance	\$10,242,461	\$7,220,461	\$3,036,461	\$4,036,461	\$7,775,461	\$11,723,461

# Capital Improvement Program

## Five-Year Summary

### Solid Waste Fund (631)

Facility Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5131	Municipal Service Center (MSC) Expansion	Two	137	\$940,000	\$370,400	\$0	\$0	\$0	\$0	\$1,310,400
<b>Facility Total</b>				\$940,000	\$370,400	\$0	\$0	\$0	\$0	\$1,310,400

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>631 - Solid Waste Total</b>	\$940,000	\$370,400	\$0	\$0	\$0	\$0	\$1,310,400

Solid Waste Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$5,263,000	\$4,323,000	\$3,952,600	\$3,952,600	\$3,952,600	\$3,952,600
Project Appropriations	(\$940,000)	(\$370,400)	\$0	\$0	\$0	\$0
Project Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$4,323,000	\$3,952,600	\$3,952,600	\$3,952,600	\$3,952,600	\$3,952,600

# Capital Improvement Program

## Five-Year Summary

### Transportation - General Art 8C Fund (651)

Transportation/Traffic Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5119	Purchase Bus Wash System	Two	43	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
CI5120	Purchase Bus Lift	Two	44	120,000	0	0	0	0	0	120,000
CI5155	Community Transportation Center	Two	46	0	0	400,000	500,000	0	0	900,000
CI5177	Dial-A-Ride (DAR) Vehicle Purchase	Two	52	0	450,000	0	0	0	0	450,000
<b>Transportation/Traffic Total:</b>				<b>\$320,000</b>	<b>\$450,000</b>	<b>\$400,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,670,000</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>651 - Transportation - General Art 8C Total</b>	<b>\$320,000</b>	<b>\$450,000</b>	<b>\$400,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,670,000</b>

Transportation - General Art 8C Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$320,000	\$0	\$0	\$0	\$0	\$0
Project Appropriations	(\$320,000)	(\$450,000)	(\$400,000)	(\$500,000)	\$0	\$0
Project Revenues	\$0	\$450,000	\$400,000	\$500,000	\$0	\$0
Ending Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0

# Capital Improvement Program

## Five-Year Summary

### Golf Course - Los Robles Fund (671)

Facility Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5081	Los Robles Greens Golf Course Energy Savings Upgrade	Two	131	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
CI5159	Los Robles Golf Course Maintenance Facility	Two	142	0	0	100,000	1,000,000	0	0	1,100,000
CI5160	Los Robles Golf Course Event Area	Two	143	0	500,000	0	0	0	0	500,000
<b>Facility Total</b>				<b>\$10,000</b>	<b>\$500,000</b>	<b>\$100,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,610,000</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>671 - Golf Course - Los Robles Total</b>	<b>\$10,000</b>	<b>\$500,000</b>	<b>\$100,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,610,000</b>

Golf Course - Los Robles Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$10,000	\$0	\$0	\$0	\$0	\$0
Project Appropriations	(\$10,000)	(\$500,000)	(\$100,000)	(\$1,000,000)	\$0	\$0
Project Revenues	\$0	\$500,000	\$100,000	\$1,000,000	\$0	\$0
Ending Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0

# Capital Improvement Program

## Five-Year Summary

### Theatre Fund (681)

Facility Projects										
Proj. No.	Project Title	Priority	Page	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
CI5057	Marquee Replacement	Three	128	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
CI5108	Scherr Forum Theatre Seat Wagons	Two	136	180,000	0	0	0	0	0	180,000
MI2049	Kavli Theatre Light Booth Upgrade	Two	150	35,000	0	0	0	0	0	35,000
<b>Facility Total</b>				<b>\$365,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$365,000</b>

	Budget to Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014	Total
<b>681 - Theatre Total</b>	<b>\$365,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$365,000</b>

Theatre Fund Balance Summary						
	Budget To Date	FY 2009/2010	FY 2010/2011	FY 2011/2012	FY 2012/2013	FY 2013/2014
Beginning Fund Balance Available for Capital Improvements	\$2,204,640	\$1,839,640	\$1,839,640	\$1,839,640	\$1,839,640	\$1,839,640
Project Appropriations	(\$365,000)	\$0	\$0	\$0	\$0	\$0
Project Revenues	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$1,839,640	\$1,839,640	\$1,839,640	\$1,839,640	\$1,839,640	\$1,839,640

## **Fiscal Policies**

Capital Improvement Program Policy  
Debt Policy

**For the following policies, please refer to the  
Operating Budget:**

Budget Policy  
Budget Appropriation/Transfer Policy  
User Fee Policy  
Fund Balance Reserve Policy  
Accounting Policies  
Audit Policy  
Fixed Asset Replacement Policy  
Investment Policy

# City of Thousand Oaks

## Administrative Policies and Procedures

<b>SUBJECT:</b> Capital Improvement Program Policy	<b>APP NO.:</b> 14.006 <b>Submission Date:</b> 7/13/05 <b>Revision Dates:</b> 3/3/08	<b>AUTHORITY:</b> City Manager <b>Adoption/Approval Date:</b>  <b>Revision Dates:</b>
<b>DEPARTMENT:</b> <u>FIN</u>		

### **PURPOSE:**

Capital project planning is necessary to give adequate consideration to longer-range needs and goals, evaluate funding requirements and options, and achieve consensus on the physical development of Thousand Oaks. An evaluation of alternative mechanisms helps ensure the best approach for providing use of a capital asset or facility is chosen based on the City's policies and plans. Policies and plans for acquisition, maintenance, replacement, and retirement of capital assets help ensure needed capital assets or improvements receive appropriate consideration in the budget process and that older capital assets are considered for retirement or replacement. These policies and plans are necessary to plan for large expenditures and to minimize deferred maintenance.

### **GENERAL POLICY:**

Plans for acquiring capital assets should be part of or consistent with land use, transportation, or other long-range plans of the City. Capital projects are always funded from capital improvement reserves available in a respective fund's fund balance.

As part of a long-term capital budget plan, the following should be evaluated and considered:

1. Costs, including both capital and operating costs, impact on rates and charges, and impact on costs of other government services;
2. Effects on service, including technical and financial capabilities of the entity that owns the asset, ability to control the use of the asset (including expanding or contracting the facility), ability to maintain the asset, and risk of contractual non-performance and default;
3. Management issues, including maintaining oversight of the asset and related services and operations, impact on economic growth and development, impact on service coordination, and public access to information;
4. Financial issues, including availability of cash, budgetary impacts, impact on outstanding debt, and grant eligibility;
5. Impact on government employees, customers, and taxpayers;
6. Statutory and regulatory issues, including impact on federal and state legal and regulatory requirements, and liability.

Funding for capital projects typically relates to the function the asset will perform. For example, streets and roads projects are funded from Gas Tax or Developer Fees; City Hall, Library or recreation projects from the General Fund; water or wastewater projects are funded from their respective funds.

The first two years of the Capital Improvement Program (CIP) are typically adopted as the current capital budget. Capital improvements typically include new street improvements, construction of public facilities and major maintenance/repair projects such as street resurfacing or modifications to public facilities. The remaining three years schedule planned projects and all five years look to potential funding sources. Collectively, departments responsible for capital project planning maintain a 10-year plan of projects.

### **Long-Range Facilities Planning Policy Objectives**

Facilities maintains a 15-year capital facilities replacement plan with the following objectives:

1. To provide facilities which are accessible, convenient, flexible and responsive to the changing needs of our customers.
2. To provide facilities which demonstrate excellence in quality and value.
3. To provide adequate, sufficient, and flexible facilities which enable City departments and staff to carry out their required functions and to effectively serve their customers in a professional manner.
4. To provide a healthy, safe, secure, productive, and equitable working environment for our employees in order to promote efficient service to our customers.
5. To pursue efficient, effective, and cost-conscious solutions for the provision of public facilities and services.
6. To maintain a strong financial position balanced with the need to serve the public effectively and promote quality of life.

The recommendations in this Long Range Facilities Plan are based on the following strategies:

1. Make the best use of available space before implementing a capital solution. Reserve limited capital funds for the highest priority projects.
2. Encourage non-capital solutions.
3. Focus on customer service and convenience.
4. Invite creative use of technology and public/private partnerships, where it can improve services.

### **Capital Outlay vs. Capital Improvements Projects**

In conjunction with the budgeting process, questions are often raised concerning the distinction between capital outlay and capital improvement programs. The following guidelines have been developed in an attempt to clarify this issue. Despite these guidelines, there may be situations that do not fit clearly into either category. In these instances, please consult with the Finance Department before attempting to categorize the budget item or expenditure in question.

#### **Capital Outlay**

This category represents expenditures made within a department's operating budget for fixed assets. Expenditures charged to capital outlay should reflect either initial investment in a fixed asset, which extends the useful life or increases the capacity of an existing asset. Items designated as capital outlay are generally of a "stand-alone" nature, ready for immediate installation and use, as opposed to an item that will be constructed or completed over a period of time.

Capital outlay expenditures are so designated through account coding into element accounts 84 or 89.

#### **Capital Improvements**

Capital improvements include major projects, infrastructure additions and improvements, land, buildings and improvements other than buildings.

Capital improvement expenditures are so designated through account coding into element accounts 81, 82, or 83.

#### **Element Account**

#### **Title**

81	Land
82	Buildings
83	Improvements Other Than Buildings
84	Equipment (Over \$5,000, effective July 1, 2005)
89	Use of Asset Replacement

It is important to note that, in addition to the purchase price of the respective categories of assets, the recorded asset cost should include transportation charges, installation costs, taxes, and any other expenditures required to place the asset in its intended state of operation.

cco:100-20

# City of Thousand Oaks

## Administrative Policies and Procedures

<b>SUBJECT:</b> Debt Policy	<b>APP NO.:</b> 14.007 <b>Submission Date:</b> 7/13/05 <b>Revision Dates:</b>	<b>AUTHORITY:</b> City Manager <b>Adoption/Approval Date:</b>  <b>Revision Dates:</b>
<b>DEPARTMENT:</b> <u>FIN</u>		

**PURPOSE:**

To ensure the proper and orderly issuance of debt for the purpose of achieving the City Council’s goals and objectives.

**POLICY:**

The City Council of the City of Thousand Oaks adopts the following Debt Policy to ensure the proper and orderly issuance of Debt for the purpose of achieving the City Council’s Goals and Objectives.

**Preamble**

The purpose of this Debt Policy is to ensure that the City’s bonded indebtedness is incurred and administered in a prudent financial manner. A decision by the City Council to incur bonded indebtedness is one of its most important decisions. Bond investors are going to purchase the City’s bonds with the absolute expectation that the City will honor its promise to pay the annual debt service without exception for the 25-to-30 year life of the bonds. Conduit bonds, for which the City has no financial responsibility, will require the same level of scrutiny prior to bond issuance. A decision to incur bonded indebtedness, also incurs the ongoing annual responsibility for the payment of debt service, annual State and Federal reporting requirements and the obligation to address any problems which may arise for as long as the bonds are still in existence.

Although this policy addresses bonded indebtedness, these same policy concerns can be directed to a bank loan or an internal inter-fund loan.

**Policy Elements**

**1. Budget Integration:** The decision to incur bonded indebtedness is to be integrated with the City Council approved biennial Operating Budget and Capital Improvement Program Budget. A bond issue can be utilized to implement the financing of a Capital Project. Provision for the annual principal and interest payments (debt service) is provided for in the Operating Budget. In addition, the need for bond financing can be incorporated into a capital facilities financing plan relating to the General Fund or an Enterprise Fund. Bond proceeds are not to be used to fund operating expenses.

**2. Required Bond Analysis:** The Finance Director is to prepare an analysis of each proposed bond issue. This analysis should include (a) determine that the capital project is eligible for bond financing, (b) identify the sources of financing for the project other than bond financing. (c) identify the total cost of the capital project including its construction cost, cost of furnishings fixtures and equipment, and source of revenue to fund the annual debt service. (d) analysis of the municipal bond market, including economic and interest rate trends. (e) Identify alternative bond structures, option to use bond insurance and the information needed by rating agencies and the disclosure requirements of the Official Statement. (f) The timing of when the City should enter the bond market.

**3. Types of Bond Issues:** The City Council will authorize the issuance of bonds by adopting a bond resolution on behalf of the City of Thousand Oaks, Thousand Oaks Redevelopment Agency and Thousand Oaks Public Financing Authority. The type of Bonds that the City will issue include General Obligation

Bonds, Certificates of Participation, Lease Revenue Bonds, Tax Allocation Bonds, Mortgage Revenue Bonds, Assessment District Bonds, Special Tax Bonds and any other bonds which are allowed under State Law and Federal Tax Law. Special Tax Bonds that are issued on behalf of Community Facilities Districts are subject to additional policy provisions as set out in City Council Resolution 94-107.

**4. Limitations on Debt Service:** Bond issues supported by the General Fund are restricted to an annual debt service of Five Percent of General Fund Revenue. Bond issues supported by a Redevelopment Project Area Fund can have a higher percentage of revenue allocated to debt service because Redevelopment Project activity is limited to the funding of Capital Projects and has limited administrative expenses. Bond issues supported by Enterprise Funds should ensure that there is sufficient debt service coverage. The ratio of net operating income to annual debt service should be 1.25 to 1.

**5. General Provision:** The term of a bond issue is not-to-exceed the useful life of the capital project that is being financed. The bonds are to be sold at Competitive Sale, however, the City reserves the option of pursuing a Negotiated Sale if the proposed financing or the Capital Project is unusual or complex. The overall objective is to obtain the lowest possible interest cost. The City is to remain cognizant of fluctuations in interest rates for the purpose of identifying Refunding opportunities. Refund of existing bonds should be undertaken to reduce overall debt service expense or to remove restrictive covenants in the existing Indenture.

**6. Financing Consultants:** The City is to retain professional consultants including Bond Counsel, Underwriter, Financial Advisor, Trustee, and arbitrage analyst. The City will consider the professional qualifications and experience of these consultants as it relates to the particular bond issue under consideration. In certain instances, the City will conduct a request for proposal/qualification process to select such consultants.

#### ***GLOSSARY***

**Arbitrage:** The difference between interest cost and interest earnings. The proceeds of tax-exempt municipal bonds can be invested in higher yielding taxable investments. The investment of bond proceeds is regulated by the Internal Revenue Service. Generally, any investment Aprofit@ must be rebated to the U.S. Treasury. An Arbitrage Rebate Analyst will prepare an annual calculation of Aexcess investment earnings@.

**Assessment District Bonds:** Bonds issued for public improvements benefiting property within assessment districts created pursuant to the Improvement Act of 1911 and the Municipal Act of 1913.

**Bonds:** Bonds refers to the following types of debt: General Obligation Bonds, Certificates of Participation (COP), Lease Revenue Bonds, Assessment District Bonds, Special Tax Bonds for Community Facilities Districts, Tax Allocation Bonds and Notes for Redevelopment Project Areas, Conduit Bonds including Single Family Mortgage Revenue Bonds and Multifamily Mortgage Revenue Bonds.

**Bond Counsel:** Legal Counsel hired by the City to ensure that the bond issuance complies with State Law and Federal Tax Law.

**Bond Insurance:** An optional policy purchased by the City that ensures timely payment of principal and interest to bondholders. Bond insurance usually results in an issue being rated AAA. Insurance is cost effective when present value savings of the insured debt service as compared to the debt service of uninsured bonds is less than the insurance premium.

**Bond Resolution:** Resolution adopted by the City Council authorizing the issuance of bonds, approving the Notice of Sale and the Official Statement.

**Certificates of Participation:** Bonds based on a lease or installment sale agreement. Certificates may be secured by the General Fund or by specific revenue from an Enterprise Fund.

**Competitive Bid:** A sale of Bonds in which an Underwriter or syndicate of Underwriters submit sealed bids to purchase the bonds. This type of sale is in contrast to a Negotiated Sale.

**Conduit Bonds:** Bonds issued by the City to finance a project to be used by a private or non profit entity. The Bonds are secured and debt service payments are the solely the obligation of the owner of the project. The City has no financial obligation to repay the bonds.

**Credit Rating Agency:** A company that rates the relative credit quality of a City bond issue and assigns a letter rating. Three rating agencies are Moody=s Investors Service, Standard & Poor=s Corporation, and Fitch ICBA.

**Financial Advisor:** A consultant who provides the City with advice on the structure of the bond issue, timing, terms and related matters for a new bond issue. At the City=s discretion, may be allowed to bid in a competitive sale of the bonds.

**General Obligation Bond:** A bond secured by the City=s full faith, credit and taxing power. Requires a two-thirds vote by the City=s electorate.

**Indenture:** Contract between the City and a Trustee. Sets out all the terms of the bond issue and the obligations of the City to the bondholders.

**Mortgage Revenue Bonds:** Bonds issued for the purpose of providing single-family mortgage financing or acquisition and construction funds for multifamily housing projects. The bonds are secured by the mortgage repayments and project revenue. See Conduit Bonds.

**Negotiated Sale:** The City selects one underwriter or group of underwriters to purchase the bonds from the City and resell the bonds to investors. The City may elect to use a Financial Advisor or Pricing Consultant to ensure that the price paid for the bonds is a market price.

**Official Statement (Prospectus):** The official public offering statement prepared by the City disclosing the economic, financial and social characteristics of the City and the proposed bond issue.

**Private Placement:** A bond issue that is structured specifically for one purchaser.

**Refunding:** A process by which a bond issue is redeemed (paid off) by a new bond issue. The purpose of refunding is to lower debt service costs or remove restrictive covenants from the prior bond issue.

**Special Tax Bonds:** Bonds issued to fund eligible public improvements or public services within Mello-Roos Community Facilities Districts. Bonds are secured by a special tax assessment levied on property within the boundaries of the district. The City=s policy on Community Facilities Districts and Special Tax Bonds is further outlined in City Council Resolution 94-107.

**Tax Allocation Bonds:** Bonds issued to fund eligible capital facilities located within a Redevelopment Project Area. Secured by a portion of the property taxes collected within the project area.

**Trustee:** A bank retained by the City as custodian of bond proceeds and official representative of bondholders. Ensures compliance with the indenture.

**Underwriter:** A financial institution that purchases bonds for resale either through a negotiated sale with the City or through a competitive sale.

**Glossary**  
**Acronyms and Abbreviations**

# Capital Improvement Program

## Glossary

**Accrual Basis** - Sometimes called “full accrual” basis. A basis of accounting in which revenues are recognized when earned regardless of when they are received, and expenses are recorded at the time the liability is incurred, regardless of when it is paid.

**Adopted Budget** - A budget which typically has been reviewed by the public and “Adopted” (approved) by the City Council prior to the start of the fiscal year.

**Air Quality Maintenance District** - This program was established to reduce air pollution through community based transportation sources.

**Allocation** - A distribution of funds or an expenditure limit established for an organizational unit.

**Appropriation** - An authorization made by the City Council that permits officials to incur obligations against and to make expenditures of resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

**Assessed Valuation** - The value of real property and improvements, as determined by the County Assessor, against which the property tax levy is assessed.

**Beginning/Ending Fund Balance** - Appropriated resources available in a fund from the prior/current year after payment of the prior/current year’s expenses. This is not necessarily cash on hand.

**Bond** - A city may raise capital by issuing a written promise to pay a specific sum of money, called the face value or principal amount, at a specified date or dates in the future, together with periodic interest at a special rate.

**Budget** - A plan of financial operation embodying an estimate of proposed appropriations for a given period of time and the proposed means of financing them.

**Budget Message** - A general discussion of the proposed budget as presented in writing by the City Manager to the City Council. The message contains an explanation of principal budget items and summaries found in the prepared budget relative to the current year adopted budget.

**Budgetary Practices** - The City of Thousand Oaks is a general law city in the State of California and does not legally require a budget; however, the City Council biennially reviews and adopts the budget that is controlled at the fund levels on a modified accrual basis. Operating appropriations lapse at the end of each fiscal year. Changes to appropriations during the year are submitted by the City Manager for Council review and approval.

**Building Permit Fee** - Fee required for new construction or for any alteration or addition to a residence or commercial building.

**Business License Tax** - A tax imposed upon businesses in the community.

# Capital Improvement Program

## Glossary

**California Society of Municipal Finance Officers** - The purpose of this organization is to promote professional administration of municipal finance and to strive for the attainment of professional status of all those responsible for the conduct of the activities of the field.

**Capital Assets** - Assets of significant value and having a useful life of several years (the term fixed assets is also used).

**Capital Improvement** - Typically capital improvements include new street improvements, construction of public facilities, and major maintenance/repair projects such as street resurfacing or modifications to public facilities.

**Capital Improvement Budget** - A financial plan of authorized expenditures for tangible, long-term construction of, or improvement to, public physical facilities/infrastructure.

**Capital Improvement Program (CIP)** - A comprehensive 5-year plan of implementing proposed capital projects which identifies priorities as to need, cost and method of financing during the 5 years. The first 2 years of the CIP are typically adopted as the current capital budget.

**Capital Outlay** - Expenditures for the acquisition of capital assets.

**Community Development Block Grant Fund (CDBG)** - As required by the grant regulations, this fund was established in order to account for the receipt and expenditure of CDBG funds allocated to the City by the U.S. Department of Housing and Urban Development (HUD).

**Community Facilities District** - A Community Facilities District (CFD) is established as a funding mechanism for capital improvements for a specific area of development.

**Conejo Open Space Conservation Agency (COSCA)** - In 1977, the City entered into a Joint Powers Agreement with the Conejo Recreation and Park District to form the Conejo Open Space Conservation Agency (COSCA). The Agency is governed by a five-member board consisting of two City Council members, two Park District members and one private citizen of the City. Expenditures of COSCA are shared equally between the City and the Conejo Recreation and Park District. The City is responsible for the fiscal management of COSCA activities, but does not have primary oversight responsibility for the Agency.

**Debt Service** - Payment of interest and repayment of principal to holders of the City's debt instruments (bonds).

**Deficit** - An excess of expenditures or expenses over resources or revenues.

**Encumbrances** - An amount of money committed for the payment of goods and services not yet received or paid for. A purchase order is a common encumbrance.

# Capital Improvement Program

## Glossary

**Enterprise Funds** - These funds are used to account for City operations that are financed and operated in a manner to private business enterprises. The intent of the City in using this type of fund is to see that the costs (expenses, including depreciation) of providing these services to the general public on a continuing basis are financed or recovered primarily through user charges.

**Estimated Economic (Useful) Life** - The period over which property is expected to be usable, by one or more users, with normal repairs and maintenance, for the purpose for which it is intended.

**Expenditure** - The actual payment for goods and services.

**External Audit** - A view of the City's accounts by an independent auditing firm to substantiate year-end fund balances, salaries, reserves, and cash on hand.

**Fiscal Year** - A 12-month period of time to which the budget applies. For the City of Thousand Oaks it is July 1 through June 30.

**Franchise Fee** - A regulatory fee charged to utility companies for the privilege of doing business in the City of Thousand Oaks, i.e. trash, gas, electric, and water franchise fees.

**Fund** - An accounting entity with a set of self-balancing revenue and expenditure accounts used to record the financial affairs of a governmental organization.

**Fund Balance** - The difference between the assets (revenues and other resources) and liabilities (expenditures incurred or committed to) for a particular fund.

**General Fund** - The General Fund is the general operating fund of the City. All revenues and receipts that are not allocated by law or contractual agreement to some other fund are accounted for in this fund. Expenditures of this fund include the general operating expenditures and capital improvement costs that are not paid through other funds.

**Geographic Information System (GIS)** - A computer based system established by the Information Technology Division for the tracking and monitoring of development projects and parcels.

**Golf Course Fund** - This fund was established as a separate fund to account for the operations of the Los Robles Golf Course.

**Grant** - Contribution or gift of cash or other assets from another governmental entity to be used or expended for a specific purpose, activity, or facility.

**Infrastructure** - The physical assets of the City, i.e., streets, water, wastewater, public buildings, and the support structures within a development.

**Interest** - Income resulting from the prudent investment of idle cash. The types of investments are controlled by the City's Investment Policy in accordance with the California Government Code.

# Capital Improvement Program

## Glossary

**Interfund Transfers** - Monies moved from one fund to another. The money is transferred to finance the operations of another fund or to reimburse the fund for expenses.

**Internal Audit** - The review of financial transactions and operations (efficiency/effectiveness) in operating departments for compliance with local policy and Generally Accepted Accounting Principals (GAAP).

**Landscape & Lighting Districts** - The various Thousand Oaks Maintenance Districts and the Thousand Oaks Citywide Lighting District were established to provide landscape/open space maintenance and street lighting throughout the City of Thousand Oaks. Property taxes and service fees are levied specifically for these purposes.

**Library Fund** - Property taxes, library assistance from the State of California, and other revenues are restricted for library maintenance and operations expenditures in this fund.

**Line Item** - The description of an object of expenditure, i.e. salaries, supplies, professional service, and other operational costs.

**Maintenance and Operations** - The category of line items that describe non-salary and non-capital outlay expenditures.

**Maintenance of Effort** - Criteria that must be met in street improvements, mandated by the State.

**Modified Accrual** - An adaptation of the accrual basis of accounting for governmental fund types. Revenues and other financing resources are recognized when they become available to finance expenditures of the current period. Expenditures are recognized when the fund liability is incurred.

**Municipal Code** - A book that contains City Council approved ordinances currently in effect. The Code defines City policy with respect to areas such as planning, zoning, building, etc.

**Objectives** - The expected results or achievements of a budget program.

**Ordinance** - A formal legislative enactment by City Council. It is the full force and effect of law within City boundaries unless pre-empted by a higher form of law. An ordinance has a higher legal standing than a resolution.

**Program Budget** - A budget wherein expenditures are displayed according to division/cost centers within each department budget.

**Property Tax** - A tax imposed on real property (land and permanently attached improvements) based upon the assessed value of the property.

**Reimbursement** - Payment of amount remitted on behalf of another party, department, or fund.

# Capital Improvement Program

## Glossary

**Reserve** - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriations.

**Resolution** - A special order of the City Council, which has a lower legal standing than an ordinance.

**Retained Earnings** - An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

**Revenue** - Income received through such sources as taxes, fines, fees, grants, or service charges that can be used to finance operations or capital assets.

**Revenue Bonds** - A type of bond usually issued to construct facilities. The bonds are repaid from the revenue produced by the operation of these facilities.

**Sales Tax** - The single largest source of General Fund revenue of the City of Thousand Oaks. Of the 8.25% paid when shopping in Thousand Oaks, 1.0% is returned to the City.

**Solid Waste Management Fund** - Fund was established to account for the solid waste management activities of the City, which includes recycling, source reduction, hazardous waste disposal, composting, etc.

**Special Revenue Funds** - Special Revenue Funds are utilized to account for revenues derived from specific sources, which are legally restricted to expenditures for specified purposes.

**State Gas Tax Funds** - Portions of the tax rate per gallon levied by the State of California on all gasoline purchases are allocated to cities throughout the state. These funds are restricted to expenditures for transit and street-related purposes only.

**Traffic and Bicycle Safety Funds** - Traffic and court fines, as well as traffic signal fees, are collected in these funds. Traffic signal fees are restricted to be used for the construction and maintenance of traffic signals.

**Traffic Signal Fees** - Fees required of a developer/builder for purposes of defraying the actual or estimated costs of constructing future traffic signalization improvement in the vicinity of the development/building. These funds may be used only for the construction or reimbursement for construction of traffic signals within the area from which the fees comprising the fund were collected. Interest accruing from these funds can be used anywhere within the City.

**Transient Occupancy Tax** - This is a hotel/motel tax imposed for general purposes. The tax is currently 10% of hotel/motel receipts.

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# Capital Improvement Program

## Glossary

**Transportation Fund** - This is a separate fund established to account for the expenses of operating the Thousand Oaks Transit (TOT) operations. The fare revenues, as well as operating transfers from the City, are recognized in this fund.

**Vehicle License Fees** - A share of the revenue derived from registration fees charged by the State.

**Wastewater Utility Fund** - The establishment of a separate fund to account for the operations of the City's wastewater utility, a self-supporting activity which renders services on a user-charge basis to residents and businesses located in Thousand Oaks.

**Water Utility Fund** - The establishment of a separate fund to account for the operation of the City's water utility, a self-supporting activity which renders services on a user-charge basis to residents and businesses located in Thousand Oaks.

## Capital Improvement Program Acronyms and Abbreviations

**AD** – Assessment District

**ADA** – Americans with Disabilities Act

**AFY** – Acre/feet per year

**AHA** – Area Housing Authority

**ARHM** – Asphalt rubber hot mix pavement

**ARRA** – American Recovery & Reinvestment Act of 2009

**BAG** – Brainstorming Action Group

**BTA** – Bicycle Transportation Account (Grant)

**CAP** – Civic Arts Plaza

**CAFR** – Comprehensive Annual Financial Report

**CBTF** – Community Budget Task Force

**CCWMP** – Calleguas Creek Watershed Management Program

**CDBG** – Federal Community Development Block Grants Program

**CEQA or C.E.Q.A.** – California Environmental Quality Act

**CERT** – City Emergency Response Team

**CFD** – Community Facilities District

**CIP** – Capital Improvement Program

**CIWMB** – California Integrated Waste Management Board

**CMAQ** – Congestion Mitigation and Air Quality Program

**CMOM** – EPA's Capacity, Management, Operation, and Maintenance Program

**CMP** – Corrugated Metal Pipe

**COPPS** - Community Oriented Policing and Problem Solving

**COSCA** - Conejo Open Space Conservation Agency

## Capital Improvement Program Acronyms and Abbreviations

**CSMFO** – California Society of Municipal Finance Officers

**CRPD** – Conejo Recreation and Park District

**CSAPA** – Conejo Substance Abuse Prevention Authority

**CVUSD** – Conejo Valley Unified School District

**DAR** – Dial-A-Ride Service

**DART or D.A.R.T** – Disaster Assistance Response Team

**EIR** – Environmental Impact Report

**EOC** – Emergency Operations Center

**EPA** – Environmental Protection Agency

**ERAF** – Educational Relief Augmentation Fund

**F/C** – Foot Candles

**FEMA** – Federal Emergency Management Agency

**FSP** – Financial Strategic Plan

**FTTP** – Fiber to the Premises

**FY** – Fiscal Year

**GFOA** – Government Finance Officers Association

**GIS** – Geographic Information System

**HCTP** – Hill Canyon Treatment Plant (Wastewater)

**HSIP** – Highway Safety Improvement Program

**HUD** – U.S. Department of Housing and Urban Development

**ISTEA** – Intermodal Surface Transportation Efficiency Act

**IT** – Information Technology

**LAFCO** – Local Agency Formation Commission

## Capital Improvement Program Acronyms and Abbreviations

**LAIF** – State Treasurer's Local Agency Investment Fund

**LED** – Light-emitting diode

**LEED** – Leadership in Energy & Environmental Design

**LLAD** – Landscaping and Lighting Assessment District

**LOS** – Level of Service

**MCC** – Motor Control Center

**MGD** – Million gallons per day

**MOU** – Memorandum of Understanding

**MSC** – City of Thousand Oaks Municipal Service Center

**MUTCD** – State Manual on Uniform Control Devices

**NPDES** – National Pollutant Discharge Elimination System

**OES** – California Office of Emergency Services

**PFA** – Public Financing Authority

**RAP** – Rubberized Asphalt Pavement

**RDA** – Redevelopment Agency

**RFP** – Request for Proposals

**SCADA** – System Control and Data Acquisition system

**SSO** – Sanitary Sewer Overflow

**STA** – State Transit Assistance; State Transportation Account

**SWRCB** – State Water Resources Control Board

**TDA** – Transportation Development Act

**TEA** – Transportation Efficiency Act for 21<sup>st</sup> Century

**TMDL** – Total Maximum Daily Load

## **Capital Improvement Program Acronyms and Abbreviations**

**TOI** – Thousand Oaks Transit or Transient Occupancy Tax

**TOPASS** – Thousand Oak’s Plan to Assist School Sites

**VCAT** – Ventura County Combined Agency Task Force

**VCOG** – Ventura Council of Governments

**VCWPD** – Ventura County Watershed Protection District

**VCTC** – Ventura County Transportation Commission

**VIP** – Volunteers in Policing

**VRSD** – Ventura Regional Sanitation District

**WCVC** – Watershed Coalition of Ventura County

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